

REFD

2023-25

**Regional
economic and financial
Document**

Parts II and III



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PART II

Strategic objectives

STEFANO BONACCINI

President

The Pact for Work and Climate - signed in December 2020 - outlines a project for reviving and developing Emilia-Romagna aimed at generating new development and new quality jobs, accompanying our territory in the ecological and digital transition, reducing economic, social, environmental and territorial divides, and achieving full gender equality. The choices shared by signing the Pact, each fully consistent with the goals of the 2030 Agenda, have guided the entire regional planning chain.

In the first two years of the Legislative term, in parallel with the gruelling fight waged against the virus, the Region adopted all the planning tools necessary to seize the opportunities, both ordinary and extraordinary, made available at the European and national levels and implement the new development project outlined in the Pact, being a project marked by respect for the planet, the preservation of natural resources and the protection of people's well-being.

In February 2021, the Digital Agenda "Data Valley Bene Comune (Common Asset) 2020-2025" was approved and in June of the same year the Regional Strategic Document for the Unitary Planning of European Development Policies (DSR) and the 2021-2027 Strategy for Smart Specialisation (S3) were approved as well. In November 2022, the Council adopted the 2030 Agenda Regional Strategy for Sustainable Development. During the following year, in February the Legislative Assembly approved the ESF+ and ERDF Regional Programmes for 2021/2027 programming with an allocation of 2 billion Euro for sustainable development, labour and social inclusion, nearly 800 million more than in the previous seven-year period. In May the Regional Plan of the National Programme for Guaranteed Employability of Workers (Gol) was approved, with an initial allocation to Emilia-Romagna of more than 55 million Euro.

The various documents approved by the Region as of 2021 - of which I mentioned just the main ones - express a unified and integrated vision of regional policies that, on the one hand, confirm the will of the institutions and the entire territorial system to pursue a precise development trajectory and on the other, define a project for the territory that is decidedly consistent with that outlined by the National Recovery and Resilience Plan, which already accounts investments in the territory for more than 4.3 billion Euro and the Region committed to identifying, in a logic of complementarity, the priority investments to be made, to monitoring their evolution and ensuring the connection with the relevant national and European bodies.

The third year of the legislative term, in which the operational programming of the Development and Cohesion Fund (Fondo Sviluppo e Coesione FSC) - whose expected resources amount to 107.7 million Euro for Emilia-Romagna - will also come into full swing, will be all about implementing the programming choices made in a timely manner, avoiding overlapping interventions and identifying common strategies capable of improving impacts, promoting maximum participation in opportunities by the

recipients and ensuring policy continuity, starting with a new awareness. Emergency was added to emergency. The immense suffering of the war in Ukraine also entails a major impact on the economy, which had rebounded strongly in 2021 after the 2020 contraction caused by the health emergency. Emilia-Romagna had reported GDP growth of 7.3%. By 2022, GDP was expected to return to pre-pandemic levels, but the Russian-initiated conflict halved growth forecasts, again throwing the world economy into a stand-by and uncertainty scenario. The serious international crisis and the increase in raw materials and energy prices require everyone's commitment. The government, businesses, and labour unions at the national level are again talking about the need for a new social pact. This region offers its expertise to the country. No model, no examples to follow, but a concrete experience, based primarily on exchange, on taking shared responsibility with a cohesive regional community. These elements were evident in the 10 years of reconstruction of an earthquake-ravaged Emilia, which has proven its resilience, its solidarity, and its opposition to danger, fear and endless hardship. Such a strain was recognised by the President of the Republic Mattarella, who was invited to Finale Emilia and Medolla for the 10th anniversary of the earthquake and commented with these words: "The municipalities in this area have responded with industriousness, a desire for rebirth, and their peculiar solidarity, which are the strongest feelings for facing and overcoming times of despair and difficulty. The key to restarting after the earthquake was through solidarity." "Solidarity between citizens", the President of the Republic recalled, "solidarity between families, solidarity between society and local and national institutions, solidarity of all Italian people toward communities in difficulty, of which once again volunteering, in its different forms, has been an extraordinary expression. Solidarity between social forces - trade unions, businesses - to quickly get production activities back on track, which in some sectors reach excellence here." "It was accompanied by lucidity in choosing the priorities, such as in the case of schools, to revive the sense of community. Solidarity, lucidity and tenacity. Reconstruction", Mattarella concluded, "must be continued, there are important goals to be achieved, works to be completed, programmes to be developed.

Having proudly passed this important anniversary, we therefore confirm the utmost attention to the 2012 earthquake area, which is decisive for the development of the entire regional territory. The state of emergency related to the earthquakes of the 20 and 29 May 2012 has been extended until 31 December 2022. With the aim of building a path of gradual return to ordinary management, we are continuing with the activities related to the reconstruction process by bringing private interventions to a conclusion and completing the financing of public reconstruction, focusing even more decisively on the quality as well as on the economic and social attractiveness of urban centres. And thus, to promote the growth of new cooperation networks and the reallocation of restored urban containers, creating commercial, cultural, service spaces that facilitate the growth of economic-and-social value activities based on creativity, business innovation, the quality of a unique rural landscape - including through the important hydraulic network for the reclamation environmental safety - and connecting infrastructure.

Looking, then, at the specific delegations of the presidency, one challenge to be played to the hilt is Sports. Despite the critical issues brought about by exiting the Covid-19

emergency and returning to normality through the confirmation coming from the application of reasonable safety rules, the year 2022 has definitely identified the Region as the "Land of Sports". The "Sport Valley Emilia-Romagna" brand has acquired a strong national notoriety and international visibility in the face of the organisation of sports events of absolute value on the regional territory. 2023 must be the year of consolidation of this leadership, confirming a calendar of sporting events and initiatives of national and international calibre, organised on the regional territory in a widespread way and with a dialogue that involves all territories, from the Apennines to the Romagna coast along the Via Emilia route. Being the Sport Valley also means guaranteeing the practice of basic sports to an increasingly wider range of the population, reaching all citizens, with particular attention to the young and very young, the elderly and the weaker groups, enhancing and supporting the extraordinary heritage of organisational skills, active participation, socialisation expressed by the regional system of associations and public institutions.

The promotion of security - primarily through the development of local police forces and the regeneration of degraded urban areas - and legality remain priority goals to be pursued. In the Pact for Work and Climate we have acknowledged that legality is the inalienable value and the precondition to generate a sustainable development of the regional territory. Together with the Regional Council for Legality and Responsible Citizenship, we intend to strengthen the prevention and the fight against Mafia infiltration and organised crime and to spread the culture and practice of legality in society and in the economy, to contribute to the fight against any phenomenon - starting from the violation of health and safety regulations at work - that affects the rights and dignity of workers, damages our territory and generates unfair competition to the detriment of virtuous enterprises, thus weakening the whole society. With a focus on promoting the reuse of real estate confiscated from organised and Mafia crime, prioritising two types of social purposes: the social inclusion of people experiencing conditions of exclusion and marginality and the creation of public spaces that guarantee new and qualified services to citizens.

Finally, a commitment that goes beyond any action by the regional administration will be to guarantee the right to information for everyone. In implementation of statutory principles, we will disseminate knowledge of every initiative or measure that has a practical impact on the daily life of the regional community through an approach based on listening and sharing. It is the same approach we adopted with the Pact for Work and Climate, which underlines how the challenges we face require an active and participatory citizenry. An informed and aware civil society is the first "common good" of a democracy.

*The President
Stefano Bonaccini*


1. THE NATIONAL RECOVERY AND RESILIENCE PLAN TO BOOST REGIONAL INVESTMENTS

The EU response to the [Covid-19](#) crisis included a set of tools and measures being unprecedented in the history of the European project, with the 750 billion "[Next Generation EU](#)" Recovery Plan and the 2021-2027 Multiannual Financial Framework amounting to about 1,100 billion, for a total of **1,824 billion Euro** (2018 prices, corresponding to 2,018 billion Euro in current prices).

[Next Generation EU](#) supports among others the new **Recovery and Resilience Facility** with **672.5 billion Euro**, including **312.5 billion Euro** in grants and 360 billion Euro in loans. **Italy** is allocated **191.5 billion** (of which 68.9 billion in grants and 122.6 billion in loans), for the [National Recovery and Resilience Plan](#) (PNRR), approved on 13 July 2021 by the Council.

The plan has a total envelope of 235 billion: 191.5 billion from the aforementioned Recovery Facility, plus 13 billion from REACT-EU, and 30.6 billion in additional national resources from the National Plan for Complementary Investment. The Emilia-Romagna Region is willing to play a leading role in the implementation of the national Plan, both as an implementing body for the directed interventions in which it is personally involved, and by promoting integration between regional strategic planning and the investments financed by the PNRR on the regional territory, within the framework of the objectives of the [Pact for Work and Climate](#).

To this end, the Region intends to work:

- To apply for strategic investments for Plan funding as the managing body
- To monitor investments attracted by the regional system and promote their integration and synergy with investments funded by regional programmes
- To design the simplification of procedures and implementation of investments, in collaboration with and in support of the local government system, including through measures of institutional reorganisation
- To ensure the connection with the competent national entities for the implementation of the PNRR
- To guarantee the connection with the competent entities within the EU, first and foremost the European Commission (task force recovery) and the European Parliament (special group on recovery monitoring)

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Coordination structure of the unitary planning, under DGREII, referred to in the Regional Strategic Document (DGR 586/2021 and DAL 44/2021) ▪ Committee for evaluating and verifying public investments ▪ Table of the signatories to the Pact for Work and Climate
Other bodies contributing to the action	Local Authorities, Economic and Social Partnership, Universities and Research Centres, ART-ER, Lepida, other Agencies of the Region
Recipients	Businesses, Citizens, Universities and Research Centres, Regional Innovation and Research Facilities, Schools

Expected results	2023	Throughout the term of office
1. Definition of regional priorities and investments to submit to the National	■	

Recovery and Resilience Plan, in synergy with the 2021-27 regional programming, in the manner provided for by the 2021-27 Regional Strategy Document		
2. Promotion of synergies and complementarity between the PNRR and directly managed European programmes and other national and regional resources	■	■
3. Monitoring of European initiatives related to the Recovery Package	■	■
4. Monitoring and verification of the implementation of investments supported by the PNRR and support to the regional steering committee	■	■
5. Activation of instruments for the coordination with investments made by Local Authorities and their support, by ensuring consistency with regional policies	■	■

Impact on Local Authorities

The interventions supported by the National Plan and made by the Region will have very significant effects on Local Authorities and will have to be implemented in synergy with investments by the Local Authorities themselves. Therefore, a very close collaboration with Local Authorities will have to be promoted in order to maximise the impact of resources earmarked for investment throughout the regional territorial system.

Impacts in terms of equal opportunities and non-discrimination

The synergy between investments under the National Recovery and Resilience Plan and interventions funded under regional programmes as well as the targets of the [Pact for Work and Climate](#) make it possible to maximise the impact on gender equality, especially in terms of work-life balance policies, with the strengthening of the territorial network of welfare services and promoting flexible work organisation, also through the promotion of quality female employment

Pertaining databases and/or links

- <https://www.politicheeuropee.gov.it/it>
- <https://fondieuropei.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
 Single regional policy for institutional, general and management services

2. INTERVENTIONS FOR THE ECONOMIC DEVELOPMENT, SOCIAL AND TERRITORIAL COHESION OF THE EMILIA-ROMAGNA REGION THROUGH THE RESOURCES OF THE DEVELOPMENT AND COHESION FUND (FSC)

In implementation of the constitutional principle contained in article 119, paragraph 5 of the Italian Constitution (removal of economic and social imbalances), the [Development and Cohesion Fund \(FSC\)](#) represents the general instrument for the governance and the development of the new national regional policy for the implementation of interventions aimed at removing economic and social imbalances. The Fund is multiannual in nature, consistent with the timeframe of the European Union's Structural Funds programming, so as to ensure common and complementary procedures for mobilising the relevant resources with those laid down for Community funds.

In 2023, compatibly with institutional conditions (start of the planning discussion tables at central level) the FSC 2021-2027 programming will be in full swing, of which a first part, pursuant to point d) art.1, paragraph 178 of Law No. 178/2020, has already been initiated with the allocations of resources arranged by CIPESS Resolution No. 79 of 22 December 2021 for funding interventions for the immediate start of works or the completion of interventions in progress. For the Emilia-Romagna Region, the overall expected resources amount to 107.7 million Euro for interventions regarding rail transport (electrification, removal of level crossings, rebuilding of railway bridges), interventions on the road network for adjustment and safety; extraordinary maintenance interventions for hydraulic works and finally for sports facilities.

Consistent with the guidelines in the 2021-2027 DSR, the 2021-2027 FSC operational programming will focus on public investments aimed at strengthening the infrastructure network for sustainable mobility by intervening in road transport; rail transport; maritime transport and port logistics; sustainable urban mobility; and air transport. Additional investments will concern the ecological transition of the territorial system and in particular, investments related to energy efficiency, urban regeneration, water cycle, land maintenance for the prevention of hydrogeological instability, resilience of infrastructure and networks, and remediation of industrial sites and contaminated land. In a logic of complementarity with the PNRR, further interventions concern social and public housing (ERS and ERP) with a view to integrating housing policies with urban, environmental and social regeneration processes. In addition, interventions for accessibility, territorial risk management, roads and infrastructure for population services in mountain and inland areas with a view to territorial cohesion, as well as investments concerning school and university buildings, and sports facilities.

Finally, the Development and Cohesion Fund will intervene to upgrade infrastructure supporting the development of territories, including road infrastructure. Complementary to other resources, it will contribute to the development of proximity service facilities and the enhancement of public cultural heritage.

Instead, the programming of FSC resources, for the current programming period, has been reorganised into a single instrument named Development and Cohesion Plan. By [CIPESS Resolution No. 22 of 29 April 2021](#), published in the Official Gazette of 18/08/2021 - General Series - No. 197, the Development and Cohesion Plan (PSC) of the Emilia-Romagna Region was approved". The PSC reclassifies all FSC programming for the 2000-2006, 2007-2013, and 2014-2020 programming periods into a single instrument. In the ordinary section of the PSC are included the resources allocated to the Region in the previous and current programming periods (345.12 M€) while in the 'special' section are included the resources related to the reprogramming carried out as a result of the Covid-19 emergency (pursuant to Art. 242 of Italian Decree-Law No. 34 of 2020) and therefore referring to the former ERDF and former ESF

programming financed today with FSC resources (CIPE resolution No. 43 of 2020) for a total of 250.00 M€

Other Councillorships involved ■ Regional Council in relation to specific competences

Implementation tools ■ Development and Cohesion Plan (Piano Sviluppo e Coesione PSC)
 ■ Regional sector plans

Other bodies contributing to the action Central State Government, Local Authorities

Recipients Local Authorities, Citizens, Other Public Administrations, Businesses

Expected results	2023	Throughout the term of office
1. Programming of FSC 2021-2027 resources	■	■
2. Definition of the new PSC	■	
3. Improvement and updating of databases to support the implementation of integrated policies on a territorial scale		■
4. Implementation of communication actions	■	■
5. Ex-post evaluation of projects		■

Impact on Local Authorities The implementation of the projects included in the plan has a direct impact on the entire territorial system both in terms of increased infrastructure facilities, but still in terms of services towards the population and thus growth and development

Impacts in terms of equal opportunities and non-discrimination
 Appropriate information on the pursuit of gender equality principles in both the design and implementation of interventions will be given in the monitoring and discussion forums. Identification of specific issues when assessing compliance with equal opportunities

Pertaining databases and/or links
<https://fondieuropei.regione.emilia-romagna.it/fondo-sviluppo-coesione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Mission General institutional and management services,
Single regional policy for institutional, general and management
services

3. PREVENTING ORGANISED CRIME AND PROMOTING LEGALITY (REGIONAL LAW 18/2016)

Preventative and cultural interventions in cities and schools, also with the involvement of associations and voluntary organisations operating on the territory for the prevention of organised crime and Mafia-related one and corruptive events, as well as for the promotion of the culture of legality and responsible citizenship.

In particular, the Region intends:

- a) To promote and spread the culture of legality and responsible citizenship among young people
- b) To support local observatories, including inter-municipal ones, for monitoring and analysing illegal phenomena linked to Mafia-type organised crime in its various forms and to forms linked to corruption with particular attention to the prevention and monitoring of penetration into the Public Administration
- c) To foster the exchange of knowledge and information on criminal phenomena and their impact on the territory, including by promoting the use of dynamic platforms for monitoring phenomena of interest to the legality of the territory.

The Region's action also aims at promoting the social reuse of real estate confiscated from organised crime and Mafia. The real estate development policies supported by the Region intend to privilege especially 2 types of social purposes being:

- 1) The social inclusion of people living in conditions of exclusion and marginality (citizens in poverty, homeless people, victims of violence, etc.)
- 2) The creation of public spaces to provide services to citizens (services for children, young people, the elderly, education, culture, sports, etc.)

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Definition of the Integrated Plan of Regional Actions for the Promotion of the Culture of Legality and Responsible Citizenship and the Prevention of Mafia, Organised Crime and Corruptive Phenomena, pursuant to Article 3 of [Regional Law LR No. 18 of 28 October 2016](#), "Consolidated law for the promotion of legality and the enhancement of citizenship and responsible economy" and subsequent signing of Framework Agreements with public bodies in accordance with the provisions of Articles 7, 16, 17, 19, 22 and 23 of [LR 18/2016](#)
- Regional strategic plan for the development of property confiscated from crime. It is the coordination, guidance and support instrument for local authorities and all those involved in various capacities in the management of confiscated property. The plan is guided by the general purpose of effective and efficient use of real estate and business assets confiscated from crime through enhancement interventions also supported by cohesion policies

Other bodies contributing to the action

Local Authorities, Universities, Research Centres, Associations and Voluntary Organisations working in the field of promoting legality and preventing Mafia and organised crime

Recipients

Public, state and local authorities, Regional community stakeholders

Expected results	2023	Throughout the term of office
1. Support for the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime in the region (number)	≥ 3	≥ 15
2. Entering into framework agreements with public bodies for the promotion of the culture of legality (number)	≥ 30	≥ 150
3. Recovery and management for social and institutional purposes of real estate assets confiscated from organised crime (number)	≥ 3	≥ 15
4. Entering into framework agreements with public bodies aimed at strengthening local observatories/study centres, including inter-municipal ones, for monitoring and analysing phenomena of illegality linked to Mafia-type organised crime and to forms linked to corruption (number)	≥ 2	≥ 10

Impact on Local Authorities

The transfer of confiscated real estate, and any complementary movable property, to local public authorities directly produces social value through the reduction of the burden borne by public finance, on a permanent basis, for the fulfilment of collective interest. These properties can, in most cases, be used and enhanced for the implementation of housing and social housing policy programmes and other types of assisted living or for the creation of spaces for community social services based on the direct participation of territorial communities

Impacts in terms of equal opportunities and non-discrimination

In the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime, interventions aimed at reusing such assets as shelters or refuge centres for women victims of violence and minors or for particularly socio-economically vulnerable social categories (e.g., refugees) in situations related to the housing emergency are favoured

Pertaining databases and/or links

Regional Portal for Legality <https://legalita.regione.emilia-romagna.it/>

Legislative Assembly Library - Crime and safety:

<http://www.assemblea.emr.it/biblioteca/criminalita/criminalita>

Mapping of real estate assets confiscated from organised crime in the Emilia-Romagna Region

<http://www.mappalaconfisca.com/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Legality

- Promoting legality, an identity value of our society and a guarantee of social and environmental quality
- Innovating and strengthening the prevention and countering of Mafia and organised crime infiltration as well as spreading the culture and practice of legality in society and the economy
- Confirming and strengthening the role of the Regional Council for legality and responsible citizenship and its thematic tables

- Designing new tools that counter the proliferation of businesses, such as fake cooperatives, that circumvent legal forms of using labour and contracting
- Strengthening the fight against illegal hiring and labour exploitation
- Encouraging the establishment of legality tables in all provinces and the metropolitan city, as a participatory place to counter organised crime and promote the culture of legality
- Promoting the recovery and management for social and institutional purposes of real estate assets confiscated from organised crime
- Supporting local observatories/study centres, including inter-municipal ones, for monitoring and analysing illegal phenomena linked to Mafia-type organised crime and to forms linked to corruption

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and security
Integrated urban security system

4. LOCAL POLICE (REGIONAL LAW 24/2003)

In our Region, the Local Police are an important security service for the citizens, as they are present and active in 95.5% of the Municipalities and in all the Provinces, thus representing one of the most important law enforcement agencies in the territory. With [Regional Law 13/2018](#), the [Regional Law 24/2003](#) has been significantly updated, the latter being the reference law for the Local Police of the Region. Such an update has involved many elements of modernisation, some of which are unique at national level, which clearly define the path of development of the Local Police in Emilia-Romagna for the coming years. The [2020-2025 Five-Year Plan](#) is undertaking the important task of giving substance to this "vision" through the adoption of measures able to support the development of the Local Police towards levels of service provision in line with the best standards. Therefore, through a new and more effective interaction with the respective communities, in particular with the voluntary sector, shifting the work of the Local Police from "police force" to "police service", favouring and supporting the innovation of tools and procedures, aiming at the recovery of high levels of efficiency of the structures and professionalism of the operators, through the systematisation of a new method of personnel selection that enhance the skills and attitudes of the individuals, the digitalisation of the processes and a "green" approach in procurement and supplies. All this is aimed at consolidating the interaction between the various Local Police bodies in a network system capable of responding to a society that is increasingly modern, active and moving on the territory

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Support for aggregation processes aimed at the promotion and support to Local Police of Unions of Municipalities ▪ Adoption of the directives provided by Regional Law 24/2003 for the growth and enhancement of Local Police including through the strengthening of the various structures ▪ Definition of a community policing model by developing and promoting it among Local Police through supporting projects to this end ▪ The systematisation of the single regional Competition Course for access to the role of Local Police Officer
Other bodies contributing to the action	Local Authorities, Volunteers, Productive World and other regional services, Interregional School of Local Police Foundation
Recipients	Local Police of Local Authorities and other bodies interested in the subject, expression of the Regional Community

Expected results	2023	Throughout the term of office
5. Continuation of the adoption process of directives implementing Regional Law 24/2003 as reformed in 2018 with the approval of 2 more directives including one defining the community policing model	2	7
1. Evaluation regarding the activation of the third edition of the Single Regional	1	3

Competition Course for Local Police Officer and its possible implementation with a view to improving the procedure already in place		
2. Maintaining of the number of Local Police operating through the transfer of the service to the Union of Municipalities of reference in more than 30 units	■	■
3. Study and possible development of a mapping system of professional skills and equipment in use at local police corps and services in the regional territory, aimed at the exchange of skills between local police bodies (MARCoPoLo-ER - art. 17 ter Regional Law 24/2003)	■	
4. Support for local police qualification projects that also involve interventions/activities being useful for promoting community policing as an operational feature of the stations	■	■
5. Development of framework agreements for the promotion and establishment of Local Police corps adhering to the standards set by DGR 2112/2019	■	■

Impact on Local Authorities

Activation of a strong boost for the modernisation and rationalisation of the Local Police system capable of activating, at individual municipalities or Unions, a better relationship between the Local Authority and the community of reference due to an increase in the quality of services provided by the Local Police, also in terms of relations with the territory and appreciation, by citizens, of a better professionalism of the operators. All reinforced by the consolidation of a regional local police system based on strong interaction between Local Police stations belonging to different Local Authorities

Impacts in terms of equal opportunities and non-discrimination

With respect to the issue of equal opportunity, the Local Police of Emilia-Romagna have a number of female operators that stands at 40% of the entire staff in service (year 2021). This is unparalleled in other police organisations and an example of how our local police tend increasingly to adhere, from a gender perspective, to the context of the communities in which they operate. The above figure is collected by the regional office in charge of local police on a yearly basis

Pertaining databases and/or links

Autonomous bodies - Local Police <http://autonomie.regione.emilia-romagna.it/polizia-locale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and Security
Local and administrative police

5. URBAN SECURITY (REGIONAL LAW 24/2003)

Promoting the regeneration of degraded urban areas in the regional territory, through the promotion of projects for the improvement, maintenance, reuse and re-purpose of public areas and existing buildings, aimed at increasing security and urban resilience, together with the development of practices for social inclusion.

Favouring the development of situational prevention measures, which, also by means of a careful urban planning, aim at reducing the opportunities to commit crimes, together with community prevention measures aimed at supporting citizens' participation in the re-establishment of the community dimension and social prevention interventions aimed at limiting crime-fostering factors

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences 	
Implementation tools	<ul style="list-style-type: none"> Integrated prevention actions will be put into practice through Framework Agreements that can be entered into by the Region with Local Authorities, Universities and Research Centres, also using the possibilities opened up by provisions of regional and state legislation, in implementation of the provisions of articles 2 and 3 of Law No. 48 of 18 April 2017 and what is consequently provided by the Agreement for the promotion of integrated security signed on 8 July 2019 between the Prefecture-UTG of Bologna and the Emilia-Romagna Region 	
Other bodies contributing to the action	Local Authorities, Universities, Research Centres, Associations and Volunteer Organisations working on behalf of crime victims in the field of security and in support of crime prevention, Italian and European Forum for Urban Security, Emilia-Romagna Foundation for Victims of Crime	
Recipients	Public, state and local authorities, Regional community stakeholders	
Expected results	2023	Throughout the term of office
1. Entering into Framework Agreements for situational, social and community prevention on the whole regional territory (number)	≥ 25	≥ 100
2. Definition of Framework Agreements to support a more widespread use of advanced technologies for territorial video-surveillance (so-called intelligence vision) (number)	≥ 10	≥ 50
3. Entering into Framework Agreements aimed at the regeneration of public spaces for the prevention of crime or urban disorder (number)	≥ 5	≥ 25
4. Definition of experimental projects being particularly innovative in the field of social, situational and community prevention to be	≥ 10	≥ 50

developed in agreement with Local Authorities, which are potentially transferable (number)		
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Impact on Local Authorities

Implementation of actions aimed at achieving orderly and civilised coexistence in cities and the regional territory and creation of local systems of integrated security with particular reference to the reduction of widespread crime and incivility.

An integrated approach to security puts social players in the area at the centre by valuing their contribution both in terms of knowledge of local needs and in terms of sharing responsibilities related to caring for places and relationships. Involving citizens and social players consolidates the community's sense of "presence" in the area, recognising their role as a protective factor and supporting the perception of greater security for all

Impacts in terms of equal opportunities and non-discrimination

Actions dedicated to preventing and combating violence against women are continued. In this area, action will be particularly taken along two different lines: on the one hand, support will be given to general projects aimed at promoting urban security, which, although not all of them are specifically set up from a gender perspective, in fact target women and their security in public spaces, either directly, through the usual measures of support and economic assistance to victims of violence-and often to their children-by the Emilia-Romagna Foundation for Victims of Crime (which in fact devotes a good part of its work to handling cases involving gender-based violence). On the other hand, it is ensured that the cognitive framework of phenomena concerning gender-based violence and insecurity is updated. In particular, we continue to replenish with up-to-date data the statistical bases and internal databases on various social phenomena, including that of gender-based violence, which provide an in-depth reading of the condition of women in our region, even about violence

Pertaining databases and/or links

Autonomous bodies - Urban security: <http://autonomie.regione.emilia-romagna.it/sicurezza-urbana/approfondimenti/statistiche-2>
Forum Italiano per la Sicurezza Urbana (Italian Forum for Urban Security) <http://www.fisu.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Public order and security
 Integrated urban security system

6. CONSOLIDATING THE LEADERSHIP OF THE EMILIA-ROMAGNA REGION AS THE ITALIAN LAND OF SPORTS, SENSITIVE TO THE CULTURE OF ETHICAL GRASSROOTS SPORTS PRACTICE, ATTRACTING THE CREATION OF A WIDESPREAD NETWORK OF MAJOR EVENTS OF INTERNATIONAL IMPORTANCE

Despite the critical issues brought about by exiting the Covid-19 emergency and returning to normality through the confirmation coming from the application of reasonable safety rules, the year 2022 has achieved to reach the strategic goal of identifying the Region as the "Land of Sports". The "Sport Valley Emilia-Romagna" brand, together with the new logo, has acquired a strong national notoriety, great importance and international visibility in the face of the organisation of sports events of absolute value on the regional territory.

2023 must be the year of consolidation of the Emilia-Romagna Region leadership as the Italian Land of sports, capable of confirming a calendar of sporting events and initiatives of national and international calibre, organised on the regional territory in a widespread way and with a dialogue that involves all territories, from the Apennines to the Romagna coast along the Via Emilia route. Because of their value and ability to attract large flows of practitioners and spectators, such events are suitable for creating development conditions with important cultural, tourist, and economic effects.

At the same time and from a complementary point of view, it is necessary to guarantee the practice of basic sports to an increasingly broader range of the population, thus confirming the social obligation to reach all citizens, with particular attention to the young and very young, who must be able to play sports on a continuous basis even starting from primary school. In the same way, the elderly and the weaker sections of the population must be guaranteed the possibility of practising not only sports to combat a sedentary lifestyle but, when it is necessary to counter specific illnesses, also adapted motor activity or physical exercise. From childhood through adolescence to old age, everyone must be enabled to play sports. Sports for all as a right to a healthy lifestyle and practised in accordance with the ethical standards set forth in the Ethical Charter of Sports approved by the Legislative Assembly.

The logistic, organisational and coordination capacities of the regional sports system demonstrated in the field by the Region must determine, at the end of the legislative term, the achievement of the objective with a significant increase in the attractiveness of the Emilia-Romagna territory in terms of offer of high quality services, of adequate locations to welcome an increasing number of great sports competitions, of an organisational support structure made available by a system of voluntary associations made up of thousands of technically skilled people available in real time.

Together with the system of objectives and interventions mentioned above, we want to enhance and support the extraordinary richness of organisational skills, active participation, and socialisation expressed by the regional system of associations and public institutions that, with their commitment, make it possible to carry out hundreds of sporting events. It is an opportunity to spread the knowledge of many sports, but also to develop the regional territory, from the Apennines to the Adriatic coast.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mobility and transport, infrastructures, tourism and trade ▪ Health policies
Implementation tools	<ul style="list-style-type: none"> ▪ APT Servizi s.r.l. is the operational tool that, through special agreements, is entrusted by the Region to implement the annual

	<p>planning of interventions featuring a unique and international value</p> <ul style="list-style-type: none"> ▪ Specific calls for grants to beneficiaries under Regional Law 8/2017. Calls for the promotion of motor and sports practice are updated annually to optimise their results and social value. The evaluation parameters are enriched with rules of strong focus on environmental education, anti-doping, compliance with "plastic free" targets ▪ Calls for the redevelopment of regional sports facility assets implemented under LR 8/2017 and LR 5/2018
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Other bodies contributing to the action	Local Authorities, Amateur sports associations and clubs, Educational Institutions, USL Health Authorities, Voluntary Sector
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Recipients	<p>Local Authorities, Enterprises and tour operators, Business system offering services/products to the sports target audience.</p> <p>All target populations to make the young and very young, as well as the senior age group, experience the passion for sports and the desire not only to watch athletes compete, but also to practice a sport. Regarding projects to promote sports practice: young and very young people, senior age group. Strong focus on disabilities and social marginalisation</p>
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Expected results	2023	Throughout the term of office
1. Support for the organisation and promotion of 25 major events of national and international importance	■	
2. Funding for ≥ 180 local, regional, extra-regional sporting events and projects promoting sports activity and practice	■	
3. Support for the organisation and promotion of 125 major events of national and international importance		■
4. Exceeding the global threshold of 940 local, regional, extra-regional sporting events and projects funded that promote sports activity and practice		■
5. Funding for 100 new projects to upgrade regional sports facility assets		■

Impact on Local Authorities	Local Authorities play a strategic role as service providers for the organisation of sporting events. They also become beneficiaries of the added value (social, cultural, economic) that sports create for their area. They also have a strategic function as bodies that can submit, as implementing or coordinating parties, sports promotion projects to obtain a regional grant
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Impacts in terms of equal opportunities and non-discrimination

The project evaluation system includes parameters for rewarding actions of social integration and fight against marginalisation and gender discrimination. Strong focus also on ensuring equal opportunities

Pertaining databases and/or links:

[Sports Website - Emilia-Romagna Region](#)

[Studies and Research - Emilia-Romagna Region](#)

[Sports Facilities and Areas - Emilia-Romagna Region](#)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Developing the growing profile of Emilia-Romagna as "Sport Valley," capable of attracting and organising events and competitions of national and international importance, including for the promotion of our territorial system

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Youth Policy, Sports and Leisure
Sports and Leisure

7. GUARANTEEING THE RIGHT TO INFORMATION

At the basis of the communication activity there is a duty indicated in the Statute of the Emilia-Romagna Region (Regional Law 13/2005): informing citizens about initiatives or measures that have a practical impact on the daily life of the regional community, be it new measures, calls for proposals, funding, aid and availability. In the same way, the institutional communication of a public body must generate knowledge and awareness in the citizens themselves, making available to them all the information regarding the activity carried out, the projects concluded, those in progress or being planned, the services provided and the opportunities currently available.

The topic of information, intended both as a citizen's right to be informed about choices and interventions promoted by the Region and as a duty of the Administration to guarantee the exercise of this right, therefore represents a fundamental element in determining the share of participation, interaction, growth and development that a Public Administration can generate for the benefit of its own community.

The Agenzia di informazione e comunicazione (Information and Communication Agency) of the Regional Council is the agency responsible for the activities related to the objectives set by the regional governing bodies:

- a) The care of media relations for all the regional bodies (President, Council, Councillors);
- b) The production and dissemination of information on the activities carried out by the Emilia-Romagna Region, in its various bodies;
- c) The coordination of the institutional information and communication activities of all the regional bodies and the development of institutional communication products addressed to the regional community.

In implementation of the statutory principles - and according to the guidelines for public communication activities contained in the organic system law (Law no. 150/2000) - the Region deems the information and communication activity to be a tool for enhancing the policies and initiatives promoted by the Presidency and Directorates General for boosting the territory, consistently with the strategic objectives of the Pact for Work and Climate. The public communication has the task of "accompanying" the policies of the Emilia-Romagna Region in support of the territory, economic recovery and social cohesion in the perspective of sustainability, by adopting the same method approach that characterises the Pact, which is based on listening and sharing. At the same time, it must also qualify and legitimise itself as an authoritative source of information and content being adequate and functional to the real needs of the entire regional community.

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Strengthening, qualifying, promoting and diversifying the multimedia communication of the Emilia-Romagna Region (social media channels, institutional website, Lepida TV)
 - Adopting shared Body policies for social and web communication to ensure editorial integration between the different institutional social profiles
 - Improving the coordination and integration of the Body's communication activities, even by the collaboration with in-house companies and instrumental entities, to ensure qualified and recognisable information to citizens and regional society
 - Consolidating the system of relations with the national and European media to strengthen the identity of the Emilia-
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	Romagna Region and promote its attractiveness	
Other bodies contributing to the action	Information Operators, Media system companies, Regional Bodies and Agencies, Legislative Assembly of the Emilia-Romagna Region	
Recipients	The whole regional community: Citizens, Media system, Territories and articulations of regional society (economic categories, associations, etc.), other Public Administrations	
Expected results	2023	Throughout the term of office
1. Strengthening, qualifying, promoting and diversifying the multimedia communication of the Emilia-Romagna Region (social media channels, institutional website, Lepida TV)	consolidation of productions that had already started (podcasts, videos) and creation of new ones, both for social and web platforms and for LepidaTV	common multimedia area activation between the Regional Council and the Legislative Assembly
2. Adopting shared Body policies for social and web communication to ensure editorial integration between the different institutional social profiles	reorganisation of the governance for digital communication by 31/12/2023	defining an increasingly recognisable and structured digital (social and web) communication of the Body
3. Improving the coordination and integration of the Body's communication activities, even by the collaboration with in-house companies and instrumental entities, to ensure qualified and recognisable information to citizens and regional society	adoption of framework agreements and Body's contracts for designing and disseminating on the media the initiatives aimed at communication	integration between the cycle of strategic planning and the cycle of communication planning
4. Consolidating the system of relations with the national and European media to strengthen the identity of the Emilia-Romagna Region and promote the attractiveness of the territories	start of permanent collaboration relationships with some national media by 31/12	start of collaboration relationships with some European media
Impact on Local Authorities	The purpose of institutional information and communication activities is to spread knowledge of the Region's legislative, administrative and planning activities and impacts the administrative activities of all territorial bodies: Municipalities and Unions of Municipalities, Metropolitan Cities, other bodies of the System of Local Authorities	
Impacts in terms of equal opportunities and non-discrimination		
The Region's institutional communication and information initiatives are carried out in compliance with the principles of equality, equal treatment and non-discrimination enshrined in Article 2 of the Emilia-Romagna Statute and are implemented through non-discriminatory tools, products and language that are attentive to countering stereotypes and promoting equal opportunities		
Pertaining databases and/or links		
<ul style="list-style-type: none"> • Institutional portal: https://www.regione.emilia-romagna.it • RER Facebook Profile • RER Twitter Profile 		

- *Instagram Profile*
- *Linkedin Profile*
- Agenzia di informazione e comunicazione (Information and communication agency):
<https://www.regione.emilia-romagna.it/agenzia-di-informazione-e-comunicazione/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

8. RECONSTRUCTION IN EARTHQUAKE-HIT AREAS

Article 1, paragraph 459 of Law 234/2021 "State budget for the financial year 2022 and multiannual budget for the three-year period 2022-2024" extended the state of emergency related to the earthquakes of the 20 and 29 May 2012 until 31 December 2022. The goal is not to request further extensions and to build a path of gradual return to ordinary management. The Commissioner has long since been working with the government and national institutions to build a regulatory path to address the many issues related to the management change. In particular, the Agency for Reconstruction is engaged in a permanent discussion table with Casa Italia Department, as well as for financial aspects with the Ministry of Economy and Finance, together with the Commissioner structures of Lombardy and Veneto, and is carrying out an exchange and sharing activity of texts and materials necessary for the definition of a regulatory act that can lead to the termination of the state of emergency on 31 December 2022 and then continue with a management that guarantees the completion of reconstruction.

In light of this, it is therefore necessary to continue activities related to the reconstruction process by bringing private interventions to a conclusion and completing public reconstruction funding to then ensure its timely implementation in subsequent years.

For 2023 the remaining objectives are:

- To continue to support Local Authorities in the management of residential construction in the most complex requests for contributions in relation to the type of intervention, the urban location, the problems of the construction site, the change of the beneficiary, etc.;
- To continue the work on the public reconstruction of works already financed and approved and to complete the approvals of the projects for interventions financed with the new resources;
- To improve the material status of historic centres through the completion of works financed by regional funds under the Special Area Programme "Rigenerazione e rivitalizzazione dei centri storici colpiti dal sisma - attuazione dei piani organici - attuazione dei piani organici" (Regeneration and revitalisation of historic centres hit by the earthquake - implementation of organic plans) and Order no. 10/2019;
- To coordinate the activities related to the implementation of Order no. 10/2019 with respect to the revitalisation of historic centres so as to improve the provision of primary urbanisation works pursuant to art. 43-ter of [Decree-Law no. 50/2017](#), converted with amendments by [Law no. 96/2017](#), as amended by paragraph 718 of [Budget Law no. 205/2017](#);
- To continue the accompanying activity of private reconstruction through the meetings and outcomes of the Joint Technical Table with representatives of municipalities, professional bodies, and trade associations.
- To continue the activities of the sharing tables established with Local Authorities: the table of the Unions for the management of extraordinary personnel hired after the earthquake and the financial table for the management of the problems related to the budgets of Local Authorities;
- To implement and improve the tools for monitoring the reconstruction interventions and, in particular, the Database Unico per la Ricostruzione (Single Database for Reconstruction) and the Web GIS application for geo-referencing, which make it possible to trace and locate all the public and private reconstruction interventions, also monitoring their progress and the related payments;
- To implement and improve Open Ricostruzione, the portal through which the results of the reconstruction process are sent to the regional portal, thus ensuring monitoring of the progress of each intervention;
- To promote monitoring and overall assessment processes through an in-depth analysis of what has been put in place for the management of the earthquake in Emilia-Romagna in

order to provide an overall account of the reconstruction process, also using the themes of the preservation of historical documentary assets (International Summer School "AFTER THE DAMAGES" and Interreg V Italy - Croatia FIRESPIII projects), giving evidence of the administrative experience in terms of expropriation procedures and of the use of derogatory procedures for the management of emergencies;

- To continue the activity of revision and standardisation according to UNI EN ISO 9001-2015 and 37001-2016, of cross-cutting and system procedures in order to increase the effectiveness of the administrative action;
- To continue the systematisation and reorganisation project of all the paper and digital documentation produced since 2012 in view of the closure of the emergency period, in particular the technical documentation in collaboration with the bodies concerned also through the agreement with PARER signed in August 2020;
- To support the drafting of instruments and procedures for the return to ordinary management at the end of the state of emergency and Commissioner management; accompanying the Local Authorities.

The regional development will receive a new impetus from the completion of the process of reconstruction and subsequent return to normality in the areas hit by the earthquake in May 2012. Such a process must also consider this path as the opportunity for a turnaround in the quality of residential, productive and public buildings from the point of view of anti-seismic performance, energy technologies, new materials and the increase in the production capacity of companies by introducing innovations in both building structures and those relating to plants. In the near future, attention will continue to be more oriented towards the interventions in the historic centres with the most complex works, and to the reconnection of the territorial system through a renewed care for the plain landscape and in particular to the land reclamation and improvement network where, thanks to the reconstruction resources, we service some of the most important water-scooping systems that guarantee the hydraulic safety of large portions of the territory of the Provinces of Reggio Emilia, Modena, Mantua and Ferrara.

The objective being not only to improve the material status of the places with measures that began in 2015 with the funding referred to in the agreement of the Special Area Programme "*Rigenerazione e rivitalizzazione dei centri storici colpiti dal sisma - attuazione dei piani organici*" (*Regeneration and revitalisation of historic centres hit by the earthquake - implementation of organic plans*) whose interventions are about to be concluded but also, since 2019, relying on the funding referred to in [Order No. 10/2019](#) in close connection with the progress of reconstruction of private buildings and interventions on the public heritage financed by the Public Works Programme. Additional funding has been provided for the new establishment, redevelopment and modernisation of business, professional and non-profit activities, aimed at the revitalisation and repopulation of city centres.

The full implementation phase of the Programme for the Reconstruction of Public Works and Cultural Heritage continues through the execution of Implementation Plans, with which the reconstruction of the public, historical, documentary and religious heritage has been fully launched. The process is complex both because of the construction characteristics and because of the location of this heritage, being almost always in the oldest part of the historic centres and therefore also the most damaged.

Therefore, it will be fundamental to continue the activities of the joint commission with the MiC (Ministry of Culture) and the Geological, Seismic and Soil Service, to speed up the issuing of authorisations and working together with the Municipalities and the Agency for Reconstruction, in order to solve in real time the critical issues that arise during reconstruction, which is an operational example of [simplification](#) and inter-institutional cooperation.

Together with the reconstruction as a whole, the commitment continues to obtain the necessary regulatory adjustments to accompany the activities of the Commissioner and the Local Authorities. After dealing with the impacts of the Covid-19 health emergency, other

general issues have influenced reconstruction, first among them the extraordinary increase in prices caused not only by the health emergency, but also by the international political crisis as well as changes in the construction market resulting from the update of the provisions on the so-called *Superbonus* 110%. All these factors risk slowing down public and private construction sites if not managed as always in a coordinated and shared manner with all stakeholders.

The theme of [legality](#) is vital. In this direction, a great transparency operation has already been carried out with the publication of all the data related to the reconstruction in open format and the already fruitful cooperation with Prefectures, Gruppo interforze ricostruzione Emilia-Romagna (GIRER or Inter-Force Group for the Reconstruction of Emilia-Romagna) and the other State bodies will be further developed through the creation of further information supports, the optimisation of the interoperability of databases, with policies for strengthening and training the dedicated staff.

With the progress of private reconstruction, the number of families in need of assistance has been significantly reduced, but the commitment to support the population until their complete return to their homes continues.

Finally, it should be pointed out that despite the emergency, positive experiences have been made in terms of administrative [simplification](#) and inter-institutional collaboration, being useful not only in dealing with possible future emergency situations, which we hope will be far away in time, but above all applicable by extension to ordinary administrative practice

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Institutional committee ▪ Orders and decrees of the Deputy Commissioner ▪ DGR for OOPP Plan (Public Works plan) ▪ Agreement between the Commissioner and PARER referred to in Decree 1493/2020 ▪ Joint technical table ▪ Monitoring private reconstruction sites and institutional advice to municipalities for support regarding complex projects
Other bodies contributing to the action	Polo Archivistico dell'Emilia-Romagna (PARER or Emilia-Romagna Archives Centre Sector), Municipal administrations of the 2012 earthquake crater area, Private bodies involved in reconstruction projects from the Public Works and Cultural Heritage Plan, Ministry of Culture (MIC), European and national partners involved in FIRESPIILL project
Recipients	Local Authorities of 2012 earthquake area, Businesses, Citizens, Local Authorities, Professionals

Expected results	2023	Throughout the term of office
1. Start of operations of the Commissioner's digital archive for documentation from 2012 to 2021	■	■
2. Introduction of environmental policies for 20% of the projects under Order 10/2019	■	■

3. Communication actions of the results achieved	■	■
4. Continuation of activities to review paper archives and digital preservation of Commissioner management documents in view of the closure of the emergency period	■	■
5. Completion of the private reconstruction process and return of families	■	■
6. Simplification of the technical procedures for the release of the Commissioner's contribution	■	■
7. Implementation of the 2014-2020 "FIRESPELL" INTERREG V A Italy-Croatia project	■	

Impact on Local Authorities Support for implementation of the provisions of the principles of the Digital Administration Code ([LEGISLATIVE DECREE DLGS 82/2005](#) and subs.). Administrative simplification and inter-institutional collaboration

Impacts in terms of equal opportunities and non-discrimination
Supporting the development of Local Authorities' digital archives

Pertaining databases and/or links

<https://parer.regione.emilia-romagna.it/index.html>

Earthquake, the reconstruction <http://www.regione.emilia-romagna.it/terremoto>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Protection and enhancement of cultural heritage and activities
Cultural activities and miscellaneous interventions in the cultural sector

Regional budget

*For the 2014-2020 "FIRESPELL" INTERREG V A Italy-Croatia project
Reconstruction activities are not charged to the regional budget but to Special Earthquake Account No. 5699, opened at Banca d'Italia, Provincial Treasury of the State, Bologna Section, as provided for in Article 2, paragraph 6, of Decree-Law No. 74 of 06/06/2012.
Those for private reconstruction, on the other hand, are disbursed directly by lending institutions and recognised with the tax credit mechanism under Article 3-bis of Decree-Law No. 95 of 06/07/2012*

ELLY SCHLEIN

Vice-President and Councillor for combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU

The huge economic and social costs caused by the Covid-19 pandemic have been compounded by those resulting from the outbreak of a dramatic new conflict in the heart of Europe, following the Russian invasion of Ukraine. It is a humanitarian drama in which we are directly involved in welcoming more than 24,000 female and male refugees. All this while at the same time we have to deal with rising inequality and the climate crisis.

In the face of such significant and intertwined challenges, the regions will have to help address and overcome this phase of profound uncertainty by acting in conjunction with the national, European and international levels.

It now becomes essential that the structural funds of the 2021-2027 programming available to the Region become operational as soon as possible, to give new impetus to the policies defined in the strategic framework of the Pact for Work and Climate, signed at the beginning of the legislative term, and the 2030 Agenda Regional Strategy for Sustainable Development, approved at the end of 2021. It will also be crucial to promote the Region's European and international collaborations; mention should be made of the recent renewal of the agreement with the Nouvelle Aquitaine partner region and the 30-year anniversary of cooperation with Hesse. Emilia-Romagna was reconfirmed in its role as Managing Authority of the Transnational Territorial Cooperation Programme ADRION 2021-2017 (99 million Euro programme) and is finalising the Programme to support the Macro-regional Strategy for the Adriatic Ionian Region (EUSAIR). International Cooperation will be guaranteed and supported by the new regional programming, adopted in early 2022, which will develop projects consistent with the 2030 Agenda in collaboration with institutions and NGOs in our Region. There will certainly be emergency aid projects as well. On this, we have already activated, also thanks to the generosity of the regional community and Emilia-Romagna companies, two calls for immediate humanitarian aid aimed at the Ukrainian population for 850,000 Euro through NGOs, Local Authorities and regional cooperation bodies.

The approval of the European Climate Act in June 2021, which sees Europe as the first climate neutral continent before 2050, and the package of proposed "FitFor55" Directives and Regulations, developed precisely to accelerate and create the regulatory conditions for a real process of decarbonisation, ecological and energy transition in all economic and social sectors, have represented for our Region the additional tools on which to base many of the initiatives launched during 2022, such as the "Pathway to Carbon Neutrality before 2050" and the Regional Law for the "Promotion and Support of Renewable Energy Communities and Renewable Energy Self-Consumers Acting Collectively". These two initiatives are enshrined in the Pact for Work and Climate and will be fully implemented in the coming months and over the next few years, precisely to

accelerate the energy and ecological transition on which we cannot waste any more time.

At the same time, the 2030 Agenda Regional Strategy for Sustainable Development approved in November 2021, which correlates the priorities and actions defined by the 2020-2025 Five-Year Plan and the Pact for Work and Climate with the 17 goals of the UN 2030 Agenda, and which by its very nature constitutes a dynamic and evolving document, will be enriched with additional data and information on regional positioning relative to the national level, monitoring of regional targets of impact on the economic, social and environmental system, and integrated monitoring of the Pact for Work and Climate with the Regional Economic and Financial Document (DEFR). Moreover, the regional effort of multilevel coordination, training and support for the development at the local level of Territorial Agendas for Sustainable Development increasingly embedded in local planning tools will continue.

Consistent with the European Year of Youth 2022, the path of the regional youth forum "YOUZ Generazione di idee" (Generation of Ideas) will continue, thanks to which projects and initiatives have been developed and proposed by young people themselves and are scheduled to be implemented in the 2022-2024 three-year period. European, regional, and state funding will ensure, on the one hand, the continuity of interventions to support youth participation, leadership, inclusion, and autonomy, and on the other hand, will be targeted at actions to counter the critical issues and forms of suffering and distress caused by the Covid-19 pandemic. In addition, during 2022, the Document on priority directions and actions in favour of youth is expected to be approved.

Regarding social policies, since the beginning of the legislative term, partly as a result of the effects and repercussions of the pandemic emergency on households and individuals, the Region has decided to intervene by adapting regional social planning tools through the promotion, with the direct involvement of Local Authorities, of specific actions to combat inequalities and the social economic crisis generated as a result of the Covid-19 epidemic, allocating funds aimed at the unforeseen fragility and precariousness that have arisen. Meanwhile, work has officially begun that should lead to the approval in the coming months of the new Regional Social Health Plan and the subsequent definition of new regional planning tools.

Underpinning the new Regional Social Health Plan, the Region, together with the Regional Health and Social Agency, is promoting an in-depth discussion with all stakeholders that aims to personally involve workers in the preparation of the new plan. Constant comparison and coordination that also continue in more specific areas in policies for the elderly and people with disabilities, with the trade unions of the elderly and the Federations of Regional Associations of People with Disabilities.

Projects are also scheduled to start in 2022 by the Social and Health Districts funded by the National Recovery and Resilience Plan (PNRR), Mission 5 "Inclusion and Cohesion," Component 2 "Social Infrastructure, Families, Communities and the Third Sector". In particular, for Emilia-Romagna, a substantial investment of resources is planned for the 2022-2024 three-year period both in services dedicated to the non-self-sufficient elderly,

people with disabilities, and people in conditions of severe marginalisation, as well as strengthening the supervision and qualification activities of territorial social service. These are substantial measures on which we are committed to finding the best complementarity in the programming of the Regional Social Fund and in the approval of the new Regional Poverty Plan.

With reference to educational policies, being aware of the current profound demographic crisis and consistent with the goals set forth in the 2030 Agenda and in particular Goal 4, the goal we intend to pursue is to guarantee educational services and kindergarten accessible to all and spread throughout the Region being able to remove the obstacles posed by different social starting conditions. This objective led during 2021 to the approval and funding for the educational year 2021/22 of the regional measure aimed at reducing the attendance fees related to early childhood educational services called "Al nido con la Regione" (At the crèche with the Region), a measure that will be further expanded with the contribution of 2021-2027 European ESF+ resources.

In collaboration with the University of Bologna, the Region has also implemented an innovative project that plans, in an initial experimental phase, to bring the 0-3-6 year-old age group closer to the sounds of the English language, inspired by scientific research and studies on the mechanisms of language acquisition in early childhood. The activity received excellent feedback from the first sample of public and private early childhood education services. The scope of the project, which involved 75 nurseries across the Region in the first year, will be tripled in the 2022/23 educational year.

In the area of actions aimed at fragile and vulnerable people, we continued to work in synergy with the third sector network by promoting and financing interventions in the area of recovery and redistribution of food and non-food goods to the needy. The world of associations and voluntary organisations in this particularly complex period has always been at the forefront of solidarity efforts aimed at activating responses to pre-existing and new needs. The Region has disbursed relief grants to thousands of associations, voluntary organisations and non-profit foundations with celerity, without sacrificing the development of new projects promoted through calls for territorial and regional networks.

Alongside the interventions planned and outlined above in the social sphere, due to the war in Ukraine, since the end of February, the regional territory has been reached by tens of thousands of people fleeing the ongoing war. We are mainly talking about women and minors, many of whom, thanks in part to the traditional solidarity of our area and the presence of a sizeable Ukrainian community, have found initial hospitality at family housing solutions. On the reception side, a gradual strengthening of reception systems is being carried out in collaboration with the Third Sector and in close cooperation with Local Authorities, Civil Protection, Prefectures and all other bodies involved at various levels in the management of this emergency. Also using resources from donations from citizens and companies in Emilia-Romagna, the Region will also support interventions to support and integrate displaced Ukrainian citizens who have been welcomed in our territory, including, for example, access to summer activities for minors.

In the area of housing policies, the pandemic years were characterised by a strong focus, first and foremost, on supporting rental policies, funded with more than 50 million Euro, including regional and state resources, allocated to rent fund measures. There has also been a move to better finalise the various measures, specifically with the support of rental fees renegotiations (a programme launched in mid-2021 and already refinanced in 2022), as well as the approval of the first phase of Patto per la Casa (the Pact for Housing), which will see an implementing regulation in 2022 and a gradual activation on the regional territory thanks to specific resources.

Talking about ERP, the second year of the Extraordinary Programme for the Recovery and Assignment of ERP Housing was launched in 2021, and the planned third year will also follow, according to modes and timelines that will also need to be updated in view of the state of implementation of the State-sponsored "Verde Sicuro e Sociale" (Safe, Social and Green) Programme under the resources of the Complementary Fund to the PNRR. This accounts for about 124 million Euro of interventions in our Region by 2026.

*Vice-President and Councillor for combating
inequalities and ecological transition:
Pact for the climate, welfare, housing policies, youth
policies, international development cooperation,
international relations, relations with the EU*

Elly Schlein


1. INTERNATIONAL DEVELOPMENT COOPERATION POLICIES FOR THE 2030 AGENDA

The Emilia-Romagna Region promotes and implements cooperation interventions with developing countries and countries in transition, in line with the principles and strategies defined at international, EU and national level on development cooperation, in particular in implementation of the objectives of sustainable development of the UN [2030 Agenda](#) in order to promote an equitable development, which eliminates all forms of poverty, combats injustice and tackles climate change.

The [Regional Law 12/2002](#) "Interventi regionali per la cooperazione con i paesi in via di sviluppo e i paesi in via di transizione, la solidarietà internazionale e la promozione di una cultura di pace" (Regional interventions for cooperation with developing countries and countries in transition, international solidarity and the promotion of a culture of peace) identifies the objectives of regional action, the subjects of international cooperation and the areas of intervention.

The global health emergency has widened inequalities and glaring imbalances between countries, by increasing the gap with developing countries. The war in Ukraine will need new attention to be paid to the scenarios of global geopolitics, and to the definition of a new role for the European Union in the international context. The integration of regional policies in this context of fragility becomes crucial and strategic to deal with the emergencies that may ensue. The regional action will be aimed at consolidating and giving continuity to the role of Emilia-Romagna as a "leading" region at national, European and international level in cooperation policies and at mobilising further economic resources for developing countries from various sources.

Moreover, the Region's role as coordinator of Development Cooperation activities within the European and International Affairs Commission foreshadows important interregional activity in developing common policies and programmes, organising events and promoting activities related to the 2030 Agenda.

Activities will be promoted with the parties of international cooperation of the regional territory, being in line with the strategic programming document of the Region, by consolidating and widening the territorial partnerships both at the regional and interregional levels through the enhancement of the exchange of experiences, good practices and relations between territories

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council ▪ Culture and landscape ▪ Economic development and green economy, employment and training ▪ Health policies ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Law LR 12/2002 ▪ International Cooperation Planning Document ▪ Coordination Tables (Country Tables, Thematic Tables) ▪ National Tables and National Development Cooperation Coordination ▪ Regional Council of International Cooperation ▪ Interfunctional committee tables

Other bodies contributing to the action	Local Authorities, Ministries, Italian Agency for Development Cooperation, Third Sector bodies, Social partners, Schools, Universities, Trade Associations, Art-ER
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Recipients	Citizens - individually or through the associations they belong to, Local and Territorial Authorities, Businesses, Non-Governmental Organisations, Migrant Communities
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Expected results	2023	Throughout the term of office
1. Capitalisation of the results from the regional law on Ukraine emergency (LR 4/2022) and promotion of an integrated policy approach between different directorates general	■	■
2. Support to the capacity of the regional system (Local Authorities, civil society, universities) to plan and implement interventions in country priority areas: issuing of calls for proposals and notices to support projects consistent with the international cooperation policy document and implementation (Ordinary, Emergency, Strategic, national projects)	■	■
3. Improvement of the project monitoring system using the cooperation software and preparation of impact analyses	■	■
4. Implementation of projects that promote gender policies (Goal 5 of the 2030 Agenda) and environmental policies (Goal 13 of the 2030 Agenda)	■	■
5. Implementation of complex programmes with the involvement of regional and interregional territory	■	■

Impact on Local Authorities	Involvement of Local Authorities in the activities of localisation of the 2030 Agenda and international cooperation, training of civil servants, consolidation and strengthening of territorial partnerships between bodies to propose shared projects and programmes also in view of the Ukraine Emergency
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Impacts in terms of equal opportunities and non-discrimination

Gender Equality and the empowerment of women, girls and children are an essential precondition for poverty eradication and for building a global society based on sustainable development, social justice and human rights. This means that gender-related discrimination, which persists all over the world, albeit in different shapes and sizes, must be perceived not only as an obstacle to the enjoyment of the human rights of women and men, young women and young men as well as girls and boys, but as a key factor that must be overcome and eliminated in order to achieve economic and social progress. The global health emergency has widened global inequalities and glaring imbalances between countries, by increasing the gap with developing countries. The multidimensional nature of inequality has increased the

differences in respect to the right to health, education, food and work, including gender. The main 'economic victims' of the pandemic are women with children and unemployed. Young women report a greater negative impact on their mental health.

For this reason, the theme of gender equality and women's empowerment is an essential part of the Emilia- Romagna Region's cooperation policies and is a cross-cutting priority of all planning activities

Pertaining databases and/or links

<https://applicazioni.regione.emilia-romagna.it/BandiCooperazioneInternazionaleGestione/Default.aspx>

<https://fondieuropei.regione.emilia-romagna.it/coop-internazionale>

<https://www.regione.emilia-romagna.it/raccolta-fondi-ucraina/>

<https://www.esteri.it/it/>

www.shapingfaircities.eu

www.aics.gov.it

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Participation

- Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Single regional policy for institutional, general and management services

2. THE ECOLOGICAL TRANSITION THROUGH THE PATHWAY TO CARBON NEUTRALITY BEFORE 2050

The Region has established in the Pact for Work and Climate to accelerate the ecological transition, setting the goal of achieving carbon neutrality before 2050 and moving to 100% of renewable energy by 2035, aiming at the protection and enhancement of natural resources, the reduction of emissions and energy efficiency, the prevention of hydrogeological instability, urban regeneration, sustainable mobility, circular economy and waste reduction.

To achieve carbon neutrality, i.e. the balance between what is emitted in terms of greenhouse gases and the absorption of the same emissions, it is necessary to implement - after having developed economically, socially, environmentally and technically sustainable scenarios - choices and actions of sectoral policies to achieve the intermediate objectives of mitigation and absorption.

On the basis of the objectives and contents shared in the Pact for Work and Climate for ecological transition, the document defines a work programme that includes integrated actions (already planned and to be programmed) for the absorption and mitigation of greenhouse gas emissions capable of guiding the regional territory towards the achievement of carbon neutrality before 2050. Based on the results obtained, the periodic effectiveness evaluation will allow over time to refine and revise these choices and actions until the goal of neutrality is achieved.

Considering that the Pact for Work and Climate and the 2030 Agenda Regional Strategy for Sustainable Development both have 2030 as their time horizon, the "Pathway to Carbon Neutrality before 2050" sets intermediate targets to be achieved both at an overall regional level and for each area.

The contents shared within the Pathway to Carbon Neutrality before 2050 in terms of intermediate goals and targets, to 2025 (end of the legislative term), to 2030, and every 5 years thereafter, contribute to updating both the 2030 Agenda Regional Strategy for Sustainable Development (up to 2030) and the Emilia-Romagna Region's Mitigation and Adaptation Strategy.

The Pathway to Carbon Neutrality before 2050 will therefore be an evolving document both through monitoring the effectiveness of implemented policies and actions and through possible additions for the latest scientific, technical, social, political and economic knowledge. For the Pathway to Carbon Neutrality before 2050 to be sustainable and remain relevant over time, it will indeed be important to test technical assumptions and refine it as new technologies and policies are developed, updating it every 3 years, also in order to align with global assessments under the Paris Agreement.

The definition of the Pathway to Carbon Neutrality before 2050, which was started as early as 2022 (DGR 581/2022), will be completed and approved during 2023. Monitoring activities, integrated with the 2030 Agenda and the Pact for Work and Climate, will also be set up

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Interfunctional technical working group
 - Table of the signatories to the Pact for Work and Climate
 - Directorates General by competence
 - All programmatic instruments required by law (DEFR, Sector Plans, EU Funds Operational Programmes)
 - European and international experience exchange initiatives
 - Permanent Regional Forum for Climate Change
 - Regional Forum for the 2030 Agenda Regional Strategy for
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- Sustainable Development
- Territorial sectoral committee tables

Other bodies contributing to the action

Signatories of the Pact for Work and Climate, Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna, Management Bodies for Parks and Biodiversity), Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, Universities and Research Institutions

Recipients

Regional governments, Local governments and regional territory structures, Economic and social categories, Citizens

Expected results	2023	Throughout the term of office
1. Completion of the Pathway to Carbon Neutrality before 2050, overall and sectoral interim reduction targets, and related approval by the Council	■	
2. Implementation of a monitoring system integrated with the 2030 Agenda and the Pact for Work and Climate	■	■
3. Communication and information actions	■	■
4. Implementation of a shared system with Local Authorities to account and monitor mitigation and absorption actions	■	■
5. Sharing of the Pathway to Carbon Neutrality with other subnational governments of the <i>Under2Coalition</i> to increase the role of Emilia-Romagna as a climate leader region	■	■
6. Update of the Mitigation and Adaptation Strategy with regard to the adaptation actions not included in the Pathway to Carbon Neutrality	■	■

Impact on Local Authorities

The start and implementation of the priorities and actions identified in the Pathway to Carbon Neutrality will have a direct and/or indirect impact on the entire territorial system, particularly in the coordination of planning and programming actions carried out by the bodies

Impacts in terms of equal opportunities and non-discrimination

Both in the creation of the interfunctional working group and in the involvement of the various regional contacts and stakeholders, special attention will be paid to gender non-discrimination

Pertaining databases and/or links

<https://www.theclimategroup.org/net-zero-futures>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the unfolding of processes of innovation, digital transformation, internationalisation and sustainable development
- Strengthening the regional research and innovation ecosystem, particularly through targeted investments in the areas of health, digital and ecological transition
- Enhancing the investments made for the Data Valley so that businesses and, more broadly, all of the regional society can benefit from them

Emilia-Romagna, a region of ecological transition

All lines of action in the strategic objective

Emilia-Romagna, a region of work, businesses and opportunities

- Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory
- Supporting the sustainable building and construction supply chain and the structural strengthening of its enterprises - of its design skills, techniques and technologies - as well as research (starting with materials) so that, also through synergies and coordination that at the regional level enhance the *Superbonus* for energy and seismic upgrading interventions, it accompanies infrastructural processes and investments, urban regeneration and upgrading of the existing housing stock, in addition to those of innovation in new generation buildings

Digital transformation

- Productive fabric: promoting a transversal digital transformation of products and processes, of individual enterprises - particularly micro and small ones - and of our production chains to support the development of enterprises and supply chains 4.0; growing a digital business that overcomes the current contradictions of the gig economy, so that service innovation is matched by performance and labour quality
- Digital government and data economy: to contribute to the achievement of the goals of simplification and quality in public administration, to become a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services, to promote a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"

Participation

- Encouraging the active participation of environmental associations and movements committed to fighting climate change
- Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

The 2030 Agenda Regional Strategy for Sustainable Development



3. WELFARE POLICIES, FIGHT AGAINST INEQUALITIES, MINORS AND FAMILIES, HEALTH AND SOCIAL CARE

Definition of the New Regional Social and Health Plan through a participatory listening process of the various stakeholders involved, with a special focus on the social emergency determined as a result of the Covid-19 pandemic: The goal will be to redefine social and health planning tools in order to support territories to better cope with the emergence of new needs and new challenges for services and to provide answers to both historically fragile users and new users entering the service system.

Coordination and support to local social planning, also through the granting of the Regional Social Fund. Analysis of the social services supply system within the national SIOSS survey, of the governance model and staffing levels of the SST, also in implementation of the Guidelines for the reorganisation of the Territorial Social Service SST (Regional Council Resolution [DGR 1012/2014](#)).

Monitoring of the Guidelines for the activity of Family Centres. Strengthening of the network of Family Centres as an information and support service for parents. Promotion of household and birth support policies through the dissemination and implementation of projects and interventions targeting children and their families in the first 1,000 days and families with adolescent children. Continuation of the regional process of qualification of the system for the reception and care of minors, with particular reference to children looked after by local services, including those in family foster care or community care and preparation of the first instruments in implementation of Regional Council Resolution [DGR 1444/2020](#), which establishes the regional reference table

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda ▪ Health policies ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Laws LR 14/2008, LR 29/2004, LR 12/2013, LR 2/2003, LR 14/2015, LR 13/2015 ▪ Social and health plan Resolution DAL 120/2017 ▪ Regional Council Resolutions DGR 817/2016, DGR 391/2015, DGR 1012/2014, DGR 1904/2011 and subs., DGR 1423/2017
Other bodies contributing to the action	Local Authorities, AUSL, Third Sector, Regional Employment Agency, Regional Health and Social Agency

Recipients Adult and minor citizens, Local Authorities, AUSL, Third Sector

Expected results	2023	Throughout the term of office
1. Definition of new local planning tools	■	
2. Consolidation of the network of family centres and monitoring of the activities carried out	■	
3. Consolidation of projects and interventions aimed at children and their families in the first 1,000 days and families with adolescent children	■	

4. Monitoring of second-level teams establishment and operation (DGR 1627/2021) implemented as part of the regional pathway for the qualification of the minor protection system (DGR 1444/2020)	■	
5. Approval and implementation of the new Regional Social and Health Plan		■
6. Actions to promote the associated management of the Territorial Social Service		■
7. Actions to prevent the institutionalisation of minors		■
8. Support for parents, also through the activities of the Family Centres network		■
9. Qualification of the system of reception and care of minors with particular reference to children looked after by territorial services, including those in family foster care or community care		■
10. Approval of the new Plan for Adolescence		■

Impact on Local Authorities

The expected impacts are significant because the ownership of the management of social services lies with Local Authorities and the impact of choices on programming falls directly on families and citizens. For this reason, it is necessary that the pathway to achieving the objectives described above be widely shared and involve all stakeholders through the places of institutional exchange and integration such as the Council of Local Authorities, the Steering Committee for Social and Health Policies, the Technical Committee in support of the Steering Committee, and all places/moments of exchange that can contribute to outlining a model of territorial and proximity/community welfare. The impact on Local Authorities concerns the enhancement of citizens' empowerment and ability to read and interpret life contexts and situations being "at risk", the enhancement of skills with particular regard to households in socially vulnerable conditions, and the reduction of inequalities. In this area, the listening process for the definition of the Social and Health Plan can be a valuable opportunity to bring the Region closer to the system of Local Authorities and develop policies and interventions that are increasingly appropriate and responsive to rapidly changing needs

Impacts in terms of equal opportunities and non-discrimination

Every activity described above necessarily has a potentially improving impact on the quality of life of female citizens living in the regional territory, whether they are girls, young or adult women, of Italian citizenship or not, and on all people regardless of sexual orientation and gender identity, as well as on families in the different configurations existing in our society. Attention is also paid to citizens under the age of 18 as bearers of welfare and protection rights.

The pathway for achieving the objectives described above will need to be widely shared and involve all relevant stakeholders and take into account the actions in implementation of Regional Laws [LR 6/2014](#) and [LR 15/2019](#)

Pertaining databases and/or links

Social and Health Plan:

<https://sociale.regione.emilia-romagna.it/piano-sociale-e-sanitario-2017-2019/piano-sociale-e-sanitario-della-regione-emilia-romagna>

Area plan indicators for health and social well-being to support the local planning

<https://salute.regione.emilia-romagna.it/siseeps/reporter/reporter-indicatori/piani-di-zona>

Social desks: IASS Information System

Family Centres: system for listing facilities and activities (regional registry of social and health facilities)

<https://sociale.regione.emilia-romagna.it/famiglie/temi/centri-per-le-famiglie/i-centri-per-le-famiglie>

<http://salute.regione.emilia-romagna.it/siseeps/politiche-sociali-integrazione-socio-sanitaria/iass/documentazione>

Childhood and Adolescence - The Information system on children, youth and social services (SISAM-ER):

<http://sociale.regione.emilia-romagna.it/infanzia-adolescenza/approfondimenti/osservatorio-infanzia-e-adolescenza/il-sistema-informativo-sisam>

Childhood and adolescence:

<https://sociale.regione.emilia-romagna.it/infanzia-adolescenza/infanzia-e-adolescenza-1>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level
 - Creating new services and integrated actions to support birth and parenthood, including strengthening regional measures that facilitate access to services for large families
 - Relaunching youth support policies and collaboration of the educational network including through the co-planning tool, capturing signs of distress in the school context and in the community, with attention to new phenomena such as social withdrawal
 - Developing a new Housing Plan that makes the Regional Rental Fund structural, strengthens Social and Public Residential Housing (ERS and ERP), with a view to integrating housing policies and urban, environmental and social regeneration processes, by activating regulatory and financial levers that favour the integration of ERP and ERS in the housing "chain," enhance public-private partnerships, stimulate forms of aggregation of citizens and organised demand for housing and housing services, and put back into the market of controlled rental a significant part of today's unused housing stock
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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households

Interventions for families

Planning and governance of the social and health service network

4. ENHANCEMENT OF THE THIRD SECTOR

Enhancement of the role of Third Sector bodies in the regional welfare system. Implementation of the national reform of the Third Sector approved by the [Enabling Act 106/2016](#) and subsequent [LEGISLATIVE DECREES DLGS 117/2017](#), [112/2017](#), with particular reference to the management of the Single National Third Sector Register and initiation of registration proceedings of transmigrated associations (Article 54 of DLGS 117/2017). Redefinition of the relations between Public Administration and Third Sector bodies

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Regional Laws LR 34/2002, LR 12/2005, LR 8/2014, LR 12/2014, LR 13/2015, LR 11/2016 Regional Implementation Directives and Guidelines Legislative Decree DLGS 112/2017 Legislative Decree DLGS 117/2017 Ministerial Decree DM 106/2020 Decree 72/2021 (Guidelines for the relationship between public administrations and Third Sector bodies) Ministerial implementation circulars
Other bodies contributing to the action	Local Authorities, Voluntary Organisations, Social Promotion Associations, Social Cooperatives, Foundations, other Third Sector bodies, Volunteer Service Centres (CSV), Art-ER, Regional Health and Social Agency
Recipients	Voluntary organisations, Social promotion associations, Social cooperatives, Foundations, other Third Sector bodies, Public administrations, AUSLs, Volunteer Service Centres

Expected results	2023	Throughout the term of office
1. Completion of the transfer of subjects registered in APS and ODV regional registers into APS and ODV sections of the Single National Third Sector Register and finalisation of the registration with RUNTS	■	
2. Disbursement of resources under Articles 72 and 73 of Legislative Decree 117/2017 under framework agreements signed with the Ministry of Labour and Social Policies	■	
3. Checks on bodies registered with RUNTS		■
4. Management of the Single National Third Sector Register	■	■

Impact on Local Authorities Supporting the Third Sector means strengthening territorial networks to support the needs of the population, particularly the most fragile, in a logic of community welfare.

The planning, design and implementation of the system of social and social-health interventions and services cannot be separated from a close cooperation and synergy with this world.

Enhancement of young people from Italy or other countries as a positive resource for the local community and an opportunity for human, relational and professional growth of the young people themselves.

Impacts in terms of equal opportunities and non-discrimination

The Third Sector represents a founding element of local communities in Emilia-Romagna, capable of promoting social cohesion and countering the risks of isolation of those with fewer resources (relational, economic, linguistic, cultural, etc.)

Pertaining databases and/or links

Social - Databases of Third Sector Registers:

<http://sociale.regione.emilia-romagna.it/documentazione/banche-dati/banche-dati/iscrizioni-on-line-registri-terzo-settore/registri-terzo-settore>

<https://sociale.regione.emilia-romagna.it/terzo-settore>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions
 - Aiming for a capillary system of community and proximity welfare that can make all human, professional, economic resources interact, including those of the territories. While respecting the autonomy of the negotiating parties, experimenting with innovative experiences of supplementary corporate and territorial welfare negotiation, functional to strengthen universal welfare
 - Pursuing the path of enhancing the professionalism and improving the working conditions of people employed in social work and public services under contract and accreditation, also with a view to qualifying the services themselves, with a specific focus on services for children and those aimed at vulnerable and disabled people
-

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Cooperation, volunteering and associationism

5. PRE-SCHOOL EDUCATION POLICIES

Ensuring quality services for girls, boys and their families, by involving all regional community stakeholders, both public and private. Among the planned actions are:

- Consolidating the measure "Al nido con la Regione" (At the crèche with the Region), aimed at reducing the fees charged for attendance at early childhood education services
- Implementing new planning directions for early childhood education services and for the qualification and improvement of pre-schools; consolidating the experimentation dedicated to the introduction of English language basics in nurseries, kindergartens and pre-schools

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Schools, universities, research, digital agenda 	
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Laws LR 26/2001, LR 19/2016, LR 12/2003 ▪ Implementation of new planning directions for early childhood education services and interventions to qualify and improve pre-schools and kindergartens ▪ Renewal of the understanding schemes for pre-schools in the state-recognised private system ▪ Regional Council Resolutions DGR 1564/2017, DGR 704/2019 	
Other bodies contributing to the action	Local Authorities, Public and Private Managing Bodies	
Recipients	Girls, Boys and their families, Workers in pre-schools and services	
Expected results	2023	Throughout the term of office
1. Consolidation and monitoring of the measure "Al nido con la Regione" (At the crèche with the Region) aimed at reducing the fees charged for attendance at early childhood education services	■	
2. Monitoring of the experimentation concerning the introduction of English language sound experiences among kids aged 0-6	■	
3. Reduction of waiting lists and fees for accessing educational services for children, in particular those aimed at kids aged 0-3		■
Impact on Local Authorities	Local Authorities are the main players in the actions needed to achieve the objectives	

Impacts in terms of equal opportunities and non-discrimination

Supporting the integrated network and restart of early childhood education services, following the temporary suspension of early childhood education services, as a strategic-competitive

factor for the entire regional community, starting with the correlation between the spread of services and the female employment rate

Pertaining databases and/or links

Social - Childhood and Adolescence - The information system for early childhood services (SPI-ER):

<http://sociale.regione.emilia-romagna.it/infanzia-adolescenza/approfondimenti/osservatorio-infanzia-e-adolescenza/il-sistema-informativo-dei-servizi-prima-infanzia-della-regione-emilia-romagna-spi-er>

Social - Childhood and Adolescence - Data report on children and early childhood education services (SPI-ER):

<http://sociale.regione.emilia-romagna.it/infanzia-adolescenza/approfondimenti/osservatorio-infanzia-e-adolescenza/i-dati-e-le-statistiche/i-bambini-e-i-servizi-educativi-per-la-prima-infanzia-fonte-spi-er>

Social - Education policies:

https://sociale.regione.emilia-romagna.it/infanzia-adolescenza/temi/politiche-educative/copy_of_politiche-educative

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Strengthening the network of educational services and pre-schools (0-6) by ensuring that they are accessible to all girls and boys, spread throughout the Region, progressively reducing waiting lists and cost borne by families, raising the quality of supply of the entire integrated system
 - Raising the language skills of the whole community, starting with the youngest children, by expanding English language literacy experiences in nurseries and pre-schools and strengthening their teaching in vocational and lifelong learning
-

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households

Programme: Interventions for children, minors and nurseries

6. COMBATING POVERTY AND SOCIAL EXCLUSION

Consistently with the goals of the [2030 Agenda](#), we will strengthen the actions and initiatives aimed at preventing or reducing conditions of vulnerability and social marginality, diminishing inequalities and social discrimination, exacerbated by the economic and social effects of the pandemic and now by the fallout of the conflict in Ukraine. Therefore, particular attention will be paid to new poverty and to the most disadvantaged social categories such as the homeless, Roma and Sinti communities, and people serving sentences

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountains, inland areas, territorial planning, equal opportunities, Health policies ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of Regional Law LR 12/2007 through supporting interventions and initiatives on the issue of food recovery and distribution for people in poverty ▪ Qualification of interventions for homeless people with a focus on the access to registered residence and the housing issue ▪ Supporting territorial planning about people in poverty and serving sentences ▪ Coordination of projects funded by Cassa delle Ammende aimed at the social reintegration of people serving sentences and the dissemination of restorative justice tools ▪ Implementation of Regional Law LR 11/2015 and the Regional Strategy for the Integration of Roma and Sinti with a focus on dialogue with communities and representations
Other bodies contributing to the action	Local and state government, Third Sector, social partners
Recipients	People in poverty (including as a result of the economic crisis due to the Covid-19 emergency) and extreme marginality such as homeless people with multi-problem situations (mental health, alcoholism, drug addiction), Roma and Sinti people living in degraded and promiscuous housing conditions and experiencing increased difficulties in employment, people detained and under alternative measures to detention

Expected results	2023	Throughout the term of office
1. Adjustment of poverty planning implementation tools to carry out the Regional Plan 2022-2024	■	
2. Support to territorial areas through capacity building actions aimed at qualifying skills in the management of PON Inclusion funds in connection with other EU and national funding lines	■	

3. Development of the network of services to combat extreme marginality in implementation of the 2021-2023 National Poverty Plan and connection with the interventions funded under the React EU Program and PNRR M5C2 investments 1.3.1. and 1.3.2		■
4. Strengthening of interventions for the recovery and distribution of foodstuffs in favour of people in poverty (Regional Law 12/2007), development of interconnections with environmental issues, the fight against waste, healthy eating		■
5. Implementation of social-work inclusion paths for people serving sentences		■

Impact on Local Authorities Policies and objectives in the field of combating poverty and social exclusion of the most vulnerable groups have a direct impact on Local Authorities and social cohesion

Impacts in terms of equal opportunities and non-discrimination

All interventions towards people in vulnerable conditions and severe social marginality are aimed at compensating, at least in part, for conditions of disadvantage and creating the conditions for a reduction in inequalities

Pertaining databases and/or links

<https://sociale.regione.emilia-romagna.it/esclusione-sociale-e-poverta>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level
- Increasing the current allocation of resources of the FRNA and implementing a new programming of services for the most vulnerable people, in terms of residence, housing and territorial proximity, stimulating innovative solutions also thanks to the co-design with the Third Sector, starting with the experiences of co-housing, social housing and senior housing, also investing resources from the PNRR. Interventions to support caregivers, independent living projects and "Dopo di Noi" (After Us) should also be intensified by enhancing the valuable collaboration with the associational fabric
- Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Interventions for those at risk of social exclusion

7. SUPPORTING THE RIGHT TO HOUSING

The objective concerns the guarantee of a more equitable and widespread right of access to housing, understood as the possibility to access the house “asset”, either owned or rented, at sustainable conditions with respect to income, as well as a wider set of services for housing, in relation to the different categories of contexts, users and needs.

The objective is expressed through a series of diversified and synergistic actions, financed with own and state resources, which allow to reach different goals through targeted and effective measures.

The reference framework for the implementation of the objective is the definition of a renewed regional regulatory framework, accompanied by a strong update of the Observatory for Housing Policies.

In addition to continuing the management of calls for tenders and financing already disbursed, as well as renewing the funds for rental support (rental fund, renegotiation fund and non-faulty arrearage fund), a number of multiannual actions will be set up, the implementation of which should be the main driver in achieving the overall objective.

In particular, two multiannual intervention programmes will be promoted: one aimed at Public Residential Housing, with the objective of allocating resources for the extraordinary maintenance of ERP housing and its rapid reallocation to new households waiting in the ranking list, in order to strongly decrease the number of vacant and unassigned housing because they need construction work; and the Pact for Housing, with a high level of experimentation, aimed at Social Residential Housing which, starting from the best experiences of Agenzie Casa or Housing Agencies in the Region, seeks to encourage the reuse of existing real estate assets, by targeting them to social housing policies at controlled costs.

In a logic of ever greater integration, urban regeneration programmes based on resources for social housing will also continue. Again with a view to improving the quality of living, a number of actions relating to training on the themes of urban quality, accessibility and inclusiveness of urban spaces and buildings will be consolidated.

As for the resources related to the PNRR (Complementary Fund), and their share allocated to the Emilia-Romagna Region for the Programme "Sicuro Verde Sociale – Riquilificazione dell’Edilizia Residenziale Pubblica” (Safe Social and Green - Redevelopment of Public Housing), all actions necessary for the implementation and management of the same will be structured

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<ul style="list-style-type: none"> ▪ Specific calls ▪ Training activities 	
Other bodies contributing to the action	Municipalities, ACER, Agenzie Casa or Housing Agencies, Private Operators	
Recipients	Citizens, Professionals, Operators in the sector	
Expected results	2023	Throughout the term of office
1. Extraordinary Programme (ERP and assigned)	500	1,500

2. Pact for Housing (assigned housing)	activation in the regional territory	400
3. Sicuro Verde Sociale (Safe Social and Green) Programme	start of work 85% funded interventions	work completion of 50% funded interventions
4. Implementation of the PIERS call for proposals	start of work 75% funded interventions	Programme progress at 75%

Impacts on Local Authorities Increased availability of places for social housing

Impacts in terms of equal opportunities and non-discrimination

Greater equity in access to housing

Pertaining databases and/or links

[Osservatorio per le politiche abitative Regione Emilia-Romagna \(Observatory for housing policies of the Emilia-Romagna Region\)](#)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Developing a new Housing Plan that makes the Regional Rental Fund structural, strengthens Social and Public Residential Housing (ERS and ERP), with a view to integrating housing policies and urban, environmental and social regeneration processes, by activating regulatory and financial levers that favour the integration of ERP and ERS in the housing "chain," enhance public-private partnerships, stimulate forms of aggregation of citizens and organised demand for housing and housing services, and put back into the market of controlled rental a significant part of today's unused housing stock

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Interventions for the right to housing

8. EUROPEAN POLICIES AND RELATIONSHIP WITH THE EU

The year 2021 saw the start of the 2021-2027 seven-year programming being characterised, on the one hand, by the EU programmes related to the regular Multiannual Financial Framework and, on the other hand, by the Next Generation EU-funded interventions created to support European recovery after the Covid-19 emergency. The exception is the new Common Agricultural Policy programming, which will start in 2023, after a two-year transitional period in which the resources allocated in the EU budget were used with the instruments and measures of the previous CAP.

The 191.5 billion Euro National Recovery and Resilience Plan (PNRR) (including 65.4 billion Euro in grants and 127.6 billion Euro in loans) from the Recovery and Resilience Facility supports investments and reforms, to be implemented in synergy and complementarity with the cohesion policy. At the heart of the recovery is the twin green and digital transition and the European Pillar of Social Rights.

Funding programmes are operational, including, among others, Horizon Europe for research and innovation (95.5 billion), Erasmus+ (over 26 billion), Connecting Europe Facility (18 billion), LIFE for the environment (5.4 billion) and the new Digital Europe programme (over 6 billion). With the Russian invasion of Ukraine and the impact on the continent and internationally, the European Union promptly took measures to deal with the humanitarian emergency, the consequences related to the energy crisis and the disruption of international supplies in raw materials, agricultural products, etc. Since the beginning of the crisis, the Region has overseen the multiple actions promoted by the EU in response to the emergency. In this framework, the Emilia-Romagna Region intends to continue the constant relationship with EU institutions and agencies, the Permanent Representation of Italy within the EU, EU and national stakeholders, with the aim of:

- Promoting regional priorities at European level, in particular in the framework of EU targets of climate neutrality, digital transition and implementation of the European Pillar of Social Rights;
- Monitoring the implementation of the new 2021-2027 programming, including by seizing opportunities related to new EU programmes and initiatives, such as the Horizon Europe Framework Programme for Research and Innovation Missions, and by helping to promote synergies and complementary points between different tools;
- Contributing to the strengthening of the regional dimension in EU policies, even through the coordination and participation to European networks and platforms;
- Promoting the consultation and participation of local stakeholders in European policies and programmes, also through the connection with the regional European consultation network
- Contributing to the compliance of regional legislation with EU regulations

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Connection between Emilia-Romagna Region and Institutions, EU Bodies, and the Permanent Representation of Italy to the EU ▪ Coordination of joint activities with European agencies, particularly the EFSA ▪ Coordination of regional participation in sectoral networks of European regions in Brussels and cooperation with other European regions and EU stakeholders ▪ Information and communication on EU policies, programmes and financial instruments; support in identifying opportunities for the regional territory

Other bodies contributing to the action Legislative Assembly, Regional Agencies, Institutions, EU Bodies and Agencies, Platforms and Networks of European Regions, European Partner Regions, Connecting Platforms of European stakeholders in Brussels

Recipients Local Authorities, Universities, Schools, Trade and Business Associations, Regional Agencies, Emilia-Romagna Region's investee and in-house companies, Research Centres, Regional Structures for Innovation and Research

Expected results	2023	Throughout the term of office
1. Supporting the launch of the 2021-2027 regional programming, in synergy with the various EU tools for recovery	■	
2. Identification of opportunities arising from directly managed EU programmes and initiatives		■
3. Development of benchmarking mappings with other EU regions to support policies		■
4. Support to the regional territorial system, including through information/training on 2021-2027 programming		■
5. Strengthening of the role of Emilia-Romagna as a leading Region in the EU		■
6. Overseeing the EU's response to the conflict in Ukraine	■	

Impact on Local Authorities Dissemination of information and knowledge sharing on EU policies and programmes, promotion of Local and Territorial Authorities' relations with EU Institutions, Bodies and Agencies, involvement in European platforms and networks, assistance in the development of European projects. Actions to improve knowledge of EU mechanisms and tools and to promote and support participation in European initiatives, including through the enhancement of local "good practices" at the European level

Pertaining databases and/or links
<https://www.regione.emilia-romagna.it/sede-di-bruxelles/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS
 Pact for Work and Climate
 Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



9. EUROPEAN AND INTERNATIONAL RELATIONS

The international action of the Emilia-Romagna Region is aimed, on the one hand, at strengthening and extending the network of exchange and collaboration relations that are increasingly closer with European and international partners in order to face the new global challenges together, and, on the other hand, at acting as a driving force for the improvement of the international performance of the players of the regional system. Its fundamental strategic objective is therefore to improve the positioning of the territory as a whole on the international scene and to facilitate the access of all territorial players to the opportunities of the global scene.

In the context of the innovative tools and extraordinary resources put in place for post-pandemic recovery, the Region intends to strengthen relations with the European Union, its institutions and regions, by making itself a participant and protagonist in the revival of the European project, which passes through the construction of new and shared responses to the epoch-making challenges of the contemporary world (management of the Covid-19 emergency, inclusive recovery, ecological and digital transition, migration challenges, the consequences of the war in Ukraine) and supporting the strengthening of Europe's position in global scenarios through the definition of a strong and single EU action in international cooperation and relations.

The Region also commits itself to support the territory in seizing the opportunities of European integration, by strengthening the coordination with Local Authorities and the network of the territorial information services in order to improve the access of enterprises, associations and citizens to European tools and programmes, also with reference to the new 2021-2027 Plan.

On the international scene, the Region intends to work for the strengthening of relations with the players of the global scene and for the dynamic involvement of the territorial interlocutors in the consolidation of the networks of economic and productive exchange, of the cultural system and of training and research.

To this end, the 2021-2025 Multiannual Policy Document on International Activities was adopted, after its approval by the Regional Assembly with [Resolution DAL 40/2021](#), which identifies the following priorities for action:

- Alignment with the 2030 Agenda
- Coordination with national policies (e.g. Pact for Export, Planning and guideline document for the development cooperation policy, Steering Committee for national internationalisation) and with European and international organisation strategies
- Comparisons with other territories within European and international networks
- Innovative approach through the levers of new drivers and platforms for the internationalisation of the system
- Search for new opportunities: possible opening of new markets and attracting investments in the first place
- Concentration of efforts at international and European level to ensure the quality, sustainability and continuity of regional actions in the medium to long term
- Inter-sectoral and inter-institutional integration


Other

Councillorships involved

- Regional Council in relation to specific competences
-

<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Regional Laws LR 6/2004, LR 16/2008, LR 5/2015 ▪ Understandings or Agreements with Regions and States in Europe and around the world with principles of reciprocity ▪ Hosting and arranging missions, studies, promotional events ▪ Indirect promotional activities, such as support to public and private bodies in the Emilia-Romagna Region for the implementation of internationalisation initiatives in the areas of territorial marketing, trade, industrial collaboration, tourism, agri-food sector, innovation, culture and sports ▪ Experience exchange initiatives and institutional assistance ▪ Support to exchange and collaboration initiatives in schools and youth policies ▪ Support, promotion and encouragement for the development of relations between municipalities and Unions of Municipalities and other Local Authorities internationally ▪ Support to the Council for Emilia-Romagna people in the world and the return of Emilia-Romagna citizens in the world <p>Unified oversight of the functions is ensured by the Steering Committee for activities of international importance at the Chief's Council Staff, which collaborates and connects with internal and external stakeholders and relevant national (MAECI, DARA, Conference of Presidents of the Regions and Provinces), European (European Commission, Directorates General, High Representative of the Union for Foreign Affairs and Security Policy), international organisations and institutional partners with which the Region has in place Understandings and Collaboration Agreements</p>
<p>Other bodies contributing to the action</p>	<p>Legislative Assembly, Signatories of the Pact for Work, Local Authorities, Universities, Associations, Art-ER, Research Institutions, Educational Infrastructure, Cluster E-R, Er-Go, Apt Servizi</p>
<p>Recipients</p>	<p>Citizens, individually or through the associations to which they belong, Local Communities, European and International Institutions, Institutions and Territorial bodies of European and International counterparties, Business Systems</p>

Expected results	2023	Throughout the term of office
1. Implementation of at least 2 cross-sectoral system actions in priority areas	■	
2. Implementation of at least 2 projects with international partners and regional stakeholders on energy and digital transition	■	
3. Wider range of stakeholders involved in the Plan, particularly with reference to the third and fourth pillars of the Five-year Plan		■
4. Expanded international partnership on the themes of the Pact for Work and Climate, in particular energy and		■

digital transition		
Impact on Local Authorities	Support for the promotion of European and international relations in implementation of LR 6/2004 , LR 18/2006 and connection with the Regional Affairs Department and MAECI in relation to national regulatory provisions on international activities and Agreements and Understandings under Art. 117 of the Const.	
Impacts in terms of equal opportunities and non-discrimination		
Gender equality and anti-discrimination underpin several goals of the 2030 Agenda , so they are among the areas of action in the Guidance Document for Internationally Relevant Activities		
Pertaining databases and/or links		
https://www.regione.emilia-romagna.it/relazioni-internazionali		
INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS		
Pact for Work and Climate		
Functional to the full implementation of all strategic objectives and cross-cutting processes		
2030 Agenda		
		
Regional budget	Institutional, general management / other general services Single regional policy for institutional, general and management services	

10. COORDINATION OF EUROPEAN UNION FUNDS AND PROMOTION OF EUROPEAN TERRITORIAL COOPERATION ACTIVITIES

After the impact of the [Covid-19](#) pandemic, which has exacerbated disparities between economic sectors, social and labour categories, generations and genders, and between territories, the conflict in Ukraine is generating an energy and raw materials supply crisis that along with the political and humanitarian crisis will have major consequences on the regional economic and social system. The Region has adopted a unified approach to the programming of European resources of the Cohesion Policy and Rural Development Policy, integrating them with the interventions of the National Recovery and Resilience Plan with the Regional Strategy Document ([DGR 586/2021](#) and DAL 44/2021), and strategically directing them to the achievement of the goals of the [Pact for Work and Climate](#), to accompany the regional system to an overall transformation towards digitalisation and sustainability and now also towards renewable energy.

In order to ensure the inter-institutional cooperation necessary to plan in an integrated manner and promote the synergy of investments from regional programmes (ERDF, ESF+, FSC) with investments financed by the PNRR, the Region participates as deputy coordinator in the European and International Affairs Commission of the Conference of Regions, overseeing the technical coordination Cohesion Policy and connection with the PNRR.

The integration of the Funds and the territorial impact of the investments will be ensured, during the implementation stage of the programmes and policies, as well as of PNRR interventions, by a strong investment in knowledge infrastructures, which are useful to measure and monitor the progress and to evaluate the effectiveness of the development policies, and by a strengthening of the regional coordination structure, also aimed at capacity building activities addressed to Local Authorities. Great attention will also be paid to simplification, to facilitate access to opportunities by the regional system, to lighten the administrative burden on beneficiaries and speed up the liquidation of resources.

The consultation of regional development strategies in the framework of the [Pact for Work and Climate](#) will have to be supported by an integrated accountability that highlights the contribution of the European Funds to the achievement of the Pact's objectives and to the targets of the regional sustainable development strategy and the capacity of the system to generate economic, social and environmental impacts.

At the same time, the system of international relations with the Balkan and Mediterranean countries will be consolidated and the Region will be positioned in the Balkans and Western Mediterranean area through the participation in the West Med initiative and the EUSAIR macro-regional strategy (Western Balkans area) as well as in the initiatives within the Alpine macro-regional strategy (EUSALP).

In this perspective, for the 2021-27 cycle, the role of the Single Managing Authority of ADRION programme has been maintained and continuity has been given to the guiding and coordinating roles assumed in the transnational and cross-border territorial cooperation programmes such as MED Europe, Italy-Croatia, Espon, Urbact, Central Europe, Interreg Europe

Other Councillorships involved

- Agriculture and food, hunting and fisheries
- Culture and landscape
- Mobility and transport, infrastructures, tourism and trade
- Mountain and remote areas, territorial planning and equal opportunities
- Schools, universities, research, digital agenda
- Economic development and green economy, employment and training

Implementation tools	<ul style="list-style-type: none"> ▪ Coordination structure for unitary planning (articulated in Conference of Directors and Technical Committee) under the DG Resources, Europe, Innovation and Institutions ▪ Committee for evaluating and verifying public investments ▪ Managing Authority and Technical Secretariat of ADRION Programme
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Other bodies contributing to the action	<p>Signatories of the Pact for Work and Climate, Economic and Social Partnership, Local Authorities, Universities, Associations, ART-ER, Research Institutions, Companies, Lepida, possible International Bodies.</p> <p>The Region connects with institutional bodies (Cohesion Policy Department of the Presidency of the Council, Agency for Territorial Cohesion, Nucleus for Planning evaluation and analysis) that oversee the Cohesion Policy at the national level to ensure multilevel governance and to share experiences and good practices</p>
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Recipients	Citizens, Local Communities, Businesses
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Expected results	2023	Throughout the term of office
1. Support for the integrated implementation of regional development policies at territorial level: drafting of guidance documents and support tools for integrated territorial strategies	■	■
2. Strengthening and integration of monitoring systems for European and national cohesion funds and the PNRR	■	■
3. Coordination of the unitary planning referred to in the Regional Strategic Document	■	■
4. Management of ADRION Operational Programme and start of the calls for contributions	■	■
5. Development of digital solutions to facilitate integrated programming of calls to expand access to 2021-27 European and national funds		■
6. Contribution to post- Covid-19 regional system recovery, impact of the Ukrainian conflict and targeting of European Funds to the energy and digital transition of the regional economy		■
7. Strengthening the Region's positioning in the Western Balkans and Mediterranean area		■

Impact on Local Authorities	The approach adopted by the Region for the programming of European Funds is "place-based", it starts from the needs of the territories and aims to integrate financial instruments to support development policies. In order to build territorial development
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strategies that are able to enhance territorial assets, respond to needs, and be effective, it is essential to put in place an intensive collaboration with Local Authorities, primarily municipalities and their Unions, aimed at the elaboration of development strategies and the co-design of interventions

Impacts in terms of equal opportunities and non-discrimination

The expected impact of 2021-2027 integrated programming is to strengthen the presence of women in education and training pathways, especially in STEM disciplines, increase the employment rate while pursuing job quality and wage gap recovery, implement work-life balance policies, by strengthening the territorial network of welfare services and promoting flexible work organisation, in line with EU priorities

Pertaining databases and/or links

European funds and international cooperation: <https://fondieuropei.regione.emilia-romagna.it>

Territory - Committee for evaluating and verifying public investments: <http://territorio.regione.emilia-romagna.it/nucleo-valutazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Single regional policy for institutional, general and management services

11. INTEGRATION POLICIES

Achievement of a good level of social inclusion of migrants in the regional framework (school, training, work, social, health, housing), removal of linguistic, cultural and organisational barriers, promotion of forms of active citizenship and intercultural dialogue, prevention and contrast of exclusion, discrimination and trafficking phenomena in implementation of Regional Law [LR 5/2004](#).

Integration policies will pay special attention to issues related to inflows of women, minors and vulnerable people, and to the growth in the Region of a new generation of young foreigners born or raised in Italy.

Launch of a new multiannual planning season on integration and consequent monitoring and evaluation actions

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Approval of a new three-year programme for the integration of foreign citizens (art. 3 of Regional Law LR 5/2004), monitoring and evaluation ▪ Definition and management of projects under the AMIF Asylum, Migration and Integration Fund public calls on the integration of foreign citizens ▪ Continuation and qualification of in-depth statistical work on regional and provincial scale of the migration phenomenon ▪ Support to the consolidation of a regional reception and integration system for international protection seekers and beneficiaries ▪ Continuation of the regional project "Oltre la Strada" (Beyond the road) for the prevention, assistance and social integration of victims of trafficking and enslavement in the areas of sex and begging ▪ Launch of a regional project to combat labour exploitation of foreign citizens and support victims
Other bodies contributing to the action	Local Authorities, State Administrations, Third Sector players, Social Partners, Immigrant Associations, Volunteers, Regional Health and Social Agency
Recipients	Foreign citizens present and/or residing in Emilia-Romagna, International protection seekers or beneficiaries, Persons victims of trafficking and enslavement, Workers of public services and the Third Sector, Volunteers

Expected results	2023	Throughout the term of office
1. Approval of a new programme named "Emilia-Romagna Terra d'asilo" on the integration of foreign citizens seeking and holding protection and unaccompanied foreign minors (msna)	■	

2. Implementation of the regional project on countering labour exploitation of foreign citizens and supporting victims	■	
3. Implementation of the new multiannual integration programming and consequent monitoring and evaluation actions		■
4. Coordination and design of AMIF projects on Italian language teaching and civic education, access and effective response of services, leading role and civic participation of foreign citizens, also in view of the new European structural programming (2021-2027)		■
5. Qualification of the integration system for international protection seekers and beneficiaries		■
6. Consolidation and qualification of the regional system of emergence of and assistance to victims of trafficking		■
7. Continuation of discrimination awareness and prevention actions under the Regional Centre Against Discrimination		■

Impact on Local Authorities Local governments are among the main players in regional social planning for the social integration of foreign citizens

Impacts in terms of equal opportunities and non-discrimination

The above set of interventions aims to ensure equal opportunities and non-discrimination by decreasing, in particular, differences in terms of access and effectiveness of response by public services between the native and immigrant sub-population (non-EU and EU)

Pertaining databases and/or links

Trafficking Observatory Project (Osservatorio sulla tratta):

http://www.osservatoriointerventitratta.it/?page_id=397

Immigration:

<http://sociale.regione.emilia-romagna.it/immigrati-e-stranieri/temi/osservatorio-regionale-sul-fenomeno-migratorio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening pathways for the inclusion of foreign citizens through 3 axes: enhancing their skills, qualifying universalistic welfare services in an intercultural sense as well as promoting community work and mutual knowledge and interaction

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Social rights, social policies and households
Interventions for those at risk of social exclusion

12. PUTTING YOUNG PEOPLE AT THE CENTRE OF FUTURE CHOICES

In implementation of the 2020-2025 Five-Year Plan of the Regional Council and consistently with the strategic directions and priorities of the new Programming of 2021-2027 European Funds and with the 2030 Pact for Work and Climate, the actions that the Region will undertake are aimed at bringing more and more young people to the centre of regional policies, by stipulating with them "a generational pact for the future" through policies of social cohesion, environment, digital and innovation, capable of enabling the generation and redevelopment of spaces and making the territories attractive to future talents.

During 2023-2025, efforts to support Local Authorities to reactivate youth services following the pandemic will continue thanks to the 2021-2022 two-year call for Local Authorities' investments to secure new or upgraded spaces and co-designed spaces with youngsters themselves. The 2022-2024 three-year call for projects to be implemented in the areas of: aggregation/pro-working, youth web radios/innovative design/creativity, *Informagiovani*, *youth protagonism/youngercard* and youth distress, as well as projects of regional significance in favour of youth creativity and for the development of networks of young artists, will also be implemented.

As for young people's active participation in the social and associational life of the territory, the experience of the 2021 YOUZ Forum will continue with a new route in stages called "YOUZ Carovana" to enable young people to continue their dialogue with the regional institution and make proposals.

Following a specific request that emerged as part of the participatory process carried out in 2021, in implementation of GECO 11bis Agreement, a call will be published aimed at informal groups and associations of young people for the funding of projects in the areas of cultural, aggregative, educational, artistic, social, sports, and training activities on the themes of environment/ecological transition/circular economy, LGBTIQ, job placement, youth self-entrepreneurship, development of digital skills, and overcoming barriers to accessing services and opportunities. To support associations and youth groups that intend to develop and apply for projects, a "YOUZ OFFICINA" pathway will be activated

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment and training
Implementation tools	<p>In implementation of Regional Law LR 14/08, priority will be given to:</p> <ul style="list-style-type: none"> ▪ Approving the document on guidelines and priority actions in favour of the youngsters (Art. 33) ▪ Management, development, collection and data processing of the youth section of the regional Observatory (Art. 7) ▪ Supporting interfunctional coordination for integrated youth actions (Art. 6, paragraph 1, letter d) and related subgroups "Giovani NEET" (NEET Youngsters) and "Sezione Giovani dell'Osservatorio" (Youth Section of the Observatory) <p>National Youth Policy Fund: development of the Implementation Agreements for the National Youth Policy Fund for the years of 2023-2025 and implementation of the Agreements for previous years</p>

Other bodies contributing to the action	Department of Youth and Universal Civil Service - Presidency of the Council of Ministers, Territorial Local Authorities, Youth Associations, Universities, Art-ER S.c.p.A
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Recipients Young people aged 15/34

Expected results	2023	Throughout the term of office
1. Consolidating and/or increasing the number of Local Authorities submitting innovative projects		■
2. Involving young people themselves in the design of policies addressed to them, with the aim of creating the conditions for territories to offer increasingly effective responses	■	■
3. Expanding youth access to opportunities in the areas of study/training, work/enterprise, international mobility, volunteering/participation/environment	■	■
4. Encouraging the territorial re-balancing of the interventions, for a more uniform dissemination in terms of quantity and quality	■	■

Impact on Local Authorities The Region implements its youth intervention programmes through the Unions of Municipalities and Provincial Capitals, which are the main beneficiaries of regional grants provided through LR 14/08

Impacts in terms of equal opportunities and non-discrimination

The articulated system of policies aimed at the younger generation, both through direct actions and the services implemented, helps promote widespread awareness of issues of gender identity and combating stereotyping and discrimination

Pertaining databases and/or links

<https://www.giovazoom.it/>

<https://www.youz.emr.it/>

<https://www.giovazoom.emr.it/partecipazione/notizie/i-giovani-in-emilia-romagna>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Designing new integrated policies that promote the attractiveness, permanence and return of trained young people to the Region, including by enhancing business transfer, ensuring services to facilitate their relocation and residency, international tertiary education offers of excellence, adequate salaries as well as job placement and social insertion opportunities that match an increasingly international generation

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Youth policies
Young people

PAOLO CALVANO

Councillor for budget, human resources, heritage and institutional reorganisation

The next six years will inevitably be marked by the implementation of the PNRR on the one hand, and the 2021-2027 community planning on the other.

The processes of ecological transition and digital transformation, being central in the European and national agenda, will represent not only a new paradigm on which to base public policies, but also a response to the wounds left by the pandemic and the economic and social effects of the war in Ukraine.

The ability to make the best and timely use of the unprecedented and unrepeatable amount of resources at our disposal will be a great challenge for the entire public administration system. It is a challenge that Emilia-Romagna intends to tackle in synergy with all other local institutional levels, social and economic forces and the Third Sector, in the spirit of the Pact for Work and Climate signed at the beginning of the legislative term.

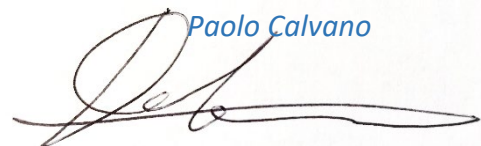
Within the "Pact," we will play our part, not only by coordinating, stimulating and monitoring public and private investment, but also by acting on all the levers at our disposal to ensure territorial cohesion, social justice and investment even at this extraordinary stage. Efforts to ensure through the public budget the maintenance of services to citizens and businesses and their further implementation will go in this direction. So are the actions that we have planned for the qualification and energy improvement of our public assets. In this sense, the new flexible work arrangements related to smart working, as we have planned them, in addition to pursuing the goal of rationalisation and space efficiency will contribute to the quality and effectiveness of work and may also lead to reducing pollutant emissions.

In addition, through the reorganisation of regional structures, agencies and investee companies, we have already started, and will further develop in these years, an extraordinary activity of support to the local authorities in our territory, while investing in the skills of the people working within our Region in order to achieve implementation performance that meet the challenge we are called to face.

This includes, on the one hand, the reform of territorial governance that we intend to pursue through a new consolidated regional law for Local Authorities and, on the other, the implementation of the Pact for Simplification, which is already in place and which we will progressively bring into full effect.

Living up to the extraordinary challenge we face in these years must be a daily goal for us.

*Councillor for budget, human
resources, heritage and institutional
reorganisation*

Paolo Calvano


1. PACT FOR SIMPLIFICATION AND NATIONAL PNRR 1,000 EXPERTS PLAN

During the current legislative term, the Regional Council is engaged in the development and implementation of a programme containing strategies for [simplification](#) and organisational and institutional adaptation that is integrated with the regulatory and organisational changes introduced, at the state and regional levels, to emerge from the crisis caused by [Covid-19](#) and contribute to the implementation of the National Resilience and Recovery Plan (PNRR). In fact, simplification is one of the reforms that the Plan envisages as an essential condition for the country recovery. The goal is to revitalise the business and public service economic fabric and the protection of community rights. Since among the main obstacles to effective administrative action is the proliferation of regulations and rules that layer on top of previous ones, the guiding star of the proposed strategy is to have few legal means to the profit of the reasoned implementation of regulatory instruments. In fact, the introduction of new regulations proves to be appropriate only in cases of extreme necessity, and whenever the regulatory instrument is acted upon, it must first be subjected to rigorous scrutiny as to its concrete implementation capacity and its ability to be enforced in a straightforward manner.

With this in mind, on 26 October 2021 the Regional Council formally proposed to the institutions of its territory, within the framework of the [Pact for Work and Climate](#) of Emilia-Romagna, a Pact for [Simplification](#) that sets a common strategy for all the players of the economic and social life of our Region and indicates specific objectives to be achieved through the shared creation of a range of short and long-term interventions.

Also in October 2021, the Pact was presented in the Legislative Assembly, which will also participate in the process through special sessions for simplification, as provided for by LR 18/2011.

Therefore, it was chosen the method consisting in the co-decision with the local government system and in the collaboration with the economic and social representatives of the territory, considering that this method is more suitable for identifying solutions that can ensure in practice the inescapable balance between legality and [simplification](#) that the Region must implement.

More specifically, the document consists of 11 lines of action that are divided into a total of 78 cross-cutting and sectoral simplification measures distributed in the following areas: works, contracting and public contracts; agriculture; business; environment and energy; construction and land; labour; training; culture; justice; health and social.

To this end, a Technical Steering Committee is to be established at the Regional Council with the task of overseeing the implementation of the Pact, which is articulated in several areas, identifies the immediate actions and those to be introduced into the system on an experimental basis, as well as the organisational, regulatory and procedural solutions being most suitable for implementing them. Therefore, the simplification action is based on the identification and consequent reduction or elimination of all those bureaucratic requirements, still deemed to be excessive, that risk slowing down the start-up and/or conduct of economic activities in our territory.

The Pact is dynamic in nature and, thanks to the collaborative and concerted method that underpins the strategy of [simplification](#) pursued by the Council, meet the needs that come from society and institutions and identify solutions that best meet the requests of the public and private stakeholders the Region wants to deal with.

Moreover, substantial effects of [simplification](#) can never be achieved without the integration with other territorial levels of government, starting with the State one. For this reason, too,

there is a need for constant oversight of the bodies and activities that deal with simplification issues at the national level, starting with the work of the Conference of the Regions and the so-called "Conference system" more generally.

To this end, the activities carried out by the Council for the implementation of simplification policies included in the new Pact will be managed in close connection with the Technical Committee Table for the coordination of the 2020-2026 Agenda for [Simplification](#), in which the Emilia-Romagna Region is member by designation of the Conference of Regions and Autonomous Provinces.

The implementation status of the measures contained in the Pact will be constantly monitored by the Council as well as by the Committee Table of the Pact for Work and Climate, with reports highlighting the main results achieved, critical issues that have emerged, notices received and any corrective measures taken.

In order to concretely implement the reform actions in the field of simplification and accelerate the administrative procedures preparatory to the implementation of the projects envisaged in the PNRR, the Emilia-Romagna Region, with the Territorial Plan approved by Resolution no. 2129 of 13/12/2021, intervenes to support territorial administrations with the aim of speeding up complex procedures for authorisation towards businesses and citizens, with particular reference to those preparatory to the implementation of the projects envisaged in the PNRR.

Therefore, the Territorial Plan aims to ensure administrative improvement at the territorial level through multidisciplinary task forces that will work alongside local governments to speed up investments under the PNRR (Progetto mille esperti or Thousand Experts Project).

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Pact for Work and Climate of Emilia-Romagna ▪ Pact for Simplification (being part of the Pact for Work and Climate) ▪ Technical Committee table for coordinating the National Agenda for Simplification ▪ PNRR Steering Committee
Other bodies contributing to the action	C.A.L. (Council of Local Authorities), UPI-ER, ANCI-ER, State Administrations involved, Local Authorities (Municipalities, Unions, Metropolitan City of Bologna and Provinces), Conference of Autonomous Regions and Provinces, Chambers of Commerce CC.I.AA., Business Associations, Professional Orders, signatories of the Pact for Work and Climate of Emilia-Romagna, 1,000 experts Project, National PNRR
Recipients	Citizens, Businesses, Third Sector, Public Administration

Expected results	2023	Throughout the term of office
1. Internal coordination of the Body for the implementation of urgent state simplification measures	■	■
2. Technical collaboration in the activities of the First Commission (Institutional and General Affairs) of the Conference of Regions and Autonomous Provinces on simplification issues	■	■

3. Implementation, monitoring and updating of the National Agenda for Simplification, within the framework of the technical coordination table chaired by the Department of Civil Service of the Presidency of the Council of Ministers	■	■
4. Internal and external coordination for the implementation of the Pact for Simplification of Emilia-Romagna	■	■
5. Introduction of new rules, amendments and/or adaptation of existing ones, where strictly necessary	■	■
6. Possible revision of the general law on the activities and procedures of the Emilia-Romagna Region	■	■
7. Strengthening of the implementation phase for rules already in force	■	■
8. Possible combination of sector-related regulations into consolidated laws	■	■

Impact on Local Authorities

The simplification actions of the Emilia-Romagna Region will tend to have an impact on the activities of Local Authorities both from the procedural management and organisational point of view and, when a functional and organisational impact is foreseen, they will be taken following comparisons and agreements with the system of Local Authorities (UPI-ER and ANCI-ER) and with the C.A.L. (Council of Local Authorities)

Impacts in terms of equal opportunities and non-discrimination

The Pact for Work and Climate identifies legality as a foundational and inalienable value: simplification and legality, quality of work and protection of rights, as well as environmental sustainability are sides of the same coin, and this is the beacon that guides the implementation choices of the Pact for Simplification, as reflected in its general approach as well as in some of its measures such as those on legality in construction work and contracts

Pertaining databases and/or links

Some information on the administrative activity of the Emilia-Romagna Region and the rates of compliance with the timeframe for the conclusion of regional proceedings can be found on the "Amministrazione Trasparente - Procedimenti amministrativi" (Transparent Administration - Administrative Proceedings) website:

<http://www.servizi.regione.emilia-romagna.it/procedimentiamministrativi/default.aspx>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A Pact for Simplification

- Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights
- Establishing a permanent forum for discussion, consisting of representatives of the signatories to the [Pact for Work and Climate](#), with the task of drawing up and preliminarily signing a Pact for Simplification that operationally declines the principles outlined, assumes precise and measurable objectives, shares punctual proposals, defines deadlines and modalities, and monitors a concrete and timely implementation
- Making a strategic investment in the people and professionals who work with and relate to PA
- Simplification, investment and public works: qualifying the construction and civil works supply chain and strengthening the public administration in its role as promoter of investment and as a party engaged in managing contracts and works

The 2030 Agenda Regional Strategy for Sustainable Development



2. THE BUDGET FOR ECONOMIC, SOCIAL AND ENVIRONMENTAL RECOVERY

To address the serious situation of the regional socio-economic system brought about by the continuation of the [Covid-19](#) pandemic, the conflict between Russia and Ukraine, and the worsening energy crisis, the Regions are called upon to make a significant contribution to boost and back the economy of their territories, in a context that in the last decade has been made particularly difficult by the Governments' budgetary manoeuvres that have produced a drastic reduction in transfers and imposed a containment of regional public spending, even though their own functions or those assigned to them remained unchanged.

Policies for the regional budget will have to be defined with the short term objective of maintaining and implementing services and investments even in the absence of additional revenues and in the medium to long term, while continuing to contain debt without increasing the tax burden. Therefore, the available resources will have to be allocated to the priority areas for economic, social and environmental recovery, with the following general objectives as a reference:

- The new [Pact for Work and Climate](#)
- the PNRR and the 2021-2027 community programming
- a new season for investment

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Guidelines for the regional planning strategies (DEFER) and for the regional budget ▪ Institutional agreements with the Government and Local Authorities ▪ Guidelines of the State Auditors' Department
Other bodies contributing to the action	Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies, Economic Associations and Trade Unions
Recipients	Citizens, Businesses, Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies

Expected results	2023	Throughout the term of office
1. Approval of the provisional budget	31/12/2023	31 December of each year
2. Approval of the accompanying technical document and the provisional financial management budget	31/12/2023	31 December of each year
3. Approval of changes to the provisional budget	100%	100%
4. Certification for making investments (Laws 232/2016 and 145/2018)	31/03/2023	31 March of each year
5. Verification of Budgetary Balances	30/04/2023	30 April of each year

6. Reduction of debt stock	29 mln	130 mln
7. New debt	less than 1% of total revenue	less than 1% of total revenue
8. Approval of the balance of the provisional budget	31/07/2023	31 July of each year
9. Approval of the general statement of accounts	31/07/2023	31 July of each year

Impact on Local Authorities

The budgetary policies adopted by the Region are very relevant for planning the strategic objectives of the Metropolitan City, Provinces, Municipalities and Unions of Municipalities

Impacts in terms of equal opportunities and non-discrimination

Publication of documents and data from the approved budget helps make regional policies more widely known and accessible

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/bilancio-regionale>

<https://finanze.regione.emilia-romagna.it/tributi-regionali>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
 Economic, financial management, programming, superintendency
 Tax revenue management and tax services

3. A NEW INVESTMENT SEASON

The Council launched a significant Public Investment Plan in 2020 to accelerate the economic and social recovery of the territory. Continuous relations with the other institutional levels (government, Local Authorities and public companies) will allow to create the necessary synergies to maximise territorial investment, thus avoiding overlapping, fragmentation and increasing the timeliness in the performance of public interventions. At the same time, the necessary support to municipalities will be assured for the implementation of interventions of local interest, also taking into account the impacts resulting from the health emergency in the various territories.

The programming of investments will be accompanied by a careful and constant monitoring that will make it possible to follow the achievement of the various objectives and quickly overcome any critical points.

Through the development of a specific economic model, it will also be possible to assess the impacts, including sectoral ones, of the resources invested

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Public institutions connection table ▪ Inter-councillorship Steering Committee ▪ Economic models for quantifying impacts ▪ Investment database
Other bodies contributing to the action	Other institutional levels, Government, Local Authorities, Public Companies, Universities, Health Authorities, Region-owned companies and agencies
Recipients	Citizens, Businesses, Health Authorities, Municipalities, Provinces, Metropolitan City, Unions of Municipalities

Expected results	2023	Throughout the term of office
1. Resources allocated to investment (in Euro)	16,000 mln	17,000 mln
2. Connection of institutional levels (number of subjects involved)	> 100	> 150

Impact on Local Authorities Economic and social development of the territory
Support for municipal initiatives

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

4. A NEW INSTITUTIONAL GOVERNANCE

Launch and continuation of a process to rationalise and strengthen Local Authorities in the territory through a renewed legislative and planning action by the Region aimed at defining governance structures of Local Authorities and management models, more closely tailored to the needs of households, businesses and the community.

To this end, a regional consolidated law of Local Authorities will be defined, starting with Regional Laws LR 13/2015 and LR 21/2012, proposing a new structure of territorial governance, from Provinces to the Metropolitan City, from Municipalities to their Unions.

In light of the full launch of the PNRR, the Region will continue the actions for the completion of the digital transition and the mitigation of the effects of climate change, promoting a coordinating and planning role for the Provinces, confirming the full centrality of the Unions of Municipalities, supporting them in their path of administrative and managerial consolidation and supporting the Municipalities in the evaluation and launch of more effective forms of function management, including through merger processes

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ PRT 2021-2023 ▪ Call for temporary manager ▪ Unions' Identity Card ▪ Call for facilitators
Other bodies contributing to the action	Unions of Municipalities, Provinces, Metropolitan City, Universities, State Administrations
Recipients	Unions of Municipalities, Municipalities

Expected results	2023	Throughout the term of office
1. Unions participating in the PRT- as a % (out of the active ones)	100%	
2. Functions carried out in associated form by municipalities (number)	254 ¹	
3. Start and implementation of the Call for Proposals for the 2022 Territorial Reorganisation Programme	■	
4. Contribution to revision of reorganisation laws Regional Laws 21/2012 and 13/2015	■	
5. Citizens living in municipalities (not capital cities) that manage functions in the Union		80%
6. Territory in which the Unions manage one or more functions		80%

¹ The difference relates to a different methodology for calculating functions adopted by PRT 2021-2023, which made SUAP-SUE-Seismic functions eligible for funding (and thus measured for the purpose of PRT investigation) only if they were performed in an integrated form. In the previous PRT 2018-2020, these functions were valued even if only one of the functions considered was present.

7. Total contributions granted to the Unions of Municipalities in the 2020-2024 mandate (in Euro)	18.6 mln	80 mln
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Impact on Local Authorities Improved governance and efficiency of Local Authorities in the territory

Pertaining databases and/or links

Osservatorio Unioni di Comuni (Observatory of Municipal Unions):

<https://autonomie.regione.emilia-romagna.it/unioni-di-comuni/osservatorio-unioni>

Osservatorio Fusioni di Comuni (Observatory of Municipal Mergers):

<https://autonomie.regione.emilia-romagna.it/fusioni-di-comuni/osservatorio-regionale-delle-fusioni>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

5. DETACHMENT OF THE MUNICIPALITIES OF MONTECOPIOLO AND SASSOFELTRIO FROM THE MARCHE REGION AND THEIR AGGREGATION TO THE EMILIA-ROMAGNA REGION

Implementation of Law 84/2021 (Detachment of the municipalities of Montecopiolo and Sassofeltrio from the Marche Region and their aggregation to the Emilia-Romagna Region, within the province of Rimini, pursuant to Article 132, second paragraph, of the Constitution) and Regional Law LR 18/2021 (Measures for the implementation of Law no. 84, concerning the detachment of the municipalities of Montecopiolo and Sassofeltrio from the Marche Region and their aggregation to the Emilia-Romagna Region) through inter-institutional and administrative initiatives aimed at ensuring the complete transfer of the two municipalities from the Marche Region to the Emilia-Romagna Region.

Implementation of the Understandings signed between the two Regions and the Commissioner appointed by the Ministry of the Interior (DGR 1964 of 22/11/2021 and DGR 2138 of 13/12/2021) and adoption of any further measures implementing the above laws and Understandings

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences 	
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of state and regional laws as well as the Understandings signed in 2021 between the Regions concerned and the Government Commissioner in order to ensure the final aggregation of the two municipalities to the Emilia-Romagna territory ▪ Agreements, understandings and joint acts between the institutional bodies concerned to implement Law 84/2021 and LR 18/2021 	
Other bodies contributing to the action	Marche Region, Province of Pesaro-Urbino, Province of Rimini, Commissioner appointed by the Ministry of the Interior	
Recipients	Municipalities of Montecopiolo and Sassofeltrio	
Expected results	2023	Throughout the term of office
1. Implementation of L 84/2021 and LR 18/2021 and understandings (DGR 1964/2021 and DGR 2138/2021)	yes	
2. Signing of any additional agreements, understandings and joint acts between the institutional bodies involved to implement L 84/2021 and LR 18/2021	yes	
Impact on Local Authorities	Complete transfer of the two municipalities of Montecopiolo and Sassofeltrio from the Marche Region to the Emilia-Romagna Region guaranteeing the primary interests of the residents in the territories of the two municipalities	

Pertaining databases and/or links

Osservatorio Unioni di Comuni (Observatory of Municipal Unions):

<https://autonomie.regione.emilia-romagna.it/unioni-di-comuni/osservatorio-unioni>

Osservatorio Fusioni di Comuni (Observatory of Municipal Mergers):

<https://autonomie.regione.emilia-romagna.it/fusioni-di-comuni/osservatorio-regionale-delle-fusioni>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

General, institutional and management services

Institutional bodies

6. INTEGRITY AND TRANSPARENCY

Strengthening the measures for preventing and combating corruption and illegality, as well as promoting transparency actions within the regional administration and other administrations of the Emilia-Romagna territory, through the Network for Integrity and Transparency, established pursuant to art. 15 of [Regional Law 18/2016](#), as a connecting body between the Heads of Corruption Prevention and Transparency of the public and private administrations in public ownership or in public control based in the territory of Emilia-Romagna

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council
Implementation tools	<ul style="list-style-type: none"> ▪ Creation and coordination of inter-institutional technical working groups for the strengthening of the activities of the Heads of Corruption Prevention and Transparency of the administrations of the Emilia-Romagna territory ▪ Priority use of SELF regional platform and possible activation of collaborations with Universities and Bodies in the area for mandatory training of employees of member bodies on prevention of corruption, anti-money laundering and transparency, with a view to overall cost savings
Other bodies contributing to the action	Associations of Local Authorities ANCI and UPI, Unioncamere, Administrations joining the Network: Local Authorities (Metropolitan City, Provinces, Municipalities and Unions of Municipalities and their instrumental bodies), Regional Authorities and entities supervised by the Region, Health Authorities, Interregional Authorities, National Authorities based in the territory, Professional Associations, Chambers of Commerce, Universities, Private Law Organisations owned or under public regional, local control and by the chamber system
Recipients	Government, Corporations and other owned private law organisations, Businesses, Investors (including foreigners), Citizens and Users

Expected results	2023	Throughout the term of office
1. Consolidation of "Rete per l'Integrità e la Trasparenza" (Network for Integrity and Transparency), including through discussions on new integrated planning tools	3% extension of the number of member bodies compared to those as at 31/12/2022	
2. "Giornata della Trasparenza" (Transparency Day), with the involvement of entities belonging to the Network	at least no. 3 member bodies involved	
3. Consolidation of training on corruption prevention, transparency and anti-money laundering for employees of Network member bodies with the involvement of employees of Network	involvement of at least 500 employees of the member bodies of the Network	

member bodies both with e-learning courses on SELF regional platform and through training/information initiatives, including with the help of IT tools (e.g., webinars)		
4. Continued promotion of gender culture in transparency policies and best practices about transparency and civic access	sharing of at least 2 best practices	

Impact on Local Authorities

Simplification and overall improvement of tools and methods for preventing and combating corruption and maladministration, sharing of initiatives and best practices on corruption prevention and transparency, with attention also to personal data protection profiles, with cost savings, especially with regard to mandatory legality training for employees

Impacts in terms of equal opportunities and non-discrimination

Promoting the publication of data and information from a gender perspective

Pertaining databases and/or links

<https://legalita.regione.emilia-romagna.it/rete-trasparenza>

[Homepage - Transparent Administration \(regione.emilia-romagna.it\)](https://www.regione.emilia-romagna.it/trasparenza)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Legality

- Promoting legality, an identity value of our society and a guarantee of social and environmental quality

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Mission Programme

General, institutional and management services

7. SUPPORT FOR PARTICIPATORY PROCESSES (REGIONAL LAW 15/2018)

The involvement of citizens and stakeholders in the public decision-making process is a cross-cutting objective that we can find in the [Five-Year Plan](#) in relation to many sectoral policies.

The Emilia-Romagna Region has had a specific law for many years, now Regional Law [LR 15/2018](#), which not only defines participation as a useful and effective way to promote inclusive policies, but also defines in a precise way the range of tools to be used for this purpose.

The objective of this legislative term is to consolidate the ordinary activities envisaged by the law by introducing elements of innovation both to ensure that citizen participation takes place with broad involvement and prior to the decision-making phase, aimed at simplification (administrative, processes, etc.) and at the overall growth of the system, focusing on the development of skills, the sharing of experiences and the development of new and modern digital tools

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency of the Regional Council ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Schools, universities, research, digital agenda 	
Implementation tools	<ul style="list-style-type: none"> ▪ Annual calls for regional grants to support participatory processes promoted by public administrations, associations, private bodies ▪ Training activities for skills development in public administration in a participatory practice community logic ▪ Development of participatory processes promoted by the different councillorships ▪ Development of innovative tools for digital participation ▪ Annual Report on participation and Programme of activities proposed by the Regional Council to the Legislative Assembly at the Annual session of participation ▪ Management and development of the Participation Observatory, a database of regionally and nationally promoted participatory processes 	
Other bodies contributing to the action	Technical team for participation, Regional health and social agency	
Recipients	Citizens, Public Administration	
Expected results	2023	Throughout the term of office
1. Number of participatory processes made with regional resources	35	180

2. Number of participants in the Community of participatory practices	400	500
3. Number of people trained on participation	150	600
4. Approval of the annual call for proposals	1	5
5. Design of new functionalities of <i>Oper</i> (Participation Observatory) platform aimed at data-driven development	■	
6. Contributions granted for participation projects (Euro)		2,000,000
7. Development of innovative tools that allow to carry out participatory processes also online		Online platform
8. Consultations on digital platforms	3	10
9. Number of initiatives of administrative simplification referred to the calls of Regional Law 15/2018 for access to regional contributions to support participation		5
10. Report on the evaluation clause contained in Regional Law LR 15/2018		2

Impact on Local Authorities

Improved governance and efficiency of Local Authorities in the territory. Increasing the availability of resources, tools and skills for the inclusion of citizens and businesses in the shared construction of public policies and decision-making processes through pathways of participatory democracy

Pertaining databases and/or links

Participation Portal <http://partecipazione.regione.emilia-romagna.it/>

Consultation platform: <https://partecipazioni.emr.it/>

Participation Observatory <http://www.osservatoriopartecipazione.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Data economy: promoting a new use of data as an information asset for bodies, citizens, and businesses by defining common interoperability, data protection, and security protocols that together constitute a true regional "data strategy" (Challenge 1 Data Valley Bene Comune (Common Asset) - Data for widespread intelligence available to the territory)

Participation

- Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice
- Promoting the active participation of institutional and social partners, with particular reference to the signatories of the Pact for Work and Climate
- Promoting models of participation and the signing of protocols related to local governance, including for the purpose of integration and coordination of local and regional policies

- Encouraging the active participation of environmental associations and movements committed to fighting climate change

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Institutional bodies

8. REGIONAL PACT FOR A MORE EFFICIENT, INTEGRATED, DIGITAL AND CITIZEN-FRIENDLY JUSTICE SYSTEM

Consistent with the [Five-Year Plan](#), the Council intends to continue with the activities of the "Regional Pact for a more efficient, integrated, digital and citizen-friendly justice system", promoting in particular initiatives for digital transformation and interoperability between the information systems of territorial autonomies, with a special focus on Unions of Municipalities, and of judicial offices to simplify and facilitate the access of citizens, businesses and territories to the Justice system, also to guarantee an easier and more effective protection of rights.

The Pact for Justice represents, in this sense, the institutional framework dedicated to guiding regional action, in terms of investment and projects to be explored and developed, so as to contribute to regional strategies of simplification and digital transformation

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Presidency ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ The Steering Committee of the Pact for Justice reports to DG Resources, Europe, Innovation and Institutions and the Sector of Coordination of European Policies, Programming, Institutional Reorganisation and Territorial Development, Participation, Cooperation and Evaluation, which ensures the consistency of the different actions and their integration with the different regional strategies
Other bodies contributing to the action	Municipalities, Unions of Municipalities, Provinces, Judicial Offices, Ministry of Justice, Health Authorities, Professional Associations, Lepida S.c.p.A.
Recipients	Civil society, Local Communities, Businesses

Expected results	2023	Throughout the term of office
1. Oversight of public Point of Access (PDA) and implementation of digital justice services in the regional territory	■	■
2. Promotion of initiatives to disseminate digital justice services to the local self-government system, with a particular focus on Unions of Municipalities	1	
3. Oversight of institutional relations with the Ministry of Justice, Court of Appeals, General Prosecutor's Office and district offices in matters covered	■	■

by the Regional Pact for Justice		
4. Oversight of institutional relations with the system of territorial autonomies on the subjects covered by the Regional Pact for Justice	■	■

Impact on Local Authorities

The approach adopted by the Region for planning activities in the field of Justice integrates the needs of the justice system with those of the territories and aims to expand the range of services to be used by citizens and businesses by showing the system of territorial autonomies the technological potential that can enable them to become a point of access to the Justice system, promoting proximity, simplification and administrative efficiency

Impacts in terms of equal opportunities and non-discrimination

The revision of judicial districts, implemented by [LEGISLATIVE DECREES DGLS no. 155](#) and [no. 156 of 2012](#), implied in the Emilia-Romagna Region the closure of 10 branch offices of the Ordinary Courts and the closure of numerous Justice of the Peace offices. From a territorial and citizen perspective, this has entailed and still often entails long commutes to the relevant court location. One of the goals of the Regional Pact for Justice is to work precisely on the proximity of access points to the justice system and on facilitating access for users, and in particular to the most vulnerable ones

Pertaining databases and/or links

European funds and international cooperation

<https://fondieuropei.regione.emilia-romagna.it/piani-programmi-progetti/patto-per-la-giustizia>

2014-2020 Pon Governance and Institutional Capacity

<http://www.pongovernance1420.gov.it/it/progetto/ufficio-di-prossimita-regione-emilia-romagna/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services

9. SUPPORTING THE DIGITAL TRANSFORMATION AND THE STRENGTHENING OF THE PUBLIC SERVICE

Digital transformation, together with generational change and the extension of smart working, are changing the traditional references for the organisation of public work. In the next three years, the Region will be committed to accompanying and supporting this change, by guaranteeing the complete elimination of temporary precarious employment, supporting the generational change with new professionalism in emerging professions, redesigning processes with digital first models, accompanying the development of skills with the Academy and continuous training open to all and reviewing all performance management tools to ensure dynamic monitoring of performance and professionalism.

The following interventions are planned to support the renewal of the regional organisation and the digital transformation of the public service in the 2022/2023 two-year period:

- Completing the competitive exam procedures started in 2021, hiring the staff in the ranking list, and planning a new competition season to ensure generational turnover in the 2023/2024 two-year period
- Consolidating "Alba" on-boarding of all new recruits and starting coaching the new managers identified by open competitive exams
- Developing PIAO and consolidating the widespread use of smart working as a lever to accompany the change in the culture of work organisation by combining greater efficiency, work-life balance, reduction of impacts on mobility and optimisation of the use of public assets
- Strengthening the training initiatives envisaged in the three-year training plan with particular regard to the growth of domain and digital skills and support for future managerial development
- Strengthening and disseminating the Emilia-Romagna Region's federated "SELF" E-Learning system
- Launching the new digital platforms dedicated to regional management and middle management to support performance analysis, digital people management and digital leadership
- Dynamically adapting the organisation to the [mandate objectives of the XI legislative term](#) in order to combine them with the new challenges posed by the PNRR and the 2021/2027 EU DSR
- Supporting the revision, simplification and digitalisation of processes in all regional structures by accompanying management to adopt leadership styles that are attentive to performance and the simplification of each process and service with a digital first and data driven approach.

In order to support the changes in public service, it will be necessary to complete the adjustment and simplification of organisational disciplines by 2022, while at the same time renewing all the management systems related to the employment relationship

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ Legislative Decree LR 43/2001 ▪ Legislative Decree DLGS 165/2001 ▪ Legislative Decree LR 13/2015 ▪ Resolutions for programming staff requirements ▪ National and decentralised industry and management contracts

Other bodies contributing to the action	Regional agencies, Provinces, Metropolitan City, Unions and Municipalities, Universities, Training service providers
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Recipients	Regional employees, employees of regional agencies and affiliated bodies
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Expected results	2023	Throughout the term of office
1. Accompanying the organisational revision to dynamically adapt the regional structure to the objectives of the mandate, the PNRR, the 2021/2027 DSR and responding promptly to the challenges of the digital transformation of services and processes (adoption of reorganisation measures)	organisational adjustment following the end of the state of emergency to ensure support to the recovery	at least one organisational adjustment every year
2. Supporting the regional organisation with distance learning measures and enhancement of the regional URP or PR Office and Digital Workplace services (increase in distance learning and support measures)	+30% over 2021	+80% over 2019
3. Developing the PIAO (Organisational Plan of Agile Work) to consolidate smart working while ensuring support for the transformation of organisational behaviours and professional profiles (% of smart workers)	≥ 70%	≥ 70%
4. Completing the elimination of temporary precarious employment, enhancing the value of regional staff and guaranteeing generational turnover through the recruitment from public competitive exams, consolidating and adapting the on-boarding process to guarantee the transfer of skills (number of permanent recruitments)	≥ 150	≥ 1,500 over 2019
5. Reviewing individual and organisational performance measurement systems through the analysis of digital activities to ensure top and middle management tools for dynamic balancing of workloads assigned to teams and tools for analysing digital behaviour (number of digital services integrated into the performance management system)	≥ 10	≥ 50 from 2019

6. Reorganising digital information services to citizens by introducing a single and federated CRM being able to involve all regional services with the aim of ensuring a uniform and coordinated management of information services to citizens and stakeholders (number of regional services activated)	≥ 30	≥ 100
7. Ensuring continuous access to higher education (Number of people enrolled in the Academy)	≥ 20	≥ 100 over 2019

Impact on Local Authorities

Local Authorities in the earthquake crater area to coordinate measures on staffing to overcome the use of temporary precarious work over the three-year period.
 Offering support to Local Authorities in disseminating organisational culture and methodologies to support digital transformation, smart working and methodologies for the development of Digital People Management.
 Supporting the Special Commissioner for Reconstruction and the earthquake crater municipalities in the process of overcoming temporary precarious work by the end of the Legislative term.

Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action and smart working development, gender equality and work-life balance

Pertaining databases and/or links

Orma Intranet for the promotion of all on-boarding and training initiatives
<https://trasparenza.regione.emilia-romagna.it/personale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

Simplification

- Making a strategic investment in the people and professionals working inside and outside PA

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

10. DIGITAL TRANSFORMATION OF REGIONAL AND LOCAL PUBLIC ADMINISTRATION

Increasing the resilience of public organisations in the Region that are called upon to drive economic and social recovery, in collaboration with the private sector.

Providing the tools, skills and coaching to make them ready for the challenges related to the development of the National Recovery and Resilience Plan, creating the conditions for a new digital territorial cohesion policy.

Creating the enabling conditions in terms of human capital and organisational models to foster the development of simplified, evolved and user-centred services.

Consolidating the evolutionary path of work toward a hybrid dimension, seizing the opportunity to rethink spaces and workplaces, bringing public administration even closer to territories and citizens, regenerating public assets and reviving new, more sustainable approaches to work mobility

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> ▪ Guidelines for Digital Transformation (DGR 1965/2020) ▪ VeLA Project - Emilia-Romagna Smart Working (DGR 1689/2019) ▪ Organisational plan for agile work - POLA 2021-2023 (DGR 132/2021) ▪ SELF - Federated E-Learning System for PA in Emilia-Romagna
Other bodies contributing to the action	Regional Agencies, Provinces, Unions and Municipalities, Metropolitan City, Universities, Health Authorities, Training and IT Service Providers, Owned companies and Territorial Networks
Recipients	Civil servants, public bodies

Expected results	2023	Throughout the term of office
1. Implementation of a network of co-working spaces	≥ 40 spaces	■
2. Implementation of a system to monitor the impact of hybrid work on mobility and CO2 savings	■	■
3. Integration of databases and processes of the Region and local bodies for the simplification of regional services	process time reduction of the main regional services by 15%	■
4. Development of pathways and tools for the dissemination of digital skills and culture for the regional public administration	>50% of small/medium-sized bodies involved	■
5. Supporting local governments in the process of disseminating skills and information on digital services to the citizenry	> 50% of the municipalities involved	■

6. Definition and development of digital cohesion policies for reducing the gap in the process of digital transformation of the territory also in light of the PNRR	initiation of pathways for the development of RTD functions for at least 40% of municipalities	■
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Impact on Local Authorities

Development of digital and organisational transformation actions aimed at a new approach to ways of working and interacting with users. Creation of a knowledge network and development of a best practice exchange network. Effective management of Smart work and work spaces.
Dissemination of Capacity Building tools and policies in relation to digital and organisational transformation processes

Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action the development of projects and skills, a harmonious development at the territorial level that does not create further gaps

Pertaining databases and/or links

<http://lavorasmart.emilia-romagna.it>

<https://www.linkedin.com/showcase/smart-working-emilia-romagna/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Contributing to the achievement of the goals of simplification and quality in public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services; promoting a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"
- Implementation of an extraordinary plan aimed at people of all ages to support full "digital citizenship," with specific actions to direct the youngest toward quality technical and scientific education, to facilitate entry into the working world, improve the skills of those already working, and encourage labour reintegration
- Implementing the digitalisation strategy starting with the most peripheral areas, particularly inland and mountainous ones, to truly achieve a 100% digital community

A Pact for Simplification

- Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Information services, statistics, assets, human resources

11. QUALIFICATION OF REGIONAL REVENUES FOR SOCIAL EQUITY AND OF INVESTMENT EXPENDITURE FOR THE COMPETITIVENESS OF THE PRODUCTION SYSTEM

The regional policies for fostering social equity are strongly linked to the implementation of fiscal federalism ([Law 42/2009](#)), which, after the adoption by the Government of Legislative Decree [DLGS 68/2011](#) regulating the revenue system of the regions and a new structure of economic and financial relations between the State and the local autonomous bodies, has been substantially blocked.

The Government is committed to approving a tax reform that also takes into account aspects of regional federalism. The objective is to share a path between the State and the Regions aimed at fully implementing the regulations currently in force, but annually postponed. As of 2011, the implementation of the enabling act has taken place only in part and the process aimed at the full affirmation of the principles of fiscal federalism has so far been characterised by delays, uncertainties and partial solutions and has also experienced a substantial slowdown due to the definition of financial manoeuvres that are not always consistent with the purposes of the regulation, and therefore it becomes increasingly important to implement this fundamental reform in order to continue to keep the tax burden unchanged in a logic of progressive taxation.

With regard to the need to stimulate entrepreneurial activity and economic recovery in the regional territory, the Region considers it a priority to act for the implementation of both the interventions provided for by the National Recovery and Resilience Plan (PNRR), the 2021-2027 programming and the use of the Funds allocated to the regions for making investments including those of Local Authorities (art. 1, paragraph 134 of [Law 145/2018](#)). Both are fundamental opportunities to access extraordinary financial resources to enhance the implementation of regional investment programmes in order to support and boost the competitiveness of the production system of Emilia-Romagna.

The objective of achieving greater investment expenditure is strongly linked to the regional choice of maintaining a high level of self-financing and limiting recourse to borrowing

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences 	
Implementation tools	<ul style="list-style-type: none"> Guidelines for the regional planning strategies (DEFER) and for the regional budget Institutional agreements with the Government and Local Authorities Guidelines of the State Auditors' Department 	
Other bodies contributing to the action	Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies, Economic Associations and Trade Unions	
Recipients	Citizens, Businesses, Local Authorities, Regional Agencies, Instrumental Bodies and Region-owned or investee companies	
Expected results	2023	Throughout the term of office
1. Regional tax reform		State/Regions Agreement on the implementation of regional federalism

2. Confirmation of regional surtax rates on IRPEF	unchanged rates	adjustment to the new brackets of income introduced by IRPEF Reform ensuring invariance of the regional revenue
3. Confirmation of the regional rate on IRAP	unchanged rate	unchanged rate
4. Coordination for budgeting the allocated resources of the "RSO Investment Fund" (art. 1, paragraph 134 of Law 145/2018)	36.12 mln	139.86 mln
5. Coordination for budgeting the resources allocated by the "Fund for the improvement of air quality in the Po Valley area" (Decree-Law 104/2020 art.51 paragraphs 1 and 2)	9.1 mln	21.2 mln
6. Coordination for budgeting resources for the new 2021-2027 community programming	ERDF 146.3 mln ESF 146.3 mln	ERDF 1,024 mln ESF 1,024 mln
7. Coordination for budgeting the resources allocated from the "Fund for Development and Cohesion"	Waiting for the allotment	
8. Budgeting of PNRR resources (total national amount 235.14 bn)	Waiting for the allotment	

Impact on Local Authorities The budgetary policies adopted by the Region are very relevant for planning the strategic objectives of the Metropolitan City, Provinces, Municipalities and Unions of Municipalities

Impacts in terms of equal opportunities and non-discrimination

Publication of documents and data from the approved budget helps make regional policies more widely known and accessible

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/bilancio-regionale>

<https://finanze.regione.emilia-romagna.it/tributi-regionali>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services

Economic, financial management, programming, superintendency

Tax revenue management and tax services

12. ACTIONS FOR THE ECOLOGICAL TRANSITION OF REGIONAL ASSETS

In order to contribute to the achievement of climate neutrality in 2050, new impetus must be given to the ecological transition through climate change mitigation and adaptation actions of public assets: in this context, adaptation and efficiency of regionally owned assets can also play a major role.

In carrying out ordinary and extraordinary maintenance activities on the regional real estate assets and assets leased for institutional purposes, therefore, the primary objective is to secure the assets and launch "green" actions, including promoting processes of intelligent consumption management, energy efficiency and energy production through renewable sources, starting with the Emilia-Romagna Region's Fair District headquarters.

Great commitment and attention to sustainability and energy transition also in the performance of new public works, among which the most relevant is Bologna Technopole, a project launched in 2013 that aims to create a real 'city of science,' a national and European hub on new technologies, Big data, Artificial Intelligence, and climatology, to be exploited for achieving the goals of the UN 2030 Agenda. The current operation represents a major urban redevelopment, marked by quality design and innovation from the perspective of energy performance, "smart building" and the use of green materials.

In asset management, renewed commitment must also be devoted to the promotion and accompaniment of enhancement processes, in order to trigger urban regeneration and territorial development processes marked by sustainability and resilience, recovering the body's non-strategic assets also by entrusting them to Local Authorities for management or through public-private partnership operations, to carry out institutionally relevant activities for public and social purposes.

An important contribution to the reduction of traffic and atmospheric emissions also lies in supporting the new hybrid and flexible ways of working related to smart working, which require the consequent change in the organisation of work spaces. To this end, continuity should be given to the actions already taken to pursue the goals of rationalising work space and reducing multiple locations, while making efficient use of office space through reconfiguration consistent with organisational innovations and digital transformation

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Mobility and transport, infrastructures, tourism and trade ▪ Economic development and green economy, employment and training 	
Implementation tools	<ul style="list-style-type: none"> ▪ Plan for the disposal and exploitation of the Region's non-strategic assets ▪ Three-year space rationalisation plan ▪ Public works design and green procurement ▪ Creation of Bologna Technopole 	
Other bodies contributing to the action	Companies, Universities, Local Authorities, National and International Research Centres	
Recipients	Businesses, Universities, Research Centres, Public Institutions, RER Employees	
Expected results	2023	Throughout the term of office

1. Securing heritage assets and upgrading their energy efficiency	start of actions	consumption decrease
2. Three-year office space rationalisation plan and its implementation		execution smart working and co-working spaces
3. Plan of disposal and exploitation and its implementation		Asset enhancement programmes
4. Execution of Technopole works		lot progress

Impact on Local Authorities Making public assets available to carry out institutionally relevant and fundamental projects and activities for public and social purposes

Pertaining databases and/or links

<https://finanze.regione.emilia-romagna.it/patrimonio-regionale>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Accelerating energy transition in the public sector supporting the development of Municipal Energy-Climate Plans and carbon-neutral pathways at territorial level, giving new impetus to the upgrade and energy efficiency of the entire public assets
- Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)
- Increasing the production and use of renewable energies and storage, including in a diffuse form, through a Regional Law on Energy Communities

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services
Management of state and heritage assets

13 UNIFIED GOVERNANCE OF THE SYSTEM OF REGIONAL INVESTEE COMPANIES

Consistent with the recent reorganisation defined by DGR 325/2022, reorganisation of the governance exercised over the system of regional investee companies to make it more effective and unified, by avoiding duplications and even contradictions between different parts of the same system.

Introducing at an organisational and regulatory level, solutions that allow for a more structured and functional supervision, to support the administration's policies.

There is a need to develop a new governance model and pending the issuance of the decree referred to in Art. 11 paragraph 6 of Legislative Decree 175/2016 (TUSP), the Council intends to prepare special Guidelines on compliance with the spending ceilings set by the legislature, to its own in-house companies, to be adopted by a regulation.

It is also planned to update and monitor the rationalisation process of companies annually

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Regional Council in relation to specific competences 	
Implementation tools	<ul style="list-style-type: none"> ▪ Strengthening the strategic planning process and monitoring of the regional investee company system ▪ Organisational redesign of governance ▪ Control model of in-house companies ▪ Investee company Information System - SIP ▪ Company rationalisation plan 	
Other bodies contributing to the action	Municipalities, Provinces, Metropolitan City, Universities, Health Authorities and Member Administrations, Companies, Region-owned and investee companies/bodies	
Recipients	Region-owned and investee companies, Companies, Institutes and Regional Agencies, Consortia, Foundations	
Expected results	2023	Throughout the term of office
1. New Governance model for Investee companies	DGR approval	early evaluations of the implementation
2. Guideline on compliance with expenditure ceilings set by the legislature to its own in-house companies	approval of Council regulations	early evaluations of the implementation
3. Design and introduction of a system for monitoring the strategic results achieved by in-house companies and businesses, owned agencies. Consolidation of the monitoring process	special section in Strategic Reporting to the DEFR for in-house companies	strategic framework
4. Update of the rationalisation path	yearly	overall picture
Impact on Local Authorities	Fostering synergies, collaborations, and connections with other member and/or participating administrations	
Impacts in terms of equal opportunities and non-discrimination		
Fostering equal participation in policy, administrative and supervisory bodies		

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Functional to the full implementation of all strategic objectives and cross-cutting processes

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

All budget missions and programmes

VINCENZO COLLA

Councillor for economic development and green economy, employment and training

The programming of European Funds for 2021-2027 starts in Emilia-Romagna after the discussions with Local Authorities and economic and social partners, from the signatories of the Pact for Work and Climate, and with the green light from the Legislative Assembly. Resources exceed 2 billion Euro, 780 million more than in the previous seven years. With the ERDF (European Regional Development Fund) and ESF+ (European Social Fund) Regional Programmes, Emilia-Romagna is focusing on ecological and digital transformation, social inclusion, full gender equality, the leading role of new generations and bridging territorial inequality gaps. In addition, we will continue to support what is necessary for the recovery of regional economy through the full implementation of measures for businesses, for people and the promotion of systemic actions within the regional Smart Specialisation Strategy, including through the involvement of all system players, strengthening networks and service offerings (High Technology Network, Digital Innovation Hub, Technopoles, Incubators, ITS, Active Employment Network, Clust-ER). During 2023, the Three-Year Plan for Productive Activities (PTA) and the Three-Year Plan for Research, Innovation and Technology Transfer (PRITT) will also be approved, two very important planning tools for our economic system that will complete the framework of new regional programming.

As for interventions supporting quality employment and labour inclusion, through the GOL Regional Plan, the Region fully assumes the founding principles of the National Programme, which is functional for a real reform of active labour policies in our country. The GOL Programme is based on customising opportunities by providing for each person taken in charge by the public employment services, the creation of a path defined on the basis of the assessment of different dimensions - in terms of unemployment status, age, levels of education and training, work experience - also assessing any additional conditions pertaining to the social and/or social-health sphere. It is a system that guarantees to intercept and take care of those at greatest risk of social exclusion. An integrated intake model based on collaboration between labour, social and health services that in our Region was defined by Regional Law No. 14 of 2015 for the inclusion through work of fragile and vulnerable people. Such a practice is already well-established in Emilia-Romagna and will find in GOL implementation the elements to strengthen and consolidate integrated access to services and integrated charge taking.

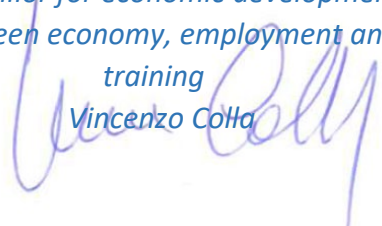
Our Region intends to continue the regional strategy to attract Foreign Direct Investment and secure investment agreements within the framework of LR 14/2014: we will tend to ensure skilled employment, innovation, sustainability, and integration with regional production chains. Specialised clusters collaborate with a vibrant innovation ecosystem: we are Italy's top region for innovation (RIS 2021), and our advanced manufacturing holds together mature supply chains and new sectors (EVs, Aerospace, Data Valley, etc.). Talent is provided by universities and educational institutions, with a strong focus on new

initiatives to attract them and the provision of passing a regional law to attract talent to our area. The Regional Law for "Investment Promotion" - in line with the new S3 Strategy - will continue to boost investment, just as access to international markets will continue to be a key asset (Italy's 1st region by exports per capita).

For the training of our young people, and not only, we intend to strengthen the offer for technical training (ITS and IFTS) and implement the offer of IeFP, which will also be carried out by vocational institutes and which, in implementation of the 2018 Agreement between the Region and the Regional School Office, allow vocational institutes to offer students the possibility of acquiring a three-year vocational qualification, in addition to the five-year pathways for the acquisition of an educational diploma. The offer is focused on soft skills, digital skills, and skills related to the sustainable transition in manufacturing, which are in addition to the enhancement of educational activities in laboratories and enterprises. This offer completes the framework of opportunities funded by the Region for young people who have to fulfil their compulsory education and training. We are not satisfied with the decline in the drop-out rate, but we continue to invest so that all young people can obtain a vocational qualification and perhaps continue on to a vocational degree, and find skilled employment in the labour market. In addition, the Region's efforts to consolidate the amount of scholarships for students in disadvantaged economic conditions attending the first two years of high school or enrolled in Vocational Education and Training (IeFP) pathways continue.

We will support the qualification of professional work, supply chains, small and medium-sized enterprises, craft enterprises and cooperatives, also by making full use of the resources of the new ERDF and ESF+ programmes and complementing other instruments such as the PNRR. We intend to continue to create a regional system that encourages the transformation of our production by accompanying it toward sustainability, green sectors, renewable energy and circular economy, and we will also continue to facilitate access to credit through new financial instruments and the creation of new businesses. The new goal is to promote renewable energy, circular economy, also in line with what we have defined in 2021 under the Pact for Work and Climate and in the new Three-Year Plan for the implementation of the Regional Energy Plan, also foreseeing to be able to pass a specific regional law on energy communities. Finally, we will continue to support the research system in Emilia-Romagna: in recent years the Emilia-Romagna Region has financed 10 research technopoles, with 20 sites located at the centre of the most important supply chains in the territory, supported the growth of more than 80 accredited research laboratories, financed PhDs and research grants, hundreds of business innovation projects, new areas dedicated to the creation, development and acceleration of start-ups, and 9 Cluster Associations formed by more than 600 public and private bodies operating in the most important regional supply chains to promote networks, integrated actions, participation in projects and promotion of courses and masters of international level.

*Councillor for economic development
and green economy, employment and
training
Vincenzo Colla*



1. PROGRAMMING AND SYSTEMIC ACTIONS TO BOOST THE ECONOMY

Following the approval by the Legislative Assembly and the European Commission of the new 2021/2027 ERDF and ESF+ Programming, the planned interventions will be fully operational during 2023. Also in relation to the Smart Specialisation Strategy, it is about supporting systemic interventions aimed at fully implementing S3, through activities designed to involve all players in the area, strengthening networks and service offerings (High Technology Network, Digital Innovation Hub, technopoles, incubators, ITS, Active Employment Network, Clust-er). In addition, during 2023 we will proceed with the approval of the Three-Year Plan for Productive Activities and the Three-Year Plan for Research and Innovation, thus helping to complete the framework of regional programming in support of the regional system with priority given to the issues of sustainability, digital, and strategic skills to ensure development and quality employment, and which will allow to act in a synergistic and integrated way among different opportunities, such as those of the PNRR, in line with the Pact for Work and Climate and the 2030 Agenda Regional Strategy

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mobility and transport, infrastructures, tourism and trade ▪ Schools, universities, research and digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ New S3 ▪ Training plans to ensure gender equality and acquisition of strategic and digital skills for employed and unemployed people ▪ Regional and European plans and tools for recovery and resilience (POR, Next Gen EU, PNRR)
Other bodies contributing to the action	Signatories of the Pact for Work and Climate, Art-ER, Stakeholders of the Regional Ecosystem for Research and Innovation
Recipients	Businesses, Professions, Stakeholders of the Regional Ecosystem for Research and Innovation

Expected results	2023	Throughout the term of office
1. Regional Smart Specialisation Strategy (S3)	implementation actions by 31/12	full implementation Regional Smart Specialisation Strategy
2. ERDF 2021/2027 Operational Programme	implementation and management of measures by 31/12	full implementation of ERDF programming
3. ESF 2021/2027 Operational Programme	implementation and management of measures by 31/12	full implementation of ESF programming
4. New Three-Year Plan for Productive Activities (PTAP)	approval by 31/12	full implementation of PTAP
5. New Three-Year Plan for Research, Innovation and Technology Transfer	approval by 31/12	full implementation of PRRITT

Impacts in terms of equal opportunities and non-discrimination

Orientation of training activities is aimed at addressing the gender gap particularly on digital skills

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/coronavirus/misure-straordinarie>

<https://imprese.regione.emilia-romagna.it/covid19/covid-19>

<https://www.art-er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Supporting businesses in accessing credit by strengthening tools for guarantees and lowering interest rates in order to support the investments needed to safely resume operations
- Supporting micro-credit initiatives for the development of self-employment, freelance and micro-enterprise activities
- Strengthening, through collaboration with Cassa Depositi e Prestiti and with the help of regional Confidi, investment support tools that provide grants and subsidised loans
- Supporting financial instruments and services and activate new ones to intervene more directly to support the development plans of enterprises and institutions

Participation

- Promoting models of participation and the signing of protocols related to local governance, including for the purpose of integration and coordination of local and regional policies
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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry. SMEs, craft sector

Employment and vocational training policies

Labour market development services

Vocational training

Employment support

2. WORK, SKILLS AND TRAINING

During 2023, activities aimed at increasing people's employability in the medium and long term will continue, with investments and interventions to improve the quality of educational, schooling and training pathways to integrate them with employment ones, and to enhance experiences aimed at lifelong learning. It is a complex approach that requires the involvement of a variety of institutional and private stakeholders. In addition, efforts will be made to implement interventions aimed at improving the matching of labour supply and demand to meet the needs of the production system and to promote the job placement of people in difficulty, including through personalised interventions. Special attention is paid to the dissemination and promotion of safety and health in the workplace by involving and empowering all stakeholders involved starting with the signatories of the Pact for Work and Climate. In the course of 2023, we intend to continue offering increasingly customised and effective employment services, strengthening skills in businesses, promoting quality, health and safety, working to build new system and lifelong learning actions to encourage the intersection between the needs of businesses and the creation of specific skills: this goal is to be achieved through the involvement of the entire economic-productive fabric, territories, including imagining forms of co-design of the content of training courses, so that effective, timely and really applicable training interventions can be carried out in the labour market. During 2023, the new GOL Programme, approved in 2022, will start operating, which will enable the deployment of significant resources in complementing the ESF+ Programme particularly for the reintegration of workers and upskilling and reskilling activities. A relevant role will then be reserved for the strengthening of higher technical education (ITS and IFTS) with the aim of ensuring the continuity of pathways, training technical professionals at different levels, giving response to the production system for recovery and innovation and promoting the job placement of young people and *NEETs*

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Culture and landscape ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Schools, universities, research, digital agenda
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Regional Laws LR 12/2003, LR 6/2004, LR 17/2005, LR 15/2007, LR 5/2011, LR 14/2015 ▪ Personalised Vocational Education and Training pathways against school drop-out and to build skills for inclusion ▪ High-quality technical training interventions and specialised training for manufacturing, service, culture, creativity, and tourism industries ▪ Interventions for <i>NEETs</i> ▪ Interventions for apprenticeship ▪ GOL Programme ▪ ESF+ Programme ▪ Interventions to ensure more skills for workers and businesses ▪ Interventions for an Active Employment Network of European standard, including through the integration of training and services

- Measures to support industries and companies in crisis and actions for workers
- Awareness-raising and business support actions to promote work-life balance, welfare actions, adequate wages
- Active policies, services and autonomy for people with disabilities, measures for the active inclusion of fragile and vulnerable people ([LR 14/2015](#))
- Interventions and measures of the new European programming (ESF+, Next Gen EU and PNRR)

Other bodies contributing to the action

Institutional, economic and social partnership (Regional Tripartite Conference, Institutional Coordination Committee, Regional Training System Conference, Region and University Conference), Research Centres, Universities, Accredited Training Providers, Schools, Local Authorities, Regional School Office, Accredited Training Providers for compulsory training and Vocational Institutes, Accredited Public and Private Employment Services - also in partnership with each other - and Social and Health Services, Active Employment Network, Signatories of the Pact for Work and Climate

Recipients

Unemployed, job-seekers and inactive youngsters and adults, Fragile and vulnerable people and other disadvantaged people, Workers in enterprises and/or sectors in crisis, Entrepreneurs and managers, Self-employed, Enterprises, Youngsters in right/duty to education and vocational training, *Neet*

Expected results	2023	Throughout the term of office
1. Strengthening training and employment measures	by 31/12	ensuring training continuity also for work
2. Enhancing skills to support green and digital transition	Interventions for digital and green skills acquisition by 31/12	dissemination of skills to support the digital and green transition
3. Strengthening higher technical education (ITS-IFTS)	increase in educational offer	offer increase by 10% from 2020
4. Implementing the Regional S3 and qualifying the training offer for people in the different areas of S3	Implementation by 31/12	qualifying the training offer consistently with the different areas of the regional S3
5. New GOL Programming	consolidating interventions by 31/12	full operation of the Programme
6. Promoting and implementing interventions for social inclusion through work by involving the active labour network	interventions by 31/12	fully implementing the regulation for social inclusion
7. Disseminating and intensifying occupational health and safety tools at the stakeholders	by 31/12	promoting the dissemination of health and safety in the workplace
8. Increasing the employment of young people and <i>NEETs</i>	interventions by 31/12	qualified increase in job placement of young people and <i>NEETs</i>

Impacts in terms of equal opportunities and non-discrimination

In the implementation of interventions, the enhancement of equal opportunities will be followed up, consistent with the provisions of [LR 6/2014](#). In addition, interventions will target the encouragement and qualification of women's employment in order to counter situations of deteriorating conditions and quality of work

Pertaining databases and/or links

<https://formazione lavoro.regione.emilia-romagna.it/>

<https://itsemiliaromagna.it/>

<https://www.agenzialavoro.emr.it/>

https://wwwservizi.regione.emilia-romagna.it/sportelliinrete_consultazione/SchedaSintesi.aspx?set=2

<https://formazione lavoro.regione.emilia-romagna.it/garanzia-giovani>

<https://scuola.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Raising the language skills of the whole community, starting with the youngest children, by expanding English language literacy experiences in nurseries and pre-schools and strengthening their teaching in vocational and lifelong learning
- Consolidating the network of guidance services and counteracting gender stereotypes in educational and vocational choices, promoting and enhancing all vocational and technical education paths, including through the dissemination in schools of structural and permanent actions to bring girls and boys closer to technical and scientific subjects
- Tackling educational poverty and school drop-out, promoting educational success
- Promoting Pathways for Transversal Skills for Orientation (PTCO, formerly alternating school work), which provide real added value to educational pathways
- Strengthening collaboration between vocational institutes, vocational training institutions and the area's production infrastructure so that the integrated training system of Vocational Education and Training guarantees pathways for qualification oriented to an easy entry into the labour market, capable of enhancing and networking excellence and combating school drop-out
- Strengthening and qualifying the training system including through a shared review of accreditation and a simplification of management rules
- Building an integrated vocational and technical training chain - fostering transitions from IeFP to IFTS and ITS and from these to the university pathway - that allows young people continuity of pathways and ensures the territory the technical, scientific and humanistic skills that are indispensable for recovery and innovation, contributing to increasing the number of young people with a vocational qualification or diploma, a tertiary education qualification and graduates
- Fostering the processes of internationalisation of the educational paths of students who, despite having merits do not have the necessary economic resources
- Promoting the use of different types of apprenticeship contracts as a preferred channel of access to the world of work, with particular attention to those that allow young people to obtain a qualification and by qualifying the training component of vocational apprenticeships
- Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the unfolding of processes of innovation, digital transformation, internationalisation and sustainable development
- Strengthening and increasing lifelong learning opportunities to enable all people to undertake individual pathways to increase education and skill levels and strengthen their employability throughout their lives
- Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production

Emilia-Romagna, a region of rights and duties

- Putting occupational health and safety at the centre of institutional and social priorities, first and foremost by approving the new Regional Prevention Plan, strengthening the Public Health Departments and SPALS in each Health Authority, confirming joint work with peer bodies, and enhancing good practices starting with the "asbestos plan steering committee"
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- Strengthening the Regional Employment Agency and the integrated public-private system to qualify services and active policies towards young people, women, and those who have lost or are at risk of losing their jobs
- Strengthening the integration of the network of public, private and Third Sector players, services and active labour policy measures, aimed at fragile and vulnerable people by qualifying procedures, tools and management of interventions

Digital transformation

- Culture, awareness and digital skills: implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship," with specific actions to direct the youngest, and especially girls, toward quality technical and scientific education to facilitate entry into the working world, improve the skills of those already working and facilitate labour reintegration (Challenge 2 Data Valley Bene Comune (Common Asset) - Digital skills: the new infrastructure for socio-economic development)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Employment and vocational training policies

Labour market development services

Vocational training

Employment support

Social rights, social policies and households

Disability intervention programme

3. ATTRACTIVENESS, COMPETITIVENESS, INTERNATIONALISATION AND GROWTH OF BUSINESSES AND SUPPLY CHAINS

Attractiveness and competitiveness are an essential strategy for a region like Emilia-Romagna. During 2023, the commitment to support the development of the regional production system through investments of enterprises and supply chains with green economy and sustainability orientation continues. Efforts continue to ensure that the Region is a territory of opportunity, capable of attracting new business investment, supporting innovative projects and attracting and retaining young talent, offering them the best conditions to study and work. A region with more quality jobs and more competitive and global businesses, which aims to enhance ideas and talents and increase the added value and overall innovation of the territory, through actions that involve the supply chains, small businesses, artisan production, the world of cooperation, also supporting the qualification of professional work, which is fundamental for regional attractiveness, and fully exploiting the opportunities offered by the new 2021-2027 ERDF and ESF+ programming and European programming under NEXT Gen. EU and the PNRR, with particular reference to supporting innovation and sustainability of businesses and professions.

During 2023, we will continue to support and promote internationalisation as a hallmark of our region. We will support this vocation by increasingly investing in territorial specialisations and production chains to foster innovation and territorial development. We will continue to boost the export of our excellence and of what enhances our identity, providing small and medium enterprises with strong development potential opportunities for growth in foreign markets, promoting the entire regional system in the world, from universities to research, from cultural production to creativity, knowledge and businesses.

Through the implementation of the new regional programming, we will create new opportunities for our businesses, professions, and young people, promoting the creation of new supply chains, strengthening the entrepreneurial culture of the younger generations, promoting and renewing tools for access to credit, and strengthening connections with the research system and the regional, national and international production environment. In close connection with the infrastructures of Data Valley, Rete Alta Tecnologia (High Technology Network) and the Technopoles, the Competence Centre and the Digital Innovation Hubs, the process of digitalisation of manufacturing, services and professions, public administration and society itself will be made pervasive and widespread, by accompanying in this transformation especially small businesses and workers in more traditional sectors, so that the future will be about a widespread digitalisation strongly oriented to accessibility, welfare of people and communities

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition. Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Laws LR 3/1999, LR 12/2000, LR 7/2002, LR 15/2008, LR 1/2017, LR 7/2019, LR 18/2019, LR 16/2019, LR 1/2020, LR 14/2014, LR 19/2014, LR 1/2010, LR 6/2006 ▪ Regional Programme for Industrial Research, Innovation and Technology Transfer (PRRIITT) ▪ Three-Year Programme for Productive Activities (PTAP)

- New European Programming (POR ERDF 2021-2027, Next Gen EU, PNRR)
- Tools and measures for business qualification, strengthening research and innovation, and attracting new investment
- Tools for access to credit and assistance in doing business
- Support tools for innovative start-ups
- Tools and measures for attractiveness in implementation of [LR 14/2014](#)
- Interventions for the promotion of regional, national and international fairs
- Tools for the internationalisation of enterprises and the regional research and innovation ecosystem
- Tools for digitalising major exhibition events and establishing international agreements
- Measures for the enhancement of services for the Data Valley and enterprise digitalisation
- Actions for attracting research infrastructure and new talents
- Funds and credit facilities for businesses, professions

Other bodies contributing to the action	MAECI, Ministry of Economic Development, ICE, CDP (SACE SIMEST), regional Unioncamere, Employers' Associations, Art-ER, High Technology Network, Regional Tables, Clust-ER, Lepida
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Recipients	Companies in individual and associated form, Professionals, Internationalisation Consortia, Fairs, Clust-ER, High Technology Network
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Expected results	2023	Throughout the term of office
1. Ensuring the innovation and internationalisation of the regional production system through the participation in major trade fair events	promoting the participation in regional, national and international fairs by 31/12	consolidating innovation and internationalisation of the regional economic system
2. Ensuring the implementation of innovation agreements/development contracts with the national level	by 31/12	ensuring the operation of innovation agreements with the national level
3. Supporting and enhancing the attractiveness, competitiveness and internationalisation of businesses and professions	start of interventions by 31/12	ensuring attractiveness, competitiveness and internationalisation to the regional production system
4. Guaranteeing the operation of interventions and measures provided for by LR 14/2014	granting of contributions by 31/12	ensuring the implementation of LR 14/2014
5. Promoting and implementing advanced financial services and instruments for enterprises	by 31/12	ensuring the operation of advanced financial instruments
6. Ensuring the operation of the Space Economy Programme agreement	by 31/12	Ensuring the operation of the Space Economy Programme

7. Contributing to increased investment in digitalisation of businesses and professions in all regional supply chains, from manufacturing to services	management of interventions by 31/12	increase in investment by businesses and professions in digitalisation and advanced and innovative services
8. Supporting the creation of new businesses through the provision of new spaces, new advanced services and structured relations with the research and innovation system	management of activities by 12/31	ensuring the creation of new business and the provision of advanced services
9. Strengthening and internationalising the regional research and innovation ecosystem	interventions by 31/12	ensuring the strengthening and internationalisation of the regional innovation and research ecosystem
10. Defining new financial instruments related to 2021-2027 programming	by 31/12	ensuring the support of new enterprises through new financial instruments

Impact on Local Authorities As part of the system actions, the involvement of Local Authorities is planned

Impacts in terms of equal opportunities and non-discrimination

In the implementation of interventions, the enhancement of equal opportunities will be followed up, consistent with the provisions of [LR 6/2014](#) including through the provision of specific priorities to favour women's and youth enterprises

Pertaining databases and/or links

<http://imprese.regione.emilia-romagna.it>

<http://www.investinemiliaromagna.eu/it/>

<https://www.retealtatecnologia.it/clust-er>

<https://www.art-er.it/>

<https://imprese.regione.emilia-romagna.it/internazionalizzazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Encouraging the processes of supply chain integration, aggregation, merger that produce a dimensional strengthening of our enterprises also in order to protect and promote the development of the wealth of skills
- Supporting both innovation and network projects, particularly of supply chains, professional and small businesses, including by seizing opportunities related to the European Union's Interregional Innovation Investments
- Strengthening levers for attracting new investment with high innovation content, environmental sustainability and good employment, with policies dedicated to mountain, inland and peripheral areas, through supply chain pacts, agreements with territories, actions aimed at extending the value chain, strengthening private and public services, and simplifying settlement and development processes
- Designing new integrated policies that promote the attractiveness, permanence and return of trained young people to the Region, including by enhancing business transfer, ensuring services to facilitate their relocation and residency, international tertiary education offers of excellence, adequate salaries as well as job placement and social insertion opportunities that match an increasingly international generation
- Redesigning, strengthening and internationalising the regional ecosystem of research and innovation and the High Technology Network, promoting Technopoles, the development of private and public laboratories, collaborative research, continuing the action initiated to attract national and European-level research infrastructures to the regional territory and enhancing supercomputing infrastructures to develop new advanced areas of research and specialisation
- Safeguarding and strengthening the internationalisation of businesses and professionals in close collaboration with the ICE Italian Trade Agency, the MAECI Ministry of Foreign Affairs and International Cooperation and the MISE Ministry of Economic Development, aiming at the strengthening of international networks and a greater presence of businesses, particularly small ones, in foreign markets through the enhancement of Export Consortia; fostering the international vocation of a regional trade fair system in which we will invest so that it is more integrated and strong; consolidating relations with the world's most innovative regions; fully seizing the opportunities arising from major international events, particularly Expo Dubai
- Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector
- Strengthening the enterprises and supply chains of cultural and creative industries in close relation to the enhancement of cultural heritage and actions to support entertainment, film, audiovisual, and publishing industries
- Investing in the professions and the self-employed, being repositories of value and skills that are indispensable to society and the regional economy, ensuring that, like small businesses, they have access to credit and calls for digitalisation, innovation, network development and skills upgrading
- Creating and strengthening new businesses and new professional activities, particularly young and female, with a focus on innovative start-ups, defining a regional hub with the role of research, support and codification of innovative entrepreneurship projects, also making use of the regional observatory
- Enhancing tools such as workers' buyout and cooperative sector, with a particular focus on remote and mountain areas, promoting tools for access to credit, experimenting with new forms of support and advice, and encouraging connections with the research system and the national and international production context

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness
Research and Innovation, Industry, SMEs, craft sector

4. RENEWABLE ENERGIES, PLASTIC-FREE AND CIRCULAR ECONOMY

Through the new 2021-2024 Three-Year Energy Plan, we intend to strengthen the development of renewable energies, also encouraging the spread of collective self-consumption systems and energy communities, to enhance energy efficiency and reduce CO2 emissions with the aim of accelerating the transition to carbon neutrality. This involves working extensively to encourage the development of green and sustainable solutions, research into circular economy solutions and the redevelopment of public facilities and buildings. The actions will also be supported through the resources of the new programming of structural funds for 2021-2027 and with the resources of the different European programming also through a regulatory measure directed to the promotion and support of energy communities, considering forms of integration with the instruments of energy income for those in (or at risk of) energy poverty

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism and trade
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Legislative Decree LR 26/2004 ▪ Directives 2018/844/EU and 2012/27/EU ▪ Business support tools for a fully sustainable 2030 manufacturing ▪ Measures for investment in the development of green economy sectors and new green jobs ▪ Measures for investment in research for new forms of energy ▪ Tools to support research for circular economy and climate-energy supply chain ▪ Support and dissemination of municipalities' Energy-Climate Plans ▪ Installation, subject to feasibility assessment, of photovoltaic systems for power generation in polluted sites whose remediation process is completed (so-called "concluded") consistent with the objectives of the DGR 643/2021 (Regional plan for waste management and the remediation of polluted sites) ▪ Support measures for the green transformation of public buildings ▪ Measures to raise awareness and disseminate the circular economy ▪ New Three-Year Plan for the implementation of the Regional Energy Plan ▪ Intervention measures under European programming (ERDF 2021-2027 NEXT Gen. EU and PNRR) ▪ Final settlement of exhausted waste dumps with the installation of photovoltaic panel systems, where feasible, consistent with the resolution approved by the Legislative Assembly and referred to in DGR 643 of 03/05/2021 "Presentation to the Legislative Assembly of the objectives and general strategic choices of the 2022-2027 regional plan for waste management and the remediation of polluted areas"

- Providing, among the methods of quarry restoration, for the installation of agri-voltaic systems and, with particular reference to quarry lakes, for the installation of floating photovoltaic systems

Other bodies contributing to the action	Local Authorities, Universities and Research Centres, Stakeholders of the Regional Ecosystem of Research and Innovation, Businesses and their associations, Art-ER, ARPAE, ANCI, Signatories of the Pact for Work and Climate
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Recipients	Regional Enterprises, Public bodies, Public stakeholders
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Expected results	2023	Throughout the term of office
1. Ensuring the implementation of the New Three-Year Plan for the implementation of the Regional Energy Plan	interventions by 31/12	ensuring full implementation of the Regional Energy Plan
2. Continuously awarding grants for energy efficiency in public buildings	management of grants by 12/31	ensuring the energy efficiency of buildings
3. Promoting and enabling full operation of the Energy Fund for Enterprises	implementation of the Fund and management of grants through managers by 31/12	ensuring support for enterprises in the sector
4. Supporting the PAESC drafting by Municipalities and disseminating the outcomes produced	management of grants and new disbursements by 31/12	ensuring the implementation of PAESC by Municipalities
5. Supporting the development of new green and climate-energy supply chains in implementation of the regional Pact for Work and Climate	by 31/12	ensuring the development of green supply chains
6. Development of renewable energy, spread of collective self-consumption systems and energy communities	approval Regional Law on energy communities by 31/12	implementation of the Law

Impact on Local Authorities	Support for the planning of energy and sustainable mobility interventions and their implementation
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Pertaining databases and/or links
<https://energia.regione.emilia-romagna.it/>
<https://energia.regione.emilia-romagna.it/certificazione-energetica/certificazione-energetica-degli-edifici>
<https://energia.regione.emilia-romagna.it/criter/catasto-impianti>
<https://energia.regione.emilia-romagna.it/osservatorio-energia>
<https://www.art-er.it/>
<https://www.arpae.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Accompanying the green transition of businesses of all sizes by directing and promoting their investments toward renewable energy and processes and products with lower environmental impact, empowering them to seize the opportunities of the green transition through targeted aid, regulatory simplifications, and measures that support the shift toward sustainable production and consumption patterns
- Developing new green supply chains with a focus on both climate/energy and industrial material recovery supply chains
- Investing in research and innovation by directing it toward fields with high strategic potential such as hydrogen, electric power, and green chemistry
- Building a research and study team aimed at supporting and defining sustainable finance and social impact projects consistent with the objectives of the Pact
- Increasing the production and use of renewable energies and storage, including in a diffuse form, through a Regional Law on Energy Communities
- Accelerating energy transition in the public sector supporting the development of Municipal Energy-Climate Plans and carbon-neutral pathways at territorial level, giving new impetus to the upgrade and energy efficiency of the entire public assets
- Supporting circular economy, including by launching research laboratories involving the High Technology Network, ARPAE, the Environmental Energy Clust-ER, municipalities, environmental service managers and the entire production system, investing in technologies that can reduce waste and facilitate industrial symbiosis, increasing the durability of products and the use of low-emission materials, promoting the recycling, recovery and reuse of waste through the emergence of new dedicated circuits and new plants, also with the aim of increasing regional self-sufficiency
- Accelerating the transition path to move away from single-use plastics, consistent with the obligations under European legislation, and toward more sustainable use of plastics, through the establishment of a regional steering committee that will assess the timing, impacts, and implementation methods of each action
- Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry, SMEs, craft sector

Research and Innovation

Energy and diversification of energy sources

Energy sources

5. BOOSTING THE CONSTRUCTION SECTOR

After years of great difficulty for the construction sector, the prospects for growth driven by public and private demand for investment, contained in the PNRR and in the facilitation measures on buildings, point to a completely new set of opportunities.

The quality of cities, the energy upgrading of buildings, the new complex investments of companies, will require a more robust and technologically advanced construction supply chain, rich in digital skills and solutions.

For this reason, also in the new S3 the field of critical and complex projects is considered as emerging and with a particularly high demand for innovation.

Therefore, the Region will have to design targeted policies in order to face the development of the construction sector and of large critical and complex infrastructures, by attaching much importance to the skills necessary for the development, to the research of advanced technological solutions

Implementation tools	<ul style="list-style-type: none"> ▪ Supporting enterprises for "industrial" strengthening, the introduction of new technologies and security ▪ Specific measures to promote innovation and high skills and restore competitiveness to the supply chain ▪ Intervention measures under European programmes (ERDF 2021-2027)
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Other bodies contributing to the action	Economic associations, trade unions, environmentalist associations, Local Authorities, professional associations and boards, ART-ER, sector companies, accredited training institutions, Clust-ER Building and Construction
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Recipients Sector companies, accredited training institutions

Expected results	2023	Throughout the term of office
1. Ensuring innovation and digitalisation for businesses in the sector	management of grants by 12/31	supporting innovation and competitiveness of the sector
2. Promoting activities to increase skills for the sector	training interventions for workers in the sector by 31/12	qualification and acquisition of new skills for workers in the sector

Impacts in terms of equal opportunities and non-discrimination

Interventions may include specific priorities for women's and youth enterprises also consistent with the provisions of Regional Law [LR 6/2014](#)

Pertaining databases and/or links

<https://build.clust-er.it/>

<https://imprese.regione.emilia-romagna.it/>

<https://formazione lavoro.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Supporting the sustainable building and construction supply chain and the structural strengthening of its enterprises - of its design skills, techniques and technologies - as well as research (starting with materials) so that, also through synergies and coordination that at the regional level enhance the Superbonus for energy and seismic upgrading interventions, it accompanies infrastructural processes and investments, urban regeneration and upgrading of the existing housing stock, in addition to those of innovation in new generation buildings

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness

Industry, SMEs, craft sector

Networks and other public utilities

Energy and diversification of energy sources

Energy sources

ANDREA CORSINI

Councillor for mobility and transport, infrastructures, tourism and trade

Mobility, transport and infrastructures

In the mobility and transport sector, it should be stressed that the pandemic has continued to affect both the means and modes of travel of citizens even in 2022. The end of the emergency phase and, therefore, the recovery, should be turned into an opportunity to improve the quality of travel in favour of a public and sustainable mobility. The rules for Covid control and prevention have still imposed the activation of additional projects and resources to compensate for the reductions in capacity of the TPL or local public transport and to compensate for the inevitable transfer that has occurred in shares of demand from public transport to means of transport that users deemed to be safer, from a health point of view, but which are certainly less sustainable. The Region is committed to maintaining the environmental, functional and economic sustainability of the system, including through the signing of the new public transport Pact as well as the approval in December 2121 of the new Integrated Regional Transport Plan and of the document "Sustainable Mobility. 2022-2025 Programming for the ecological transition". In 2023, any type of project related to public transport must focus on the upgrading of infrastructures, with increasing stress on territorial and environmental sustainability, the renewal of the vehicle fleet - continuing to replace the oldest and most polluting vehicles - and the implementation of rail/road and rail/bike intermodality. We confirm the strategic nature of the measure regarding free TPL or local public transport season tickets for students up to 19 years of age, which in 2022 recorded more than 193 thousand season tickets. With regard to infrastructures, it is clear that even an efficient transport system is not possible without a modern, safe and ecologically more sustainable network, in which road infrastructures, cycle paths, waterways, the port of Ravenna and the regional airport system are integrated and completed.

Tourism and trade: strategies and measures for the recovery of qualified and sustainable tourism after Covid and for the revitalisation of trade and innovation in the urban economy

The tourism sector in Emilia-Romagna constitutes a strategic asset and development driving force for the regional territory, as evidenced by all the data and analyses related to the sector in the years prior to the pandemic: the sector's incidence on the regional GDP increased from 8% in 2014 to 12.5% in 2019; the regional tourism industry closed 2019 by exceeding 60 million tourist presences, with a positive trend in all the region's tourism sectors (Riviera Coast, Art Cities, Apennines, Spas...) and a good level of internationalisation of the tourism movement (1 out of 4 tourists coming from abroad).

Due to the national and global travel restrictions as well as to the inevitable restrictions to mitigate contagions, the health emergency caused by Covid-19 started in early 2020, which has negatively affected more or less all production sectors, has hit tourism

particularly hard, with profound repercussions for the tourism system of Italy overall and thus of our Region as well.

Therefore, it was necessary in the emergency period to activate important measures to support the sector in order to ensure liquidity and avert closures. In this direction the Region has fielded multiple calls for granting relief to the various types of businesses in the tourism chain (hotels, travel agencies, nightclubs, tour guides, etc.).

It was also necessary to review tourism promotion policies, which in the short term had to favour the domestic market.

In the recovery stage, at the end of the emergency phase, we want to promote and boost the restart of investments in tourism activities associating promotional actions to revive the sector, based, also in a broader horizon, on strategies aimed at repositioning regional tourism in the new scenarios, enhancing strategic assets such as seaside tourism and cross-sectoral thematic products (Apennines and natural parks, spas and wellness, art cities, congresses, conventions and events, Motor Valley, Food Valley, Wellness Valley and Sport Valley).

To this end, we intend to take action along the following lines:

- Reinforcement of the actions for tourism promotion and marketing in the phase of tourism restart, through APT Servizi and DT tourist destinations, with campaigns still aimed at national tourism flows, but also with a targeted, strategic and increasingly incisive action, on international markets (especially European) in order to promptly reposition ourselves in the new international tourism scenarios*
- Qualification and innovation of the tourism offer for an increasingly sustainable and quality tourism, with actions to support investments by private individuals for the qualification and innovation of tourist, accommodation and seaside facilities, and by promoting the projects of public bodies for the redevelopment, with a view to sustainability and tourist attractiveness, of cities, inland and mountainous areas and coastal resorts, making the best use of the opportunities, in a synergistic manner, arising from the resources of the new POR-ERDF 2021-2027 programming and the PNRR.*

In this context, strong impetus to the sector's innovation can be given by the constituting tourism cluster, which, with the contribution of the various territorial players, will be able to give life to an innovative and integrated tourism ecosystem, to expand and qualify the regional tourism offer, increasingly orient tourism in the logic of sustainability, encourage the qualification of tour operators and internationalisation, including through integrated tourism products, and support the creation of strategic planning.

The trade sector in our Region was still suffering, already in 2019, from the negative effects of the economic crisis, linked on the one hand to the continuing decline in domestic consumption at a national level and, on the other, to changes in purchasing styles and the advent of large online global market players. Included in this context was the health emergency from Covid-19, which further put the sector in serious difficulty with particular reference to some of the sectors most affected by the restrictions and limitations of tourist flows.

In this sector, too, action was taken in the emergency phase with targeted actions to give

relief and support to the most affected sectors (food service establishments, fashion industry trade, etc.).

As we emerge from the emergency period, therefore, we see the need to work for the revitalisation of the sector with measures of a strategic nature, which also address the problems and critical issues that already plagued the sector before the pandemic, also enhancing and revitalising in this area the social and territorial and tourist animation function of neighbourhood and service businesses, in cities, inland areas and mountain areas.

With this in mind, we intend to put in place measures to support investment in the qualification and innovation of commercial establishments, business activities in public areas and food and beverage establishments, also making use of the resources of the new POR-ERDF programming, but above all to deeply innovate regional policies for the qualification, innovation and development of commerce and the distribution network. To this end, the main regional sector law (LR 41/97) will be reformed through extensive discussions with trade and union representatives and Local Authorities.

With this reform, we also intend to frame the qualification and innovation of the commercial and distribution network in the broader context of the qualification of urban economy, also acting on the system governance, through new tools such as the activation of a specific cluster on urban economy that by networking the various players, public and private, to promote and foster innovation and competitiveness of the system, can define new models for the construction of the offer to the citizen, identify integrated models for the management and use of urban services and social infrastructure, identify technologies and models to serve urban transformation.

*Councillor for mobility and
transport, infrastructures, tourism
and trade*

Andrea Corsini


1. STRATEGIES AND MEASURES FOR THE RECOVERY OF QUALIFIED AND SUSTAINABLE POST-COVID TOURISM

The [Covid-19](#) health emergency struck a serious blow to the tourism system of Italy as a whole, and thus also of our Region. Its impact must be tackled with concrete measures: after the first aimed at ensuring safety and promoting recovery, it is now necessary to intervene with promotional actions for revival, along the same development axes on which Emilia-Romagna tourism grew up to accounting for 12% of the regional GDP in the pre-Covid era; enhancing the strategic assets and cross-cutting thematic products (Apennines and natural parks, Spas and wellness, Art Cities, congresses, conventions and events, Motor Valley, Food Valley and Wellness Valley).

To this end, we intend to take action along the following lines:

- Strengthening the actions for tourism promotion and marketing in the phase of tourism restart, through APT Servizi and DT tourist destinations, with campaigns aimed at national tourism flows, but also with a targeted, strategic and increasingly incisive action, on international markets (especially European) in order to promptly reposition ourselves in the new international tourism scenarios, as a territory that combines our traditional characteristics of hospitality and sociability with tourists' safety and peace of mind
- Qualifying and innovating the tourism offer for an increasingly sustainable and quality tourism, with actions to support investments by private individuals for the qualification and innovation of tourist, accommodation and seaside facilities, and by promoting the projects of public bodies for the redevelopment, with a view to sustainability and tourist attractiveness, of cities, inland and mountainous areas and coastal resorts, making the best use of the opportunities, in a synergistic manner, arising from the resources of the new POR-ERDF 2021-2027 programming and the PNRR. To this end, the Region will grant interest subsidies to hospitality tourism businesses that activate bank financing with European Investment Bank funding (with bonuses for investments pertaining to ecological transition and circular economy). The legislation on requirements and the classification of accommodation facilities (Regional Law 16/2004) will also be reformed.

In parallel, we will continue:

- The actions of credit support and access to liquidity for companies in the sector through the system of credit consortia
- The actions aimed at the improvement of the Apennines will continue through the support, with regional resources and with the ones of the Framework Agreement with the Presidency of the Council of Ministers, to the interventions on ski facilities.
- The interventions to support the qualification and securing of regional and municipal tourist ports

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Culture and landscape ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of LR 4/2016 and subs. mod. and int.: <ul style="list-style-type: none"> - promotional actions through APT Servizi and DT tourist destinations - calls for contributions to the promotion-marketing actions of enterprises

- support for the system of tourist information and reception of Local Authorities
- support for Local Authorities' special projects
- Implementation of Regional Law LR 5/2016:
 - support for local promotion actions of Pro-loco associations;
- Reform of LR 16/04 and implementing acts:
 - Innovation of the regulation about requirements and criteria for the classification of accommodation facilities;
- Implementation of LR 17/02 and Extraordinary Programme on Mountains referred to in the Agreement with the Presidency of the Council of Ministers:
 - incentives for the regional ski system
- Implementation of LR 19/76 and subs. mod. and int.:
 - regional tourist ports qualification and security
- Implementation of LR 9/2002 and subs. mod. and int.:
 - Review, update and innovation of the seaside ordinance
- Implementation of Regional Law LR 40/02
 - credit support and access to liquidity for companies in the sector through the system of credit consortia
 - interest subsidies to hospitality tourism businesses (hotels and campsites) accessing bank financing with the European Investment Bank funds
- Implementation of 2021- 2027 POR-ERDF programming:
 - calls for qualification, innovation and digitalisation of enterprises in the sector

Other bodies contributing to the action	APT Servizi and the Tourist Destinations, Trade Associations, Municipalities, European Investment Bank (EIB)	
Recipients	Tourist Destinations, Businesses, Municipalities	
Expected results	2023	Throughout the term of office
1. Innovating the regional strategies for tourism promotion-marketing by pursuing the goal of widespread enhancement of environmentally sustainable, inclusive tourism, a key player in the regional ecological transition	implementation of the Guidelines for tourism promotion-marketing 2022-2024	drawing and approval of the new Guidelines for tourism promotion-marketing 2025-2027
2. Consolidating the leading region position by strengthening the system of tourism promotion in the domestic market and especially in international markets	approval of APT and DT programmes	approval of APT and DT programmes
3. Supporting innovative tourism promotion-marketing projects carried out by enterprises to enhance foreign market penetration	approval of the regional call by 31 December to ensure that enterprises have the necessary time to plan actions	updates to the call with inclusion of reward parameters for the promotion-marketing of environmentally sustainable

		products/services, consistent with regional green transition policies
4. Innovating the regional tourist information and reception system	activation of the testing phase of the new tools for tourist information and reception	full implementation of the new regional tourist information and reception system
5. Ensuring credit support and access to liquidity for companies in the sector through the system of credit consortia	operation of financial instruments	implementation of the measures
6. Ensuring credit support for tourist accommodation enterprises that activate bank financing with the European Investment Bank funds	granting and management of interest subsidies LR 40/2002	implementation of the measure
7. Implementation of 2021-2027 POR-ERDF measures for the qualification, innovation and digitalisation of tourism enterprises for increasingly sustainable and quality tourism	approval and management of calls depending on available resources	implementation of the measures
8. Continuing with the actions to support and develop the mountain areas with particular reference to the qualification of the regional ski system, through the incentives provided by the Regional Law 17/2002 and by the Agreement with the Presidency of the Council of Ministers	granting of contributions LR 17/2002	qualification of the ski system
9. Pursuing actions to support the region's tourist port system through the regional sector law	granting and management of aids under LR 19 and grant management under paragraph 134 of Law 145/2018	implementation of sector law measures
10. Innovating and qualifying the regional accommodation system through the reform of the regional sector regulation (Regional Law 16/2004) governing the requirements and classification of accommodation facilities	innovation of criteria and requirements for the classification of accommodation facilities	innovation Regional Law LR 16/2004
11. Innovating regional policy acts on maritime domain and tourist ports	seaside ordinance update	innovation, simplification and updating of regional regulations
12. Completing projects for the redevelopment of public assets as cultural and environmental attractions financed with the resources of 2014-2020 POR-ERDF	implementation monitoring	completing the activities preparatory to certification
13. Implementation in agreement with Veneto Region of the Po Delta Park Tourism Enhancement Project, Major	project implementation monitoring and cash flow management	project implementation monitoring and cash flow management

Cultural Attractions Programme - complementary to the PNRR

Impact on Local Authorities Optimisation and sharing of strategies in tourism through participation in Tourist Destinations; increased tourism visibility and attractiveness of target areas; opportunities for urban development and redevelopment; simplification of regulations and procedures

Impacts in terms of equal opportunities and non-discrimination

When preparing new calls, consideration may be given to indicating mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

Companies - Tourism: <http://imprese.regione.emilia-romagna.it/turismo/turismo-n/>

Emilia-Romagna Tourism: www.emiliaromagnaturismo.it

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing for a new sustainable, inclusive and slow tourism, starting with cycle and walking routes, building intermodal and integrated routes that connect the cultural, archaeological and landscape excellences of our territory, promoting investments on renewable energy and electric mobility, and favouring environmentally sustainable tourism facilities with zero impact

Emilia-Romagna, a region of work, businesses and opportunities

- Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and transversal thematic products - the Riviera and the Apennines, Cities of Art and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events
- Strengthening promotion-marketing actions, private investment support for the qualification and innovation of accommodation facilities, giving continuity to the enhancement of public assets and urban and environmental redevelopment of the territory

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Tourism
Development and enhancement of tourism

2. ADMINISTRATIVE SIMPLIFICATION AND UPGRADING OF THE OFFER FOR TRADE REVIVAL

In view of the effects the [Covid-19](#) health emergency had also on this sector and the consequent need to operate for its revival even with innovative methods, we intend to undertake a profound reform of regional regulations, to support the innovation of operators and to prepare promotional policies. We will generally carry out what follows:

- Activating measures to support investment in the qualification and innovation of commercial establishments, business activities in public areas and food and beverage establishments, also making use of the resources of the new POR-ERDF programming, but above all to deeply innovate regional policies for the qualification, innovation and development of commerce and the distribution network
- Putting in place measures to simplify and coordinate the regulation of the sector as far as regional legislative competence is concerned and working, within the coordination of the regions, at proposals for measures to simplify the relevant state legislation
- Deeply innovating regional support and development policies for the sector by reforming Regional Law LR 41/1997, with which to identify incentive instruments for the trade sector with the aim of promoting and favouring the redevelopment and innovation of commercial establishments for them to become more competitive, also in the face of emerging phenomena (online commerce) and changes in consumer purchasing habits, by taking into account the specific characteristics of neighbourhoods, historic centres and Apennines areas. With this reform, we also intend to frame the qualification and innovation of the commercial and distribution network in the broader context of the qualification of urban economy, also acting on the system governance, through new tools such as the activation of a specific cluster on urban economy that by networking the various players, public and private, to promote and foster innovation and competitiveness of the system, can define new models for the construction of the offer to the citizen, identify integrated models for the management and use of urban services and social infrastructure, identify technologies and models to serve urban transformation.

At the same time, actions to provide credit support and access to liquidity for businesses in the sector through the system of credit consortia will continue, as well as the financing of Local Authorities for projects to qualify and enhance natural shopping centres and market areas. Policies to promote a culture of conscious consumption will also continue to be developed through measures to support the projects of consumer associations enrolled in the regional register and to promote a culture of fair and sustainable consumption

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation and reform of LR 41/1997 and subs. mod. and int.: <ul style="list-style-type: none"> - comprehensive law reform - implementation of measures to support the qualification of commercial enterprises through calls for incentives and access to subsidised credit through credit consortia - implementation of measures to support Local Authorities projects to enhance commercial areas and redevelop market areas - contributions to CATs (technical assistance centres) for projects to promote commercial areas

- contributions to the so-called multi-purpose establishments
- credit support and access to liquidity for companies in the sector through the system of credit consortia
- 2021-2027 POR-ERDF Programming:
 - calls for qualification, innovation and digitalisation of enterprises in the sector;
- Regional Laws [LR 12/1999](#), [LR 14/1999](#), [LR 14/2003](#) and subs. mod. and int.:
 - Simplification and adjustments of regional laws regulating fixed-site and public-area commercial sector and public establishments
 - Update of commercial planning criteria within the new town planning rules
- Implementation of [LR 4/2017](#) and Ministerial Decree [DM 12/02/2019](#):
 - regional contributions to associations between consumers and users
 - MISE-funded programme implementation and related call for consumer associations
- Implementation of Regional Law [LR 26/2009](#):
 - grants to non-profit fair trade organisations and associations to open and/or renovate locations and to promote fair trade days

Other bodies contributing to the action Municipalities, Businesses, Trade Associations

Recipients Commercial enterprises, Consumer and User Associations, Municipalities, Fair Trade Associations

Expected results	2023	Throughout the term of office
1. Innovating regional policies for supporting and developing the commercial sector through a comprehensive reform of Regional Law 41/1997 also from a more comprehensive perspective of urban economic development	reform of Regional Law 41/97	testing and implementation of the new regional framework
2. Qualifying and innovating natural shopping centres and old town centres in particular, upgrading market areas and promoting commercial areas	implementation of measures - calls	implementation of the measures
3. Counteracting the phenomena of commercial rarefaction in marginal areas through subsidies to multi-purpose establishments	call for contributions multi-purpose establishments	full implementation of measures for multi-purpose establishments
4. Promoting the qualification and innovation of businesses in the commercial and public sector with measures to support business investment through specific calls (POR-	launch and management of calls based on the availability of resources	full implementation of qualification and innovation measures

ERDF resources for 2021-2027)		
5. Ensuring credit support and access to liquidity for companies in the sector through the system of credit consortia	operation of credit instruments	ensuring credit support for businesses
6. Simplification and adjustments of regional trade sector laws and regulations and adjustments of national regulations	proposals for regulatory simplification and change	regulatory simplification and reform
7. Promoting the culture of conscious consumption through measures to support the projects of consumer associations enrolled in the regional register	implementation of the two-year plan and call for possible ministerial resources	implementation of the measures for consumers
8. Promoting the culture of fair trade consumption	implementation of the measures provided for in the regional law	implementation of measures for fair trade

Impact on Local Authorities

Grants for commercial enhancement projects in urban areas for which Local Authorities are beneficiaries produce a direct impact on them by stimulating the qualification and promotion of the network of commercial establishments in historic centres and smaller towns and the redevelopment of market areas.

Grants and other incentive tools aimed at businesses and/or associations operating in the sector for the qualification and development of the commercial network, also produce positive indirect impacts on Local Authorities in terms of competitiveness and attractiveness of the local system. As part of the system actions the involvement of Local Authorities is planned

Impacts in terms of equal opportunities and non-discrimination

When preparing new calls, consideration may be given to indicating mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

Businesses - Trade: <http://imprese.regione.emilia-romagna.it/commercio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Encouraging the redevelopment and innovation of commercial establishments and galleries, including through a systematic review of regional regulations, as well as with dedicated policies and resources, in order to make them alternative and more competitive, even in the face of online commerce, by establishing Trade Districts, favouring the creation of business networks, supporting guarantee systems, redefining the role of Technical Assistance Centres, enhancing proximity commerce as a community service, the specificities of neighbourhoods, historic centres and Apennines areas; designing new policies and tools for promotion and marketing

Emilia-Romagna, a region of rights and duties

- Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness

and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

Emilia-Romagna, a region of ecological transition

- Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness
Trade - distribution networks - consumer protection

3. SUPPORTING AND PROMOTING RAIL TRANSPORT

The Emilia-Romagna Region has 1,400 km of railway network and 258 stations. During the last few years, this important infrastructure asset has received large investments in both infrastructures and services, resulting in an 80% increase in the passengers carried in 8 years. However, there is still room for improvement of the system, through targeted investments to provide better safety and sustainability standards even for the local branch lines, to enable use of the trains in the fleet, the complete renewal of which was launched in 2019, with the new railway service contract.

The reinforcement and upgrading of rail transport will be at the centre of the Region’s actions, together with the intermodality of transport (rail, road, air transport and waterways).

The actions herein indicated will be an integral part of the new Pact for Work and Climate.

The main actions comprise:

- **Interventions to upgrade regional railway lines.** Completion of the implementation of the Train Running Control System (SCMT) on the entire regional network and electrification of the regional network. Level crossings on the main roads will be removed and the city centres of Bologna and Ferrara will be reunified by moving railways underground
- **Infrastructure and service enhancement of the Metromare coastal rail links** (Ravenna-Rimini). Crossing points on the line will be upgraded, by removing the main points of interference (level crossings) and services will be scheduled every 30 minutes throughout the day and at all stops during the summer season; a specific study will also be performed for the extension of the system to the Ferrara seaside resorts
- **Improvement of the main railway network with elimination of bottlenecks.** Technological improvements will be introduced to increase speeds on the Bologna-Rimini line, improve links to the port of Ravenna - with work on the section between Castel Bolognese and Ravenna - to improve passenger and goods services, and double the section on the Pontremoli line in the Parma-Vicofertile-Osteriazza section
- **Railway station upgrading.** Specific structural measures, combined with specific management methods, will be introduced to improve the accessibility, comfort, cleanliness, safety and public information of stations on the national and regional network, and to develop the intermodality of railway stations through agreements with RFI, the Italian railway infrastructure manager.
- **Completion of the Metropolitan Railway System.** Under the arrangement defined in the 2007 agreement: construction of all stations, start of link services and 30-minute schedule

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Environment, territorial risk management and coastal defence, civil protection
Implementation tools	<ul style="list-style-type: none"> ▪ Memoranda of understanding with RFI and Local Authorities for the implementation of interventions on the national network ▪ Implementation through projects drafted by FER of interventions on regional lines
Other bodies contributing to the action	Local Authorities, RFI, FER, Railway Operator, TPER

Recipients	Citizens and Businesses	
Expected results	2023	Throughout the term of office
1. Memorandum of Understanding for Metromare	planning and financing of interventions with FSC funds Start of work	continuation of work
2. Pontremolese line - Commissioner management	work design	Start and continuation of work
3. Electrification of the regional railway network		
Reggio Emilia-Sassuolo, Reggio Emilia-Guastalla lines	line activation	management of regional rail service with an all-electric fleet
Reggio Emilia-Ciano line		management of regional rail service with an all-electric fleet
Parma-Suzzara-Poggiorusco line	continuation of work	management of regional rail service with an all-electric fleet
Ferrara-Codigoro line	Start of work	management of regional rail service with an all-electric fleet
4. SCMT installation	continuation of work	management of regional rail service with an all-electric fleet
5. New high-capacity double-deck trains - 6 wagons	4	4
6. New medium-capacity single-deck electric trains		12
7. Completion of the Metropolitan Railway System		achievement of the basic arrangement defined in the 2007 agreement

Impacts on Local Authorities

Improvement of rail accessibility

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would: boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards

"zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Rail transport

4. PROMOTING THE DEVELOPMENT OF THE PORT OF RAVENNA

Actions to support the strategies for the development of Plans and Programmes of the Authority of the harbour system and of the territorial bodies involved in relation to the port of Ravenna, with particular reference to the deepening of Candiano and Baiona canal bottoms, the adaptation of the existing docks and the construction of a new container terminal in Trattaroli peninsula.

Increasing the efficiency and the competitive capacity of Ravenna port Hub through the improvement of the port railway accessibility by eliminating the interference between the traffic and the freight ridges of the port, the adaptation and upgrading of the port of call on the Dorsale sinistra (left side) of Candiano Canal and the port of call on the Dorsale destra (right side) of Candiano Canal.

Identification and creation of a Simplified Logistic Zone (ZLS) with the aim of boosting the competitiveness of the port and logistics sector and "creating favourable conditions (in economic and administrative terms) for the development of companies already operating in the sector" (art. 2 of the Prime Minister Decree DPCM) in ports and their hinterland and in logistics platforms linked to the port, also via intermodal rail networks.

Thanks to the ZLS, the role of the port of Ravenna as a strategic regional port hub will be further strengthened.

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage and institutional reorganisation ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Economic development and green economy, employment and training
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Operating agreement for the implementation of interventions to improve the railway accessibility of the port of Ravenna, between the Emilia-Romagna Region, Rete Ferroviaria Italiana, the Municipality of Ravenna, and the Authority of the harbour system for Northern Central Adriatic Sea (2017) ▪ Memorandum of understanding for the development of the Ravenna railway junction and the optimisation of freight transport, between the Emilia-Romagna Region, Rete Ferroviaria Italiana, the Municipality of Ravenna, and the Authority of the harbour system for Northern Central Adriatic Sea (2017) ▪ Contract for the single award to general contractor for the executive design and execution of the works of Ravenna Port Hub - Deepening of Candiano and Baiona canals, adaptation of existing operational docks, new terminal in Trattaroli peninsula and reuse of extracted material in implementation of the current P.R.P. 2007 (2020)
<p>Other bodies contributing to the action</p>	<p>Authority of the harbour system for Northern Central Adriatic Sea, RFI, Port Operators, Municipality of Ravenna, Province of Ravenna, ARPAE, AUSL, Port Authority, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition</p>

Recipients Companies and Port and Logistics Operators in the Region

Expected results	2023	Throughout the term of office
1. Works for creating the "Port Hub - 1st phase"	continuation of work	continuation of work
2. Works for creating the "Port Hub - 2nd phase"	call for proposals	start of work
3. Simplified Logistics Zone ZLS	appointment of the Steering committee	implementation start
4. Work for the port of call on the left side of Candiano Canal and start of work on the right side of Candiano Canal	Start of enlargement of port of call on the left side of Candiano, start of works of Via Canale Molinetto underpass	completion of design and start of work for the port of call on the right side of Candiano Canal and connection to Trattaroli peninsula, completion of the port of call on the left side of Candiano Canal, completion of via Canale Molinetto underpass

Impacts on Local Authorities Development of the local and regional economy

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>
<http://www.port.ravenna.it/>
<https://www.assoporti.it/it/home/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would: boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

Emilia-Romagna, a region of work, businesses and opportunities

- Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Waterway transportation

5. PROMOTING THE DEVELOPMENT OF INLAND WATERWAYS

Promotion and implementation of proposals for the development of inland waterways and for the efficiency of the institutional reorganisation of the navigation management system. Monitoring of the implementation of infrastructural interventions, with particular attention paid to the upgrading of Ferrara waterway to class V and the interventions for the free-flow regulation of the low-water riverbed of Po River to increase its navigability

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage and institutional reorganisation 	
Implementation tools	<ul style="list-style-type: none"> ▪ Integrated Regional Transportation Plan - PRIT 2025 ▪ Agreement between the Emilia-Romagna Region and AIPO for the implementation of the interventions for the free-flow regulation of Po river's low-water riverbed from the mouth of Mincio downstream to Ferrara (2008) ▪ DGR 407/2017 "Directive for the exercise of the functions provided for in Article 19, paragraph 5, of LR 13/2015 through the Agency for territorial risk management and civil protection - provisions for interventions related to the management of the waterway system Padano-Veneto, along the Ferrara waterway" ▪ Interregional understanding between the Regions of Emilia-Romagna, Lombardy, Veneto and Piedmont for the exercise of regional administrative functions regarding interregional inland navigation on the Po River and related waterways ▪ Agreements 	
Other bodies contributing to the action	AIPO, Regional Agency for territorial risk management and Civil protection, Regions of Lombardy, Veneto and Piedmont, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, River Municipalities of the Prov. of Ferrara, Municipality of Ferrara, Province of Ferrara, Authority for Po District Basin, Local Authorities, Private Parties	
Recipients	Navigation operators, Tour operators, Logistics operators	
Expected results	2023	Throughout the term of office
1. Works for the free-flow regulation of Po river's low-water riverbed	Start of work	continuation of work (end expected in August 2025)
2. Work for the construction of protection groynes of the port of Porto Garibaldi	completion of design and authorisation process	Start of work
3. Resectioning works on the city section of Po di Volano and San Paolo basin	continuation of work	completion of work
4. Works in Final di Rero	continuation of work	completion of work
5. Adaptation works of class V bridges over Boicelli canal	Start of designs	Start of work

Impacts on Local Authorities

Economic development, improved environmental quality as a result of modal diversion, development of river tourism, possible reduction of road traffic from heavy vehicles resulting in fewer accidents and less wear and tear on road infrastructure

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>
<https://mobilita.regione.emilia-romagna.it/settore-idroviario>
<https://www.agenziapo.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Emilia-Romagna, a region of work, businesses and opportunities**

- Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory
 - Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and transversal thematic products - the Riviera and the Apennines, Cities of Art and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events
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The 2030 Agenda Regional Strategy for Sustainable Development**Regional budget**

Transportation and the right to mobility
Waterway transportation

6. PROMOTING THE DEVELOPMENT AND IMPROVEMENT OF KEY NATIONAL AND REGIONAL ROAD INFRASTRUCTURES AND ROAD SAFETY

To enable the road infrastructures of regional interest to find an outlet for the implementation of strategic interventions, also in view of the need to ensure competitiveness of the regional system, economic development and job creation, it is necessary to define the planning of the 2021-2027 Cohesion Development Fund; to share the 2021-2025 Framework Agreement with ANAS (National Autonomous Road Company); to implement the interventions on the motorway network (at national and regional level) and for road safety (PNSS). The strategic interventions, most of which have already been financed and whose implementation is the responsibility of ANAS (National Autonomous Road Company), of RFI (the Italian railway infrastructure manager) or motorway companies, include the following:

- Start of works for: Cispadana Regional highway, new Campogalliano-Sassuolo motorway link; upgrading of the Bologna junction and adduction works; fourth lane of the A14 motorway between Bologna and the A14 dir (branch road to Ravenna) with the construction of new motorway toll booths at Ponte Rizzoli, Castel Bolognese/Solarolo (Ravenna) and Toscanella di Dozza (Bologna), and the North Complanare side road between Ponte Rizzoli and S. Lazzaro; northern section of the railway-road junction at Casalecchio di Reno; third lane of the A22 motorway from Campogalliano to Verona; Reggio Emilia bypass; the completion of Forlì bypass; Castel Bolognese bypass; the alternative roads on SS16 Adriatica, with priority given to Argenta's one

The main interventions on the network of regional interest financed by the Region include the start-up of the completion lots for Pedemontana in Modena and Lungo Savena lot 2 bis (BO). As for road safety, the regional action refers both to the development of the culture of safety, through the Observatory for road safety education, and to the improvement of infrastructure through the implementation of the programming of the National Road Safety Plan (PNSS). Within the PNSS to date, programmes have been mainly developed for the so-called zero areas (areas of intervention on the various risk factors to reduce the number of accidents to zero), intervention plans for the reorganisation of vertical signs, pilot plans for the enhancement of urban areas by raising the levels of sustainability and safety of mobility, programmes for the safety of cycling.

During the legislative term, by 2024 the Region will have to regulate the application to the provincial and municipal road network of the Guidelines for the safe management of road infrastructures referred to in Legislative Decree 35/2011, in accordance with the new European Directive 2019/1936 and its transposing decree 213/2021

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage and institutional reorganisation ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ Integrated Regional Transportation Plan; Regional motorway concession; MIMS motorway concessions; Consultation committees, Agreements, Funding under LR 3/1999 Chapter VI; MIMS-RER implementation agreement for FSC 2014-2020 funding; ANAS CoP; PNSS
Other bodies contributing to the action	ANAS, Motorway concession Companies, Ministry of Infrastructure and Sustainable Mobility, Provinces, Metropolitan

City, Municipalities, Ministry of Ecological Transition, Private Parties

Recipients		Road users, the whole regional society	
Expected results	2023	Throughout the term of office	
1. Interventions on strategic infrastructures of national and regional interest			
a. Campogalliano-Sassuolo motorway link	Start of work	work progress	
b. Cispadana Regional motorway	Start of work	work progress	
c. Bologna ring road	Start of work	work progress	
d. Third lane on the A22 motorway from Campogalliano to Verona	completion of VIA (environmental impact assessment) procedure	completion urban planning	
e. Fourth lane of the A14 motorway in the section between Bologna and the A14 dir (branch to Ravenna) with the construction of the new motorway toll booths of Ponte Rizzoli and the North Complanare side road Ponte Rizzoli - S. Lazzaro	work progress	work progress	
f. Third lane of the A13 motorway between Bologna and Ferrara	Start of work	work progress	
g. Works under ASPI's responsibility: Intermedia di Pianura (lowland intermediate road), Funo junction, Lungo Savena 3rd lot, upgrading of SP 20 (by ASPI)	Start of work Lungo Savena - 3rd lot and upgrading of SP 20	Start of work at Intermedia di Pianura (lowland intermediate road) and Funo junction	
h. Works under ANAS's responsibility: SS9 bypass of Reggio Emilia; SS64 Casalecchio di Reno junction - Northern road section; Eastern bypass of Forlì - 3rd lot	start of work on Forlì's eastern bypass 3rd lot	Casalecchio junction: end of work Reggio Emilia bypass: work progress at 90%	
i. In SS16 Modernisation of Ravenna bypass; Modernisation of SS 67 from Classe to the port; SS9 Santa Giustina alternative road	work progress	work progress	
j. Works under provincial responsibility: completion lots of Pedemontana in Modena	work progress	completion of works	
2. Work on the remaining road network			
a. Works under ANAS's responsibility: SS12 Mirandola alternative road - 2nd lot; SS9	work progress	work progress	

Castel Bolognese alternative road; SS309 improvement in the province of Ferrara		
b. Works under ASPI's responsibility: conversion of disused motorway branches into sections of the SS16 alternative road on Rimini-Misano section	work progress	completion of works
c. Works under SATAP's responsibility in AutoCisa branch: Noceto bypass	work progress	work progress
d. Works under provincial responsibility: Rastignano junction - 2nd lot; Lungo Savena lot 2 bis	work progress	work progress
3. Defining the programming of the 2021-2027 Cohesion Development Fund: priority for the interventions of completion and securing the provincial and municipal network and for remote areas	approval of the Development and Cohesion Plan (FSC 2021-2027)	
4. Defining ANAS 2021-2025 Framework Agreement: priority for the completion of alternative roads to SS16 and the modernisation of SS12	Approval of ANAS 2021-2025 Framework Agreement	
5. Road safety interventions (PNSS): Safety and cycle path Programmes	work progress	completion of interventions Cycle path safety

Impacts on Local Authorities Improving safety and traffic congestion; improving land accessibility; improving sustainable mobility of people and goods

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>
<http://mobilita.regione.emilia-romagna.it>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Accelerating on next-generation infrastructures to implement the ecological transition and strengthen the sustainability and resilience of our cities and the entire territory

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Roads and road infrastructure

7. PROMOTING THE DEVELOPMENT OF INTERMODAL HUBS AND THE REGIONAL LOGISTICS PLATFORM FOR FREIGHT TRANSPORT

Promotion of the development of the system of regional intermodal platforms for the transport of goods and implementation of initiatives for the coordination and integration between the hubs of the Regional Intermodal Cluster ER.I.C. (established by the Memorandum of Understanding approved with [Regional Council Resolution no. 1009/2018](#)), aimed at increasing attractiveness with respect to national and international markets.

Development and enhancement of railway accessibility of hubs and implementation of regional legislation with the aim of encouraging the transfer of traffic shares from road to rail ([Regional Law 30/2019 art.10](#)).

Creation of a Simplified Logistic Zone (ZLS) in Emilia-Romagna with the aim of relaunching the competitiveness of the Port of Ravenna, of the port and logistics sector and "creating favourable conditions (in economic and administrative terms) for the development of companies already operating and for the creation of new ones" in the port areas and in the areas behind the port and in the logistic platforms connected to the Port of Ravenna also through railway intermodality

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Budget, human resources, heritage and institutional reorganisation ▪ Economic development and green economy, employment and training
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Implementation tools	<ul style="list-style-type: none"> ▪ Implementation agreement for the performance of interventions to improve the railway accessibility of the Core Port of Ravenna, between the Municipality of Ravenna, Emilia-Romagna Region, Port Authority and RFI 2017 Memorandum of Understanding for the development of the Ravenna railway junction and the optimisation of freight traffic, between RFI, Municipality of Ravenna, Emilia-Romagna Region, Authority of the harbour system for Northern Central Adriatic Sea, signed on 07/11/2017 ▪ LR 30/2019 (Regional Stability Law 2020), Art. 10, on "Interventions for rail and river-maritime freight transport" and related implementing calls
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Other bodies contributing to the action	Foundation Institute on Transport and Logistics (ITL) , Main regional logistics nodes, Operators of the Logistics Sector and intermodal transport, Provinces, Municipalities, Authority of the harbour system for Northern Central Adriatic Sea
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Recipients	Logistic and Multimodal Transport Companies
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Expected results	2023	Throughout the term of office
1. Implementation of annual incentives for freight rail transport (Regional Law 30/2019, art. 10)	completion of third incentive year (including extensions)	completion three years of incentive and two subsequent years of service maintenance
2. Continuation and relaunching of the Regional Intermodal Cluster ER.I.C. and	implementation of initiatives for the development	implementation of initiatives for the development

definition of governance	and promotion of Cluster	and promotion of Cluster
3. Simplified Logistics Zone ZLS	appointment of the Steering committee	implementation start
4. Increasing the share of rail freight	continuation of initiatives	+10%

Impacts on Local Authorities

Reduction of environmental externalities related to freight transport

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would: boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

Emilia-Romagna, a region of work, businesses and opportunities

- Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Other means of transport

8. PROMOTING THE DEVELOPMENT OF THE REGIONAL AIRPORT SYSTEM

Creation of an airport system being coordinated at regional and national level which, while respecting individual autonomies, expands the offer and opportunities for the territory and generates an improvement in the performance of the individual airports: development of Marconi airport in Bologna without neglecting sustainability with the surrounding area; confirmation of Rimini's Fellini as an airport of local interest dedicated to tourist and business traffic directed towards the Adriatic coast; Verdi airport in Parma will play a complementary role within the system, favouring accessibility to the Emilia area and to important economic poles, particularly with respect to the cargo and business sectors; reactivation of Ridolfi in Forlì, which will mainly take on the role of a hub for aeronautical training and support activities (aircraft maintenance) as well as a cargo airport

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage and institutional reorganisation ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Economic development and green economy, employment and training 	
Implementation tools	<ul style="list-style-type: none"> ▪ Rimini Airport Development Plan ▪ Parma Airport Development Plan ▪ Forlì Airport Development Plan ▪ Agreement between the Ministry of Infrastructure and Transport and the National Civil Aviation Authority (ENAC) and So.Ge.A.P. S.p.A. for runway lengthening work. ▪ Bologna airport Master plan ▪ Territorial agreement for the functional hub of Bologna Airport ▪ Territorial implementation agreement for the decarbonisation of Marconi airport 	
Other bodies contributing to the action	Sector Operators, Municipality and Province of Parma, Municipality and Province of Forlì, Municipality and Province of Rimini, Municipality of Bologna, Metropolitan City, Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, ENAC, Airport Management Company, LR 8/2019 "IRESA - Regional Tax on Aircraft Sound Emissions"	
Recipients	Operators of the logistics and tourism sectors	
Expected results	2023	Throughout the term of office
1. Works of the Development Plan for Fellini Airport in Rimini	continuation of work	completion of work
2. Works to lengthen the runway at Verdi Airport in Parma	Start of work	completion of work
3. Works of the Master Plan at Marconi Airport in Bologna	continuation of work	continuation of work

4. Infrastructural enhancement of Ridolfi airport in Forlì	continuation of work	completion of work
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Impacts on Local Authorities

Development of the local and regional economy

Pertaining databases and/or links

- <http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio;>
- <https://www.enac.gov.it/>
- <https://assaeroporti.com/>
- <https://www.bologna-airport.it/benvenuto-all-aeroporto-di-bologna/?idC=62175#section-park-form>
- <http://riminiairport.com/>
- <https://www.parma-airport.it/italiano/>
- <https://www.forli-airport.com/IT/index.html>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Promoting logistics that pursues efficiency and competitiveness in a context of sustainability and thus seeking efficiency through technological and process innovation, as well as through the professionalisation and continuous updating of the skills of those working in the sector
- Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and transversal thematic products - the Riviera and the Apennines, Cities of Art and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events

Regional budget

Transportation and the right to mobility
Other means of transport

9. SUPPORTING AND PROMOTING LOCAL PUBLIC TRANSPORT, ITS INTEGRATION AND FREE ACCESS FOR YOUNG PEOPLE

The improvement of public transport cannot be achieved only by increasing resources but by creating an integrated system that makes its use more effective. Public transport services must be planned to ensure full benefit from the strong points of each system, making the use of railways complementary to road public transport

Actions:

- **Renewal of the bus fleet throughout the territory.** The fleet of buses used on scheduled services will be renewed by means of funding from the Ministry of the Environment for the Po basin regions, funding from the Ministry of Infrastructure and Transport for regions and cities and co-financing from the Public Transport Companies. The use of vehicles running on innovative fuels such as liquid methane and electric power will be encouraged. Special efforts will be made to strengthen the biomethane supply chain and involve the regional agri-food system
- **Creation and organisation of intermodal hubs.** Support will be given to the creation of bike stations and secure, under-cover bike parking spots at railway stations, and to the signing of agreements between Municipalities and the railway operator for the integrated management of bike parking and train ticketing.
- **Improvement of the intermodality of road and rail public transport.** Through the [*Mimuvoancheincittà*](#) project, free access for train season ticket holders to the urban transport services of their origin and destination towns will be expanded
- **Free public transport for young people up to 19 years of age.** To encourage young people in compulsory schooling to use public transport, they will be provided with a free season ticket for the urban service, where present, while high school students will be given a free season ticket for the rail or road service between their home and school. The feasibility of extending the initiative to university students (25 years old) will be evaluated, and a path will be set up for reimbursement of unused subscriptions due to Covid-19 over the past two years within the limits of the State-Regions agreement

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<p>Protocols with mobility agencies and TPL or local public transport companies for:</p> <ul style="list-style-type: none"> ▪ Grants for fare concessions ▪ Regional and European state grants for investment in rolling stock 	
Other bodies contributing to the action	Ministry of Infrastructure and Sustainable Mobility, Ministry of Ecological Transition, Mobility Agencies, Public Transport Companies	
Recipients	Citizens and Businesses	
Expected results	2023	Throughout the term of office
1. Number of primary and middle school students enjoying free travel (out of a potential pool of 300,000 users)	148,000	148,000 every year

2. Number of high school students enjoying free travel (out of a potential pool of 194,000)	53,000	53,000 every year
3. Number of buses replaced with regional funding	650	700
4. Number of railway subscribers covered by the "Mimuoivoancheincittà" project	60,000	60,000 every year

Impacts in terms of equal opportunities and non-discrimination

Study aid through public transportation fare concessions

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would: boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it
- As part of policies to strengthen the TPL or local public transport and in consultation with local governments, continuing on the path of governance upgrade and business aggregation and integration of the territory's public-private system, aimed at management standardisation and simplification, synergies and economies of scale, investment

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Local public transport

10. SUPPORTING AND PROMOTING CYCLING AND ELECTRIC MOBILITY

Investing in cycling enables people to improve their lifestyles, benefits urban environments and helps to develop sustainable tourism. The intention is to promote a different, more sustainable, more enjoyable, safer way of moving around and living in our cities, which fosters more social relationships. The actions herein indicated will be included in the new Pact for Work and Climate.

Actions:

- **Construction of more than 1,000 km of new cycle paths.** The intention is to boost the construction of cycle paths in urban areas and along the routes identified as **national**, regional and **local** cycle routes, by funding Local Authorities.
- **Support for cycling tourism to fully promote and enhance the territory, starting from cultural and environmental excellence.** The Emilia-Romagna Region features three cycle routes of the National System of Tourist Cycle Routes (SNCT) promoted by MIT (Ministry of Transport) in 2016. These are the VENTO cycle route, which runs from Turin to Venice along Po river, the Sole cycle route, for which the Emilia-Romagna Region is the lead partner in the design and implementation, which starts in Verona and ends in Florence, and the Adriatic cycle route, which connects Veneto coast to Puglia.
For the first two cycle routes, the final designs of priority lots are being started. For the Adriatic cycle route, the technical and economic feasibility study promoted by the Marche Region as the lead partner has been completed, and the priority lot has been identified for which the final design will be drawn up by 2023 and implementation is expected by 2025. Cycle routes have benefited from funding related to SNCT and PNRR.
We will implement the sections of the National System of Tourist Cycle Routes in the region and promote the creation of cycle routes and intermodal train+bike services at stations along the main tourist cycle routes. We will promote the implementation of the regional cycle route network
- **Support for the development and diffusion of "zero emission" private mobility.** We intend to install 2,500 electric charging points by 2025, also distributed in the weakest areas. To this end, we will promote agreements with private operators at municipalities to install charging points for electric mobility that are interoperable among the various players and that can also cover areas of market failure, as well as participatory forms such as the *Community charger* network consisting of columns installed and managed by municipalities and sometimes directly by motorist associations, which can thus recharge their cars at a cheaper price than that applied in the columns installed by the electricity suppliers that have signed the agreement with the Region
- **Support for the development and dissemination of "school streets".** Initiatives will be put in place to support, including through "Air Quality Agreements," the test by municipalities of "school streets," to contribute to the goal of both reducing air pollution expected from PAIR 2020 and improving road safety, as well as to encourage the adoption of active, non-polluting modes of travel, such as biking or walking, which also, in relation to going to school, promote children's socialisation and autonomy processes. These initiatives will also be promoted and implemented by Local Authorities using regional air quality remediation grants
- **Promotion of electric charging points for private mobility (especially at very small, small and medium-sized enterprises).** Easy access to charging points is a key condition for the rapid and effective conversion of the vehicle fleet used in the Region. In this regard, it is particularly important to act on corporate mobility, in view of the importance of work-driven traffic in the overall mobility flows. Promoting the installation and maintenance of charging infrastructure for electric vehicles especially for private mobility in medium, small

and very small enterprises can be decisive in this regard, including with projects aimed at private companies

Other Councillorships involved	<ul style="list-style-type: none"> Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
Implementation tools	<ul style="list-style-type: none"> Grants to Local Authorities for the development of cycle routes of regional interest through memoranda of understanding Grants for the development of train+bike intermodality (bike stations, bike parking, purchase of folding bicycles) Development of memoranda of understanding with Local Authorities and electricity operators to achieve a widespread, interoperable and balanced charging network across the territory The National Recovery and Resilience Plan
Other bodies contributing to the action	Local Authorities, Electricity Operators, Ministry of Infrastructure and Sustainable Mobility, Neighbouring Regions, TPER

Recipients	Citizens, Businesses
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Expected results	2023	Throughout the term of office
1. Realisation of priority lots for VENTO cycle route	Start of work	Completion
2. Realisation of priority lots for SOLE cycle route	Start of work	Completion
3. Construction of the Adriatic cycle route	final design	Completion
4. Implementation of electric charging stations in the region (number of charging points)	2000	4,500 (including 500 on the motorway)
5. Number of interventions started with funding for urban cycling and "school streets" (air quality actions)	100	200

Pertaining databases and/or links

<http://mobilita.regione.emilia-romagna.it/entra-in-regione/Pubblicazioni/monitoraggio/rapporti-annuali-di-monitoraggio>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing in a new sustainable mobility also through the integration of current investment programming with a new package of green projects for the PNRR that would: boost and strengthen public transport networks, with particular reference to mountain and inland areas; enhance regional capacity by replacing the vehicles of TPL or local public transport companies with more environmentally friendly vehicles; ensure additional forms of subsidised pricing; promote the use of bicycles including through the construction of 1,000 km of new cycle paths; boost investment in the development of electric mobility; accelerate integration both between rail and road and with new modes of sustainable mobility; enhance Bike sharing and Car sharing with the goal of

reducing private motorised traffic by at least 20% by 2025; support the spread of private mobility towards "zero emissions" also through the installation of 2,500 charging points by 2025; support the renewal of the vehicle fleet towards electric means; reduce the need for travel by strengthening digital technology (smart city); enhance and qualify rail transport, both for people and goods, including through the completion of the electrification of the regional network; focus on the development of transport intermodality, starting with investments on freight villages and intermodal and logistics centres to promote the transfer of freight transport from road to rail. Especially important will be the promotion of the development of the Port of Ravenna area and the activation of the special logistics zone connected to it

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Transportation and the right to mobility
Other means of transport

RAFFAELE DONINI

Councillor for health policies

The Councillorship of health policies, starting in March 2020, has focused its efforts on containing the SARS-CoV-2 pandemic, which has caused several waves of infections throughout 2021 and in early 2022. The experience gained, the investments put in place, and the mass vaccination campaign launched in late 2020 have enabled the regional health care system to combat the virus and its variants. The major commitment to vaccination, both in relation to SARS-CoV-2 and influenza viruses, as well as to the implementation of the entire National and Regional Vaccine Plan (mandatory vaccines under L. 119/2017 at 24 months of age) in light of needs and availability is also maintained for 2023.

Experience with the pandemic has highlighted the importance of epidemiological and virological surveillance. The ability to rapidly intercept new influenza virus subtypes and/or new emerging respiratory viruses is a strategic factor in minimising the risk of transmission, limiting morbidity and mortality, and reducing the impact on health and social services by ensuring the maintenance of essential services. This experience is also the basis for the 2021-2023 Regional Pandemic Influenza Preparedness and Response Plan (Panflu) and the Health Authorities' Operational Plans.

Big Data platform on epidemiological surveillance, fed in real time and activated for Covid-19 epidemic trend monitoring, also implemented in 2021/2022 the function related to monitoring immunisation and stockpile dose availability, with the collection of health, mobility, location of infection and behavioural data about citizens. Online services for caregivers and health professionals through the Electronic Health Record are increasingly popular and have proven to be a strategic and simplifying ally in combining rights/services/security.

During 2021, the new 2021-2025 Regional Prevention Plan (PRP) was prepared, from which a series of important activities come for the year 2023 in collaboration with health care companies, stakeholders, the Regional Steering Committee, and the Organisational Support Operational Structure for monitoring and evaluation. Also among the PRP's macro-objectives is the protection of health and safety in the workplace, also taken up under the Pact for Work and Climate. The Department is working on several fronts: defining a strategic plan to strengthen the AUSL Public Health Departments beyond the pandemic emergency; strengthening screening programs for early detection of cancer; and implementing the National System for Prevention of Health from Environmental and Climate Risks (SNPS), the National Plan to Combat Antimicrobial Resistance, and the Integrated Regional Plan for Official Controls in Food Safety and Veterinary Public Health.

The Regional Hospital Network has been particularly involved in the emergency management of the pandemic. During the pandemic, the Regional Health System (SSR) has made the maximum effort to provide the necessary care to the entire population, with particular commitment to the most fragile groups and the ones with the highest impact on healthcare. In the hospital sector, the strategic objectives of reducing waiting times for scheduled admissions and taking charge in the Emergency Ward remain current, as well as continuing the actions to adapt and innovate the regional Hospital Network and improve its performance. Always with a logic of proximity in the provision of health services, attention continues to be paid to large qualified and highly specialised centres of regional and provincial reference, as well as to small hospitals distributed throughout the territory for ordinary services, with special attention for those located in mountain or disadvantaged areas. In the field of investments, the activities for the definition of formal actions aimed at the construction of three new hospitals, the implementation of Local Outpatient Clinics, Community Hospitals and Hospices continue. Although it is difficult to find the appropriate professionalism needed, the objective of sharing an experimental protocol with the Ministry of Health is confirmed in order to guarantee the function of childbirth assistance in quality and safety conditions in birth centres located in mountain areas.

The Emilia-Romagna Region confirms the principle that all citizens must have an equitable access to public healthcare and can benefit from appropriate healthcare services and innovative therapies. Therefore, efforts continue throughout the legislative term to overcome the constraints of the pandemic emergency, including extraordinary organisational actions to reduce waiting times at first-access specialist services monitored at the national and regional levels and the specialist or facility takeover for subsequent accesses. Monitoring the appropriateness of referrals and developing closer collaboration between prescribers and specialists, both public and private, are some of the tools to get to a proper governance of demand and waiting times for outpatient specialist services provided.

The experiences gained in the pandemic phase make it necessary to develop a territorial organisational model of an integrated and multidisciplinary network of health and social professionals, which enhances patient-centred medicine, intermediate care, and innovations especially in the professional sphere (district nurses, psychological care in primary care, with at least four community psychologists in all districts starting in 2023 and at least one in all Local Outpatient Clinics when fully operational in 2026), and technology (diagnostic and monitoring devices and tools).

The creation of Local Outpatient Clinics and Community Hospitals continues in application of national indications (PNRR. DM71) and of regional and corporate planning. Strategic goal for the development and sharing of a regional territorial care model consistent with the territorial care reform (so-called DM71), along with the allocation of health care equipment in Local Outpatient Clinics and GP practices according to national guidelines. The development of the regional telemedicine platform continues as well. At the same time, it is necessary to promote equity in all policies, by enhancing the local actions to put equity into practice, while monitoring and countering the effects of inequalities on health.

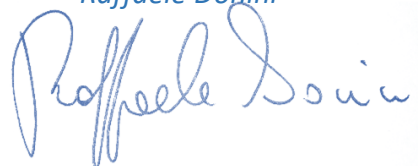
The strategic objective of unifying the Health Authorities of the provinces of Parma and Ferrara continue, in order to guarantee the best offer to citizens both in the hospital and in the territory, with the creation of continuous care. It is necessary that the feasibility conditions of the project are met with regard to organisational, economic, legal and governance aspects, also in relation to the discussion and sharing with the relevant stakeholders, including trade unions, but also the construction of a proposal for an experimental protocol with the relevant ministries.

In the wake of the new organisation and activities of close coordination between the Health Authorities and the Directorate General of Personal Care, Health and Welfare, launched in 2022, it is vital to put in place the monitoring of the costs of the Health Authorities, on a bimonthly basis in order to ensure a sustainable overall economic and financial planning that guarantees the achievement of objectives related to the recovery of waiting lists and the implementation of structural and management objectives provided by the reforms and investments of the PNRR, which represent a unique opportunity for innovation-development of services to citizens related to the post-pandemic phase. There remains a commitment to the consolidation of personnel policies, also in light of what has been shared with the OO.SS. or Trade Unions, with a focus on covering at least 100% of the turnover of health and nursing staff, as well as supporting specialist medical training with direct funding of additional specialist training contracts and scholarships for GP training to adequately address future needs.

In the course of the COVID-19 emergency, again in the local area, affiliated pharmacies have played an important role as a proximity health care service to the citizen. The path we have taken together will continue with the development of the service pharmacy programme and the support for rural pharmacies. It is the specific goal of the Region, in parallel with the development of territorial services, to increasingly involve affiliated pharmacies by integrating them into the health service networks on issues such as early interception of health needs, prevention and proper treatment management of chronic patients included in multi-professional diagnostic therapeutic care pathways (diabetes, cardiovascular and respiratory diseases) to facilitate proper medication intake and detection of adverse effects, as well as in facilitating access to Electronic Health Record services.

Councillor for health policies

Raffaele Donini



1. SUSTAINABLE ECONOMIC AND FINANCIAL PLANNING OF HEALTH AUTHORITIES IN THE CONTEXT OF THE PANDEMIC EVOLUTION

Guidance and coordination of the Directorates General of Health Authorities in the implementation of the measures necessary to ensure compliance with the economic-financial planning defined by DGR 407/2022, given that the emergency management and implementation of the vaccination campaign have led to a significant increase in the costs incurred by the Health Authorities. In addition, the volume of Covid-related costs incurred was significantly higher than the emergency resources allocated by the national level in the years 2020 and 2021. Therefore, in order to safeguard the sustainability goal, a close monitoring of the performance of corporate management has been activated since the beginning of 2022, which includes a bimonthly review of the Health Authorities' costs and compliance with the assigned economic objectives and verifies any deviations, providing for the implementation of corrective actions and interventions if necessary to optimise costs and ensure the overall sustainability of the Regional Health system. In the years 2023 and 2024, it will also be necessary to continue to monitor the Health Authorities with regard to the recovery of waiting lists, the implementation of the objectives set forth in the PNRR and DM 71 (reorganisation of territorial care), while ensuring the overall economic-financial sustainability

Other Councillorships involved	▪ Budget, human resources, heritage and institutional reorganisation
Implementation tools	▪ Monitoring of corporate economic trends and compliance with assigned economic targets by the bimonthly acquisition of economic data
Other bodies contributing to the action	Ministry of Health, Ministry of Economy and Finance
Recipients	Health Authorities and regional public IRCCSs

Expected results	2023	Throughout the term of office
1. Establishment of a structured cost monitoring system for Health Authorities, including bimonthly audits of health agency costs and compliance with assigned economic targets	■	■

Impacts in terms of equal opportunities and non-discrimination

Ensuring that citizens receive the Essential Levels of Care in a context of fair and universalistic access to care being also economically sustainable

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

Mission: Employment and vocational training policies
Programme: Development Service

2. CONTACT TRACING OF PEOPLE TESTING POSITIVE FOR COVID VIA A BIG DATA PLATFORM

Adoption of a contact tracing tool for Covid positive patients. Creation and enlargement of the Big Data platform for epidemiological surveillance, with real time integration, initially activated for monitoring the [Covid-19](#) epidemic trend and extended in 2021 also to the monitoring of vaccinations and availability of doses in stock, containing not only health data but also data on mobility, on the location of infections, behavioural data of citizens, to provide a complete perspective to decision makers and facilitate communication on multiple levels

Other Councillorships involved	▪ Regional Council in relation to specific competences
Implementation tools	▪ DAFNE Platform
Other bodies contributing to the action	Health Authorities
Recipients	Regional governing bodies and Directorates General of the Emilia-Romagna Region

Expected results	2023	Throughout the term of office
1. Integration of information flows relating to citizens and businesses (number of flows collected)	> 3	
2. Sharing the platform with other Councillorships involved (number of Councillorships involved)		> 3

Pertaining databases and/or links

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/dafne/home>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection
Single regional policy for health protection

3. IMPROVEMENT AND INNOVATION OF THE HOSPITAL NETWORK AND ITS PERFORMANCE TO MEET NEW CARE NEEDS

In the last legislative term, the national programming referred to in the Ministerial Decree DM 70/2015 was implemented: with Regional Council Resolution DGR 2040/2015 the reorganisation defined by the 1999-2001 Regional Health Plan was confirmed, which set up a hospital network structure consistent with the criteria for qualifying activities set by the new national regulatory framework, and the specific areas undergoing a new intervention were also established. With Regional Council Resolution DGR 1907/2017, the Cabina di Regia (Steering Committee) was set up to guide the redefinition of hospital functions having regional relevance. The 2017-2019 Regional Social and Health Plan further confirmed this policy framework.

In implementation of specific components of the Regional Council Resolution DGR 2040/2015, the Regional Council Resolution DGR 463/2016 on the correct scheme for the provision of cancer therapy services and the Regional Council Resolution DGR 345/2018 defining the network of breast centres in the Region have been approved.

With its Resolution DGR 972/2018, the Regional Council set up the Network Coordination bodies for the Cardiology and Cardiovascular Surgery, Neuroscience, Oncology and Oncohaematology functions, identified as priority focus points, whose working groups have produced proposal documents on specific issues already approved by the Council itself as clinical-organisational guidelines for the Companies and Bodies of the Regional Health Service.

The Regional Council Resolution DGR 1129/2019 has approved the Plan for the improvement of access in urgent emergencies, which contains organisational and technical-structural guidelines aimed at improving the functioning of the Regional Emergency Units, in particular by reducing the length of stay of patients, but in general to achieve an overall improvement of the pathways (a total of 25 objectives). The Regional Council Resolution DGR 1993/2019 has provided for the implementation of the Single European Emergency Number 112 service in the region.

The Regional Council Resolution DGR 1230/2021 has adopted the new Regional Guidelines for triage in emergency rooms, pursuant to DGR 1129/2019. This measure allowed for better stratification of patients entering the emergency department and the definition of their care within clinical-organisational pathways more in line with the needs of the patient and the organisation.

The Regional Council Resolution DGR 1313/2019 has set the provisions regarding the implementation of the regional donor-transplant network.

The Regional Law 22/2019 has provided for a deep revision of the matter related to the Authorisation and Accreditation of public and private health facilities, with reference to the definition of needs, equipment and requirements of health facilities, in order to ensure high standards of care.

The new PRGLA 2019-2021, approved with the Regional Council Resolution DGR 603/2019, has maintained - in continuity with the Regional Council Resolution DGR 272/2017 (guidelines for the management of scheduled hospitalisations in Emilia-Romagna) - the same guarantee thresholds, but has expanded the list of services subject to monitoring, in line with the provisions of the National Plan for the Management of Waiting Lists (PNGLA).

During 2020, the epidemiological Covid-19 emergency has entailed the need to adopt urgent determinations in order to support the regional health service in containing the pandemic and for patient care. The Hospital Assistance area has been particularly involved in the emergency management of the pandemic, on various fronts. In order to deal with the emergency, many structures in the Region had to remodel the clinical and care offer, it was necessary to adopt

measures of containment and prevention/mitigation of the infection risk, to provide continually updated information to operators, and to dedicate additional resources to the management of the epidemic.

The adjustment and upgrading of the regional hospital network has been provided for through a series of measures, including: the Circular of the Regional Commissioner for COVID-19 Emergency dated 18 March 2020 (Prot. No. 231980), DGR 368/2020 "Covid Intensive Care Programme", DGCPWS Determination 9355/2020 "Bed Management Plan," DGR 677/2020 "Hospital Network Reorganisation Plan", DGCPWS Determination 18760/2020 "Bed Management Plan Update".

So as to allow an adequate treatment of patients with Covid-19 by the structures of the hospital network, in the periods of greatest recrudescence of the epidemic, with DG Note DGSCPW no. 210546 of 10 March 2020 and DG Note DGSCPW no. 704336 of 30 October 2020, the suspension of non-urgent and deferrable hospitalisation activities has been ordered. In order to prevent the response to the dramatic health emergency from being marked by an excessive heterogeneity of care, procedures for the occupation of spaces and the creation of new spaces have been regulated, the coordination of the transfer of patients from the most saturated hospitals to those with greater availability has been ensured and quality and guarantee paths for the management of patients have been identified.

In addition to the population with Covid-19, the impact of the pandemic emergency has been very significant on the population with other clinical needs, for which the clinical care offer has necessarily been affected by the suspension of deferrable activities. The Regional Council Resolution DGR 404/2020 has foreseen the gradual restart of the activities that could be postponed, both in relation to the admissions, and to the outpatient specialist offer, and guidelines have been provided to the Health Authorities to define the principles for planning the surgical activity, taking into account the risks connected to the SARS-COV-2 infection in the path of patients who enter health facilities.

With DG Note DGSCPW 644512 of 7 October 2020, the Regional Operational Plan for the recovery of Waiting Lists, pursuant to the provisions of Decree Law no. 104 of 14 August 2020, was also transmitted to the Ministries of Health and Economy and Finance.

In a subsequent DG Note, DGSCPW no. 407998 dated 26 April 2022, the Recovery Plan for Waiting Lists, remodelled in accordance with current regulations with the start of monitoring, was sent to the Ministries of Health and Economy and Finance, in compliance with the provisions of Article 1, paragraphs 276 and 279, of Law No. 234 of 30 December 2021.

For diseases within the scope of development of integrated clinical networks and Hub & Spoke networks, including during the Covid-19 pandemic, the Regional Health Service has made its best efforts to provide the necessary treatment to the whole population, with particular commitment having been focused on the most fragile groups and the ones with the highest impact on the healthcare system.

Therefore, right from the initial stages of the health emergency and at the same time as the reprogramming of hospital activities, both public and private, particular attention has been paid to specific areas (cardiology, oncology, haematology, specialist medicine, etc.), and the following clinical-organisational indications addressed to health workers have been defined, with the contribution of the various professional communities in the Region, in conjunction with a reorganisation of the Authorities, in accordance with institutional prescriptions and the recommendations of the main scientific societies in the field: Guidelines for oncology, haematology and radiotherapy activities (PG/2020/0222445 of 26/03/2020); Guidelines for the management of therapies and transplants in haematology patients that cannot be postponed (PG/2020/0251495 of 16/03/2020); Guidelines for cardiology activities (PG /2020/0250901 of 26/03/2020); Guidelines for neurological activity (PG /2020/0311275 of 23/04/2020); Guidelines for acute and chronic dialysis (PG/2020/0233600 of 16/03/2020);

Criteria for exit pathways from Covid-19 wards (intensive and acute care) (PG/2020/0244099 of 23/03/2020).

The new Regional Coding and Control Group was established by DGCPWS Determination No. 13561/2021.

By DET DGCPWS 335/2022, the new Annual Control Plan 2022 was adopted.

After the substantial planning activities already carried out, the objective today is to continue the actions for the adaptation and innovation of the Regional Hospital Network and the improvement of its performance, within the new legislative term programming, which is inevitably aimed at redefining itself to meet the needs that have emerged during the management of the SARS-CoV-2 pandemic emergency, also in the light of the specific new national regulatory framework, in order to protect the population from any epidemic recrudescence, while ensuring the response of the hospital network of the Regional Health Service to all the health needs of its citizens

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Budget, human resources, heritage and institutional reorganisation
Implementation tools	<ul style="list-style-type: none"> ▪ Administrative measures containing directions and provisions for the Health Authorities and Bodies of the Regional Health Service ▪ Health reports as well as process and outcome indicators
Other bodies contributing to the action	Health Authorities and Bodies of the Regional Health Service, Universities, CTSS, Trade Unions, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations, Istituto Oncologico Romagnolo
Recipients	Health Authorities and Bodies of the Regional Health Service, Universities, CTSS, Trade Union, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations, Owned companies whose capital is wholly state-owned

Expected results	2023	Throughout the term of office
1. Full activation of the regional network of intensive and semi-intensive care units	■	■
2. Restart of scheduled hospital activities suspended due to the need to deal with the pandemic emergency	■	
3. Implementation of art. 2 of Decree Law 34/2020 with reference to the provision of critical area beds	■	
4. Implementation of art. 2 of Decree Law 34/2020 with reference to the new organisational models of Emergency Wards	■	
5. Plans for the recovery of waiting lists for scheduled admissions	■	■

6. Coordination of procedures concerning the application of Regional Law 22/2019 and definition of the Authorisation requirements for certain types of health facilities	■	■
7. Adaptation to the new standards for the number of beds defined at ministerial level, as envisaged by art. 2 of Decree Law 34/2020	■	■
8. Review and verification of network structures and relationships for priority disciplines of regional importance, also in light of the experience with Covid	■	■
9. Redefinition and adjustment of access routes in emergency-urgency areas, as provided for by art. 2 of Decree Law 34/2020	■	■
10. Ensuring responsiveness to staff resource needs for the operation of the emergency-urgency network	■	■
11. Ensuring compliance with maximum waiting times for scheduled admissions and emergency ward stays	■	■
12. Implementation of the project to activate the new Single Emergency Number 112 and 116/117 testing	■	■
13. Innovation in the donor-transplant area	■	■
14. Evaluation of the distribution of regional Birth Points in application of the experimental protocol agreed with the authorities at national level		■
15. Strengthening of the regional commitment to support and improve hospitals located in mountain and disadvantaged areas	■	■
16. Innovation in healthcare through the use of advanced technologies	■	■
17. Strengthening the synergy and collaboration with accredited private hospitals	■	■

**Impact on
Local Authorities**

The management activities of the Emergency-Urgency Network, have spillover effects in the relationship with local governments, and in particular with municipalities and CTSS, with respect to the management of health emergencies at the metropolitan level

The full implementation of LR 22/2019 involves constant coordination with the relevant committees of DSPs and municipalities, with particular reference to the innovation and implementation of Health Authorisation procedures

Impacts in terms of equal opportunities and non-discrimination

The focus on the emergency-urgency network and evaluation of hospital offer in all areas of the Region, including particularly disadvantaged and mountain areas, includes an approach geared toward a homogeneous and uniform offer to the entire citizenry.

The Hospital Care Sector's participation and commitment to working groups on gender-based violence and the Observatory on Discrimination and Violence Determined by Sexual Orientation or Gender Identity is confirmed

Pertaining databases and/or links

Health - Health and Social Policy Information System (Sistema Informativo Politiche per la Salute e Politiche Sociali - SISEPS) - ReportER Stats - Predefined Reporting:

<http://salute.regione.emilia-romagna.it/siseps/reporter/reporter-stats>

Pubmed: <http://www.ncbi.nlm.nih.gov/pubmed>

4. RATIONALISATION, INTEGRATION AND EFFICIENCY UPGRADING OF HEALTH, COMMUNITY CARE AND TECHNICAL-ADMINISTRATIVE SERVICES OF THE REGIONAL HEALTH SERVICE

The overall process of reorganisation of the structure of Health Authorities, which has already been underway for some time, needs a decisive acceleration following the pandemic events, with a view to resuming ordinary health activities and at the same time achieving the objectives set by the [National Recovery and Resilience Plan \(PNRR\)](#). Collaboration and coordination between corporate technical facilities and the Services of the Directorate General of Personal Care, Health and Welfare should be maximised to pursue the above objectives

Other Councillorships involved ■ Budget, human resources, heritage and institutional reorganisation

Implementation tools ■ Working Groups

Other bodies contributing to the action Health Authorities, CTSS

Recipients Directorate General of Personal Care, Health and Welfare, Health Authorities

Expected results	2023	Throughout the term of office
1. Efficiency of the technical-administrative procedures of the SSR	■	■
2. Achievement of the PNRR Health Mission objectives		■

Impacts in terms of equal opportunities and non-discrimination

Ensuring citizens receive the Essential Levels of Care in a context of fair and universalistic access to care

Pertaining databases and/or links

<https://demetra.regione.emilia-romagna.it/al/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development



5. COMMUNITY CARE SUITED TO PEOPLE'S NEEDS

Those last years were characterised by the ongoing [Covid-19](#) emergency and the experience gained in this regard. They made it necessary to develop a territorial organisational model of an integrated and multidisciplinary network of health and social professionals, which enhances patient-centred medicine ([need stratification](#)), intermediate care, and innovations especially in the professional field (e.g. district nurses, psychological assistance in primary care), and in technology (diagnostic and monitoring devices and tools).

The completion of the path for the creation of Local Outpatient Clinics and Community Hospitals, in application of the national indications (PNRR) and of the corporate and regional planning, constitutes a strategic objective, as well as a requirement for the implementation of the aforementioned territorial organisational model.

Promoting citizen participation and empowerment is a necessary condition for better policies. This is especially the case when innovation in public administration is needed in terms of policies, programmes, processes and working practices and when changes in complex processes have to be implemented.

At the same time, it is necessary to promote equity in all policies, by enhancing the local actions to put equity into practice, and to carefully monitor the effects of inequalities on health and the positive effects of policies aimed at reducing inequalities

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
Implementation tools	<ul style="list-style-type: none"> ▪ Application of national guidance (PNRR) and corporate and regional planning ▪ Strengthening and further dissemination of Fragility Risk Profiles, primarily, within Local Outpatient Clinics ▪ Development of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses and the social services of municipalities ▪ Development and implementation of the organisational model of psychological care in primary care ▪ Improvement of territorial assistance also through the diffusion of diagnosis and monitoring devices and instruments in Local Outpatient Clinics, Primary Care Units and group medicine units ▪ Application of the Community Lab method in different contexts, such as, for example, participatory local planning ▪ Coordination of project actions to ensure equity in all policies and health monitoring in vulnerable populations
Other bodies contributing to the action	Regional Health and Social Agency, Local Health Authorities, GPs, PLSS, Outpatient Specialists, Territorial Conferences, Universities, Third Sector
Recipients	People in the territory of Emilia-Romagna

Expected results	2023	Throughout the term of office
1. Continuation of the creation of Local Outpatient Clinics and Community Hospitals in application of national indications (PNRR and DM71) and of corporate and regional planning	■	■
2. Development and sharing of a regional territorial care model consistent with the territorial care reform (DM71)	■	■
3. Allocation of health care equipment, diagnosis and monitoring devices and instruments, in Local Outpatient Clinics, Primary Care Units and group medicine units	■	■
4. Continued development of the regional telemedicine platform	■	
5. Increased psychological care in primary care with at least 4 community psychologists in each district	■	
6. Development of the organisational model of psychological assistance in primary care in all the Local Outpatient Clinics		■
7. Development of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses with reference to the territorial assistance reform	■	
8. Development of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses, in all Local Outpatient Clinics		■
9. Impact assessment of patient-centred medicine		■
10. Improvement of territorial assistance also through the diffusion of diagnosis and monitoring devices and instruments in Local Outpatient Clinics, Primary Care Units and group medicine units	■	■
11. Consolidation of the territorial organisational model of integrated and multidisciplinary network of health and social professionals, with the involvement of district nurses, throughout the region		■
12. Use of population need stratification methodologies according to the territorial care reform	■	■
13. Integration into the system of the Community Lab method for public administration innovation	■	■

14. Evidence of the promotion of equity and reduction of the negative health impact of inequalities		■
15. Development of a monitoring model for Local Outpatient Clinics and Community Hospitals	■	■
16. Integration of the indicators of CdS and OSCO monitoring system into the regional indicator system	■	■

Impacts in terms of equal opportunities and non-discrimination

The National and Regional Health Service is a universalistic system

Pertaining databases and/or links

Sistema informativo Sanità e Politiche Sociali (Health and Social Policy Information System):

<https://salute.regione.emilia-romagna.it/siseps>

Documentation on the RiskER algorithm: [Risk-ER](#)

Desk for consulting the active Local Outpatient Clinics and services present:

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/viewer/flusso/1005>

https://wwwservizi.regione.emilia-romagna.it/sportellinrete_consultazione/

Desk for consulting the activity data of Community Hospitals:

<https://applicazioni.regione.emilia-romagna.it/ReportERHome/stats/flusso/39>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Digital transformation

- Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

6. MORE ONLINE SERVICES FOR PATIENTS AND HEALTH PROFESSIONALS

Enhancement of the [Electronic Health Record \(Fascicolo Sanitario Elettronico - FSE\)](#) as a tool for the collection of data and digital documents of a health and social-sanitary nature generated by present and past clinical events concerning the patient, also referring to services provided outside the National Health Service. Adaptation of the health documentation to any further national specifications as provided for by art. 11 of [Decree Law 34/2020](#).

The FSE makes available several online health services that allow you to book online visits and specialist examinations; to change or cancel appointments booked online; to pay health tickets online and view payment receipts; to choose or change the GP; to self-certify exemptions for age and income

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> SOLE/FSE Platform
Other bodies contributing to the action	Health Authorities
Recipients	SSR and SSN national and regional health care system patients, public and private Health Authorities and regional government bodies and Directorates General of the Emilia-Romagna Region

Expected results	2023	Throughout the term of office
1. Ordinary and evolutionary maintenance of SOLE/FSE Platform for the integration of health data and documents coming from health facilities	■	■
2. Pursuant to Decree Law no. 34 of 19 May 2020 "Urgent measures on health, support to work and the economy, as well as social policies related to the COVID-19 epidemiological emergency", disseminating the FSE tool (number of users with consultation consent given to access the FSE)	> 2,000,000	
3. Evolution of the regional telemedicine platform according to specific business needs	■	
4. Evolution of SOLE/FSE Platform for the collection of data and documents produced by private healthcare facilities in the Emilia-Romagna Region (number of private healthcare facilities that issue reports through the FSE network)	> 100	

Pertaining databases and/or links

<https://www.fascicolo-sanitario.it>

<https://support.fascicolo-sanitario.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Mission: Health Protection
Single regional policy for health protection

7. FACILITATING THE APPROPRIATE ACCESS TO SPECIALIST OUTPATIENT SERVICES

After the major work done during the previous legislative term to reduce the waiting times for initial specialist examinations and tests, it is important to guarantee an easy appropriate access to outpatient specialist services and extend this improved access to all services. The rescheduling of outpatient speciality activities witnessed in 2022 while overcoming the Covid-19 emergency, including through the implementation of extraordinary actions to define organisational modes and pathways that respect safety conditions, helped recover much of the critical issues that emerged in the pandemic phase. However, throughout the duration of the legislative term the aim of reducing access times for initial appointments and for specialist treatment at subsequent appointments is confirmed

Implementation tools	<ul style="list-style-type: none"> DGR programming objectives for Health Authorities
Other bodies contributing to the action	Local Health Authorities, University Hospitals, IRCSS, GPs, PLS, Territorial Conferences, Social Partners, Patient and Voluntary Associations
Recipients	Users assisted by the SSR Regional health care system

Expected results	2023	Throughout the term of office
Subject to the continuation of the <u>Covid-19</u> emergency:		
1. Guaranteed waiting times within national/regional standards for first access services monitored at national/regional level	■	■
2. Guaranteed charge taken by the specialist or the structure for the services of subsequent access, according to regional indications	■	■
3. Monitoring of the appropriateness of referrals	■	■
4. Definition of demand management actions (on the basis of the findings of the monitoring of the appropriateness of referrals)		■

Impacts in terms of equal opportunities and non-discrimination

All citizens must have equal access to public health care and be able to take advantage of appropriate health care services and the innovative therapies that are the result of constant scientific progress. Every citizen should have access to the most effective care regardless of his or her economic situation, social and civil status, and territory of residence. In order to offer the highest quality of services to all, not just those who can afford them, it is first necessary to ensure that access times to services are kept short

Pertaining databases and/or links

www.Tdaer.it public portal where prospective waiting times for outpatient specialist services are reported

Regional waiting time dashboard:

<https://spagobi.progetto-sole.it/> a regional application through which the number of bookings, the performance of guaranteeing standard waiting times, for each local area and for the first accesses to outpatient specialist services are recorded on a daily basis

ASA:

<https://salute.regione.emilia-romagna.it/siseps/sanita/asa>, the regional information flow of outpatient specialist assistance, through which the number of services supplied by supply regime, type of access (first access and taking charge), performance of guaranteeing standard waiting times are recorded, for each local area.

INSIDER

<https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage> dashboard for monitoring the activities of health authorities, which includes monitoring and evaluation indicators

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

8. REINFORCING HEALTH PROMOTION AND PREVENTION

Implementation of the 2022-2025 Regional Prevention Plan

By DGR 1855 of 14 December 2020, the Emilia-Romagna Region has acknowledged the Agreement signed at the Permanent Conference for Relations between the State, the Regions and the Autonomous Provinces of Trento and Bolzano on 6 August 2020 (rep. no. 127/CSR) concerning the National Prevention Plan (PNP).

During 2021, the resulting new Regional Prevention Plan (PRP) (DGR No. 2144 of 20 December 2021 "Approval of the Regional Prevention Plan 2021-2025") was prepared, which defines the strategic framework of prevention and health promotion objectives and actions in the period 2022-2025 as well as the governance document (DGR No. 58 of 01/24/2022 - "Approval of the Governance Document of the Regional Prevention Plan 2021-2025 in implementation of Resolution No. 2144/2021"), of the PRP for monitoring the achievement of the planned objectives and indicators that have been and will be constantly monitored as part of the activities of the Steering Committee established (DET. 24473 of 22 December 2021 "Identification of the coordinator of the Regional Prevention Plan 2021-2025 and establishment of the regional coordinating and monitoring steering committee in implementation of DGR 2144/2021").

During 2022 and 2023, the activity of the Regional Steering Committee will continue in consultation with the Organisational Support Operational Structure, which is responsible for assisting the Steering Committee in the Plan progress, contributing in particular to the scheduling and implementation of cross-sectoral actions (intersectoral character, training, communication, equity), ensuring the activation of the necessary services and connections with the Communication Structure and the Monitoring and Evaluation Structure as well as ensuring the Secretariat function of the Steering Committee meetings. This organisation will make it possible to oversee that each Regional Programme Manager proceeds with the compilation of the monitoring and evaluation area in the National Platform, according to the timelines also established on the basis of the outcomes achieved by the Regional Prevention Plan Corporate Managers. Based on the above, of particular strategic regional relevance for health promotion and prevention is the operation of the "Multisectoral Table for the Coordination of Health Promotion and Prevention Policies" - referred to in Regional Law 19/2018 - which operates to ensure the integration and coordination of policies provided for in individual sectoral planning instruments as well as to improve cooperation between the Directorates General, Agencies and regional institutes that comprise it.

Strengthening Public Health Departments

The Essential Levels of Care (Livelli Essenziali di Assistenza - LEA) have fully defined the activities and services that characterise the processes of prevention and made explicit the mission of Prevention as "community health". Their full implementation represents, together with the implementation of the Regional Prevention Plan (PRP), the reference horizon for the Prevention Departments still being committed to managing the COVID-19 epidemic. It is necessary to complete the planning and development of protocols and tools to support the management of emergencies by improving the interconnection between the various structures of the system involved. Particular attention will also be paid to strengthening prevention, control and supervision in the workplace in order to improve the health and safety levels of workers as an essential element of the Pact for Work.

Surveillance and control activities in the field of food safety and veterinary public health will be strengthened, in line with the provisions of the new Community regulations, in order to protect consumer health and regional livestock and indirectly contribute to supporting safe, high-quality agri-food production, including for export purposes.

The COVID-19 emergency has provided an increase in the number of staff assigned to contact-tracing functions, for achieving the standard of 1 public health operator/10,000 inhabitants. Now we must strengthen the prevention services in order to reach adequate standards for the provision of all LEA, with particular reference to the area of surveillance and prevention of infectious diseases and vaccinations, but also to the area of health promotion for an optimal implementation of the PRP Programmes.

Updating the Regional Pandemic Plan

Experience with the COVID-19 pandemic has highlighted the importance of epidemiological and virological surveillance. The ability to rapidly identify new subtypes of influenza viruses and/or new emerging respiratory viruses is a strategic element to allow the timely recognition of the start of an epidemic and, consequently, to adopt all the measures for the prevention and control of the infection (public health measures, prophylaxis with antivirals, vaccination) aimed at minimising the risk of transmission, limiting morbidity and mortality, reducing the impact on health and social services, ensuring the maintenance of essential services.

This experience is the basis for the 2021-2023 Regional Pandemic Influenza Preparedness and Response Plan (Panflu) and the Health Authorities' Operational Plans.

Strengthening the screening programmes for early cancer diagnosis

The action plan is aimed at maintaining, in the Regional Health Authorities, the recommended levels of coverage in the target population, ensuring compliance with specific protocols and guaranteeing the monitoring and evaluation of the entire path and performance standards, including the ad hoc evaluation of the impact of the Covid-19 pandemic and full catch-up of the subsequent delay. Actions aimed at developing greater integration, coordination and homogeneity of operations among screening programmes will be implemented, including through the Audit Project at all Cancer Screening Centres. We continue the path for the identification of the hereditary-familial risk of breast and ovarian cancer, by guaranteeing the care of people at increased risk, and the pathway for the return to screening of women 10 years after breast cancer diagnosis is being established.

Regional implementation of the National System for Health Prevention from Environmental and Climate Risks (SNPS)

Law Decree DL 36/2022 being converted into Law established SNPS in order to improve and harmonise the policies and strategies implemented by the National Health Service for the prevention, control and treatment of acute and chronic, communicable and non-communicable diseases associated with environmental and climate risks. It is envisaged that regions will exercise network coordination functions of public health departments among themselves and with other health and social-health facilities, as well as with other bodies in their area, which contribute to the achievement of SNPS objectives. The development of the System is supported with resources allocated from the "Health, Environment, Biodiversity, Climate" Operational Plan of the National Complementary Investment Plan to the PNRR.

Implementation of activities under the National Plan to Combat Antimicrobial Resistance

In continuity with the previous one, activities aimed at decreasing the share of care-related infections (ICAs) and promoting rational and informed use of antibiotics in human and veterinary settings will be continued for the current PNCAR 2022-2025. Human and veterinary settings are already integrated at the regional level, and integration will also be promoted at the local territorial level. Activities include linkages with PP 10-Measures to Counter Anti-microbial resistance of the PRP 2021-2025.

Implementing vaccination programmes

The major commitment to vaccination, both in relation to SARS CoV-2 and influenza viruses, as well as to the implementation of the entire National and Regional Vaccine Plan (mandatory vaccines under L. 119/2017 at 24 months of age) is confirmed. The active supply of vaccine to the target populations identified by the National Anti SARS-COV-2/Covid-19

Vaccine Plan is guaranteed by implementing the recommendations and *interim* updates of the Ministry of Health, also based on the availability of doses assigned to Emilia-Romagna for which management oversight and monitoring of distributions to territorial health authorities is provided. The provision of mandatory childhood vaccinations under Law 119/2017 is guaranteed, and all remedial actions are provided for those individuals who preferred to postpone vaccination during the pandemic period. The monitoring and control of the quality of the vaccination data is ensured, determining the vaccination coverage by target categories and preparing the appropriate reports.

Implementing the Integrated Regional Plan for official controls in food safety and veterinary public health

The Integrated Regional Plan of Controls (PRI) is the tool for implementing EU, national and regional policies regarding the planning, implementation, reporting and evaluation of official control activities in food safety and in the areas of animal health, livestock production hygiene, food and beverage hygiene. The PRI is drafted in accordance with the National Integrated Plan 2020-2022 referred to in the State/Regions Agreement of 20/02/2020.

The PRI implementation requires a training course intended for all official control operators operating within the Veterinary and Food Hygiene and Nutrition Services of the AUSLs and is carried out through audit trails.

Strengthening occupational health and safety protection

The PRP 2021-2025, adopted by DGR 2144/2020, in continuity with the actions envisaged in the previous plan and with the objectives and guidelines of LR 19/2018, which provides for specific health promotion interventions also in the workplace context, has interpreted the Macro-Objective related to "Accidents and injuries at work, occupational diseases", based on the peculiarities and specificities of the region, into 5 dedicated Programmes (Workplace Health Promotion, Targeted Prevention Plans, Construction, Agriculture, Carcinogens, Skeletal Muscle Disorders, Work-Related Stress, and Workplace Prevention Information System) and by providing activities on Pathways for Transversal Skills and Orientation in the Programme dedicated to Schools and Asbestos in the one related to Environment Climate and Health. The PRP was designed in close collaboration with the PSAL Services of the AUSLs and had in the Committee ex art. 7 of Legislative Decree 81/2008, in which the other Bodies involved in occupational health and safety and the social partners participate, not only a moment of legitimacy but also of careful and participatory discussion.

The operational mode of the Targeted Prevention Plan has been widely used as a tool that enables assistance and supervision activities to enterprises, and for more effective prevention activities, it is necessary to increase the staffing of PSAL Services and UOIA.

The work carried out in the context of the Pact for Work and Climate continues to implement the specific actions to strengthen the protection of health and safety at work as an essential and preliminary basis for any project of revitalisation and development of sustainable work, integrating with the "Vision Zero" of work-related deaths of the European Commission

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism and trade ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment and training
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Implementation
tools

Implementing the new Regional Prevention Plan

- Implementation of the activities of the Regional Steering Committee and the Operational Structure of Organisational Support for the monitoring and evaluation of the achievement of the objectives and certification indicators required by the National Prevention Plan
- Implementation of the objectives and tools under LR 19/2018 in conjunction with the implementation of the PRP
- Definition and implementation of a communication programme to support the implementation of the PRP, develop participatory processes, and achieve the objectives of social communication and widespread education of the population provided for in Article 24 of LR 19/2020
- Development of participatory pathways: Community Lab "Generation of Well-Being in Developmental Age", with the aim of accompanying local entities in experimenting with policies and developing innovative practices for promoting well-being

Strengthening Public Health Departments

- Definition of a strategic plan for the strengthening of AUSL public health departments
- Definition of a multiannual public health competence development framework with a network perspective
- Definition and development of networking programmes capable of enhancing competences skills on a regional basis (*One Health*)

Updating the Regional Pandemic Plan

- Operational plans of Health Authorities and Regional implementation protocols

Strengthening the screening programmes for early cancer diagnosis

- Definition of an action plan to improve the coverage of screening programmes, especially in the most fragile segments of the population
- Collaboration with health authorities to carry out evaluation audits and share good practices for the quality of screening programmes
- Relational training initiatives for screening operators

Regional implementation of the National System for Health Prevention from Environmental and Climate Risks (SNPS)

- Design of interventions to establish/strengthen the regional SRPS and participation in the ISS call for resources (Investment 1.1 of PNC)

Implementation of activities under the National Plan to Combat Antimicrobial Resistance

- Regional PNCAR Implementation Group and its technical subgroups

Implementing vaccination programmes

- Full implementation of ministerial guidelines for anti-COVID-19 vaccination
- Coverage $\geq 95\%$ for compulsory vaccinations at 24 months of age (reference year of birth 2019)

Implementing the Integrated Regional plan of official controls (PRI)

- Constant updating of the Plan in relation to developments in EU and national legislation
- Carrying out sectoral audits on Veterinary Services and Food Hygiene and Nutrition to verify the implementation of objectives at local level
- Implementation of an evaluation skills development and continuous training programme for staff of the competent authorities

Strengthening occupational health and safety protection

- Intersectoral sharing of objectives and actions through regular meetings of the Coordination Committee ex art.7 of Legislative Decree 81/2008
- Training/upgrading of PSAL service operators on occupational health and safety issues and of company prevention figures from the work sectors covered by the PRP programmes
- Implementation of Targeted Prevention Plans
- Making specific commitments on occupational health and safety protection in the context of the Pact for Work and Climate, with particular reference to the Construction, Agriculture and Logistics sectors, where the highest number of serious and fatal accidents occur
- Increased supervisory activities
- Enhancement of the Regional information system for prevention in the workplaces of Emilia-Romagna

Other bodies contributing to the action

Health Authorities, Local Authorities, Local bodies and associations, Schools and Universities, reference laboratories for official controls IZSLER, ARPAE, Marine Research Centre, Voluntary Organisations, Regional Health and Social Agency, Employers' and Trade Union Associations, Interregional Labour Inspectorate, INAIL, INPS, ANCI, UPI, Fire brigades, Regional School Office

Recipients

Health Authorities, Community, Population, Workers, Employers, Corporate Prevention Figures

Expected results	2023	Throughout the term of office
1. Implementation of the 2022-2025 Regional Prevention Plan	■	■
2. Increase in the number of staff in prevention services, with reference to the area of surveillance and prevention of infectious diseases and vaccinations, in order to ensure adequate standards for the provision of all LEA and the area of health promotion for an optimal implementation of PRP Programmes and the environment and health area to meet the needs of the new SNPS	■	■

3. Availability of corporate operational plans implementing the regional pandemic plan	■	
4. Maintaining or increasing the coverage levels of cancer screening programmes	■	■
5. Allocation of resources from the PNC - PNRR for the SNPS establishment	■	
6. Updating the Regional Plan to combat antibiotic resistance according to national guidelines	■	
7. Implementation of the Regional Plan to combat antibiotic resistance	■	■
8. Enhancement of influenza vaccination and increase of vaccination coverage in over-65 population (>= 65%)	■	
9. Design and implementation of sectoral audits on the services of the local health units to verify the state of implementation of the Integrated Regional Plan at local level	■	■
10. Implementation of training and refresher courses on official controls and other official activities	■	■
11. Implementation of the supervision phase of the Targeted Prevention Plans and Effectiveness Evaluation Phase	■	■
12. Contribution to the finalisation of the drafting and implementation of the Pact for Work and Climate committee document specific to occupational health and safety protection	■	
13. Reduction in the number of “occupational accident reports” (as per corresponding NSG indicator)	■	■
14. Implementation of the Framework Memorandum of Understanding on the Protection of workers’ health and safety in the craft sector	■	■
15. Increased staffing of PSAL and UOIA services	■	■

Impacts in terms of equal opportunities and non-discrimination

The entire implementation of the PRP includes dedicated work in each project to oversee equity through the application of Health Equity Audit techniques. The application of the HEA

is based on the use of a minimum set of indicators to highlight priority inequalities to be addressed, and makes use of a survey of good practices that exist or are suggested in the scientific literature. Gender differences and foreign workers are addressed in several programmes devoted to occupational health and safety

Pertaining databases and/or links

In order to monitor actions, measure results and identify areas for intervention, it is essential to have up-to-date, quality data. For this reason, it is a priority to optimise and evolve the databases supporting the Collective Prevention and Public Health Sector, as well as to establish new ones as needed. The following are the main databases used to date: the SMI infectious disease surveillance system (which includes notifications and related special surveillance), the Regional Vaccination Registry (AVR-RT), the system of new diagnoses of HIV infection, the HIV Cohort flow (CO-HIV), the Register of Sports Physicians, the screening flow (SCR and SMG Flows), the databases of the Veterinary Services and the Food Hygiene and Nutrition Services (VETINFO, NSIS) and the Regional Information System for Prevention in the Workplace, to which pertains OReIL-Web- Regional Observatory on Accidents at Work and Occupational Diseases of Emilia-Romagna (www.oreil.it).

For the complete management of the flows and the relevant in-depth analyses, the regional databases such as SDO, LAB, ARA, Cedap, REM, ARP, GRU, SEER of IZSLER are also used. In addition to these, data from lifestyle surveillance systems (PASSI, PASSI d'Argento, OKkio alla salute, HBSC) "capture" the behavioural key factors in all age groups

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Putting occupational health and safety at the centre of institutional and social priorities, first and foremost by approving the new Regional Prevention Plan, strengthening the Public Health Departments and SPALS in each Health Authority, confirming joint work with peer bodies, and enhancing good practices starting with the "asbestos plan steering committee"

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

9. SUPPORT FOR THE MOST VULNERABLE PEOPLE AND THEIR CAREGIVERS

In the course of the eleventh legislative term, as also indicated in the Pact for Work, a further development of the interventions in favour of non-self-sufficient persons (the elderly and people with disabilities) is envisaged, primarily through an increase in the current endowment of resources of the FRNA and a new planning of the services for the most fragile persons, in terms of residency, home care and territorial proximity, encouraging innovative solutions also thanks to co-planning with the Third Sector, starting from the experiences of co-housing, social housing and senior housing, also investing resources of the PNRR.

Projects' presentation and start are scheduled in 2022 by the Social and Health Districts funded by the National Recovery and Resilience Plan (PNRR) for Mission 5 "Inclusion and Cohesion", Component 2 "Social Infrastructure, Families, Communities and the Third Sector". In particular, for Emilia-Romagna, a substantial investment of resources is planned for the 2022-2024 three-year period both in services dedicated to the non-self-sufficient elderly (Investment 1.1 - Support for vulnerable people and prevention of institutionalisation of non-self-sufficient elderly) and for people with disabilities (1.2 - Pathways to independence for people with disabilities). The Region is responsible for the connection and coordination role between the LPS Ministry and the ATSS in charge of the implementation. Thanks to PNRR resources, a substantial investment and increase in housing and innovative housing solutions for both the elderly and disabled is expected for sheltered discharge and home-based care.

In this direction, the 2021-2023 National Plan of Interventions and Social Services introduces a new three-year planning to start actions to support and strengthen social home care addressed to vulnerable people by identifying the activity aimed at ensuring protected discharge among the priority actions to be activated in all the Districts, with a view to its recognition as a LEPS, to be financed with relevant resources from the PNRR in the relevant time horizon of use, with a share of the National Social Policy Fund (FNPS) and the National Fund for Non-self-sufficiency (FNA).

Therefore, it is necessary to guarantee a unitary and integrated vision in the overall government of the resources destined to non-self-sufficiency, by grasping the opportunities offered by the various funding lines and converting them into services for the individual and their household. The increase in the Regional Fund for Non-self-sufficiency for accredited services and those included in the Essential Levels of Care will be pursued with a view to making these services more flexible in their response and more effective in their ability to offer solutions to needs. With the allocation of the National Fund for the 2019-2021 three-year period, a territorial programming in support of home care was launched, thus defining in this area new guidelines for the care allowance and services to support home care.

The improvement of interventions to support family caregivers under [LR 2/2014](#) is implemented with the provision of specific resources, which will be used in the territories through the definition of individual projects that will take into account the needs of the caregiver and provide information, guidance and relief. The evaluation of these projects and of the other training and information initiatives undertaken will be an opportunity to verify the appropriateness of structuring the economic support also by integrating the resources made available by national funds, with particular reference to the "National Fund for Supporting the care and assistance role of the family caregiver".

The resources for "Vita Indipendente" are programmed within the framework of the resources and Guidelines introduced by the National Fund for Non-self-sufficiency for the 2019-2021 three-year period, which during 2022 will be updated at the national level for the three-year period 2022-2024, in particular to ensure self-determination, personal assistance and innovative housing solutions for people with severe and very severe disabilities. Furthermore, in implementation of [Law 112/2016](#) and the related regional implementation acts, we ensure the interventions aimed at people with severe disabilities who are or could be without the

support of family members (Dopo di Noi), thus guaranteeing people with disabilities the possibility to choose where and with whom to live and the housing solutions being suitable for their personal conditions.

The increase in the number of long-term care places will not be sufficient in itself to meet the users' demands, unless it is linked to a precise analysis of the needs and resources that can contribute to achieving a personalised care in the specific life context. The "health budget" and "project budget" formulas, provided for people with disabilities by Laws 112/16 and 227/21, will be extended to the different population targets for which the personalisation of interventions is the most appropriate way to effectively meet the needs in a sustainable framework. At the same time, we will continue the interventions for the transition from undeclared to declared work and the regularisation of the job of household assistants, which will be integrated with other interventions to spread knowledge about the correct hygienic-health behaviours related to the activity they carry out.

Promoting new regulations for senior citizen facilities to reinforce their safety and quality of management. The [Covid-19](#) emergency highlighted the need to strengthen the network of accredited social-health services and social care services, thus stressing the need to introduce innovations in terms of health care, nursing and medical care, and health organisational responsibility. It is planned to update the discipline of social and health care accreditation, also in view of the expiration on 31 December 2022 of numerous social and health care accreditation measures. The updating of the accreditation and authorisation requirements is also foreseen, thus recalling the responsibilities of the Managing Bodies, reviewing the safety standards and the controls to be guaranteed, and foreseeing possible support actions at territorial level by Health Authorities and Local Bodies, including with regard to health professions, which are today largely absorbed by Health Authorities.

More generally, the Region will take an active role with the national legislator, so that the entire discipline that regulates the opening and operation of facilities housing elderly or fragile people is strengthened in terms of safety standards and professionalism required. For the protection of the disabled, by virtue of increasing accessibility to services and in the direction of simplifying bureaucracy, it is planned to establish a regional database that can allow all disabled people in possession of a certification, to enter all ZTL (restricted traffic zones) by registering their vehicles, eliminating the usual specific request for each municipality

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
Implementation tools	<ul style="list-style-type: none"> ▪ Regional and national funds and programmes for non-self-sufficient persons (FRNA, FNA, Dopo di Noi, Caregiver) ▪ Regional accreditation system for social and health services ▪ Discussion tables with public and private stakeholders (Steering Committee on regional welfare, PAR Table, Memorandum of Understanding with FISH and FAND; Caregiver Group)
Other bodies contributing to the action	Local Authorities, AUSL, OO.SS. Trade Unions FISH and FAND Federations, Managing Authorities, Third Sector players
Recipients	Elderly people, people with disabilities, Caregivers , Family carers

Expected results	2023	Throughout the term of office
1. Unitary planning of resources for non-self-sufficiency	■	

2. System analysis and development lines definition for non-self-sufficiency	■	■
3. <u>FNA 2022-2024</u> programme definition and management	■	■
4. Management and development of projects for Vita Indipendente, Dopo di Noi, Caregiver	■	
5. Development and innovation of the non-self-sufficiency system through an increase in availability and in the number of users assisted both in a facility and at home		■
6. Definition and implementation of new rules within the accreditation system	■	
7. Completing the implementation of new rules within the accreditation system		■
8. Increase in the number of residential and semi-residential places for the elderly and for people with disabilities. Within the increase of the funds for non-self-sufficiency, we will especially increase the regional number of non-temporary long-term care places that will make it possible to increase their availability in all the territories: achievement of coverage equal to 3% of the population aged ≥ 64 years		■
9. Increase in the number of users followed with interventions in support of home care in the context of a new planning of services for the most fragile people, which encourages innovative home care solutions, starting from the experiences of co-housing, social housing and senior housing	■	■
10. Implementation (PNRR), Mission 5 "Inclusion and Cohesion", Component 2 "Social infrastructure, families, communities and the Third Sector" Investments for the elderly and disabled (1.1 and 1.2)	■	

Impacts in terms of equal opportunities and non-discrimination

Activation of individual and community empowerment processes, through the full participation of different local players

Pertaining databases and/or links

Sistema informativo Sanità e Politiche Sociali (Health and Social Policy Information System) -

<https://salute.regione.emilia-romagna.it/siseps>: SMAC - <https://salute.regione.emilia-romagna.it/siseps/politiche-sociali-integrazione-socio-sanitaria/smac>

FAR - <https://salute.regione.emilia-romagna.it/siseps/politiche-sociali-integrazione-socio-sanitaria/far>

GRAD - <https://salute.regione.emilia-romagna.it/siseps/politiche-sociali-integrazione-socio-sanitaria/grad>

FRNA information system CUP 2000 (access reserved for AUSL operators and municipalities enabled to use it)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Increasing the current allocation of resources of the FRNA and implementing a new programming of services for the most vulnerable people, in terms of residence, housing and territorial proximity, stimulating innovative solutions also thanks to the co-design with the Third Sector, starting with the experiences of co-housing, social housing and senior housing, also investing resources from the PNRR. Interventions to support caregivers, independent living projects and "Dopo di Noi" (After Us) should also be intensified by enhancing the valuable collaboration with the associational fabric
 - In light of the pandemic experience, strengthening the safety and quality of social and health services by reviewing accreditation criteria and ensuring the sustainability of public management and the overall balance of the integrated system
 - Pursuing the path of enhancing the professionalism and improving the working conditions of people employed in social work and public services under contract and accreditation, also with a view to qualifying the services themselves, with a specific focus on services for children and those aimed at vulnerable and disabled people
-

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

10. THE SEASON OF INVESTMENT IN HEALTH CARE CONTINUES

Investments in health care continue. They are aimed at a process of modernisation, implementation and safety of the building and plant assets, including both biomedical and information technology, a process in which all the Health Authorities are involved. Interventions that are necessary and complementary to those of the PNRR for achieving the rationalisation and efficiency of the health services offered and pursuing higher standards of comfort, reception, and humanisation of facilities while respecting the principles of efficiency, safety, and rationality

Other Councillorships involved	<ul style="list-style-type: none"> Environment, territorial risk management and coastal defence, civil protection
Implementation tools	<ul style="list-style-type: none"> Strong actions in guiding, monitoring and evaluating the planning of structural and technological investments of the Health Authorities Monitoring, evaluation and verification of each Health Authority's three-year investment plan
Other bodies contributing to the action	Health Authorities, IRCCSs, Municipalities where the new hospitals are located (Piacenza, Carpi and Cesena) and, in general, newly built health facilities; Universities (in the case of University Hospitals)
Recipients	Citizens of Emilia-Romagna and Italy

Expected results	2023	Throughout the term of office
1. Completion of the executive design of Cesena hospital	■	
2. Monitoring of the quantitative use of biomedical technologies and regional government actions for the purchase and use of biomedical technologies		■
3. Completion of interventions plan for strengthening and upgrading the health facilities following the Covid-19 emergency		■
4. Design and start of works for the structural and plant engineering interventions and the plans for the supply of biomedical and computer technologies financed with funds as per art. 20 of Law 67/88 (Regional Council Resolution DGR 1811/19 1st part of the Framework Agreement)		■
5. Technical and economic feasibility project for the hospitals of Piacenza and Carpi	■	
6. Completion of the plans for the supply of biomedical and information		■

technologies financed with funds under art. 20 of Law 67/88 (1st part, 5th phase of the Framework Agreement)		
7. Works for the construction of Cesena hospital		■
8. Executive design of the hospitals of Piacenza and Carpi, awarding and start of works		■
9. Completion of 65% of structural and plant interventions financed with funds under art. 20 of Law 67/88 (1st part, V phase of the Framework Agreement)		■

Pertaining databases and/or links

Profiler database

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - health investments

11. RATIONALISATION OF EXPENDITURE AND PROCESSES FOR THE ACQUISITION OF GOODS AND SERVICES FOR REGIONAL BODIES AND THE REGIONAL HEALTH SERVICE

The strategic objective is the optimisation of the methods of purchasing goods and services necessary for the activities of the Region, Regional Bodies and Health Authorities, in order to achieve the containment of expenditure and a greater efficiency in procurement procedures.

The rationalisation of expenditure and processes for the acquisition of goods and services will be achieved through:

1. The centralisation of tender procedures: an increase in the number of tender procedures managed at a regional level by Intercent-ER Agency, the central purchasing office of the Emilia-Romagna Region, identified as an Aggregating Body pursuant to [article 9 of Decree Law 66/2014, converted with amendments by Law 89/2014](#)
2. The planning of purchasing initiatives: the correct planning of tenders is a fundamental lever to ensure the consistency of purchasing initiatives with the institutional priorities of the Region in various sectors (health protection, environmental and social sustainability, digital agenda, etc.). In particular, in the health sector, in order to guarantee a correct and informed planning process, a two-year Master Plan is used, which indicates the tender initiatives to be developed in the two-year period and the level of centralisation envisaged (for the Region, in Area Vasta, at entity level).
3. The strengthening and rationalisation of the structures in charge of purchasing: a stronger integration between the structures that carry out purchasing procedures has been achieved. In this way, the production capacity of the regional purchasing centre Intercent-ER has been increased and a progressive standardisation of procedures and practices is being achieved.
4. The use of telematic purchasing tools: in line with EU recommendations and guidelines, the complete computerisation of the purchasing cycle is underway. The new e-procurement platform implemented by [Intercent-ER Agency](#) has been made available to all regional bodies and Health Authorities as well as to all Local Authorities that have requested it.
5. The use of environmental and social sustainability criteria: the sustainability of purchases of goods and services, in addition to producing benefits for the environment and society, is an opportunity to increase the potential and innovativeness of the production system. The Agency has always paid great attention to the sustainability of purchases, and will continue, in accordance with the guidelines of the Council, to systematically verify the inclusion of green and social criteria in tender procedures.
6. The strengthening of competences and management systems: in the last years the Agency has undertaken a process for strengthening competences and processes through the achievement of ISO 9001 Quality System certification, ISO 27001 Information Security System certification and, being the first among the regional system bodies, ISO 37001 Anti-Corruption Management System certification. Furthermore, specific training programmes have been adopted for the Persons in Charge of the Procedures of tender initiatives

**Other
Councillorships
involved**

- Environment, territorial risk management and coastal defence, civil protection
- Budget, human resources, heritage and institutional reorganisation

Other bodies contributing to the action	Intercent-ER Agency	
Recipients	Regional bodies, Health Authorities, Regional territory authorities	
Expected results	2023	Throughout the term of office
1. Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro)	1.60	1.65
2. % of expenditure for goods and services in healthcare managed at regional level	56%	57%
3. Full operation of the system for the governance and monitoring of expenditure on goods and services with the development of a reporting system	yes	
4. Design and implementation of an Open data system on the purchase of goods and services by the regional administrations		yes
5. Reinforcement of the use of environmental and social sustainability clauses (including gender responsible public procurement) in the purchasing procedures for goods and services and systematic monitoring and reporting	yes	
6. Definition and implementation of support services to Territorial bodies for the acquisition of goods and services and, in case of approval of the draft law No. 5150/2022 amending LR 11/2004, also in the field of works		yes
Impact on Local Authorities	The Intercent-ER Agency's framework agreements, SATER platform and NoTIER must be usable by Local Authorities in the area. In addition, provision is made for the definition of support services to bodies for the acquisitions of goods, services and works	
Impacts in terms of equal opportunities and non-discrimination		
Inclusion of Gender responsive public procurement (GRPP) clauses in tender procedures		
Pertaining databases and/or links		
https://intercenter.regione.emilia-romagna.it/		

12. QUALIFYING WORK IN HEALTH CARE

Hiring and stabilisation policies. Also in the wake of the recent pandemic wave, which has had a strong impact on the National and Regional Health Service, it is deemed to be strategic to continue with the actions to enhance, adjust and strengthen the entity's staff, by giving continuity to the planning of recruitment, through the Three-Year Plans and the Agreements signed with the OO.SS. (reference Trade Unions), and ensuring the coverage of at least 100% of the annual turnover, which will concern all the professional qualifications of health personnel. It is a particularly challenging goal in light of a nationally prominent context that in the pandemic years highlighted the lack of trained and available health and nursing personnel in the labour market compared to the actual need.

The continuation of activities linked to the stabilisation of precarious employment relationships will certainly be a high priority, in implementation of the regulations in force (DLGS 75/2017 and subs. mod. and int.) and to materialise the commitments undertaken with the Trade Unions; initiatives aimed at the qualification and recognition of the professionalism acquired, the employment in critical and difficult areas and the fight against temporary precarious employment.

Support for specialist medical training. Consistent with the goals of adjusting and strengthening the workforce of the Regional Health Service as well as with the intention of expanding opportunities for the enhancement of professional skills, also in light of future needs, the significant 2022 increase in additional specialist training contracts and scholarships for the training of general practitioners funded directly by the Region is confirmed for 2023. Dialogue will continue with the Universities, also within the Regional Steering Committee, to support the attractiveness of the specialisation schools and paths for the enhancement of skills, also through the implementation of legislative provisions that favour the professional integration of doctors in training at Health Authorities.

The involvement of and comparison with the Regional Observatory for Specialist Training will be ensured, in order to consider in an integrated perspective the needs of the Regional Health Service with the training potential of the degree courses in medicine and surgery as well as specialisation schools.

The Regional Steering Committee also mandated the Regional Observatory for Specialist Training to proceed with the revision of the Regional Protocol on Specialist Training.

Update of the Region - Universities Memorandum of Understanding. The collaboration between Universities and Health Authorities is essential to ensure the widespread integration between care, teaching and research activities. The Region-University memorandum in place has helped to promote the integration of care and research, the identification of common research directions and themes, the definition of common rules for clinical trials, the joint planning of additional sites necessary for teaching and research activities. What has been implemented will have to be assessed within the period of validity of the memorandum, with particular attention to the joint Region-University evaluation of the healthcare planning and to the evaluation of local implementation agreements, also with the aim of increasingly promoting collaboration between Health Authorities and Universities in specialist training activities. Finally, the confrontation process necessary for the definition of the new Region-Universities Memorandum of Understanding must be initiated even before the natural expiration of the existing one.

Achievement of full potential of human capital. The training of Regional Health Service staff is crucial to enhance professional skills, thus adapting them to new care needs and organisational innovations. To provide training programmes that respond to the regional objectives for change, continuous innovation is required in the training procedures and tools

used, with online training and assessment of the transferability of the lessons learned and the impact of the training delivered in organisations

Other Councillorships involved	<ul style="list-style-type: none"> Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> Planning Acts, Laws and Regulations, Directives, Guidelines and Orientation, Resolutions, Agreements, Annual PTFP or staff requirement plans, GRU Coordination of the training structures of Health Authorities, experimentation and implementation of innovative methods, evaluation of the impact of training programmes Pathway for updating the Region-University Protocol Pathway for Updating the Regional Protocol on Specialist Medical Training
Other bodies contributing to the action	Regional Health and Social Agency, SSR Regional Health Service Companies, O.I.V. independent assessment body, Universities and Regional Health Service Bodies
Recipients	Companies and bodies of the SSR, Human resources employed in the SSR, Doctors in training, University staff

Expected results	2023	Throughout the term of office
1. Preparation and implementation of the Three-Year Plan of Staff Requirements, focusing on the improvement and expansion of workforces	■	■
2. Turnover coverage compensating for at least 100% of those leaving the system, in all professional roles, consistent with the actual availability of personnel in the labour market	■	■
3. Compliance with the Agreements signed with the Trade Unions and the relevant law with regard to the permanent employment of staff initially working under temporary precarious contracts of various kinds, thus eliminating the relevant cost	■	■
4. Confirmation of the 2022 increase in the number of additional specialist training contracts over the number funded the previous year	■	■
5. Joint assessment by Region - Universities of lines for technical and institutional simplification	■	■
6. Regional programme to encourage e-learning as a necessary response to the Covid-19 pandemic	■	■

7. Implementation of simplification measures in institutional and managerial relations between Region and Universities	■	■
8. Preparatory path to the definition of the new Region-University Memorandum	■	■

Impact on Local Authorities

Very significant in that the development, promotion, and sharing of policies for the qualification, enhancement and strengthening of personnel and the multi-year planning phase are fundamental to the achievement of the results that impact the quality of the activity carried out by health workers, that of the services provided and consequently access to care and, in keeping with national regulations, the control of spending and therefore, as a consequence, the achievement of the objectives of the Directorates General.

With regard to specialised medical training and the Region-University Memorandum of Understanding, the actions contribute to the implementation of the objectives planned in the territories, to meet the demand for health care and promotion of research

Impacts in terms of equal opportunities and non-discrimination

Actions in the field of specialised medical training will be able to contribute to the employment of specialised professional profiles, without discrimination on the grounds of gender or territorial origin.

Actions under the Regional-University Memoranda of Understanding can contribute to reducing the time and burden of decision-making involving the Region and the University, thereby fostering the development of teaching and scientific activities

Pertaining databases and/or links

Single software IT platform, in use by the Health Authorities (GRU)

Anagrafe dell'Offerta formativa, Information system of the Ministry of University and Research for the identification of training needs

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Opening a new season of recruitment and enhancement of health and social-health personnel at all levels, in collaboration with medical schools with a view to planning for needs, recovering the gap of the last decade and bringing a new generation of physicians, nurses, assistants and technicians into the Regional Health Service, facilitating their recruitment to inland and mountain areas

The 2030 Agenda Regional Strategy for Sustainable Development



Mission: Health Protection

Regional budget

Current ordinary financing for guaranteeing the essential levels of care

13. HEALTH RESEARCH

The Emilia-Romagna Region has a long, impressive tradition in health research, and every year it is at the top of the national rankings in the number of programmes approved and funded. In response to the [Covid-19](#) pandemic, researchers from Universities, Scientific Institutes for Research and Treatment (IRCCS) and Health Authorities of the Region have been involved in a large number of studies at regional, national and international level. The new Research and Innovation System of the Regional Health Service, approved in 2019, defines the regional measures necessary to encourage research and innovation, as a pre-condition for the excellence of the Regional Health Service, and to improve the integration of policies and activities to support research.

These include promoting the construction of a "research system" within the Health Authorities and IRCCS, as part of clinical networks, to encourage collaborative projects and the sharing of methodological skills, resources and technologies, the definition of a multiannual regional plan on health research, the funding of research projects on issues of interest to the Regional Health Service, the implementation of a better integration of policies and activities in support of research, the involvement of citizens and patient associations

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment and training 	
Implementation tools	<ul style="list-style-type: none"> ▪ Support for research and clinical trials, including for the prevention and treatment of COVID-19 in an integrated manner with the activities implemented in this area by the Councillorship for schools, universities, research, digital agenda ▪ Implementation of the actions envisaged by the Document "Research and Innovation System in the Regional Health Service - Emilia-Romagna Region (SIRIS-ER)" referred to in DGR 910/2019, with particular regard to the definition of a three-year Regional Plan on health research, the promotion of the networking of Scientific Hospitalisation and Care Institutes (IRCCS) and clinical research networks, the activation of training programmes aimed at enhancing health research skills, the involvement of patients and citizens, actions to promote the creation of common platforms on research and the harmonisation of administrative support activities for research 	
Other bodies contributing to the action	Regional Health and Social Agency, Health Authorities, IRCCS, University System of the Emilia-Romagna Region, ART-ER	
Recipients	Population, Social Security Residents, Health and Social Workers, Researchers	
Expected results	2023	Throughout the term of office
1. Definition of common rules for research activities through the	■	

implementation documents provided by the Regional Council Resolution DGR 910/2019		
2. Monitoring of research activities on the basis of tested methodologies	■	
3. Evidence of patient and citizen involvement in research activities	■	
4. Actions to support the promotion of rigour and integrity in research, according to the indications of the Regional Council Resolution DGR 910/2019	■	
5. Governance of the newly reconstituted Territorial Ethics Committees in the light of European Reg. 536/2014	■	
6. Regional training programme on research methodology in the health sector		■
7. Full implementation of new organisational structures and increase in health research skills		■
8. Harmonisation of methodologies and procedures		■
9. Increase in the attractiveness of testing activities		■

Impacts in terms of equal opportunities and non-discrimination

Increasing opportunities for patients and citizens to participate in research projects, with a focus on clinical trials

Pertaining databases and/or links

Promoting research in the SSR Regional Health Service:

<https://assr.regione.emilia-romagna.it/attivita/governo-ricerca/intro>

Regional platform on health research in Emilia-Romagna (SIRER) <https://assr.regione.emilia-romagna.it/attivita/governo-ricerca/sirer>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Pursuing and strengthening investment in research and development through the network of universities and research centres, maximising the potential of the Big Data infrastructures available and under construction, and building a more synergistic and cooperative relationship with local companies, starting with the biomedical district

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current additional funding for levels of care above the essential ones

14. PROMOTION OF THE ROLE OF THE PHARMACY AS A LOCAL PROXIMITY HEALTH FACILITY

For some time now, the Emilia-Romagna Region has been promoting and supporting the growth of the role of affiliated pharmacies as territorial services that can benefit the community with a view to proximity assistance guaranteed by expert and trained professionals.

It is the specific goal of the Region, in parallel with the development of territorial services, to increasingly involve affiliated pharmacies by integrating them into the health service networks on issues such as early interception of health needs, prevention and proper treatment management of chronic patients included in multi-professional diagnostic therapeutic care pathways (diabetes, cardiovascular and respiratory diseases) to facilitate proper medication intake and detection of adverse effects.

As it also emerged in the pandemic phase, pharmacies are important and widely spread health facilities that will be further enhanced to bring assistance and services closer and closer to citizens with a view to territorial care.

In particular, support is given to rural pharmacies, in implementation of the provisions of Regional Law No. 2/2016: rural pharmacies are important centres of the SSR for the provision of services; in reshaping the role of rural pharmacies, particular attention will be paid to channelling to them the function of drug dispensing point for the residents of that area; economic contributions are given to rural pharmacies with low turnover in order to support the capillarity of pharmacies protecting rural areas.

Also within the framework of the provisions of LR 2/2016, through the coordination of the municipalities, the Region collects the organic plans of pharmacies and carries out the competitive procedures for the assignment of pharmaceutical locations for opening new pharmacies

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mountain and remote areas territorial planning and equal opportunities ▪ Budget, human resources, heritage and institutional reorganisation
Implementation tools	<ul style="list-style-type: none"> ▪ Development of the service pharmacy implementation programme. Increasing the role of affiliated pharmacies towards a community pharmacy operating in a network with healthcare professionals and facilities: tools will be developed to proactively stimulate patient compliance with drug therapies; pharmacists will conduct structured interviews with patients suffering from certain chronic diseases to promote compliance with the therapy, perform drug verification before the pharmacological check by the doctor, educate on drug taking and report suspected adverse reactions as part of pharmacovigilance. The results of the interviews are made available to the doctors treating the patient for follow-up activities ▪ Pharmacies provide front-office services, promoting the issue of the digital identity (SPID) preparatory to consultation of the

	<p>Electronic Health Record, with support for consultation of the same by citizens</p> <ul style="list-style-type: none"> ▪ Pharmacies are involved in regional health screening programmes, including cancer screening ▪ Rural pharmacies are granted regional subsidies on the basis of a ranking that takes into account the turnover of the pharmacy itself and serve as drug dispensing point for the residents of that area ▪ Management of competitive procedures for the opening of new pharmacies ▪ Development of new functions performed by pharmacies in the administration of vaccines to accelerate adherence to regional vaccination campaigns by the population ▪ Experimentation of telemonitoring activities in close relationship with primary or specialist medicine, intervening in specific areas identified by needs analyses
Other bodies contributing to the action	Affiliated pharmacy associations, municipal administrations, GPs, PLSs, territorial social-health conferences, Health Authorities

Recipients Population

Expected results	2023	Throughout the term of office
1. Development of the implementation of structured interviews of patients with certain chronic diseases to promote compliance with therapy, carry out drug verification before the pharmacological check by the doctor, educate on medication and report suspected adverse reactions as part of pharmacovigilance. The results of the interviews are made available to the doctors treating the patient for follow-up activities	■	■
2. Activation of SPID and promotion of FSE electronic health record consultation by citizens	■	■
3. Definition of the contents of the new Agreement with affiliated pharmacies for carrying out activities related to the Service Pharmacy	■	
4. Implementation of the provisions of the new Agreement on the Service Pharmacy with affiliated pharmacies, with particular reference to the overall care of patients living in disadvantaged areas	■	
5. Experimentation relating to the provision of telemedicine/telemonitoring services in close connection with primary or specialist medicine, intervening in specific areas identified by the needs analysis		■

6. Assignment of new pharmaceutical locations following regional competitive procedures



Pertaining databases and/or links

PTR: <https://salute.regione.emilia-romagna.it/ssr/strumenti-e-informazioni/ptr>

ReportER #OpenData:

<https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage>

Drug therapy safety: <https://salute.regione.emilia-romagna.it/farmaci/sicurezza-della-terapia-farmacologica>

Pharmacovigilance in the Emilia-Romagna Region <https://salute.regione.emilia-romagna.it/farmaci/farmacovigilanza/farmacovigilanza>

Extraordinary pharmacy competition <https://salute.regione.emilia-romagna.it/farmaci/concorso-pubblico-straordinario-per-nuove-farmacie>

Economic contribution to rural pharmacies <https://salute.regione.emilia-romagna.it/farmaci/farmacie-rurali>

Organic Pharmacy Plan <https://salute.regione.emilia-romagna.it/farmaci/pianta-organica-farm>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Strengthening the regional health, socio-health and social infrastructure, adapting and modernising the hospital network on the one hand, strengthening the network of territorial services, starting with Local Outpatient Clinics, on the other; investing in the most modern technologies and digital for a telemedicine and teleassistance network, on a stronger accessibility that increases proximity, widespread territorial presence and home care; strengthening the integration between health, socio-health and social services, having as reference the most advanced experiences at the European level

Digital transformation

- Health and social care: in a logic of strengthening territorial socio-healthcare services and promoting proximity and home care, investing in a digital transformation of health and social care, aimed, in particular, at enhancing the activities usable in telemedicine and, more generally, at defining new organisational and technological models aimed at improving care processes (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Health Protection

Regional health service - current ordinary financing for guaranteeing the essential levels of care

15. APPROPRIATE AND IMMEDIATE ACCESS TO INNOVATIVE DRUGS AND CANCER TREATMENTS

The Regional Drug Commission (CRF, a multidisciplinary group representing all the stakeholders involved in the regional management of pharmaceuticals) and its scientific office constantly evaluate new drugs on the market or new indications of already available drugs through a critical analysis of the evidence by applying an explicit methodology. The Commission also works to ensure that innovative and brand new cancer drugs are made available to clinicians at once, by including them in the Regional Drug Formulary (PTR). To facilitate the appropriate use of drugs and the correct allocation of funding, the CRF does not simply update the Regional Drug Formulary, but also specifies their therapeutic use.

For topics of particular clinical relevance, the CRF provides for the involvement of regional multidisciplinary working groups in order to qualify and share decisions. The CRF also guarantees the coordination of the scientific secretariats of the three Regional Drug Commissions of Area Vasta.

The Region carries out periodic meetings with Health Authorities aimed at planning and monitoring trends in drug expenditure and consumption

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Budget, human resources, heritage and institutional reorganisation
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In order to make new drugs and in particular innovative drugs rapidly available, the Regional Drug Commission (CRF) evaluates their place in therapy, using investigations prepared by its Scientific Secretariat consisting of a critical analysis of the available evidence on efficacy and safety.

To this end, the CRF:

- Meets monthly on the basis of a special work schedule;
- For topics of particular clinical relevance, makes use of specific regional multidisciplinary working groups comprising a representation of the professionals involved in the management of a given pathology from various companies;
- Defines from time to time, for the classes of drugs whose use is particularly critical from the point of view of efficacy, safety or sustainability, the mandate to such Working Groups.

Implementation tools

The Working Groups:

- Develop treatment recommendations, guidelines and utilisation forecasts;
- When conditions are met, they carry out cost/opportunity assessments to favour competition at the time of purchase;

Among the Working Groups, the following are permanently active: a Working Group on cancer drugs (GReFO), a Working Group on neurological drugs, which in turn is divided into subgroups of disease-specific groups (Parkinson's disease, multiple sclerosis, migraine), a Working Group on biological drug in rheumatology, dermatology and the treatment of chronic inflammatory bowel diseases.

The documents produced by the Working Groups:

- Are assessed for approval by the CRF and become an integral part of the PTR;
- In addition to the definition of the place in therapy, they contain indicators of expected use for which monitoring is foreseen and whose outcomes are shared with the Health Authorities.
- The Coordination of the scientific secretariats of the Pharmacy Commissions of Area Vasta liaises with the three Pharmacy Commissions of Area Vasta, also with a view to the dissemination and implementation at local level of the decisions taken

Other bodies

contributing to the action

Professionals, Health Authorities, Patient Associations

Recipients

Population, users assisted by the SSR Regional health care system

Expected results	2023	Throughout the term of office
1. Meetings of the Regional Drug Commission and the relative Resolution updating the PTR Formulary	■	■
2. Production of recommendations on the use of medicines by active working groups	■	■
3. GReFO Working Group support to the CRF in the evaluation of innovative cancer drugs	■	■
4. Involvement of the secretariats of the drug commissions of Area Vasta on issues and decisions taken by the CRF with a view to their local implementation	■	■
5. Pharmaceutical expenditure planning and monitoring of drug prescription trends, with particular reference to innovative and brand new cancer drugs	■	■

Pertaining databases and/or links

PTR: <https://salute.regione.emilia-romagna.it/ssr/strumenti-e-informazioni/ptr>

ReportER #OpenData:

<https://applicazioni.regione.emilia-romagna.it/ReportER/restricted/DashboardMainPage>

Oncology Database: <https://salute.regione.emilia-romagna.it/siseps/sanita/dbo>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Health Protection

Regional budget

Regional health service - current ordinary financing for guaranteeing the essential levels of care

16. UNIFICATION OF THE HEALTH AUTHORITIES OF THE PROVINCES OF PARMA AND FERRARA

The redefinition of the governance and management of health services through the identification of new "optimal" territorial areas for the Health Authorities that consider the best configuration of health and social services - both at territorial and hospital level - and new organisational models, also in a post-pandemic review of the same, aims to unify the Health Authorities of the provinces of Parma and Ferrara upon approval of the experimental management by the relevant ministries.

Start of the work by the multi-professional technical group on a provincial basis envisaged by DGR 2281/2021 and established by DET 7868/2022 to verify the feasibility conditions of the unification project with regard to organisational, economic, legal and governance aspects

Implementation tools	Draft Experimental Protocol to be submitted to the competent Ministries (Ministry of Health, MEF and MIUR) after sharing and discussion with the stakeholders
Other bodies contributing to the action	Health Authorities, Ministry of Health, Ministry of Economy and Finance, MIUR
Recipients	Directorate General of Personal Care, Health and Welfare, Health Authorities

Expected results	2023	Throughout the term of office
1. Transversal and multidisciplinary integration to improve LEA delivery	■	■
2. Proposal of an experimental protocol to be submitted to the relevant ministries for approval	■	
3. New organisational set-up of Health Authorities in the provinces of Parma and Ferrara based on the experimental protocol		■

Impacts in terms of equal opportunities and non-discrimination

Ensuring citizens receive the Essential Levels of Care in a context of fair and universalistic access to care

Pertaining databases and/or links

<https://demetra.regione.emilia-romagna.it/al/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Regional budget

Health Protection
Single regional policy for health protection

MAURO FELICORI

Councillor for culture and landscape

Culture produces development by acting on the community, encouraging people to be open-minded, to seek for knowledge, and thus to be more likely to produce and embrace innovation.

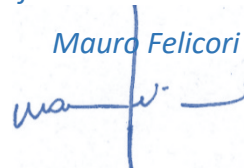
The enhancement of the potential for innovation in the artistic, cultural and creative sector of Emilia-Romagna wants to be one of the keys to promoting the restart and revival of a sector that, among the hardest hit by the effects of the pandemic, contributes to creating added value to the economic and social system. In response to the Covid-19 emergency and the long periods of suspension for cultural activities, the Region intervened, either directly or in collaboration with the investee entities, with various actions to support the operators: where the regional legislation in force allowed it, appropriate changes and simplifications in the procedures were made to guarantee regional support to cultural entities. Various initiatives have been promoted to keep alive the relationship between citizens and cultural events, particularly in the field of live shows, cinema and audiovisuals, cultural promotion and memory.

The possibilities offered by the new digital modalities have allowed to give continuity to creative production and its fruition, but they have also represented an opportunity to enlarge the public through the use of new access channels and new languages. Emilia-Romagna is already amongst Italy's top regions in terms of its population's consumption of culture and still has margin for growth as a polycentric creativity and arts metropolis, taking on Europe's greatest cultural centres. A region of talents, educated at outstanding universities, can constantly grow its importance in audiovisuals, performing arts, information and publishing. In spite of the progress due to the growth in educational levels during the last fifty years, even now not everyone in the population is a consumer of culture, which should, on the other hand, be a tool for inclusion and for combating inequality. Cultural policy and social policy must therefore complement each other, museums and libraries must attract a new kind of users. Arts are undergoing renewal, moving into new technologies and becoming more global; they open out to a new audience, need new spaces, can contribute to the rebirth of our historic heritage, and demand regeneration through the best environmental methods. As we have seen even during the epidemic, the new world originates from digital technology, which is moving into our daily lives and guiding the strategies of nations. The encounters between information technologies and human sciences, between engineers and the humanities, will enrich cultural life, bringing it closer to young people, giving it a new audience and offering artists fresh creative opportunities. Memory, which constitutes our identity, is an impressive tool for the development of strategies for the future.

Due to its position, Emilia-Romagna is one big history book, and it is our duty to make it easier for all to read. New objectives require new tools, and a government capable of innovating constantly adapts its tools to its new ambitions.

Councillor for culture and landscape

Mauro Felicori

A handwritten signature in blue ink, appearing to read 'mauro felicori', written over a vertical line that extends from the text above.

1. EMILIA-ROMAGNA, MAJOR ITALIAN CREATIVITY HUB

Being already amongst the leaders in terms of residents' cultural consumption, Emilia-Romagna can reinforce its ability to compete with the top European cities as a polycentric arts and creativity metropolis by supporting the cultural production lines in audiovisuals, performing arts, information and publishing.

The following are planned for this purpose:

- Actions to develop entrepreneurial potentials and capabilities in film, music and theatre, but also in cultural heritage, with a particular focus on the potentials of digital media
- Implementation of the Law for the promotion of regional publishing
- Support for the international circulation of the Region's artistic products
- Reinforcement of the cultural infrastructure

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programmes, provided for by LR 20/2014 (cinema), by LR 2/2018 (music), by LR 13/1999 (entertainment) ▪ Public notices for the allocation of grants on projects and agreements with public and private bodies ▪ Monitoring and defining the cultural and institutional missions of investee organisations
Other bodies contributing to the action	ERT Foundation, Arturo Toscanini Foundation, National Dance Foundation, Municipal Theatre Foundation of Bologna, ATER Foundation, Local Authorities and their associative forms, Trade Associations and representation of the performing arts companies, Universities, Emilia-Romagna Region's shareholdings in the performing arts sector
Recipients	Associations, Companies, Foundations, Promotion and Production Organisations in the field of entertainment and publishing

Expected results	2023	Throughout the term of office
1. Implementation of the Law for the promotion of publishing		■
2. Implementation of the three-year programmes approved under the regional laws on cinema and the audiovisual sector, on the development of the music sector, cultural heritage		■

3. Implementation of the three-year programme approved under the regional law on entertainment		■
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Impact on Local Authorities

The impact is significant in a context of limited local finance resources allocated to cultural policies, which has impoverished the associative and entrepreneurial fabric and communities. The aim is to increase production opportunities and promote cultural consumption

Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production

Emilia-Romagna, a region of work, businesses and opportunities

- Strengthening the enterprises and supply chains of cultural and creative industries in close relation to the enhancement of cultural heritage and actions to support entertainment, film, audiovisual, and publishing industries

Digital transformation

- Arts and cultural production: supporting the widespread application of digital technologies to the arts and cultural production, performing arts venues, museums and the network of libraries and historical archives, strengthening their educational and dissemination function (Challenge 4 Data Valley Bene Comune (Common Asset) - Digital transformation of productive sectors and services)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

2. INCREASING DIGITALISATION AND BOOSTING CULTURAL CONSUMPTION

Increasing cultural consumption as a tool for inclusion and for combating inequalities, integrating cultural and social policies and attracting a new public to museums and libraries, measures and advice to facilitate the growing application of digital technologies to the cataloguing, use and marketing of museums and cultural assets, and the digitalisation of the historic heritage of books and archives:

- Inclusion of the Emilia-Romagna cultural databases in the world networks
- Digital integration of booking services, access (*cards*), marketing and implementation of quality standards for museums, archives and libraries
- Upgrading and innovation of libraries as a space for lifelong learning, access to digital libraries, non-school education
- Preparation and implementation of programmes for the access to Italian culture for new Italians and for the promotion of their cultures of origin

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programme foreseen by LR 18/2000 ▪ Three-year programme implementing LR 37/1994 ▪ Public calls for project grants ▪ Agreements with public and private bodies
Other bodies contributing to the action	Local Authorities and their associative forms, trade associations, trade unions
Recipients	Citizens and users of cultural services, municipalities, unions of municipalities, public and private institutions

Expected results	2023	Throughout the term of office
1. Increase in digital loans made by libraries compared to 2019	■	
2. Increase in the indices of cultural consumption		■

Impact on Local Authorities

Through the instruments provided by [LR 18/2000](#) and by [LR 37/1994](#), a significant impact is recorded on the activities of cultural institutes of the territories, guaranteeing the implementation of a plurality of interventions and initiatives and the diversification and qualification of the cultural services of Local Authorities, thus producing an undisputed positive impact on the financial sustainability of the services themselves. Furthermore, the criteria identified favour collaboration projects and the systematisation of services with a view to planning of a district or union of Municipalities

Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

<https://patrimonioculturale.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Digital transformation**

- Arts and cultural production: supporting the widespread application of digital technologies to the arts and cultural production, performing arts venues, museums and the network of libraries and historical archives, strengthening their educational and dissemination function (Challenge 4 Data Valley Bene Comune (Common Asset) - Digital transformation of productive sectors and services)
-

The 2030 Agenda Regional Strategy for Sustainable Development**Regional budget****Protection and enhancement of cultural heritage and activities**

Cultural activities and miscellaneous interventions in the cultural sector

3. NETWORKING OF WARTIME ATROCITY LOCATIONS, PEACE EDUCATION

Memory, which constitutes our identity, is an impressive tool for the development of strategies for the future. Due to its position, Emilia-Romagna is one big history book, and it is our duty to make it easier for all to read:

- Digitisation of the heritage of historical institutes
- Creation, in partnership with Municipalities and foundations, of a region-wide system of memory sites
- Completion, coordination and publication online of the atrocities database
- Relaunch of the international role of Monte Sole Peace School, Monte Sole Commemoration Park and other atrocity sites as places where people, especially the youngsters, can come together

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
Implementation tools	<ul style="list-style-type: none"> ▪ Three-year programme foreseen by LR 3/2016 ▪ Public calls for project grants ▪ Agreements with public and private bodies
Other bodies contributing to the action	Monte Sole Peace School Foundation, Local Authorities and their associations, historical institutes
Recipients	Municipalities, Unions of Municipalities, Public and Private Institutions

Expected results	2023	Throughout the term of office
1. Implementation of art. 4 of Regional Law 3/2021		■
2. Digitisation of the heritage of historical institutes		■
3. Creation of a widespread system of memory sites		■
4. Completion, coordination and publication online of the atrocities database		■
5. Relaunch of the international role of Monte Sole Peace School, Monte Sole Commemoration Park and other atrocity sites as places where people, especially the youngsters, can come together		■

Impact on Local Authorities	Supporting the interventions of organisations and associations will have a significant impact on Local Authorities, which have less and less financial resources, to value and support projects of organisations and associations being active in co-participation by providing venues and co-designs
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Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://memorianovecento.emiliaromagnacultura.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production
-

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

4. REORGANISATION OF REGIONAL LEGISLATION AND AGENCIES

New objectives require new tools, and a government capable of innovating constantly adapts its tools to its new ambitions:

- Rethinking, with the widest possible involvement, of the legislation on culture, on the one hand with rigorous application of the subsidiarity principle, and on the other equipping the Region to meet the challenges of internationalisation, with the new ambitions of our regional system
- In-house management of cultural assets, with the creation of a brand new Cultural Heritage Sector to operate alongside the existing culture one, both having authoritative expert scientific committees
- Strengthening of ATER Foundation, of the circuit activities to enhance its role of coordinating and supporting municipal theatres, transformation of the “exchanges” office into an agency for the international promotion of Emilia-Romagna’s artistic output

Other bodies contributing to the action	Foundations with regional participation, ATER Foundation
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Recipients	Municipalities, Unions of Municipalities, Public and Private Institutions, Associations, Public and Private bodies
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Expected results	2023	Throughout the term of office
1. Approval and implementation of new regional legislation on the promotion of cultural activities		■
2. New coordinated regional legislation on cultural heritage		■
3. Consolidation of the activities of the regional multidisciplinary programming circuit, reorganisation of the "exchanges" sector into an International Projects Area for the promotion and international distribution of regional artistic productions		■

Impact on Local Authorities	The redefinition of the regulatory architecture is also aimed at redefining the functions of Local Authorities and the relationship between them and the Region
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Impacts in terms of equal opportunities and non-discrimination

The rich system of cultural offerings, in terms of services and actions, contributes to promoting widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

<https://www.emiliaromagnacultura.it/>

<https://patrimonioculturale.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Making the Emilia-Romagna Region a major hub of cultural and creative industries through an investment in specialised post-graduate education, the consolidation of the theatre network, the strengthening of the cinema, music and publishing sectors, and support for widespread cultural production
-

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Protection and enhancement of cultural heritage and activities

Cultural activities and miscellaneous interventions in the cultural sector

BARBARA LORI

Councillor for mountain and remote areas, territorial planning and equal opportunities

The 2021-22 two-year period is being characterised by a strong public investment, unprecedented in terms of planning and resources, which aims to bring the entire society out of the economic crisis into which the Covid pandemic has plunged it. Such a recovery is now threatened by the ongoing war at the borders of the EU, which marks a change of pace in geopolitical relations and has, for Europe and Italy, important economic repercussions.

Nonetheless, never before has our country been able to count on such an impressive amount of resources to invest in its future. Such resources come from the PNRR and the new programming of European funds for 2021-27 and account for 192 billion Euro for Italy coming from the PNRR and 2 billion Euro from Structural Funds to Emilia-Romagna alone.

So much to invest, in short, but also so much to plan and implement. In just a few months we have drafted the Regional Strategy Document and defined the ERDF and ESF operational programmes, approved the Regional Strategy for achieving the 2030 Agenda goals, and are working, together with the Ministry, on the new SNAI 2021-27.

The common denominator of all these initiatives, which define an objective of sustainable development both environmentally, socially and economically, is the awareness that we must first invest in overcoming gaps and inequalities.

Territorial inequalities, for which we have invested and are investing, in our mountain and remote areas, to support entrepreneurship with specific calls to which we have allocated 4 million Euro for the first year, to maintain commercial outlets by supporting multifunctional businesses, to help - with a law that is seeing the light in recent months - the establishment of community cooperatives capable of responding to the specific needs of the territory and to create income opportunities in marginal areas where job opportunities are scarce; to give substance to the new model of green communities that finds one of the three pilot projects chosen within the PNRR in one of our remote areas, Reggio "Montagna del Latte" (Milk mountain).

However, we know that this is not enough to reverse the trend of mountain depopulation. We need housing and services: tenders to support the purchase and renovation of the family home for young people who choose to live in the mountains; local outpatient clinics and community hospitals, implementation of telemedicine and pharmacies that also act as a territorial service for the benefit of the community. We also need schools, community centres and the availability of telephone and broadband services.

This is what we are doing and will continue to do in the coming years, investing the resources from the various sources in a coordinated manner, programming interventions

in a synergistic way, and dedicating a minimum share of 10% of the new European programming to marginal territories.

Thus we plan to build 27 more Community Hospitals, 84 new Local Outpatient Clinics, 23 new schools in the coming years; we intend to build new cell towers and complete the ultra-broad band programme.

And if it is true, as it has already been stated, that several resources to be utilised must also be counterbalanced by a great deal of planning capacity, then it is easy to understand why as a Region we have chosen to invest in strengthening the administrative capabilities of unions and municipalities.

There is also the immense natural heritage, to be preserved and protected for us and for the future of our community. A green network equal to more than 16% of the entire territory of Emilia-Romagna that includes 14 regional parks, 3 national and interregional parks, 15 nature reserves, 34 ecological rebalancing areas, 159 Natura 2000 sites. For such a network we set aside significant resources each year for day-to-day management, to which for the 2021-2023 three-year period we add resources for investments amounting to 3.6 million Euro thanks to the Regional Investment Programme, to which we add the ministerial resources of the National Forest Strategy Fund, which in 2021 alone brought 3.4 million Euro to the Region.

These sites also have an important economic impact in terms of tourism, which we must know how to promote while fully respecting the environmental balance, supporting the maintenance of hiking trails, bringing to light the immense natural heritage that we possess, as is happening with the regional chalk karst areas, which are currently completing the process of inclusion in the World Heritage List.

The Wood is not only about biodiversity, so we will continue with actions and projects to enhance the multifunctional management of the forest in mountain areas, to implement urban forestry in the lowlands, to achieve full recognition of ecosystem services, to optimise public forestry assets, and to qualify workers.

The transition to full implementation of LR 24/17, geared towards the goal of zero land consumption, continues. On the one hand, we continue to economically support municipalities in the implementation of new urban planning instruments, on the other, we are implementing urban regeneration forecasts through substantial appropriations. In fact, the regional call is very recent and, with a ceiling of 47 million Euro, it will allow municipalities - starting with small ones and those in inland and mountain areas - to carry out 80 interventions on public buildings to be restored and re-purposed: libraries, places for young people and centres for the elderly, multi-purpose and sports areas, spaces for cultural, social and welfare activities, as well as tourist facilities. Such recoveries translate into the creation of real community spaces and new opportunities to enhance the area that we will see come to fruition by the end of the legislative term.

As for Equal Opportunities, overcoming gaps and inequalities translates on the one hand into supporting the autonomy of women: support for entrepreneurship through dedicated funds, orientation of young women towards STEM disciplines, combating gender stereotypes at work and in society, effective network of services for work-life balance, education and information to citizens and, in particular, to young people through calls dedicated to Equal Opportunities projects.

On the other hand, the commitment to combating gender-based violence continues, the network of prevention, protection and support for women victims of violence is strengthened with actions to support independent living, inclusion in work reintegration paths, support for anti-violence centres and other players active in the area but also the network for taking charge of and treating abusive men.

Another fundamental strand to be developed is that of the fight against LGBT discrimination, for which we have initiated a fruitful exchange with the regional associations united in a special technical committee to act as an Observatory, and we have started research to collect data on the current situation, both with regard to incidents of discrimination and good practices and services, in order to set up future measures and actions.

*Councillor for mountain and remote
areas, territorial planning and equal
opportunities*

Barbara Lori


1. PROMOTION OF THE IDENTITY AND POTENTIALS OF MOUNTAIN AREAS

Since the beginning of the legislative term, the 121 municipalities in our mountains have been at the centre of a major planning and economic investment, which will continue in the two years that separate us from the end of this term, and which can now also count on the considerable resources of the PNRR and European Funds for the next seven years.

The common denominator of all past and future initiatives, which define an objective of sustainable development both environmentally, socially and economically, is the awareness that we must first invest in overcoming gaps and inequalities.

New job opportunities by supporting mountain entrepreneurship, enhancing natural resources, recognising the value of ecosystem services, promoting the environmental and landscape excellence in which our Region is rich and supporting quality production.

New housing opportunities, with the recovery of buildings to be used as primary residences, but also of public spaces and buildings to be returned, re-purposed, to the community.

Presence of quality services, from education to health, without neglecting the need for a minimum commercial network to guarantee the daily needs of those who live there.

Telephone and telematic coverage of uncovered areas, to guarantee students and workers access to tools that are indispensable today.

Supporting the planning and management capability of Local Authorities through training and technical support.

In short, it is about putting in place a new public policy of transversal development, capable of enhancing mountain policies through integrated strategic territorial planning.

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- New law for the Mountains
- Regional Mountain Programme
- Three-Year Investment Programmes of the Mountain Areas Unions
- Mountain Fund
- Implementation of the development desk
- IRAP relief for companies and incentives for new start-ups
- Contributions to multi-purpose establishments
- Use of European Programming Funds
- Completion of the Ultra-broad band Plan
- Completion of the mobile phone signal reception network
- Periodic calls for the purchase and renovation of the house of residence for young people
- Periodic calls for the recovery and enhancement of the cultural, building and environmental heritage
- New regional law on the regulation, promotion and enhancement of bio-districts

Other bodies contributing to the action

Local Authorities and their associative forms, managing bodies of parks and protected areas, [APT Servizi s.r.l.](#), Tourist Destinations, [ART-ER](#), Lepida, [Regional Civil Protection Agency](#), [ARPAE](#), Land reclamation consortia, Health Authorities, educational institutions, promotion and voluntary associations, employers' and workers' representatives, LAGs

Recipients Emilia-Romagna's institutional, civil, social, economic and environmental system

Expected results	2023	Throughout the term of office
1. Call for the purchase of the house of residence for young people (number of houses involved)	170	1,000
2. Support for mountain entrepreneurship: IRAP call - planned resources equal 12 million Euro/year for 2020-2021-2022		7,086 enterprises financed
3. Mountain Fund to extend its use to support the attractiveness of new enterprises	new call definition and implementation of the previous one	new call definition and implementation of open calls
4. Telephony signal coverage programme	progress 80%	installations 42
5. Implementation of Ultra Broadband coverage	progress 80%	232 ridges
6. Implementation of the Three-Year Investment Programmes of the Mountain Areas Unions	implementation for 2021- 2023	new three-year programming
7. Support for multi-purpose businesses (Regional Law 14/1999) - call for 2021 equal to 800,000 Euro	implementation of the call 2023-24 for € 800,000	end of the call 2023-24 for € 800,000
8. New law for the Mountains		31/12/2024
9. Strengthening the network of social and health services	continuation	continuation
10. Implementation of the Development Desk/LaSTI		31/12/2024
11. Support for bio-districts	first call for bio-districts	implementation of the call

Impacts on Local Authorities

Organisations are the prime managers of social and health services, as well as the ones that best know the needs of their territory, and as such are constantly involved in planning. Equally, the definition of policies for the regeneration of historic centres and the recovery of landscape and architectural excellences starts from the choices of Local Authorities, just as local decision-making in the definition of sustainable paths of tourist attractiveness is essential. In redefining the governance system on which to base the rewriting of the [LR 2/2004](#) the smooth functioning of the institutional relations system must be guaranteed

Impacts in terms of equal opportunities and non-discrimination

The definition of a more efficient network of social and health services in mountain territories will make it possible to respond more effectively to the needs for work-life balance services, which today are still mainly the responsibility of women.

When preparing calls, we must indicate the mechanisms for rewarding female entrepreneurship

Pertaining databases and/or links

<https://territorio.regione.emilia-romagna.it/montagna>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

Emilia-Romagna, a region of work, businesses and opportunities

- Strengthening levers for attracting new investment with high innovation content, environmental sustainability and good employment, with policies dedicated to mountain, inland and peripheral areas, through supply chain pacts, agreements with territories, actions aimed at extending the value chain, strengthening private and public services, and simplifying settlement and development processes

Digital transformation

- Mountain and inland areas: implementing the digitalisation strategy starting with the most peripheral areas, particularly inland and mountainous ones, to truly achieve a 100% digital community (Challenge 7 Data Valley Common Asset - From marginal settings to digital communities)
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The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Sustainable mountain territory development in small municipalities

2. REDUCING REGIONAL IMBALANCES BETWEEN MOUNTAIN/REMOTE AND URBAN AREAS

The objective of a new season of territorial development for remote areas is to reduce the territorial imbalances between the most fragile areas (remote areas, mainly mountainous) and the areas of the region that are poles of attraction and generators of opportunities for growth and social and economic development. This gap was made even more acute and profound by the pandemic crisis, will suffer the adverse effects of the energy crisis generated by the conflict in Ukraine and can only be resolved if policies for remote areas are extended to an Area Vasta scale, so as to make collaboration and partnership networks possible with social, economic and cultural entities.

We must put in place a new cross-cutting development policy, being able to enhance the many experiences of strategic planning promoted by the Region, capitalising on the experience of implementing the National Strategy for remote areas in the 2014-2020 programming cycle, in synergy with other regional policies - starting with those of rural and mountain development - so that the necessary investments can be made in fragile areas. To this end, the [2021-27 Regional Strategic Document](#) directs the 2021-2027 programming of the cohesion policy (ERDF, ESF+ funds), rural development policy (EAFRD), the Fisheries and Aquaculture Fund (EMFAF), in synergy with the substantial resources of the National Recovery and Resilience Plan, and the Development and Cohesion Fund, as well as other national and regional sources to the important objective of reducing infra-regional territorial imbalances, with a reserve of resources destined for regional programmes. The main tool offered by European regulations is Policy Objective 5 "Bringing Europe closer to its citizens", which provides for the implementation of integrated and participatory territorial strategies, and is integrated with other local development tools provided for rural development (Leader approach). The Region has started discussions with territorial coalitions for the preparation of the Territorial Strategies for Mountain and Inland Areas - STAMI in parallel with the definition at national level of the guidelines for the identification of territorial areas eligible for the National Strategy and the publication of the new national map updated to 2020.

From the financial point of view, a principle of territorial concentration is introduced for the 2021-2027 programming period to ensure a share of European funds for cohesion, including RDP and FSC, for interventions specifically dedicated to processes in favour of territorial and local development of remote and mountain areas.

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Coordination structure for unitary planning Inter-Directional Working Group for inland areas Committee for evaluating and verifying public investments
Other bodies contributing to the action	Department for Cohesion Policy, Territorial Cohesion Agency, IGRUE, Local Authorities, representatives of the economic and social partnership, Universities, Associations, ART-ER, Research Organisations, Enterprises, Lepida
Recipients	Local coalitions and communities in inland and vulnerable areas

Expected results	2023	Throughout the term of office
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1. Accompanying the implementation of SNAI Framework Agreements for 2014-2020 regional pilot areas to accelerate the use of funds and increase the effectiveness of interventions	■	■
2. Extension of the remote areas approach to the most distressed mountain municipalities, through the selection of new remote areas, the identification of new territorial strategies and the implementation start	■	■
3. Activation and implementation of the Laboratory in support of Integrated Territorial Strategies (LaSTI) with capacity building functions for Local Authorities	■	■
4. Proposal and testing of tools for the integration of funds to support multidimensional interventions in remote and vulnerable areas (Green Communities pilot project within the PNRR)	■	■

Impact on Local Authorities

For the preparation and implementation of territorial development strategies, a strong collaboration and sharing with the Unions of Municipalities is necessary, as well as with individual municipalities

Impacts in terms of equal opportunities and non-discrimination

Territorial strategies in remote areas are explicitly aimed at increasing services to citizens and can include both socio-health interventions, being able to contribute to the implementation of work-life balance policies and to strengthen the territorial network of welfare services, to protect women and families, and education and training interventions capable of countering cultural stereotypes

Pertaining databases and/or links

<https://fondieuropei.regione.emilia-romagna.it/fondi-strutturali/temi/aree-interne>

<http://territorio.regione.emilia-romagna.it/nucleo-valutazione>

<https://www.agenziacoesione.gov.it/strategia-nazionale-aree-interne/>

https://opencoesione.gov.it/it/lavori_preparatori_2021_2027/

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and

support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General institutional and management services

Single regional policy for institutional, general and management services

3. PROMOTING THE MULTIFUNCTIONALITY AND SUSTAINABLE MANAGEMENT OF FORESTS

Protecting Emilia-Romagna's forests and natural areas means taking up a number of challenges: safeguarding the future of our region's biodiversity, preventing and combating landslide problems, and conserving an invaluable ally in the fight against atmospheric pollution, by enhancing the network of monumental trees. However, it also means offering the residents in mountain areas additional sustainable job opportunities, both in tourism and by boosting forestry production, by developing the supply chain for timber for technological use with high value added but also for the exploitation of the biomass derived from assorted softwoods and other by-products for energy production and other purposes, and, finally, by recognising and increasing the value of ecosystem services and enhancing the forest heritage and public nurseries.

Under a multidisciplinary approach, this objective will be achieved through:

- Actions for sustainable forest management. Approved in the last Legislature, the Regional Forestry Plan is aimed at writing a new model of forest management being able to correspond to multi-objective policies, for a sustainable management and the conservation of biodiversity. It is now a matter of fully implementing it, in synergy with the territories and through dedicated measures of the RDP, for a proper management of the forest and the enhancement of the wood industry also aimed at increasing employment opportunities. Other fundamental tools for sustainable management are forest management plans: to this end, plans will be created or renewed with both regional and RDP resources.
- Realisation of new woodlands in the plain. We will work to encourage the creation of new forest areas in the plains, to develop agroforestry systems and to reorganise the management of publicly owned forest assets, and in particular of the regional state property, in order to build a driving force for the development of good practices to promote new models of sustainable forest management, to enhance other types of forest production as an alternative to those for energy use, non-wood products and the redevelopment of the landscape. Implementation of the new National Forestry Strategy. The implementing decrees of Legislative Decree 34/2018 are transposed by renewing and adapting the regulatory and regional planning instruments of the sector in line with the National Forestry Strategy, relying on the regional guidelines also for the purposes of the forestry measures of the new RDP, promoting the socio-economic development of mountain areas, production chains and the professional qualification of operators in the sector, strengthening ecosystem services within a path for sustainable development and the fight against/adaptation to climate change, undertaken at global and national level and consistent with the new Pact for Climate which the Region intends to implement during the legislative term.
- Renewal of the Plan for forecasting, preventing and fighting forest fires. Some sections of the Plan will be updated to comply with some new regulations and organisational changes in connection with the broader issue of reorganisation of the regional Civil Protection, in synergy with all the players for the proper management and promotion of prevention measures.

The objective also contributes to the Pact for Work and Climate; this is also done through the job opportunities offered by the use of the funds of the RDP for the realisation of interventions of prevention, restoration and environmental redevelopment of the forests as well as for the job opportunities connected to the management of the forests that represent an inexhaustible renewable natural resource, as long as they are managed according to the principles of sustainable forest management.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Forestry Plan ▪ Regional Forestry Regulation ▪ Register of forestry companies and professional qualification system of forestry operator and instructor ▪ Plan for forecasting, preventing and fighting forest fires
Other bodies contributing to the action	Local Authorities in general, Forestry, Parks and Biodiversity Management Bodies, Regional Agency for territorial risk management and Civil Protection, ARPAE, Carabinieri Forestali; Fire Brigade, ANCI, UNCEM; Professional Training Bodies; Trade Associations and professionals
Recipients	Citizens, Agroforestry companies, Forest owners and managers, Forestry consortia

Expected results	2023	Throughout the term of office
1. Transposition of national decrees implementing the rules on the management of the register of forestry undertakings	approval DGR criteria	approval and implementation DGR criteria
2. Activation of new RDP-CSP measures for 2023-2027	activation of the first calls	activation of the calls for 25% of planned funding
3. Increase in the number of qualified companies enrolled in the forestry register compared to the number in the Forestry Plan framework		≥ 20% within the legislative term
4. Maintaining the ratio between the area covered by forest fires and the total forest area of the Region		0.03% within the legislative term
5. Enhancement of ecosystem services		within the legislative term
6. Enhancement of publicly owned forests and redevelopment of public nurseries		within the legislative term
7. Renewal of the Plan for forecasting, preventing and fighting forest fires	update	update
8. Increase in wooded area (hectares)	2,200	4,000

9. Urban forestation and urban parks with plants from regional nurseries (number of plants)	70,000 (2020 to 2023)	100,000 (2020 to 2024)
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Impacts on Local Authorities

Impacts on the activities of forestry bodies are possible in terms of the need to strengthen and upgrade support structures for the implementation of the forestry strategy

Impacts in terms of equal opportunities and non-discrimination

Qualification opportunities for forestry operators, also from non-European countries, operating in the different sectors related to the production of biomass and non-wood forest products (mushrooms, truffles, small fruits, etc. related tourism services)

Pertaining databases and/or links

On the management of administrative procedures provided for by the Forestry Regulations: <https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/pianificazione-forestale/pmpf/pmpf-on-line>

On Forestry Management Plans:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/pianificazione-forestale/assestamento-forestale>

On the Forest Map and the Forest Information System:

<https://datacatalog.regione.emiliaromagna.it/catalogCTA/dataset/sistema-informativo-forestale>

Register of forestry undertakings and forestry workers:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/gestione-forestale/albo-imprese-forestali/albo-imprese-forestali>

On forest habitats and forests included in protected areas and Rete Natura 2000 sites:

<https://ambiente.regione.emilia-romagna.it/it/parchi-natura2000/foreste/gestione-forestale/direttiva-habitat/applicazione-direttiva-habitat>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

Sustainable development and protection of land and the environment

Regional budget

Protected areas, nature parks, nature protection and forestation

4. PROMOTING THE PROTECTION OF BIODIVERSITY

Efforts will be made to improve the knowledge of regional biodiversity in terms of habitats and species of flora and fauna, also with a view to contributing to the implementation of the [2030 European Biodiversity Strategy](#). Appropriate measures will be defined to ensure a favourable conservation status of regional species and habitats with particular attention to those of European interest.

The knowledge of regional biodiversity and the appropriate management measures to ensure its protection and conservation promote the integrity of ecosystems and the provision of various ecosystem services including the action of contrasting and mitigating the effects of climate change.

The following actions will contribute to the achievement of the objective:

- Survey and monitoring activities of regional biodiversity
- Consultation with Local Authorities and stakeholders to develop and update the measures and actions in favour of habitats and species
- Updating the strategic framework [PAF \(Prioritised Action Framework\)](#) for the network [Rete Natura 2000](#) to obtain an effective planning of the resources and actions to be carried out for the protection of biodiversity, with the involvement of all the responsible players, the integration of sector priorities in the different policies and the promotion of synergies in the use of Community funds
- Implementation of the new rules on impact assessment
- Amendment of [Regional Law 24/2011](#) "Reorganisation of the regional system of protected areas and Rete Natura 2000 sites"
- Establishment of a specific steering committee with all the stakeholders for the coordination and support for the development of the Parks and MAB Areas
- New regional legislation on protected monumental trees and new legislation on old-growth forests

For the Climate part, the objective contributes to the Pact for Work and Climate

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism and trade 	
Implementation tools	<ul style="list-style-type: none"> ▪ Revision of LR 24/2011 "Reorganisation of the regional system of protected areas and Rete Natura 2000 sites" ▪ PAF (Prioritised Action Framework) for Rete Natura 2000 ▪ Regional Impact Assessment Directive ▪ New regional legislation on protected monumental trees and new legislation on old-growth forests 	
Other bodies contributing to the action	National, interregional, regional protected area management bodies, universities, ISPRA, Ministry of Ecological Transition	
Recipients	Citizens, Local Authorities, Management bodies of interregional and regional protected areas, Stakeholders	
Expected results	2023	Throughout the term of office
1. Implementation of PAF strategic framework	implementation	implementation
2. Revision of Regional Law 24/2011 (streamlining the governance of	regulatory approval and 1st implementation phase	regulatory approval and implementation

protected areas)		
3. Streamlining and simplifying the management of Rete Natura 2000 sites	approval regional directive	approval and implementation of regional directive
4. New regional legislation on protected monumental trees and new legislation on old-growth forests	implementation of the law	implementation of the law
5. Establishment of a Steering Committee for the support and coordination of the planning and development of Parks and MAB Areas	first report on the proposals made	entry into operation of coordination

Impacts on Local Authorities

Implementation of conservation measures in favour of habitats and species and implementation of active actions financed mainly through EU funds

Pertaining databases and/or links

MinERva – <https://territorio.regione.emilia-romagna.it>
<https://ambiente.regione.emilia-romagna.it/parchi-natura2000>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Protected areas, nature parks, nature protection and forestation

5. PURSUING A ZERO LAND CONSUMPTION BALANCE AND URBAN REGENERATION

The objectives of limiting land consumption and regeneration and reuse of built-up areas have found their regulatory implementation in [Regional Law 24/17](#), the new regional urban planning law (Regional regulations on the protection and use of land) in force since 2018. A direction for managing the territory oriented to environmental protection that now must be fully implemented and governed with the active participation of Local Authorities, in line with the objectives set by the EU (in particular with the objective of zero land consumption by 2050, indicated in the 7th Environment Action Programme, 2014-2020 EAP, and implemented with art. 5 of [Regional Law 24/17](#)), as well as with the adherence to the UN 2030 Agenda for Sustainable Development (2015), transposed with the National Strategy for Sustainable Development, SNSvS, (2017) which defines, among others, the national objective "To stop land consumption".

For the Climate part, this strategic objective contributes to the goal of defining, with all the institutional and social representatives of the regional territory, the new Pact for Work and Climate.

This strategic objective will also have to respond to the need for revival of the construction sector, which requires uniformity and administrative streamlining and support action necessarily linked to quality and sustainability objectives, safety and appropriate training for operators, and correct compliance (in line with the objective of "boosting the construction sector").

In this general context, we propose to act through the following actions.

- 1. Implementation of [LR 24/17](#) and its verification and support to municipalities in the second phase of the transition to the new system of territorial government.** The new regional urban planning law introduced two fundamental principles: zero land consumption and reuse and regeneration of the existing urban and building heritage. Five years after its approval, we need a review and a further step forward for the full implementation of the law, the protection of the environment and the quality of cities, suburbs and villages. An intermediate survey phase is therefore foreseen for the creation of new opportunities in the management of territorial policies and the enhancement of public-private synergies, especially those in support of urban regeneration programmes, consistently with the new Pact for Work and Climate promoted by the Regional Council. In this context, the function of support and guidance to municipalities and Unions of municipalities in the second and last phase of the transitional period of the [LR 24/17](#) is therefore essential. In fact, on 01/01/2022, the four-year period from the entry into force of the new regional town planning law expired, which constituted the first phase of the transitional period, after which the possibility of initiating implementation processes of the forecasts of the old town planning instruments has run out, leading to the forfeiture of the urban expansion forecasts contained in the old plans, which were not affected by such implementation processes. The current second and last phase of the transitional period, which will end on 01/01/2024, will have to see each municipality or Union of municipalities approve its new General Urban Plan (PUG) according to the regulations of [LR 24/17](#). On the same date, the municipalities or Unions will also end the possibility of approving and agreeing on urban development measures implementing the provisions of the old plans. With further appropriate regional interventions for implementing or refining the urban planning law [LR 24/17](#), it will therefore be necessary to ensure that the municipalities and all other territorial authorities in the regional area complete, by 01/01/2024, the transition to the new land governance system and start its management in line with the objectives of limiting land consumption and promoting reuse and urban regeneration set by the same law.

2. **New actions for urban regeneration.** The request for greater autonomy that the Region has made to the national government, pursuant to [art. 116, paragraph 3, of the Constitution](#), is not only conducive to more flexible rules in building rehabilitation, but also aims to establish a single regional fund, with certain and programmable resources, for redevelopment projects that improve the quality of public and private spaces, environmental equipment and energy efficiency, green areas and services, propriety and security of centres and peripheries. The activities aimed at fully implementing the Urban Regeneration Call for Proposals 2018 continue, with interventions governed by framework agreements in almost 50 municipalities in the Region (as of December 2021, 42 Urban Regeneration Contracts had been signed). Priority is given to the start-up phase for the new Call for Proposals 2021-2023, with an allocation of 47 million Euro of regional funding: such a phase will include the approval of the relevant Urban Regeneration Contracts for the funded proposals in October 2022. In addition to an operational management activity, support to the financed municipalities is also foreseen for the better and more organic development of the submitted proposals. At the same time, the HUB for temporary reuse continues and is consolidated, through the implementation route of the RU21 Call for Proposals but also through support and training activities aimed at professionals, associations and public administrations involved in projects for the temporary reuse of abandoned buildings and spaces, as well as through the enhancement of good practices already present and active in the territory. Finally, as regards disused production areas, an identification and monitoring project will be launched to highlight the possibilities for reusing them, thus helping to avoid new land consumption.
3. **New Regional Territorial Landscape Plan and start of the creation of the new Regional Territorial Plan.** As part of the implementation of [Regional Law 24/17](#), we will proceed with the MIC (Ministry of culture) in the joint adaptation of the Regional Territorial Landscape Plan (PTPR) in force according to the Code of Cultural and Environmental Heritage, renewing the agreement with the Ministry for the conclusion of the joint activity. After this fulfilment and following the approval of the Integrated Regional Transport Plan (PRIT), the creation of the new Regional Territorial Plan (PTR) will be started within the legislative term, consistently with the new Pact for Work and Climate.

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Culture and landscape ▪ Mobility and transport, infrastructures, tourism and trade ▪ Economic development and green economy, employment and training
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ Simplification to foster economic recovery: <ul style="list-style-type: none"> - Contribution to national consultation tables for the reform of state building regulations and related disciplines aimed at simplifying procedures - Contribution to the definition of the Pact for Simplification, for urban building matters - Regulatory interventions for the simplification of urban building procedures, also in the context of LR 24/17 ▪ Implementation of Regional Law 24/17 and its verification:

- Supporting Local Authorities in closing the processes of the transitional phase 2018-2023 of [LR 24/17](#) for the regulated implementation of the provisions of the previous urban plans
- Support to Local Authorities in the processes of drafting, approval and management of new General Urban Plans (PUG) and territorial plans of Area Vasta (PTM and PTAV), also through new regional acts of technical coordination
- Creation of training courses aimed at the acquisition of new and more appropriate skills geared towards regeneration and the ability to integrate the policies (European, national and regional) available at the territorial scale
- Verification of the effects of the implementation of [LR 24/17](#) on the environment, cities and regional society, and consequent adjustments, also in the context of the new law for urban regeneration
- Provision of grants to Local Authorities for the preparation of new urban and territorial plans;
- New actions for urban regeneration:
 - Negotiation with the state government [ex art. 116 of the Constitution](#) for greater regional regulatory autonomy of building renovation interventions, and for the establishment of a single regional fund for urban quality
 - Urban regeneration calls and monitoring-evaluation of actions and interventions implemented
 - Training activities for professionals, associations and public administrations
- New Regional Territorial Landscape Plan and start of the creation of the new Regional Territorial Plan:
 - approval and entry into force, with the agreement of Mibact, of the new PTPR, adapted to [Legislative Decree 42/2004](#)
- Starting the definition of the new PTR, with the integration of the new PTPR and PRIT, in coherence with the new Pact for Work and Climate

Other bodies contributing to the action

Local Authorities, economic, trade union and environmental associations, professional associations and boards, players from the cultural world and widespread associations, citizens organised in the forms provided for by [LR 15/2018](#), Mibact

Recipients

Entire regional society

Expected results	2023	Throughout the term of office
1. Urban Regeneration Call 2018	work completion of 25% funded interventions	work completion of 75% funded interventions
2. Urban Regeneration Call 2021	contract awarding 75% of interventions	work completion of 75% funded interventions
3. Monitoring disused production areas	activation Monitoring Observatory	first Monitoring Observatory Report

4. Definition of regional regulatory interventions for the simplification of urban-building processes and urban regeneration in accordance with the evolution of the state regulations		throughout the legislative term
5. Continuation of the adaptation to the Code of Cultural Heritage of the PTPR in collaboration with the relevant Ministry	cartographic integration of the landscape constraints defined by the Code into the cartographic system of the current Regional Landscape Plan	end of the entire process of adaptation of the PTPR to the Code by proceeding to its subsequent integration of the rules for use
6. Transition of all Local Authorities to the new system of urban and territorial planning tools of Area Vasta defined by the Regional Law 24/17 (PUG for Municipalities or Unions, PTAV for Provinces, PTM for Metropolitan Cities)	support and stimulus for the transition, ensuring the continuation of experimental cooperation paths with municipalities, Unions and provinces	continuation of the action to support and stimulate transition, ensuring the continuation of experimental pathways for the cooperation with municipalities, Unions and provinces
7. Full operation of the monitoring systems for the containment of land consumption, to comply with the maximum of 3% increase in land consumption until 2050, compared to the urbanised territory as at 01/01/18 (Regional Law 24/17)	Continuation of the monitoring activity	Continuation of the monitoring activity
8. Start of the creation of the new PTR on the basis of already approved PRIT and PTPR	continuation of activities aimed at such a start-up	continuation of activities aimed at such a start-up

Transition of all municipalities, Unions, provinces and metropolitan cities to the new urban and territorial planning systems of Area Vasta defined by [LR 24/17](#) based on PUG, PTAV and PTM, aimed at reducing soil consumption and promoting urban regeneration

Impact on Local Authorities

- Simplification of urban planning and building processes, while ensuring environmental protection, worker health and safety, legality and transparency of processes
- Implementation of interventions and infrastructural works to drive urban regeneration strategies; activation, in relation to available resources, of further urban and social regeneration programmes
- Increasing the capacity of Local Authorities to activate bottom-up projects in support of community practices and widespread urban and social reuse and regeneration interventions
- Landscape protection effects expressed by the new PTPR on the general and sector planning systems of Municipalities, Unions, Park Authorities, Provinces and Metropolitan Cities. Increase and qualification of

participatory processes and their ability to produce adequate support to the decision-making process

Impacts in terms of equal opportunities and non-discrimination

Urban regeneration and integrated policies for urban areas, as well as the system of definition and management of urban interventions regulated by [LR 24/17](#) aim at increasing transparency and participation in decision-making processes, with the involvement of the weaker categories, both for the general objectives of safety and liveability of built-up areas, and for specific objectives such as accessibility and overcoming architectural barriers in public and private buildings

Pertaining databases and/or links

Minerva: <https://datacatalog.regione.emilia-romagna.it/catalogCTA/>

Territory: <https://territorio.regione.emilia-romagna.it/>

Territory management code: <https://territorio.regione.emilia-romagna.it/codice-territorio>

Urban planning: <https://territorio.regione.emilia-romagna.it/urbanistica>

Land use planning:

<https://territorio.regione.emilia-romagna.it/programmazione-territoriale>

Urban quality: <https://territorio.regione.emilia-romagna.it/qualita-urbana>

Landscape: <https://territorio.regione.emilia-romagna.it/paesaggio>

Observatory for landscape quality:

<https://territorio.regione.emilia-romagna.it/osservatorio-qualita-paesaggio>

Urban Regeneration Call: <https://territorio.regione.emilia-romagna.it/qualita-urbana/rigenerazione-urbana/bando-ru->

HUB - Temporary Reuse: <https://territorio.regione.emilia-romagna.it/qualita-urbana/rigenerazione-urbana/usi-temporanei/hub>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Continuing to strengthen the zero-balance land use strategy and urban regeneration, through a plan for the redevelopment and resilience of cities capable not only of tapping European resources, but also of maximising on a large scale the incentives introduced for the redevelopment, efficiency and safety of buildings
- Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations
- Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Land use planning and housing planning
City and land use planning

6. COMBATING GENDER-BASED VIOLENCE AND EQUAL OPPORTUNITIES

Combating gender-based violence, discrimination and violence based on sexual orientation or gender identity:

Implementation of [LR 6/2014](#): start of actions to implement the regional plan against gender-based violence.

Support and improvement of the network of anti-violence centres and shelters: allocation and assignment of the state fund for policies relating to rights and equal opportunities (art. 19, paragraph 3, [Decree Law 223/2006](#) converted with amendments by [Law 248/2006](#)).

Collection and analysis of data on gender-based violence through ISTAT surveys and the activity of the regional Observatory on gender-based violence.

Implementation of [LR 15/2019](#) "Regional law against discrimination and violence determined by sexual orientation or gender identity": continuation of the activities of the Technical committee acting as a regional observatory on discrimination and violence determined by sexual orientation or gender identity (art. 7 LR 15/2019) and presentation of data interpreting the phenomenon, collected also thanks to the research carried out by the University of Padua on the phenomenon during 2022.

Equal Opportunities:

Promotion of gender mainstreaming also through the activity of the Gender Integration Area and evaluation of its impact on regional policies;

Coordination of the work for the preparation of the Gender Report and of the Integrated Plan on equal opportunities;

Consolidation of the activity of the permanent regional table for gender policies - as a consultative and propositional place open to the regional society - in order to identify objectives and possible actions to support women's paths to autonomy in life and work.

Support for specific actions, also through the granting of contributions, for the promotion and achievement of equal opportunities and combating discrimination and gender-based violence.

Other

Councillorships involved

- Regional Council in relation to specific competences

Implementation tools

- Legislative Decree [LR 2/2003](#)
- Regional Social and Health Plan
- Regional guidelines for the reception of women victims of gender-based violence as per [DGR 1677/2013](#)
- Legislative Decree [LR 6/2014](#)
- Legislative Decree [LR 15/2019](#)
- Agreement pursuant to art. 8, paragraph 6 of [Law no. 131 of 5 June 2003](#), between the Government and the Regions, the Autonomous Provinces of Trento and Bolzano and Local Authorities, concerning the minimum requirements for Anti-Violence Centres and Shelter Homes, provided for by art. 3, paragraph 4, of the Prime Ministerial Decree of 27 November 2014
- "National strategic plan on male violence against women 2017-2020"
- Regional plan against gender-based violence ([DAL No. 69/2016](#))
- [Ministerial Decree DGR 459/2015](#) "Establishment of the Area of integration of the gender point of view and evaluation of its impact on regional policies pursuant to Art. 39 of [LR 6/2014](#)"

Other bodies contributing to the action	Territorial Social-Health Conferences (CTSS), Local Authorities, Local Health Authorities and Districts, public and private managers of anti-violence homes and centres, Communication Agencies, Schools and educational agencies, Social Promotion Associations, voluntary organisations, NGOs
Recipients	Victims of gender-based violence and their sons and daughters, Women and citizens in general, Service providers, LGBTQ+ associations, Citizens/victims of discrimination and violence determined by sexual and gender orientation

Expected results	2023	Throughout the term of office
1. Dissemination throughout the region of actions for the promotion and achievement of equal opportunities and the contrast of discriminations and gender-based violence	■	
2. Dissemination throughout the region of actions to support women's access to work and female entrepreneurship	■	
3. Start of actions to implement the new regional plan against gender-based violence	■	
4. Presentation of initial data on the phenomenon of discrimination linked to sexual orientation and gender identity	■	
5. Consolidation of regional actions on equal opportunities and the fight against gender-based violence		■
6. In-depth studies on women and employment (e.g. women's access to careers and training, wage and pension gaps, information on the conscious use of work-life balance tools, etc.) and launch of specific actions to promote women's training and work, the sharing of care work and work-life balance tools, also in collaboration with the other Councillorships involved		■
7. Continuation of the activity of data collection and analysis on gender-based violence and extension of the analysis also to data on discrimination and violence deriving from sexual and gender orientation		■
8. Distribution and assignment to the Municipalities/Unions of the resources of the "Fund for policies related to rights and equal opportunities" for the continuation and qualification of services to combat gender-based violence (such as anti-		■

violence centres, shelters, centres for violent and abusive men, Local Authorities services appointed for this purpose)		
9. Development of tools, data collection and analysis for gender impact assessment of regional policies		■

Impacts in terms of equal opportunities and non-discrimination

All activities are aimed at promoting equal opportunities and combating discrimination and violence

Pertaining databases and/or links

<https://parita.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of rights and duties

- In collaboration with the Permanent Regional Table for Gender Policies and the widespread associations active on civil, social and gender rights issues, designing innovative policies that promote: the quality and stability of women's work; the elimination of gender wage gaps; career paths; training in all disciplines; women's entrepreneurship; work-life balance also through a strengthening of the services network; the better distribution of the burden of care; interventions on city schedules and times; and the fight against all discrimination and gender-based and homo-bi-transgender-phobic violence.

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget	Social rights, social policies and households Planning and governance of the socio-health and social service network
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7. PROMOTING THE CONSTRUCTION SECTOR SIMPLIFICATION

The needs for the liveability and sustainability of cities and the relaunch of public investments have opened up new opportunities in traditional sectors, grappling with innovative challenges, such as construction, for public and private works. Such a sector, in line with the objectives of the regional urban planning law [LR 24/2017](#) of limiting land consumption and focusing on the regeneration and reuse of built-up areas, must increasingly focus on urban redevelopment, safety and energy quality of buildings, innovation in production processes, technologies and materials used. This sector always deserves a targeted industrial policy for a new development and a strengthening of the entire "supply chain".

The Region's action continues to be aimed at fostering the revitalisation and sustainability of the construction sector through the coordination of national regulatory interventions and through consistent regional regulatory actions, which increase the simplification and the reconciliation of the multiple public interests involved in the processes of approval and implementation of public works projects and in the processes of authorisation and control of urban and building interventions of private initiative, in line and together with the strategic objectives related to the pursuit of zero land consumption and urban regeneration.

An important boost to building redevelopment was the increase in tax deductions for energy saving in buildings and seismic safety of buildings. In addition to strengthening the instruments of credit assignment and invoice discount, this was accompanied by administrative simplification aimed at removing obstacles related to the legitimacy of buildings and starting work through standardised and simplified forms. Therefore, it is necessary to continue the regional activity of coordination and support to public and private operators, already started in 2021, which is materialised by explaining the regulations and using the IT platform for file transmission.

The objective was first achieved with the approval of [LR 14/2020](#) and [LR 5/2021](#), which reformed the regional rules for building activity ([LR 15/2013](#) and [LR 23/2004](#)) in the planned direction.

The legislative reform measures were promptly accompanied by various circulars aimed at illustrating the new features introduced in the field and standardising the behaviour of local administrations and operators. Particular attention was paid to presenting the measures on the so-called tax bonuses and the start of incentivised works that benefited from the computerised file transmission. At the same time, the measures that extended the validity of administrative acts due to the epidemic emergency were explained.

Now we must continue to monitor the effects of the building regulations and to participate in the processes of coordination of state regulatory interventions, also for the regulation of public works, taking care of the coordination between the regional and state systems, adapting the regional legislation and the implementing instruments for the simplification and standardisation of building practices, carrying out the actions of regional competence on the processes of realisation of public works, based on the objectives defined. Consistent with the provisions already present in the regional system since LR 24/2017, an attempt will be made to introduce effective regulatory and administrative simplification measures in construction matters, promoting a process of unification of Sportelli Unici Edilizia and Sportelli Unici Attività Produttive (Single desks for construction and production activities) at the municipalities of the Region.

The request to the national government to evaluate the possibility of extending, also in state legislation, the cases in which further hypothesis of protection of private individuals' assignments are allowed in the area of so-called executive tolerances was accepted with the amendment introduced in Presidential Decree 380/2001.

The objective of building simplification will also be pursued through the digitalisation of building processes throughout the region, in line with the objectives of simplification of the relationship between the business world and the public administration defined in the Digital Agenda of Emilia-Romagna (ADER), aiming in particular to integrate into a single platform, shared between municipalities, operators and other entities involved, the management systems of all authorisation and control procedures for building interventions and practices related to the seismic safety of buildings.

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ National consultation tables for the reform of state regulations on private building and public works, and related rules ▪ Pact for Simplification for private building activity and public works ▪ Regional regulatory interventions for the simplification of urban building procedures, also in the context of LR 24/2017
Other bodies contributing to the action	Economic associations, trade unions, environmentalist associations, Local Authorities, professional orders and boards
Recipients	Entire regional society

Expected results	2023	Throughout the term of office
1. Definition of regional regulatory interventions for the simplification of urban-building processes and public works in accordance with the evolution of the state system and consultations at national tables		throughout the legislative term
2. Coherent regulatory framework, between the Region and the State, for the management of urban planning and building processes and public works. (principles of efficiency, simplification, transparency and legality, revitalisation of the economic construction sector for public interest purposes)		within the legislative term
3. Operation of the unitary platform for the computer management of building procedures and seismic safety of buildings, by Municipalities or Unions of Municipalities		within the legislative term
4. Annual updating of the regional price list for public works in accordance with state provisions		throughout the legislative term

Impact on Local Authorities	Simplification of procedures for the authorisation and control of urban planning and building interventions on private initiative and of procedures for the approval and implementation of public work projects falling within the remit of Local Authorities
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Pertaining databases and/or links

Territory management code: <https://territorio.regione.emilia-romagna.it/codice-territorio>

Urban quality: <https://territorio.regione.emilia-romagna.it/qualita-urbana>

Regional observatory for public contracts:

<https://territorio.regione.emilia-romagna.it/osservatorio>

SITAR - Telematic Information System of the Observatory: <https://www.sitar-er.it/Sitar-ER/>

SICO - Construction Information System (management of single preliminary notifications for the safety of public and private construction sites):

http://www.progettosico.it/ui_sico/home01.aspx

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A Pact for Simplification

- Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights
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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Land use planning and housing planning
City and land use planning

ALESSIO MAMMI

Councillor for agriculture, food, hunting and fisheries

The Covid pandemic backlash and the war in Ukraine have profoundly changed the global economic environment. In the first months of 2022, the agricultural and agri-food sectors were faced with a generalised crisis due to rising production costs, mainly related to energy and raw material costs and aggravated by the conflict, a tragedy in humanitarian terms that is also entailing severe difficulties for Italian markets, businesses and families.

The conflict took place against a backdrop of turbulence in the commodities markets (cereals, oilseeds and protein crops), originating from political, economic and also speculative causes, which make our country vulnerable due to the degree of dependence for supplies of certain raw materials.

In this situation, the objective is to ensure support for our agricultural and agri-food enterprises so that they can continue to guarantee safe and quality production, jobs, and the added value necessary to provide for future investments.

We are reacting/Immediate actions and financial framework. The main support actions

- 1. The 2021-2022 RDP. After the green light from the European Commission, the Region has already tendered almost 90% of the 408 million Euro of the 2021-2022 Rural Development Programme, a package of resources capable of guaranteeing important and strategic investments for agricultural and agri-food enterprises. Innovation, strengthening competitiveness, sustainable production processes especially from organic farming, animal biosecurity, and support for mountain and inland areas are just some of the many topics we are investing in. We worked as a Region to have objective criteria for the allocation of funds recognised at national level, and we managed to achieve this. It is clear that in such a complex global context, businesses increasingly feel the need to have the necessary economic liquidity at their disposal: this is why we have asked in several institutional fora for a derogation from the state aid rules for agri-food sector, as we did for the pandemic crisis, and we have activated a subsidised credit line for agricultural enterprises. We also need clear answers from the European Union to enable companies to maximise synergies between different EU and national funding lines, avoiding double funding.*
- 2. The resources of the new CAP. According to the CAP reform for the period 2023-2027, a total of more than 25 billion Euro will be allocated to Italy over the five-year period, of which 18 billion Euro for direct payments and 7 billion Euro for rural development. Resources can be used to improve market orientation and increase competitiveness, including a stronger focus on research, technology and digitalisation. An important share of resources will be earmarked to compensate companies for promoting sustainable development and efficient management of*

natural resources, contributing to the protection of biodiversity, which is a distinctive asset of our country. The European Union is well aware that conditions are needed to create real opportunities for the employment of young generations in the agricultural and agri-food sector, thus generating local development in rural areas. To achieve these goals in the period 2023-2027, our Region is negotiating an increase in the available budget with the abandonment of the historical allocation criteria that have penalised us in the past.

3. *Compensation for late frost and natural disasters. We have not lost sight of some of the most urgent needs of these months: the Emilia-Romagna Region has asked for and obtained from the Government and the Ministry 105 million Euro in compensation for the late frosts of 2020 and 2021, for the natural disasters and plant diseases that have affected the important vegetable productions of the territory. The first compensations have already been paid to the companies and others are about to be paid.*

The EU closer to the territories/Regional demands. *We asked Europe for extraordinary resources to cope with the consequences of the Ukraine crisis. The crisis reserve resources already allocated are not sufficient to support businesses, due to the difficulties resulting from higher energy costs and the shortage of raw materials, particularly for the cereal and livestock sectors.*

We need to focus on food safety, defining regulatory and support instruments to address the issues of shortages of production means and marketing difficulties in external markets. The safety and food quality of our products are unique and inimitable characteristics. The pandemic has shown us the public's concern for buying safe and quality products. We must continue working to ensure that these aspects are a "Made in Emilia-Romagna" promotional and production guarantee.

The revision of the European Geographical Indications regulation that will come into force in 2023 must be an opportunity for all European regions with typical products, all the more so for Emilia-Romagna, being the first in Europe.

In European meetings, we have reiterated that we must ensure the involvement of regions in structuring the European agricultural strategy and guarantee their leading role for direct dialogue with the territories. We are working to provide for an organised model involving the regions that ensures the correct representation of local specificities.

More competitive and structured/Investments. *The strategic choices we are making, the resources we are making available to businesses, and the programming of the new CAP for the coming years, must be geared towards creating the conditions to "play ahead", encourage new investments, and support the competitiveness of our businesses in European and global markets. We need to accompany agricultural and agri-food enterprises in a process of structuring and innovation that is necessary and vital, and we are doing this through the 120 million allocated by the RDP.*

The winning regional asset/The supply chains. *The regional production system is characterised by the ability of our supply chains to function and be territorially structured. We continue to finance supply chain investments in order to strengthen their cohesive capacity, increasingly taking on the role of tools for growth, planning and fair*

valorisation, offering citizens who buy products transparent information for informed choices.

Young entrepreneurs/Opportunities in the primary sector. Skills, research, innovation. Agricultural enterprises called upon to compete in a global framework need to be able to rely on young entrepreneurs who decide to continue their family's agricultural activity or even try their hand for the first time in the primary sector, choosing it as their work and life project. That is why we have once again dedicated to them a specific call worth 30 million Euro. Agriculture is life, food for our tables. Supporting young entrepreneurs is a choice that allows us to continue to guarantee quality agriculture, not standardised to a few intensive productions, and caring for environmental and economic sustainability. Our aim is to secure jobs in the primary sector also for the future.

Biosecurity and animal welfare/The livestock industry of the future is already here. The CAP, the Transition Regulation, the New Generation EU and the Recovery Fund offer resources already available to Emilia-Romagna companies to improve animal welfare and the sustainability of livestock farms, focusing on the healthiness and quality of our production. The conditions exist for firms in to adapt breeding facilities and allow for optimal welfare and biosecurity conditions, which is the essential basis for a reduction in the use of drugs. In this path - which we are already embarking on through the RDP calls, and subsequently through the National Strategic Plan measures - we have a duty not to leave breeders or the reference supply chains alone, knowing that livestock farming has only been minimally involved in this kind of aid up to now, having much more often been subjected to compulsory regulations. We believe that the conditions exist to evaluate this new approach.

Milk and Parmesan Cheese/Excellence Made in ER. The dairy sector, with its milk production for Parmigiano Reggiano, represents a production value of 1.2 billion Euro, distributed over 300 dairies, almost one third of which are located in areas of low competitiveness. We support the supply chain, which proves to be a concrete defence on the territory - especially in the mountains thanks to its excellent products - whose presence also feeds many other economies and services that provide job opportunities, initiatives linked to tourism and traditions, care for the environment and resources that represent a heritage for the entire community. Support is also given to the consumer milk production chain, which is rooted in various parts of our territory.

ER wines/Quality exported all over the world. Emilia-Romagna is increasingly characterised by the production of quality wines: we are the sixth Italian region for the production of wines with denomination of origin. Through the RDP and the wine CMO we continue to support actions for the renovation of wineries, and the restructuring and reconversion of vineyards. In the wine sector, we are promoting varietal research to ensure increasingly resilient vines converted to quality production.

Fruit and vegetables/More power to our produce! Fruit in Emilia-Romagna is a key strategic production asset. Today's diets include more and more fruit and vegetables, which are products that continue to have an important market. These have been complex years for fruit and vegetables in Emilia-Romagna: late frosts and the effects of climate change and plant diseases have seriously compromised production. We have invested through the Rural Development Programme in de-icing systems, moving through the

rankings and securing all resources. In the meantime, we have asked for and obtained compensation for disasters and plant diseases from the government and the Ministry of Agriculture, a real shot in the arm for the entire fruit and vegetable sector. However, we need to have these resources guaranteed to our farms as soon as possible so that they can continue to invest in their work. It is clear that the fruit and vegetable system in Emilia-Romagna, in addition to compensation, needs to implement medium and long-term strategies: specifically, there is a need for the European Commission to push harder on research and innovation for techniques and practices that can guarantee fruit and vegetable production.

Blue gold/Water is life. The agricultural world must meet the water challenge with a resilient response to the effects of climate change. Water is not just blue gold, it is life. Without water there is no food. It is crucial for our fruit and vegetable production and beyond. In the coming months, Emilia-Romagna will be facing a real Marshall Plan on irrigation investments. With the coordination and support of ANBI, the Land Reclamation Consortia and the Emilia-Romagna Canal, we dispose of 355 million Euro of investments for water infrastructures and for the resilience of the irrigation agri-system: the projects already range from feasibility to executive levels. Added to this are the 250 million financed in 2018-2020 with resources from the MIPAAF, the RDP, the Extraordinary Reservoir Plan, and other forms of funding. A collective effort is needed to “maintain” water when it is there and to make irrigation investments that guarantee security, availability of water, little dispersion and rational use.

Research and Development/The Road to Sustainable Competitiveness. The fundamental balance point that political institutions must pursue is the ability to hold environmental, economic and social sustainability together. Without income, companies are not even in a position to guarantee their environmental commitment to the territory. That is why we need to raise the level of artificial intelligence and digitalisation in our agricultural enterprises, in order to continue to guarantee the quality of Emilia-Romagna and Italian-made products, while remaining competitive on “finished” primary resources.

However, it is necessary to build a model that is also suitable for our small businesses, and that can be scaled and profiled based on to their needs and their economic investment possibilities: we need research financed by the public system (the Region invests 4% of total resources in research, compared to the Italian average of 1.5%), and we also need to develop an outsourcing system in agriculture that is both intelligent and digital.

The future endeavour is to support production, focusing not only on innovation in agricultural mechanisation but also on research in phytosanitary, irrigation, genomics and green chemistry. The European Union must extend the concept of sustainability beyond organic production, including through a European regulation to integrated production or precision farming methods aimed at balancing the relationship between production and sustainability.

Food, a cultural issue/PDOs and PGIs. For us, food is above all culture. With its 44 PDOs and 30 PGIs, Emilia-Romagna is the leading region in Europe for products with a designation of origin, with a total production value of around 3.5 billion Euro. This wealth that we bring to the table, these works of food art, are the fruit of a widespread

biodiversity, of the ability of our companies to take the traditions of the past and enrich them with innovation, while guaranteeing quality production and jobs. We decided to invest in a massive promotion campaign, which started a partnership with MARR, the most important Italian distributor to hotels and restaurants, to promote our PDO and PGI products. We have promoted an important system mission, which will see us inaugurate Fancy Food, the most important food event in the USA: in the States we will hold meetings with the large-scale retail trade and large restaurant chains, to build and strengthen commercial and promotional relations between Consortia, companies and the American market.

Wine tourism and good living/New tools for multifunctionality. The Emilia-Romagna Region is the land of “being together” and is enriched each time with new tools to build the loyalty of a client base that seeks stimuli, novelties, new experiences. We are working on the promotion of agri-tourism, through online and offline promotional tools. The Region is ready to update the law on multifunctionality, adapting it to the new needs of visitors and tourists, and enabling facilities to equip themselves with the tools necessary to guarantee a quality reception, capable of relaunching rural tourism.

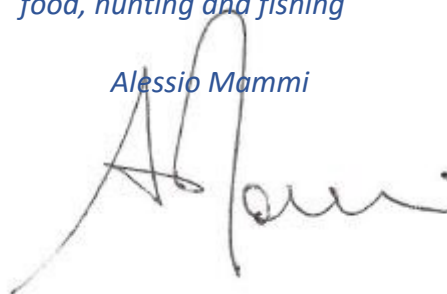
Fishing industry/Fisheries and aquaculture. Emilia-Romagna has one of the main shellfish farming systems in Europe. There have been several developments to improve the environmental capacity of shellfish farmers to positively interact with the land, to preserve the characteristics of a unique ecosystem, and to increase product quality. The road taken with the fishing communities of Goro and Comacchio goes towards economic sustainability and commercial enhancement, also by combating illegal fishing. Investments continue to be made in coastal seafaring to support small-scale fishing and related activities, also through choices shared with the other regions that make up the Northern Adriatic District.

Wildlife control plans/Guarantee and security. We are willing to increase the measures related to control plans, particularly with regard to ungulates, in light of the findings of African swine fever cases in regions bordering ours. It is necessary to prevent and avert the possibility of virus spreading, jeopardising a unique and irreplaceable livestock heritage, particularly in the provinces of Parma and Piacenza.

Simplification and digitalisation/Increased competitiveness. Global competitiveness requires companies to be fast connected and simplified. The Region is trying to promote precise policies in this direction, as it did with the revision of Law 15/1997. We are working on response times, on homogeneous practices, on the digitalisation process of territories, including through investments to increase the digital transition in agriculture.

Councillor for agriculture,
food, hunting and fishing

Alessio Mammi



1. FARM COMPETITIVENESS, PROMOTION AND PROTECTION OF PRODUCTS WITH DESIGNATION OF ORIGIN, MULTIFUNCTIONALITY AND BIO-ECONOMY

For the structural reinforcement of the regional farming and food sector, it is necessary to support growth in productivity, improve production chain organisation, encourage the modernisation of businesses, promote diversification of farming and increase the penetration of high-quality products on the international markets.

It is also necessary to address the small scale of production activities, which continues to characterise our primary sector, by encouraging forms of aggregation which facilitate not only the planning of production but also the development of bargaining procedures and the sale of agricultural products in aggregate form that ensure a more equitable distribution of added value from the field to the shelf.

For the above-mentioned purposes, the Emilia-Romagna Region intends to implement measures under the Common Agricultural Policy aimed at:

- Improving the profitability of enterprises and structural adjustment through the introduction of product and process innovations to improve the quality of production and the safety of working conditions;
- Encouraging organisational innovations, horizontal and vertical integration of regional agricultural and forestry supply chains, promoting contracting and marketing in an aggregated form, including through supply chain agreements, and strengthening instruments such as Producer Organisations, Inter-professional Organisations and other aggregative forms;
- Supporting internationalisation processes for greater market penetration of quality and denomination of origin products that characterise the Emilia-Romagna food sector, through promotional actions, but also the development of short supply chains and local markets;
- Ensuring an adequate level of income for all farmers, especially in naturally less-favoured areas or resulting from compulsory and voluntary measures.

Another theme that has gained increasing prominence in recent years is multifunctionality: in addition to producing food, for many years farms have been carrying out important activities and services for the community (agri-tourism, educational farms, social agriculture, care of the territory and landscape, etc.) that can represent a significant source of income integration and an important factor of maintenance and development for the rural territory. The agri-food sector can also make a fundamental contribution to the objectives of producing renewable energy and replacing petroleum chemical products through the recovery and valorisation of waste in a circular economy perspective. Also in this case, the accompanying and support actions already started will be continued

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Economic development and green economy, employment and training ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Mobility and transport, infrastructures, tourism and trade
Implementation tools	<ul style="list-style-type: none"> ▪ RDP 2014-2022 ▪ CAP Strategic Plan (CSP) 2023-2027: Currently, the CSP is being reviewed at the national level, as part of negotiations with the European Commission. It should be approved by 2022 to enter into force on 1 January 2023 ▪ Annual operational programmes of the Common Market Organisation (CMO) in fruit and vegetables and wine

- [LR 46/1993](#) “Contributions for the promotion of regional wine products”
- [LR 16/1995](#) “Economic promotion of regional agricultural and food products”

Other bodies contributing to the action	European Union (EU), Ministry of agricultural, good and forestry policies (MIPAAF), Producer Organisations, Producer Associations; Agency for agricultural disbursements (AGEA), Regional Agency for agricultural disbursements (AGREA), Protection Consortia
Recipients	Agricultural companies, Agri-food companies, Producer Associations, Inter-professional organisations, Consortia for the protection of designations of origin

Expected results	2023	Throughout the term of office
1. Support to projects, initiatives and promotion campaigns on domestic and international markets (resources in € of wine CMO)	5,800,000	
2. Support to investments for the modernisation and technological and organisational innovation in the framework of the fruit and vegetable CMO (resources in € for operational programmes of POs and AOPs)	80,000,000	
3. Support to investments for the modernisation and technological and organisational innovation in the framework of the wine CMO (in €)	20,000,000	
4. Facilitations for access to credit for agricultural enterprises (resources destined for the call of proposal in €)	1,800,000	
5. Compensation payments for less-favoured areas	***	

*** It is not possible to value the indicator as it is an intervention foreseen by the CSP, still under negotiation with the European Commission

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

Rural Development Programme: <https://agricoltura.regione.emilia-romagna.it/psr-2014-2020>

Common Market Organisations: <https://agricoltura.regione.emilia-romagna.it/ocm>

Quality productions <https://agricoltura.regione.emilia-romagna.it/dop-igp>

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Supporting the income, competitiveness and productive efficiency of agricultural, agri-food, fishing and aquaculture enterprises by improving their market position through investment in research, innovation and digitalisation; encouraging greater aggregation of supply and vertical and horizontal supply chain integration to ensure a fairer distribution of value and fairer prices; supporting commercial penetration of foreign markets; favouring the development of organic and precision farming, as well as the reuse of waste in a circular logic; facilitating access to credit and risk management tools; supporting multifunctionality; protecting regional production and products with a designation of origin through promotion measures, in close collaboration with the Protection Consortia and producer representatives
- Safeguarding and strengthening the internationalisation of businesses and professionals in close collaboration with the ICE Italian Trade Agency, the MAECI Ministry of Foreign Affairs and International Cooperation and the MISE Ministry of Economic Development, aiming at the strengthening of international networks and a greater presence of businesses, particularly small ones, in foreign markets through the enhancement of Export Consortia; fostering the international vocation of a regional trade fair system in which we will invest so that it is more integrated and strong; consolidating relations with the world's most innovative regions; fully seizing the opportunities arising from major international events, particularly Expo Dubai
- Supporting the income, competitiveness and productive efficiency of agricultural, agri-food, fishing and aquaculture enterprises by improving their market position through investment in research, innovation and digitalisation; encouraging greater aggregation of supply and vertical and horizontal supply chain integration to ensure a fairer distribution of value and fairer prices; supporting commercial penetration of foreign markets; favouring the development of organic and precision farming, as well as the reuse of waste in a circular logic; facilitating access to credit and risk management tools; supporting multifunctionality; protecting regional production and products with a designation of origin through promotion measures, in close collaboration with the Protection Consortia and producer representatives
- Promoting and supporting community cooperatives as a tool for local development, economic and social innovation, particularly in remote and mountain areas, to counter depopulation, impoverishment and social disintegration
- Enhancing the contribution that agricultural and processing enterprises can make to the objectives of renewable energy production, also with a view to achieving energy self-sufficiency, and to the replacement of petroleum chemical products with biodegradable materials in the context of the bio-economy and circular economy

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Agri-food Policies and Fisheries Development of the agricultural sector and the agri-food system

2. NEW ENTERPRISES, DEVELOPMENT AND VITALITY OF THE RURAL AREAS

Hill and mountain areas, which account for about 50% of Emilia-Romagna, have poorer settlement and demographic indicators than the rest of the region, as well as a low level of economic diversification, a lack of entrepreneurial drive and considerable problems arising from the type of terrain, with which the ageing of population is associated.

Depopulation and a lower amount of infrastructure facilities jeopardise the ability to be present in more rural areas in the future, while low entrepreneurial attractiveness creates greater difficulties for maintaining and increasing employment.

A crucial factor in securing the future of Emilia-Romagna agriculture is generational turnover, which must be fostered by strengthening the primary sector's ability to attract young professionals, through the integration of all the tools available at the regional level, to offer young farmers the knowledge and services - access to innovation, information, training and consulting - needed to grow and improve the competitiveness of their farms in a context of the correct economic, social, environmental and territorial management.

The Emilia-Romagna Region addresses these issues by proposing a series of interventions aimed at a greater qualification of rural areas, with reference both to agricultural specificities and to general issues such as the strengthening of basic services.

Therefore, the regional lines of action in this area will be:

- Stimulating generational change in agriculture, as well as promoting the entry of new entrepreneurs into the farming world
- Supporting investments in public services for the rural population for cultural activities, the construction of facilities for the provision of services
- Combating the abandonment of marginal territories and depopulation in mountain and inland areas
- Promoting local development projects through public-private partnerships;
- Supporting the creation of small economic activities in entrepreneurial sectors in disadvantaged municipalities to increase employment opportunities and attractiveness for the young population

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies 	
Implementation tools	<ul style="list-style-type: none"> ▪ RDP 2014-2022 ▪ CAP Strategic Plan (CSP) 2023-2027: Currently, the CSP is being reviewed at the national level, as part of negotiations with the European Commission. It should be approved by 2022 to enter into force on 1 January 2023 	
Other bodies contributing to the action	European Union (EU), Ministry of agricultural, food and forestry policies (MIPAAF), Ministry of economic development (MISE), Regional Agency for agricultural disbursements (AGREA), relevant Local Authorities, Local Action Groups (LAGs), Lepida	
Recipients	Agricultural and non-agricultural enterprises, young farmers, Local Authorities, Population, LAGs	
Expected results	2023	Throughout the term of office

1. Support for young farmers under 40 setting up for the first time (number of new enterprises supported)	***	
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*** It is not possible to value the indicator as it is an intervention foreseen by the CSP, still under negotiation with the European Commission

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

RDP: <https://agricoltura.regione.emilia-romagna.it/psr-2014-2020>

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

A region of work, businesses and opportunities

- Creating and strengthening new businesses and new professional activities, particularly young and female, with a focus on innovative start-ups, defining a regional hub with the role of research, support and codification of innovative entrepreneurship projects, also making use of the regional observatory

Digital transformation

- Connectivity: making Emilia-Romagna a hyper-connected region that guarantees everyone, individuals, organisations and businesses - including those living or working in rural and “market failure” areas or in economically fragile conditions - the right to broadband network access (Challenge 6 Data Valley Bene Comune (Common Asset) - More networks and more network for a hyper-connected Emilia-Romagna)
- Promoting the active participation of cities and territories in particular: achieving the goals of sustainable development and ecological transition needs deep roots in the land where economic innovation springs forth and social cohesion is realised, where the environment becomes tangible and culture becomes everyday practice

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Agriculture Agri-food Policies and Fisheries

Development of the agricultural sector and the agri-food system

3. ENVIRONMENTAL SUSTAINABILITY OF PRODUCTION SYSTEMS, FOOD EDUCATION AND COMBATING WASTE

The economic sustainability of agriculture is closely linked to its environmental sustainability. More than other sectors, farming depends in fact on the conservation and quality of natural resources such as water and soil, on climatic stability and on ecosystem services that can only be guaranteed by a healthy environment in which soil fertility and biodiversity are preserved. Furthermore, agriculture, together with forestry, is the only sector that can make an active contribution to combating climate change through soil carbon sequestration.

Particular attention must be paid to the sustainability of livestock activities both in terms of proper management of effluents and animal welfare and use of antibiotics.

In these areas, it is intended to give continuity and strengthen the policies and lines of intervention undertaken in previous programming with a series of activities that aim at:

- A greater modulation of chemical inputs (organic and integrated farming) in order to mitigate the impacts of fertilisers and pesticides, with particular reference to the adoption of organic production methods
- Promoting good management practices/investments to reduce emissions in agricultural production processes, particularly livestock farming, safeguard forestry and increase carbon stock
- Promoting the improvement of forests and enhancing the ecological functions of agri-ecosystems through the sustainable management and restoration of agricultural areas, in particular meadows and pastures in hills and mountains
- Increasing the populations of indigenous animal breeds and plant varieties of agricultural interest at risk of genetic erosion in their places of origin
- Promoting the adoption of systems to prevent and control impacts on biodiversity caused by alien species, supernumerary wildlife and unsustainable agricultural activities
- Promoting farm and land management techniques and support to farmers for water recycling, environmental enhancement of riparian vegetation and the creation of phyto-purification basins and buffer strips, also to control pollution associated with sediment transport.

Our Region must be fully prepared for the 2027 deadline when the European Union will abandon cages once and for all. In Emilia-Romagna there are already companies that are virtuous examples of how it is possible to reconcile production logic with the essential condition of respect for animal welfare, in all areas of livestock farming.

For the quality and sustainability of agri-food production to be recognised and valued on the market, consumers need to be provided with correct information to make them aware of their food choices. Significant attention will therefore be paid to the development of initiatives aimed at the entire regional population, with particular regard to those of school age, aimed at food education, combating waste and promoting the consumption of quality food produced using methods that respect the environment and health.

To fight against waste, we intend to make the most of important experiences of our Administration such as the S.I.R. (Sistema Informativo dei Ritiri or withdrawal information system) platform, an online IT tool created for the management of market withdrawals (EU Reg. 1308/2013 art.33) thanks to which, between 2012 and 2020, more than 36 thousand tons of fresh fruit and vegetables were withdrawn from the market and destined for charities operating in Emilia-Romagna and more than 130 thousand throughout Italy. The Emilia-Romagna Region has been identified as a privileged partner of a European project, financed by Horizon 2020 programme, for this experience, which is considered to be at the forefront on the European scene. One of the aims of the project is to transfer this successful model to

other European regions in order to help reduce food waste: which is one of the priorities of the European Union at a time when food systems face major sustainability challenges

Other Councillorships involved

- Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU
- Environment, territorial risk management and coastal defence, civil protection
- Health policies

Implementation tools

- [RDP 2014-2022](#)
- CAP Strategic Plan (CSP) 2023-2027: Currently, the CSP is being reviewed at the national level, as part of negotiations with the European Commission. It should be approved by 2022 to enter into force on 1 January 2023
- Legislative Decree [LR 29/2002](#)
- European H2020 Lowinfood Project 2020-2025

Other bodies contributing to the action

FAO, European Union (EU), Ministry of agricultural, food and forestry policies (MIPAAF), Ministry of ecological transition, Regional Agency for agricultural disbursements (AGREA), Universities and Research Bodies, Local Authorities, Schools, Associations, Voluntary Organisations

Recipients

Farms, Local Authorities, Citizens

Expected results	2023	Throughout the term of office
1. Reducing chemical inputs of fertilisers and pesticides by supporting organic farming	***	
2. Enhancement and transfer to European level of the regional platform for the management of market surpluses of fruit and vegetables through the H2020 Lowinfood Project		over the duration of the entire project ≥ 1 PO at European level
3. Project for the creation of school gardens aimed at food education (number of school classes)	50	50 (renewed each year)
4. Integrated production (new area in use)	***	

*** It is not possible to value the indicator as it is an intervention foreseen by the CSP, still under negotiation with the European Commission

Impact on Local Authorities

Local Authorities are involved in food education and anti-waste campaigns and in the dissemination of organic products in school meals

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links

<https://agricoltura.regione.emilia-romagna.it/psr-2014-2020>

<http://agricoltura.regione.emilia-romagna.it/psr-2014-2020/temi/ambiente-e-clima->

H2020 Lowinfood Project <https://cordis.europa.eu/project/id/101000439/it>

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Promoting the environmental sustainability of our food systems, starting with agricultural and livestock production, recognising the role they play in safeguarding the land and creating jobs; supporting companies in the investments needed to continue to improve animal welfare and biosecurity on farms to optimise nutrient use, water consumption, reduce chemical inputs, minimise dispersion and emissions, encouraging varietal research and increasing biodiversity on farmland, in line with the European “From Farm to Fork” strategy
 - Encouraging the short supply chain, organic farming and integrated plant production with the aim of covering more than 45% of the UAA with low-input practices by 2030, of which more than 25% will be organic
-

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Development of the agricultural sector and the agri-food system

4. RESILIENCE TO CLIMATE CHANGE AND WATER RESOURCE MANAGEMENT FOR IRRIGATION

Climate change is having an increasing impact on agricultural production in a direct way, with the increase in the intensity and frequency of adverse weather conditions such as heat waves or the repeated late frosts of the last three years, and in an indirect way, with the spread of plant diseases and pests, such as the Asian bug, also favoured by the globalisation of trade.

Another crucial resource for agriculture that has been affected by climate change is water. The increase in temperatures and the repetition of prolonged drought periods result, on the one hand, in greater crop requirements and, on the other, in less availability at critical times for vegetative development. It is therefore essential to support the strengthening and upgrading of irrigation infrastructures in order to increase the storage capacity and the efficiency of distribution networks in particular through the reduction of losses in adduction and distribution infrastructure, supporting in this sense both the Land Reclamation Consortia and the farms, starting from the districts with the greatest water deficit. The agricultural sector is undoubtedly penalised by the drought emergency, so it becomes a priority objective to promote the recovery and reuse of rainwater resources for non-value uses as opposed to further water derivations by developing the issue of reuse of purified wastewater and adopting alternative solutions for the withdrawal of purified water, in order to preserve the quantity of natural sources for drinking and emergency use, such as underground storage reservoirs that accumulate water following intense meteorological events. To this end, the Emilia-Romagna Region is planning possible alternative solutions for drawing sewage water.

It is then necessary to optimise the final use of water at farm level through the diffusion of appropriate management tools and precision irrigation systems.

The interventions intended to be activated act in these fields to:

- Ensure support to enterprises in coping with risks arising from adverse events, both biotic and climatic ones, in terms of prevention and restoration of production potential
- Increase the deployment of high-efficiency farm irrigation systems and water storage capacity and improve the distribution network

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ National Rural Development Programme (PSN) for 2014 - 2020 ▪ FSC funds and MEF strategic infrastructure ▪ Extraordinary Reservoir Plan (Art. 1 paragraph 523 of LS 2018) ▪ National water sector intervention plan (Art. 1 paragraphs 516-525 of LS 2018) ▪ RDP 2014-2022 ▪ CAP Strategic Plan (CSP) 2023-2027: Currently, the CSP is being reviewed at the national level, as part of negotiations with the European Commission. It should be approved by 2022 to enter into force on 1 January 2023 ▪ PNRR Mission 2 Component 4 (M2C4) - Investment 4.1 Investment in primary water infrastructure for safe supply

	<ul style="list-style-type: none"> ▪ PNRR Mission 2 Component 4 (M2C4) - Investment 4.3 - Investments in the resilience of the irrigated agri-system for improved water management ▪ European LIFE ADA (Adaptation in Agriculture) project 2020-2023 ▪ Programme for the Investigation of Harmful Plant Organisms
Other bodies contributing to the action	European Union, Ministry of agricultural food and forestry policies, Ministry of ecological transition, Po River District Basin Authority, Regional Agency for territorial risk management and Civil Protection, Land Reclamation Consortia, ARPAE, Research Bodies and Institutes
Recipients	Individual and associated agricultural enterprises, Land Reclamation Consortia, Irrigation Consortia

Expected results	2023	Throughout the term of office
1. Completion of the interventions of the investment plan for the modernisation and strengthening of irrigation infrastructures (% of projects completed)	80%	100%
2. PNRR Mission 2 Component 4 (M2C4) - Investment 4.1 Investment in primary water infrastructure for safe supply	€ 214,000,000	project start-up and progress in line with PNRR milestones
3. PNRR Mission 2 Component 4 (M2C4) - Investment 4.3 - Investments in the resilience of the irrigated agri-system for improved water management	€ 141,000,000	project start-up and progress in line with PNRR milestones
4. Guidelines for the adaptation and mitigation of risk for the 3 selected supply chains (production chains connected with denomination of origin products: Parmigiano-Reggiano, wine, fruit and vegetables. LIFE ADA project)	1	
5. Implementation of the Regional Programme for the Investigation of Harmful Plant Organisms	yes	yes

Impact on Local Authorities	Local Authorities are involved in the definition and authorisation phases of irrigation infrastructure projects
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Impacts in terms of equal opportunities and non-discrimination
All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination

Pertaining databases and/or links
<https://www.lifeada.eu/it/>
<https://agricoltura.regione.emilia-romagna.it/psr-2014-2020/temi/tipi-di-operazioni/4-1-03-invasi-e-reti-di-distribuzione-collettiva>
<https://www.anbiemiliaromagna.it/>
<https://ambiente.regione.emilia-romagna.it/it/cambiamenti-climatici/temi/la-regione-per-il-clima/strategia-regionale-per-i-cambiamenti-climatici/la-regione-per-il-clima-la-strategia-di->

[mitigazione-e-adattamento-per-i-cambiamenti-climatici](https://dania.crea.gov.it/)
<https://dania.crea.gov.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

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5. WILDLIFE PROTECTION AND REBALANCING

Among the activities carried out by the Emilia-Romagna Region in the wildlife-hunting field, particular attention is paid to trying to restore the necessary balance between wildlife and farming and forestry, through careful management of hunting and an efficient damage prevention policy.

The regional Wildlife and Hunting Plan (PFV), approved at the end of 2018 with a five-year duration, has set itself the objective of protecting wildlife while ensuring its compatibility with human activities, in particular agricultural production and road traffic, by establishing maximum thresholds of damage and territorial density for the most problematic species such as wild boar.

The objectives to be pursued in the period of reference are represented by the implementation of PFV guidelines with the involvement and full collaboration of all the subjects in charge of hunting management and wildlife control activities. By the end of the mandate an update of the Wildlife and Hunting Plan will be carried out on the basis of the monitoring data collected on the territory, of the results achieved with respect to the general objective of restoring an adequate balance between wildlife and human activities and Regional Law [LR 8/1994](#) will be revised

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Health policies 	
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Law LR 8/1994 "Provisions for the protection of wild fauna and for hunting" ▪ Regional hunting plan ▪ Regional budget resources 	
Other bodies contributing to the action	European Union (EU), Ministry of agriculture, food and forestry (MIPAAF), Ministry of ecological transition, Higher Institute for Environmental Protection and Research (ISPRA), Local Authorities, Park Authorities, Territorial Hunting Areas, Provincial Police Corps	
Recipients	Farms and Livestock holdings, Hunters, Local Authorities	
Expected results	2023	Throughout the term of office
1. Revision of Regional Law LR 8/1994 "Provisions for the protection of wild fauna and for hunting"	■	■
2. Renewal of hunting institutes (target, completion as a %)	≥ 70%	≥ 80%
3. Support for the compensation of farms for damage caused by wildlife	€ 1,000,000	€ 5,000,000
4. Support for investments in prevention measures for wildlife damage	€ 350,000	€ 1,250,000
Impact on Local Authorities	Provincial police, park authorities and municipalities are involved in the management and implementation of wildlife control plans	

Pertaining databases and/or links

Agriculture and fisheries - Wildlife management and hunting:

<http://agricoltura.regione.emilia-romagna.it/caccia>

Regional Wildlife and Hunting Plan for 2018-2023

<https://agricoltura.regione.emilia-romagna.it/caccia/temi/pianificazione>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations
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6. DEVELOPMENT AND SUSTAINABILITY OF THE FISHING ECONOMY

With roughly 1,600 fishermen working at sea and important satellite activities – landing facilities, fish processing and distribution/transformation companies – the Emilia-Romagna Region ranks among Italy's top five in terms of fish production value.

The role of the farming of shellfish, mussels and clams, is particularly important, and has expanded considerably in some specific areas such as Sacca di Goro and the coastal area of Cesenatico.

At present, due to the gradual reduction in fish stocks due to over-fishing not compensated by suitable actions to rebuild them, the industry is in a situation of overall difficulty, which is leading to a reduction in the number of vessels in operation and thus to the decrease in the number of workers, with negative repercussions for the socio-economic balance of the areas concerned, especially the coastal strip north of the mouth of River Reno.

Further to the health emergency phase, the European Maritime and Fisheries Fund ([EMFF](#)) has been expanded with a new measure to compensate for the temporary suspension or reduction of production and sales. In addition to all the relief measures for fishermen and fish farmers, the regional government will therefore focus on ensuring management of living aquatic resources to enable the maintenance of conditions of economic and environmental sustainability for fishing and fish processing.

Moreover, projects will also be introduced to strengthen the production chain, to acquire new market shares both nationally and abroad, and to promote local products, including the transformation of both wild-caught and farmed fish; this may be facilitated by the award of origin protection to some key regional fish products.

Furthermore, during 2022, the Operational Plan for the implementation of the new European Maritime, Fisheries and Aquaculture Fund (EMFAF 2021-2027) will be approved, which will have to find its first transposition and the start of programming activities, once the MIPAAF (Managing Authority of the Fund) will have completed the necessary activities aimed at the distribution of the fund among the Regions (Multi-regional Agreement) and possible measure sheets

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Environment, territorial risk management and coastal defence, civil protection ▪ Mobility and transport, infrastructures, tourism and trade ▪ Economic development and green economy, employment and training 	
Implementation tools	<ul style="list-style-type: none"> ▪ EMFAF Operational Programme 2014-2020 (until 31/12/2023) ▪ EMFAF Operational Programme 2021- 2027 	
Other bodies contributing to the action	European Union (EU), Ministry of agriculture, food and forestry policies (MIPAAF), Ministry of sustainable infrastructure and mobility (MIMS), Ministry of ecological transition, North Adriatic Fisheries District, Fishermen's Cooperatives and Associations, Producers' Organisations, Local Authorities, "Emilia-Romagna Coast" Flag	
Recipients	Aquaculture and fisheries enterprises and cooperatives, Local Authorities	
Expected results	2023	Throughout the term of office
1. Number of projects examined	≥ 800	≥ 1,300

2. Amount of resources related to the projects examined	≥ € 6,000,000	≥ € 30,000,000
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Impact on Local Authorities

The EMFF has a direct and indirect impact on Local Authorities. In particular, one measure (1.43) supports municipalities in carrying out interventions to improve the infrastructure of fishing ports and auction halls. The Local Action Group for Fisheries and Aquaculture implements interventions consistent with the emerging needs and development opportunities of the territorial communities, Local Authorities directly participate in programming

Impacts in terms of equal opportunities and non-discrimination

All measures facilitate the participation of women and young people in projects by rewarding projects proposed and implemented with their participation

Pertaining databases and/or links

Agriculture and fishing - European Fisheries Fund [2014-2020 EMFF](#):

<http://agricoltura.regione.emilia-romagna.it/fep/temi/feamp-fondo-europeo-per-gli-affarimarittimi-e-la-pesca>

Agriculture and Fishing - Fishing and fish farming: <http://agricoltura.regione.emilia-romagna.it/pesca>

Agriculture and Fishing - Fishing and Fish farming - Regional Fishing Industry

Observatory <http://agricoltura.regione.emilia-romagna.it/pesca/doc/osservatorio-ittico>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of work, businesses and opportunities

- Supporting the income, competitiveness and productive efficiency of agricultural, agri-food, fishing and aquaculture enterprises by improving their market position through investment in research, innovation and digitalisation; encouraging greater aggregation of supply and vertical and horizontal supply chain integration to ensure a fairer distribution of value and fairer prices; supporting commercial penetration of foreign markets; favouring the development of organic and precision farming, as well as the reuse of waste in a circular logic; facilitating access to credit and risk management tools; supporting multifunctionality; protecting regional production and products with a designation of origin through promotion measures, in close collaboration with the Protection Consortia and producer representatives

Emilia-Romagna, a region of ecological transition

- Promoting the environmental sustainability of our food systems, starting with agricultural and livestock production, recognising the role they play in safeguarding the land and creating jobs; supporting companies in the investments needed to continue to improve animal welfare and biosecurity on farms to optimise nutrient use, water consumption, reduce chemical inputs, minimise dispersion and emissions, encouraging varietal research and increasing biodiversity on farmland, in line with the European "From Farm to Fork" strategy

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7. KNOWLEDGE, INNOVATION AND SIMPLIFICATION

Knowledge dissemination, training and innovation are cross-cutting factors being essential to increase the competitiveness and efficiency of agricultural enterprises, improve the sustainability of production processes, increase resilience and adaptation to climate change. Emilia-Romagna is the Region that has invested the most with its Rural Development Programme in this area and intends to continue this commitment through interventions in support of the **AKIS (Agricultural Knowledge and Innovation System)** to:

- Promote the transfer of innovations and the improvement of professional skills
- Promote the active participation of agricultural and forestry entrepreneurs in the various phases of the agricultural knowledge and innovation system, also with a view to enhancing existing skills and supporting forms of collaboration between companies, research and training bodies, institutions, consultants, production and inter-professional organisations
- Support advisory activities in order to improve the performance of agricultural enterprises in terms of both competitiveness and sustainability.

Another transversal theme and a factor of competitiveness of the system is the simplification and digitalisation of administrative procedures. Such processes are already in progress for some time and must be further strengthened in collaboration with farmers' associations and CAA (Agricultural Assistance Centres), capitalising on the simplifications and online procedures already activated.

Digitalisation work, which also concerns the interoperability of existing databases, must be accompanied by an adequate revision of laws and regulations in the sector and an analysis of procedures and calls for proposals aimed at reducing the requirements for businesses and the time needed to make contributions.

These processes of digitalisation and simplification will also affect the areas of hunting and fishing

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Schools, universities, research, digital agenda ▪ Economic development and green economy, employment and training
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Implementation tools	<ul style="list-style-type: none"> ▪ RDP 2014-2022: specific measures concerning training, innovation and knowledge transfer ▪ CAP Strategic Plan (CSP) 2023-2027: Currently, the CSP is being reviewed at the national level, as part of negotiations with the European Commission. It should be approved by 2022 to enter into force on 1 January 2023 ▪ Own resources and resources from the regional budget (Research Law) ▪ State means and resources
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Other bodies contributing to the action	<p>European Union (EU), Ministry of agriculture, food and forestry policies (MIPAAF), Ministry of technological innovation and digital transition (MITD), Ministry of University and Research (MUR); Ministry of Education, European Innovation Partnership (EIP) Operational Groups, Universities and Research Organisations; Accredited Training Authorities, Agricultural Associations and Producers' Organisations, Agricultural Assistance Centres (CAA), Business consultants, Agency for Agricultural Grants (AGEA) and Regional Agency for Agricultural Grants (AGREA)</p>
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Recipients	Agricultural companies, research institutes, training organisations, Technical Assistance Centres, producer and inter-professional organisations, business consultants
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Expected results	2023	Throughout the term of office
1. Improving the transfer of innovation to agricultural enterprises	1,500,000	
2. Improving knowledge of agricultural enterprises through training support (number of agricultural and forestry operators involved in Green Catalogue training activities)	2,000	
3. Strengthening the digitalisation and dematerialisation processes already in progress by capitalising on the simplifications and online procedures activated (number of computerised and simplified administrative procedures)	≥ 2	

Impacts in terms of equal opportunities and non-discrimination

All planned interventions will be implemented in compliance with the principles of equal opportunities and non-discrimination. The digitalisation of administrative processes and the resulting simplification of procedures are undoubtedly a multiplier of innovation, aimed at increasing pathways to inclusion and participation. A strategy that promotes gender equality not only as an element of justice, but also of sustainable development

Pertaining databases and/or links

2014-2022 RDP operations for training, innovation and consultancy

<https://agricoltura.regione.emilia-romagna.it/psr-2014-2020/temi/tipi-di-operazioni/1-1-01>

<https://agricoltura.regione.emilia-romagna.it/psr-2014-2020/temi/tipi-di-operazioni/2-1-01-servizi-di-consulenza>

Common Agricultural Policy 2023-2027: <https://agricoltura.regione.emilia-romagna.it/pac-2023-2027/homepage>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Establishing new synergies between regional programming and interprofessional funds to strengthen and promote the training of entrepreneurs, managers, employees and professionals, supporting at every level the unfolding of processes of innovation, digital transformation, internationalisation and sustainable development

Emilia-Romagna, a region of work, businesses and opportunities

- Supporting both innovation and network projects, particularly of supply chains, professional and small businesses, including by seizing opportunities related to the European Union's Interregional Innovation Investments

A Pact for Simplification

- Simplifying the procedures and requirements for accessing services in order to reduce their time and costs, both public and private, by implementing procedural relief measures of both a legislative and administrative nature that enhance the certainty of rules, quality improvement and the balance between the administratively best performing solution and the necessary protection of the environment, labour and rights

Participation

- Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens

Emilia-Romagna, a region of ecological transition

- Reducing the production of waste, starting with urban waste, and of waste going to landfills or to waste-to-energy plants, with the aim of reducing non-recycled waste to at least 110 kg per capita by 2030, increasing separate waste collection in quantitative and qualitative terms (door-to-door as a priority) with the target of 80% by 2025, consolidating spot pricing in all municipalities, introducing new and different reward mechanisms and ensuring regional self-sufficiency in the management of all waste
- Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)

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IRENE PRIOLO

Councillor for the environment, territorial risk management and coastal defence, civil protection

Emilia-Romagna is looking ahead to 2023 with the intention of continuing the action aimed at implementing the sustainable growth objectives covered by the Pact for Work and Climate and the National Recovery and Resilience Plan while knowing the national and international framework in which it operates.

Such an intent will continue to be translated first and foremost in the new planning and programming page currently being developed, ready to deal with new environmental matrices in the coming year.

This is the DEFR focus, in line with the action taken during 2022. In these months, in fact, the process of drafting and approving the new regional waste management Plan is underway, which, for the first time, will also cover the reclamation of polluted sites. This Plan focuses on circular economy and the transition to a new economic model where waste becomes a new resource for new production cycles.

In 2023, we will work to translate the outlined strategy and achieve increasing performance in terms of reducing waste production, separate collection and recycling.

The Region can count on funds accounting for 49 million to promote the circular economy, more than 32.5 million for the reclamation of polluted sites, and resources earmarked by the PNRR for waste cycle management and plant engineering, yet to be allocated by the Ministry for ecological transition.

The commitment of all the institutional and social players must be the highest so that the sustainable management of resources turns more and more into reality, thus becoming part of the daily life choices of the citizens of Emilia-Romagna.

Not only that, circularity is the paradigm to inspire all environmental policies, because it is clear that natural resources are limited and therefore absolutely precious.

I am referring to water, an increasingly precious commodity as demonstrated by the droughts of recent months. The new Plan will be geared to reuse, particularly of purified waste water, to water saving and storage, so as not to waste a single drop.

And also the air. Our Region fits right into the heart of the Po Valley Basin, which has been condemned by the EU for exceeding the maximum number of fine particulate matter.

Teamwork with Piedmont, Lombardy and Veneto will continue in 2023, knowing that effective policies can only be achieved through choices made in Area Vasta because air has no borders and no administrative separations.

At the same time, the new integrated regional air quality Plan will be launched following clear and defined guidelines: to reduce emissions of primary pollutants by 30% and secondary pollutant precursors by 70%; to act simultaneously on ammonia emissions from agriculture (NH₃), biomass combustion (fine particulate matter) and transport (nitrogen oxides, NO_x); to prevent acute pollution episodes and reduce local peaks; and to act on an extended spatial scale, at basin level, and locally.

By December, the proposed Plan will be approved by the Regional Council, then the process will continue towards approval in the Legislative Assembly in spring 2023.

A further step in the implementation of the “Mettiamo radici per il futuro” (Let's put down roots for the future) project will also be significant in terms of improving air quality. In 2022 we reached 1 million new trees placed from Piacenza to Rimini. Now we need to continue with the same determination and strength, bringing together a growing number of organisations, schools, associations and individual citizens in one of the most important forestation campaigns in the whole country. Particular attention will continue to be paid to Local Authorities, which are fundamental players in the process of making Emilia-Romagna the green corridor of Italy: cities can make a fundamental contribution, also through the specific funds that we will continue to make available for planting in public areas, thus also contributing to an important action of mitigation and adaptation to climate change. Within this framework, however, it will be necessary to take a qualitative leap forward by also sharing companies and private entities.

Within this strategy, an innovative piece is the 357 million Euro project for rewilding the Po River financed by the PNRR. Launched by WWF Italy, Anepla and shared with the Po River Basin District Authority and AIPO - which is the implementing party - it involves the Emilia-Romagna, Piedmont, Lombardy and Veneto Regions. Such planning will be completed in 2023, then the works will be contracted out.

This is the most significant biodiversity protection and environmental restoration intervention of the National Plan: an investment by the State in its natural capital that will enable it to activate ecosystem services capable of repaying the investment made.

The project envisages restoring and reactivating the Great River's side branches and oxbows, reducing the navigation groynes that over time have become too high to be surmounted by the Po's ordinary flow rates, but which are being adapted to allow current navigability conditions; improving hydraulic safety by reducing stresses at the embankments and increasing storage capacity; recovering the ecological corridor represented by the riverbed and the natural peripheral zone (shores, islands, sandbars, riparian woods, oxbows, gorges, ...); reforesting the river belt with native species; contain invasive allochthonous plant species.

Rewilding the Po represents the true paradigm of integrated and multidisciplinary planning, it is truly win-win because it can hold together territorial security, environment

and sustainable development. It is therefore around Po planning that the Councillorship will coordinate as a unified and integrated strategy, after being assigned such task by the Council.

The same type of modern and innovative planning will also underpin the territorial risk management interventions financed by the Region and also implemented by the Regional Agency for territorial risk management and civil protection, implementing prevention programmes capable of acting to mitigate and adapt to the consequences of climate change. The focus on structural works - starting with the economically most important one, Cassa del Baganza - will go hand in hand with the constant care of the territory through the maintenance of watercourses, slopes and shorelines financed directly with regional resources.

In addition, the Agency will manage the implementation of 60 million construction sites financed by the PNRR, covering 19 macro-territorial areas. All this comes from believing that resilience is one of the fundamental dimensions of sustainability. It is about the ability of territories and communities to deal with risks, because they are aware of them and know what to expect of them.

For this reason, new resources will be allocated to refinance the Plan for the strengthening of civil protection structures and to increase the equipment available to the mobile unit and volunteers.

It will then be important to expand activities to raise awareness and inform the population, to grow a culture of civil protection and true sustainability. Such an objective will also be the focus of the Regional Civil Protection Plan, the first planning tool of its kind to be approved in successive stages: it will be constantly updated to provide an up-to-date picture of the prevention and intervention tools, in the event of an emergency, for each type of risk.

In fact, the crux is all in the ability to change individual and collective behaviour. Only in this way will the maximum effectiveness of public policies and courageous choices that our Region is resolutely taking be achieved.

*Councillor for the environment,
territorial risk management and
coastal defence,
and civil protection*

Irene Priolo



1. PROMOTING KNOWLEDGE, PLANNING AND PREVENTION FOR THE SAFETY AND RESILIENCE OF TERRITORIES

Knowing the territory, planning its uses sustainably and with an integrated and systemic approach, and implementing prevention programmes are priorities for achieving the strategic objective of **protecting our territory from natural hazards**, actions that are increasingly essential in light of the ongoing climate change to enhance the resilience of our communities. This strategy is fully integrated in the new Pact for Work and Climate promoted by the Region.

Knowledge

The knowledge of natural resources and risks is at the basis of the construction of the cognitive frameworks of any planning, from the local to the river basin scale. To reach the objective it is necessary to strengthen the knowledge by defining on a yearly basis the priority activities to be studied and ensuring the management of thematic databases, as well as web interfaces for the dissemination and sharing of information with territorial bodies and citizens. Strengthening knowledge about natural resources is also crucial for the identification of ecosystem services and climate change adaptation measures, as well as for planning under the regional urban law, for their economic enhancement and for urban regeneration activities.

Planning

From knowledge to planning: a first commitment in this direction is the implementation of [Directive 2007/60/EC](#) on flood risk assessment and management (the so-called Floods Directive) on the regional territory, with the approval in December 2021 of the second generation Flood Risk Management Plans (PGRA 2021). The 2023-2025 period falls right in the middle of the second implementation cycle (2022-2027) of the Plans, assuming central importance for the implementation of the structural and non-structural measures identified in the PGRA, in the light of the knowledge framework constituted by the flood hazard and risk maps, with their continuous updates and in-depth analysis, in particular for the river courses falling within the district and regional Potentially Significant Risk Areas (APSR).

The structural and non-structural actions that will be implemented throughout the entire legislative term are strategic in order to mitigate the risk of flooding in the context of ongoing climate change and in compliance with the objectives of sustainable territorial development. They consist of composite measures, both of prevention and protection, and of emergency preparedness and management.

The implementation of PGRA measures will also encourage greater rehabilitation and enhancement of river areas, in close connection with the Management Plans for the Po Valley Hydrographic District and the Central Apennines ([Directive 2000/60/EC](#)), through the promotion of "win-win" interventions, being able to combine hydraulic safety with water quality and habitat improvement. These actions are part of the "good practices" to be experimented on a local scale and exported throughout Emilia-Romagna.

Particular attention and commitment will also be devoted to updating the Hydrogeological Structure Plans (PAI) in the regional territory falling within the Po River district, in close collaboration with the Po River District Basin Authority, with regard to slope planning, landslide risk and hydraulic risk and their coordination with the PGRA, with a view to [simplification](#) and homogenisation. In particular, a complete revision of the PAIs of the Romagna part in the Region will be started, in order to homogenise them with the PAI of the Po river basin.

In this regard, a priority objective is to draw up and approve the regional map of hydrogeological and hydraulic instability in hill and mountain areas and make it an integral part of the PAI: an important new element to ensure a homogeneous level of knowledge and protection updates on a regional scale and to simplify the procedures and implementation of the PAI themselves, especially for local and regional authorities, citizens and businesses.

The detailed analysis reserved for coastal sector planning continues and, with DGR 277/2021, the Maritime Spatial Planning proposal (MSP - Directive 89/2014/EU) for A3 and A7 sub-areas in front of the regional coasts, which has been acknowledged by the National Technical Committee (CTN) and included in the draft Adriatic Marine Area Plan. The Region is an integral part of CTN and its activities are aimed at consolidating the Plan, drawing up the measures, and concluding the VAS (environmental strategic assessment) process for final approval will continue. In 2023 the Region will be engaged in the implementation of the measures in which it is directly responsible or involved.

The drafting of the MSP plan is a key step in fostering sustainable 'blue growth', applying an ecosystem approach so as to ensure full consistency with the "marine strategy".

Moreover, in order to face the new challenges of climate change that are putting a strain on the 130 km of regional coastline, the new Integrated Strategy for Coastal Defence and Adaptation to Climate Change (GIDAC) is being defined. This strategy contains the guidelines and the most suitable project actions to be implemented in the short and medium-long term in the various sites along the regional coast. The strategy is also developed through the structured participation of Local Authorities, representatives of the various economic operators on the coast, universities and research, environmental associations and civil society; the outcomes of the participatory process (7 workshops between May and November 2021) contributed to the preparation of the Strategy Document for public consultation. The context for GIDAC development refers to the PGRA of the Po Valley district - which assigns to the coast the ranking of significant risk area at district level for the first time, and inserts the critical points of the coast and the measures to solve them within the district planning - and to the Single Strategy for Mitigation and Adaptation to Climate Change of the Emilia-Romagna Region (legislative Assembly resolution [DAL 187/2018](#) which indicates the drafting of an "Integrated plan for the defence and adaptation of the coastal zone to climate change" among the first implementation actions of the Strategy itself.

The technical and financial support instrument for the development of GIDAC is the European project "[AdriaClim](#)" ([Italy-Croatia Strategic Interreg](#)) led by ARPAE and the partner Region, which has now entered its third and final year of activity.

As far as seismic safety is concerned, the activities of promotion and coordination with the Local Authorities (Provinces, Metropolitan City, Municipalities and Unions of Municipalities) will continue for the completion, in all the Municipalities of the regional territory, of the knowledge of the local seismic dangerousness at urban scale (seismic micro-zoning) and of the necessary conditions so that, also in case of a strong earthquake, the functionality of the emergency management system is guaranteed (analysis of the limit condition of emergency). For the seismic risk prevention and reduction activities to be more effective, it is fundamental to continue to support the implementation of the results of these studies in urban planning, civil protection and design, and to promote an integrated chain of geological risk analysis (hydrogeological, seismic) from urban planning to the design and implementation of interventions (new buildings, upgrading and reduction of vulnerability of existing ones), in accordance with national and European technical standards. Moreover, we also pursue the objective of making public buildings, especially those strategic and important for civil protection purposes, safer from the seismic point of view and in case of collapse (town halls, schools and reception centres).

Prevention and Mitigation

It is necessary to continue in the direction, long since undertaken, in the mitigation of hydraulic, hydrogeological and coastal risks and to strengthen the capacity to intervene to face the challenges of climate change, by developing an adaptation strategy from the time point of view of the regional system as a whole, in the name of innovation and sustainability. A five-year strategic plan of investments for the prevention of hydrogeological instability will be continued, based on a strengthened coordination of all the subjects involved - from the

regional technical structures to the regional and interregional agencies, to the land reclamation consortia, to the Local Authorities - in order to share the priorities in line with the sector planning and its update, an effective allocation of the funds and the [simplification](#) of the procedures.

The plan is divided into several components, one being more structural and strategic (i.e. the National Plan against hydrogeological instability). For this structural part, the Region interfaces continuously with the competent bodies of the State and is implemented partly under the National Plan for Recovery and Resilience (PNRR) for the “projects in progress” share, as well as thanks to the allocations made in the State budget. In this context, the approach to the planning of structural interventions will primarily continue for the completion of works in progress and only partially financed, the implementation of interventions specifically identified by the planning tools of the sector (critical hydraulic junctions, areas of high hydrogeological hazard and risk and inhabited areas to be consolidated, stretches of coastline subject to erosion and marine ingression) and on the win-win interventions mentioned above.

A second, but no less important, component of the five-year plan is the constant and almost daily care of the territory through the maintenance of watercourses, slopes and coastlines financed by the Region, for which the objective is to double resources from 50 to 100 million Euro in 5 years.

Interventions financed following the declaration of a state of emergency with national and/or European resources also contribute to the five-year strategic plan. With specific intervention plans drawn up in accordance with the civil protection orders, the first urgent emergency interventions, the damage restoration interventions and the works, including structural ones, for the reduction of residual risk in the affected areas are financed, consistently with the existing programming and planning instruments. Following the declaration of a state of emergency, interventions have thus been planned, with resources totalling 210 million Euro for the five-year Strategic Plan in 2020, 131 million Euro in 2021, and a further 264 million Euro in 2022/2024, which contribute to a system of construction sites spread throughout the region.

Of strategic importance for the prevention and defence of the coast is the project for the beach nourishment of the coast, which has seen the start of planning in 2021 for about 21 million Euro and already in 2022 is carried out through a first phase of important interventions. Over 2021 some resources of the Development and Cohesion Fund have been programmed that will allow to implement from 2022 until 2026 the important actions of maintenance on the territory performed in a continuous and widespread way for a total of 23.6 million Euro that are added to regional resources and the ones dedicated to maintenance interventions by the district authority and carried out by the Regional Agency for territorial risk management and civil protection.

PNRR resources for the period 2022/2025 (mission 2, component 4, investment 2.1b) aimed at making disaster-stricken areas safe have also been programmed for the period 2022/2025, to which 800 million Euro are allocated nationally and 61,136,179 Euro for the Emilia-Romagna Region. With reference to the next three years, the Agency is the implementing body of 1,089 interventions, of which 280 are already planned for the period 2023/2025.

357 million Euro was also allocated from the PNRR funds to the Po River Rewilding Project, which, with a wide-ranging and highly integrated approach, will enable the redevelopment and enhancement of the riparian territories of Italy's main river. 27 million Euro have been allocated to the adaptation of the banks of the Secchia river basin. This is an essential intervention to get closer to the objective of protection against the 50-year flow in one of the main regional hydraulic nodes. Finally, with regard to the hydraulic node of Modena, affected by the above-mentioned intervention on the Secchia river basin, it is worth mentioning the allocation of 100 million Euro provided by Law Decree 73/2021 for interventions aimed at

reducing the residual risk and to compensate for the damage suffered in the territories affected by the Panaro flood in December 2020. To date, the share for interventions amounts to 74 million Euro.

Prevention also depends on the ordinary management of the territory by all the subjects that have a real ability to regulate the way it is transformed and are therefore able to influence the components of risk in the long term. The activity of the aforementioned Agency integrates this scenario as it develops its own structural prevention activity and acts in a significant way through the issue of authorisations, clearances, opinions, thus contributing to the implementation of safety

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Budget, human resources, heritage and institutional reorganisation ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<ul style="list-style-type: none"> ▪ Implementation of sector databases ▪ Implementation, in close cooperation with the district Basin Authorities, of the second generation Flood Risk Management Plans (PGRA) of the Po River Basin District and Central Apennines ▪ Update and coordination of Hydrogeological Structure Plans (PAI) ▪ Implementation of Maritime Spatial Planning (MSP) ▪ Drafting of the Integrated Strategy for Coastal Defence and Adaptation to Climate Change (GIDAC) through the actions planned and financed within Adria-Clim project ▪ Implementation of the interventions foreseen in the five-year Strategic Plan for investments in hydrogeological instability prevention and in the Plans for urgent civil protection interventions ▪ Approval, also in parts, of the first Regional Civil Protection Plan ▪ Drafting and approval of plans for urgent interventions resulting from Civil Protection orders ▪ Grants to municipalities and unions of municipalities for seismic micro-zonation studies and emergency boundary condition analysis 	
Other bodies contributing to the action	<p>Local Authorities, bodies from Area Vasta, Land Reclamation Consortia, Interregional Agency for the Po River, Po River District Basin Authority, Central Apennines District Basin Authority, Regional Agency for territorial risk management and civil protection, Regional Agency for Environmental Protection and Energy, Structure of the Presidency of the Council of Ministers, competent Ministries, Civil Protection Department, Universities</p>	
Recipients	Entire regional society	
Expected results	2023	Throughout the term of office
1. Preparation of the Integrated Management Strategy document for Coastal Defence and Adaptation to Climate Change (GIDAC)	implementation of the GIDAC Strategy: starting a system for monitoring	implementation of GIDAC Strategy: monitoring action

	and governing GIDAC implementation	progress and effectiveness
2. Implementation of the Flood risk management plans (PGRA) of the Po River and Central Apennines basin districts - 2nd cycle (Plans' reference period: 2022-2027)	continued implementation	70%
3. Activation of the planned and financed interventions for the year	80%	80%
4. Annual programming proposal to the Ministry of Ecological Transition	31/12	31/12
5. Construction of river Baganza overflow basin	40%	90%
6. Realisation of the 4th intervention of beach nourishment of the coast with underwater sands, the so-called "Progettone 4"	90%	100%
7. Execution of the 1st and 3rd lots of the project for the adaptation of river Secchia overflow basin	start of tenders	85% performed
8. Seismic micro-zoning studies and analysis of the emergency boundary condition, adapted to regional and national standards in the Municipalities of the Region	Continuation	Completion
9. Implementation of a call and other measures for seismic upgrading of public buildings	implementation	throughout the legislative term
10. Update and specific PAI variants		throughout the legislative term
11. Elaboration of the regional map of hydrogeological and hydraulic instability in hill-mountainous areas	100%	
12. Reporting of interventions financed by the 2019-2021 Stability Law and Tax Decree	31/12	Completion
13. Management of criticality reports related to hydraulic, hydrogeological and coastal risk (ratio between the reports received and managed)	60%	70%
14. Updating and integration of the interventions related to the National Plan against hydrogeological instability, also through the coordination of all the regional programmes on territorial risk management and territorial safety		throughout the legislative term
15. Doubling of funds for the maintenance of waterways, slopes and coastlines (million Euro)	+60% (compared to the 2020 figure)	+100% (compared to the 2020 figure)

Impacts on Local Authorities

Coordination and participation to ensure the sharing of priorities, the proper allocation of resources, the simplification of authorisation procedures, the enhancement of skills, and the updating of territorial and urban planning and civil protection to the contents of the PAI, the PGRA, the new Coastal Plan, and the local geological and seismic hazard conditions

Pertaining databases and/or links

As part of the elaboration of the Po River Strategic Project, the development of a specific database is planned

Environment - Territorial risk management, technical services and basin authorities - Cartography. Flood hazard and risk maps (prepared according to Directive 2007/60/EC and Legislative Decree 49/2010:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/sezioni/piano-di-gestione-del-rischio-alluvioni/mappe-pgra-secondo-ciclo>

WEB giS for the visualisation of hazard and risk maps second cycle (2019)

<https://servizimoka.regione.emilia-romagna.it/mokaApp/applicazioni/DA>

Environment - Territorial risk management, technical services and basin authorities - Flood risk management plan:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/sezioni/piano-di-gestione-del-rischio-alluvioni>

Environment - Territorial risk management, technical services and basin authorities - Programming of Interventions of the Service for territorial risk management, coast and land reclamation:

<http://ambiente.regione.emilia-romagna.it/suolo-bacino/sezioni/programmazione>

National Directory of Interventions for territorial risk management (ISPRA):

<http://www.rendis.isprambiente.it/rendisweb/>

Portal of the State General Accounting Office (RGS):

<openbdap.mef.gov.it>

Environment - Territorial risk management, coastal defence and Land Reclamation. Coastal defence. GIDAC strategy:

<https://ambiente.regione.emilia-romagna.it/it/suolo-bacino/argomenti/difesa-della-costa/gidac>

ParticipAction Portal - GIDAC Strategy Document in consultation:

<https://partecipazioni.emr.it/processes/che-costa-sara/f/311/>

Environment - Geological, Seismic and Soil Service. Geological, soil and spatial risk databases:

<http://ambiente.regione.emilia-romagna.it/geologia/cartografia/webgis-banchedati>

ISPRA National guidelines for the protection of the coast against erosion and the effects of climate change:

www.erosionecostiera.isprambiente.it

Urgent civil protection interventions financed since 2013 with state funds following the declaration of a state of emergency:

<https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pctrh5/index.html>

WebGIS application "Protezione civile - Programma nazionale soccorso rischio sismico" (Civil Protection - National program for earthquake risk relief), developed in Moka web environment (accessible only to accredited technicians):

<https://geo.regione.emilia-romagna.it/schede/pnsrs/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care

Emilia-Romagna, a region of rights and duties

- Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment Territorial risk management

2. INNOVATING THE CIVIL PROTECTION SYSTEM

The ability of the regional community, comprising the public administration, businesses and the general public, to respond to territorial risk management and the management of the recurrent emergencies typical of these years will be improved by developing an innovative civil protection and territorial risk prevention system unique within Italy, able to oversee the entire risk management process: forecasting, structural and non-structural prevention, and management and overcoming of emergencies as they develop. A system of actions aimed at territorial safety will be put in place, guaranteeing uniformity from Piacenza to Rimini, while respecting the territorial specificities, in the exercise of the functions provided by [Regional Law 1/2005](#) on civil protection, and by [Regional Law 13/2015](#) in the field of territorial risk management and coastal defence, seismic risk, water management and mining activities, inland navigation and waterway management, increasing the effectiveness of action within the authorisation procedures, construction of soil protection and coastal defence works, emergency management. The innovation of the civil protection system is therefore realised by improving the action aimed at the safety of the territory and its citizens throughout the process.

In compliance with the news introduced by the new Civil Protection Code and by the "Plans Directive", the Regional Civil Protection Plan will be prepared. It is a non-structural prevention tool with which the Emilia-Romagna Region defines, on the basis of forecasting activities and in line with national directives, event, hazard and risk scenarios and the related intervention models for the preparation and management of expected or ongoing emergency events. The plan will be drawn up and implemented in sections also in relation to the different types of risk and territorial areas. In order to promote resilient communities and to comply with the provisions of the Civil Protection Code, the Municipalities will be supported and monitored in the elaboration and constant updating activities of the Municipal Civil Protection Plans, also favouring procedures at the Unions of Municipalities level in order to regulate the support to Mayors and Municipal structures in an emergency in relation to any services provided (e.g. information systems, social services, local police). As far as the hydraulic risk is concerned, protocols for the management of hydraulic defence works will be defined (e.g. plans for the management of dams and reservoirs) where the risk component from anthropic activities will be remodulated in relation to the specific regional regulations, the Dam Emergency Plans will be completed and operational services will be organised, by implementing a system of operational rooms and territorial services through the coordination of the activities of the Flood Service and the management of hydro-climate emergencies, in order to increase the coordination and the emergency intervention capacity

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Agriculture and food, hunting and fisheries ▪ Budget, human resources, heritage and institutional reorganisation; ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Schools, universities, research, digital agenda
Implementation tools	<ul style="list-style-type: none"> ▪ Regional civil protection plan and directions for Local Authorities ▪ Early warning system for hydrogeological and hydraulic risks ▪ 24/7 emergency service ▪ Emergency and post-emergency activities

	<ul style="list-style-type: none"> ▪ Regional mobile unit, regional civil protection volunteer system and logistics centres ▪ Awareness-raising activities and civil protection culture with a focus on schools ▪ Exercises for the verification of planning tools ▪ Five-year strategic plan for investments in hydrogeological instability prevention ▪ Plans for urgent interventions resulting from Civil Protection Orders ▪ Design and construction of public works for soil protection and coastal defence ▪ Clearances and authorisations aimed at territorial risk management 	
Other bodies contributing to the action	Local Authorities, Universities, Research Institutes, ARPAE, Voluntary Associations, Government-Civil Protection Department, Components and Operational Structures of the National Civil Protection System	
Recipients	Bodies, Citizens and Enterprises in the Emilia-Romagna Region	
Expected results	2023	Throughout the term of office
1. Revision path of Regional Law 1/2005		Completion
2. Enhancing knowledge on risks and vulnerabilities for increasing resilience	25% progress	Completion
3. Constant review of the weather alert portal		throughout the legislative term
4. Approval, also in parts, of the Regional Civil Protection Plan	second part	completion of the approval
5. Approval and updating of Dam emergency plans (PED)		throughout the legislative term
6. Support to the Municipalities for updating the Municipal Civil Protection Plans defined with new directive on planning (number of municipalities)	120	Completion
7. Innovation and implementation of operations rooms, centres and services throughout the territory (number)	5	7 provincial territorial services implemented
8. Improvement of the response capacity of the civil protection system for the management of expected or ongoing emergency events (number of organised territorial services)	9	9
9. Innovation of the modes of participation of organised voluntary work in the civil protection system		at the end of the legislative term

10. Creation of procedures for the post-emergency phases: innovation of the process management aimed at the activation of emergencies, contributions under art. 10 of Regional law LR 1/2005 , declarations of state of emergency and related orders and plans, closure of special accounts	4th phase	Completion
11. Implementation of seismic safety through the training of technicians (number)		500
12. Innovation of authorisation procedures (in synergy with ARPAE) for surface water discharges	2	Completion
13. Implementation of an accountability system for the integrated territorial security system	completion of 70%	Completion

Impacts on Local Authorities

Support for emergency management, implementation of risk prevention policies, support in authorisation paths also implementing the knowledge system on which to place individual competences, strengthening of the early warning system through integrated procedures and information systems and common risk scenarios; building resilient communities through the promotion of civil protection culture and coordination of volunteers

Pertaining databases and/or links

<https://protezionecivile.regione.emilia-romagna.it/>

Portal of the regional weather early warning system

<https://allertameteo.regione.emilia-romagna.it/homepage>

Moka National Seismic Risk Relief Programme https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pnsrs_ed/index.html?sessionID=CF0D0817F1A67F79BB06FDAE7DC7DC3D

Moka SOUP -Fire extinguishing <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/soup/index.html?sessionID=881F4DEF7096B1B84E374CC63ABA0EE6>

Civil Protection - Geolocator Signals and Interventions <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/geoloc/index.html?sessionID=63F0EBA8949C69AF1A00FC8B0DF33113>

Moka Hydraulic Maintenance - <https://servizimoka.regione.emilia-romagna.it/mokaApp/apps/pcmi/index.html?sessionID=881F4DEF7096B1B84E374CC63ABA0EE6>

Site in Orma Regional Operations Centre

<https://orma.regione.emilia-romagna.it/rer/a/0094/ARE003117/default.aspx>

Site in Orma National Seismic Risk Relief Programme

<https://orma.regione.emilia-romagna.it/siti/0001/PRO001090/default.aspx>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care

Emilia-Romagna, a region of rights and duties

- Giving continuity to the Inland Areas Strategy and approving a new Regional Mountain Law as an updated framework for recognising its specificity and structuring an integrated support and promotion action that provides, among other things: an adequate plan for land maintenance and prevention of hydrogeological instability; the completion of communication infrastructures, incentives for connectivity and the purchase of information technology, particularly in areas with market failure; the expansion of the supply of essential services to the population and the strengthening of TPL or local public transport; measures of attractiveness and support for work and enterprise on the one hand, and for the permanence of young people on the other; the recovery and enhancement of the cultural, building and environmental heritage

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Civil rescue
Civil Protection System

3. FOUR AND A HALF MILLION NEW TREES IN FIVE YEARS

The “green lung” represented by the region’s woodland and forest areas will be expanded through the creation of “green infrastructures” in towns and the restoration of the natural ecosystem in the Po Plain, with a significant increase in the region’s total wooded area. Prioritising the Plain and also urban areas, the aim is to increase the number of trees by four and a half million in five years: one tree for every member of the region’s population, equivalent to 4,000 hectares, by 2024.

The following actions will contribute to the achievement of this objective:

- Upgrading of urban green areas and woodland
- Creation of new woodlands through themed projects: launch of the “*Bosco VENTO Po*” – *ciclovia “VENEZIA – Torino”* scheme for a wooded cycle track from Venice to Turin
- Planting of woodland with the aim in particular of infrastructure mitigation, compensatory projects and landscape improvement.

These actions will also play a fundamental role in the fight against climate change and the improvement of air quality, and will therefore be an integral part of the new Pact for Work and Climate

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Culture and landscape ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<ul style="list-style-type: none"> ▪ Calls for the distribution of forest plants ▪ Programmes for the implementation of forestry operations and landscape and environmental rehabilitation ▪ Partnerships ▪ Communication actions 	
Other bodies contributing to the action	Citizens, Local Authorities, Management Authorities for Protected Areas and Biodiversity, ARPAE and other instrumental Agencies, Universities and research bodies, Environmental and Third Sector Associations, Businesses and their associations	
Recipients	Citizens, Businesses, Local Authorities	
Expected results	2023	Throughout the term of office
1. Plants distributed to public bodies, citizens and associations (number)	1 million	2.5 million
2. Urban forestation and thematic projects (number of plants in new forest plantings)		1 million
3. Plants in forest plantations for infrastructure mitigation and landscape rehabilitation (number)		1 million
4. Increase in wooded area (hectares)		4,000 hectares

Impact on Local Authorities

Involvement of Local Authorities in the implementation and management of implemented areas

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/radiciperilfuturoer>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Emilia-Romagna, a region of ecological transition**

- Planting 4.5 million trees in 5 years, enhancing and protecting the forest heritage, upgrading the existing heritage and increasing green areas in the cities; helping clean the air and protect biodiversity with the creation of forests, including riverine forests, and forest plantations, identifying the most suitable areas with the involvement of local authorities, citizens and agricultural operators; protecting existing ecological corridors as strategically essential, improving their connectivity
-

The 2030 Agenda Regional Strategy for Sustainable Development**Regional budget****Sustainable development and protection of land and the environment**

Protected areas, nature parks, nature protection and forestation

4. PROMOTING THE CIRCULAR ECONOMY AND DEFINING STRATEGIES FOR WASTE REDUCTION

In 2022, the regional waste planning is renewed with the adoption and subsequent approval (currently in progress) of the new Regional plan for waste management and the remediation of polluted areas (PRRB 2022-2027). The new policy framework also includes (and could not do otherwise) the revision of the Circular Economy Act ([LR 16/2015](#)). As we know, LR 16/2015 was the first provision approved in Italy that, anticipating even the European Package on the subject, introduced a new concept of “sustainable development”, starting from the assumption that the true winning approach aims at a holistic, comprehensive and non-sectoral vision. It is emphasised that, at this particular moment in time, linked to the implementation of multiple initiatives under the PNRR, the transition to a “more circular economy” offers important development opportunities with potential benefits in terms of economy, employment and increased competitiveness, as well as important energy savings and environmental benefits. This inevitable transition is an important part of the efforts to modernise and transform the economy towards a more sustainable direction.

The final objective is the transition towards a development model centred on the recognition of the immense value of raw materials, which must be conserved, and on the importance of recycling waste and the preservation of natural capital.

To achieve this goal, it is essential to proceed by revising and, where possible, updating production and consumption models in a circularity logic. Through the creation of a new culture, it will become essential to adopt a new economic model in which production scraps can become resources, and not waste, for the same or other production cycles: in this way the value of goods, resources and materials can be used for as long as possible.

We must therefore continue to work in this direction, starting from waste management: reduction of the amount of waste sent for disposal, while maintaining the complete self-sufficiency and sustainability of the regional disposal system; increase in the quality and quality of waste recycling; investing and becoming a leader in the new waste recycling and reuse production chains.

This objective and the following related actions are an integral part of the new Pact for Work and Climate.

The following actions will contribute to the achievement of the objective:

- **The new regional plan for waste management and the remediation of polluted areas for 2022-2027.** In implementation of the new EU directives on waste (the so-called “Circular Economy Package”), which came into force in the national legal system in 2020, the new 2022-2027 Regional Waste Plan has been drawn up and adopted. Among its focal points there are the strengthening of the recycling chain, the strategy for reducing the impact of plastics and the strategy on food waste.
Moreover, in light of the excellent results already achieved in recent years, the new Plan has foreseen to rise the regional objective of separate waste collection (RD) to 80%, also through the implementation of metered, environmental and fair charging in all the municipalities of the Region. The objective is twofold: not only to increase separate waste collection, but at the same time to improve its quality, so as to allow the supply chain closure and the reuse of waste. The higher the quality of separate collection, the more recycling will be possible, calculated according to the new community indications
- **Implementation of the provisions contained in [LR 16/2015](#)** revised also in implementation of the objectives set by the new Regional Waste Management Plan (PRRB 2022-2027)
- **The extension to all Municipalities of metered waste disposal charging by 2024:** an environment-friendly choice, because it is inspired by the EU principle of “making the

polluter pay”, which is also fair, because every household pays “for what it throws away”; this challenge is further complicated today by the [COVID-19](#) emergency, but the objective remains

- **Investments for businesses** which are able to process recycled waste most effectively with the aid of technologies. In fact, for the circular economy to develop, incentives have to be provided to the industrial system, to enhance the economic benefits of using recycled rather than virgin material, and it is essential to build industrial supply chains for recycled materials, for which the Green New Deal offers a development opportunity. Of particular importance in this regard is the implementation of the candidate actions on the funding lines of the PNRR for circular economy
- A **more sustainable use of plastics**, (according to the regional strategy called *Plastic-freER*) in line with European legislation through the launch and implementation of the 15 actions aimed at businesses, public bodies and citizens outlined in the “Steering Committee” work
- The **reduction of packaging**, consistent with the goals of the UN 2030 Agenda for Sustainable Development and within the limits necessary to guarantee the safety, quality and acceptability levels of the product by the consumer, also in implementation of the actions that will be put in place under the Plastic FreER strategy
- The **reduction of food waste** to guarantee the objective set by the new EU directive: 50% reduction by 2030 in total per capita food waste at the retail and consumer level, and reduction in food losses along production and supply chains. The new PRRB 2022-2027 envisages a 38% reduction in food waste by 2027 through the implementation of specific measures acting at the different stages of the life cycle (primary production, food industry, commercial distribution, catering and domestic consumption)
- The approval of **new supply chains to be included in the regional list of by-products** to continue to reduce the amount of special waste generated and give the industry certainty concerning the legal compliance of its procedures
- The continuation of the “Environmental action plan for the sustainability of public sector consumption in Emilia-Romagna” - “green procurement” and implementation of the Minimal Environmental Criteria ([CAM](#)) in the supply of goods and services and in public works

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Steering Committee for the implementation of the <i>plastic-freER</i> regional strategy ▪ Permanent regional coordination of new by-product chains ▪ Regional Forum for Sustainable Development based on the Pact for Work and Climate ▪ All sector strategic instruments (<i>Plastic-freER</i> strategy, food waste reduction strategy) ▪ Regional plan for waste management and the remediation of polluted areas for 2022-2027 ▪ Environmental action plan for the sustainability of public consumption in Emilia-Romagna

Other bodies contributing to the action	Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna), Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, ATERSIR, Universities and Research Institutions, Associations and Third Sector Bodies
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Recipients	Citizens, regional administrations and relations, economic categories and civil society
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Expected results	2023	Throughout the term of office
1. Implementation and development of the actions of the Plastic-FreER Strategy through the related Steering Committee		■
2. Increase in the number of supply chains approved in the regional by-product list (number)		15
3. Increase in the number of municipalities with metered charging in the regional territory (% of municipalities)		100%
4. Separate collection on a regional basis		80%
5. Reduction of food waste		≥ 30%
6. Recycling index		66% as at 2027 taking into account the new method for calculation
7. Implementation of the provisions set forth in Regional Law 16/2015	■	■
8. Packaging reduction	enactment of initiatives/actions related to the strategy <i>Plastic FreER</i>	continuation of initiatives/actions undertaken

Impacts on Local Authorities

Coordination, also through ATERSIR, to ensure that waste management actions are consistent with regional strategies and planning. Involvement in the participatory process through the procedures provided for in the sectoral regulations as well as with the Pact for Work and Climate - Regional Forum for Sustainable Development

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/rifiuti/temi/economia-circolare/economia-circolare>

<https://ambiente.regione.emilia-romagna.it/it/rifiuti/informazioni/documenti-e-pubblicazioni/documenti-e-pubblicazioni-rifiuti>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Reducing the production of waste, starting with urban waste, and of waste going to landfills or to waste-to-energy plants, with the aim of reducing non-recycled waste to at least 110 kg per capita by 2030, increasing separate waste collection in quantitative and qualitative terms (door-to-door as a priority) with the target of 80% by 2025, consolidating spot pricing in all municipalities, introducing new and different reward mechanisms and ensuring regional self-sufficiency in the management of all waste
- Developing new green supply chains with a focus on both climate/energy and industrial material recovery supply chains
- Supporting circular economy, including by launching research laboratories involving the High Technology Network, ARPAE, the Environmental Energy Clust-ER, municipalities, environmental service managers and the entire production system, investing in technologies that can reduce waste and facilitate industrial symbiosis, increasing the durability of products and the use of low-emission materials, promoting the recycling, recovery and reuse of waste through the emergence of new dedicated circuits and new plants, also with the aim of increasing regional self-sufficiency
- Developing demand for increasingly innovative and sustainable products, services, and public works through the tool of Green Procurement and pre-commercial procurement (forms of partnership between industry and PA)
- Accelerating the transition path to move away from single-use plastics, consistent with the obligations under European legislation, and toward more sustainable use of plastics, through the establishment of a regional steering committee that will assess the timing, impacts, and implementation methods of each action

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment
Waste

5. IMPROVING WATER QUALITY AND AVAILABILITY

15 years after the drafting of the water protection plan ([PTA 2005](#)), there are still many critical issues in the region, partly aggravated by climate change. In this context, in order to pursue the strategic objective of improving water quality and availability, a new water protection plan needs to be formulated. In order to overcome the critical points, the new plan will have to pursue ambitious actions, developed over a long-term time horizon, according to a strategy fully integrated in the new Pact for Work and Climate that the Region is about to promote.

The main critical points are linked to the poor ecological status of river water bodies, particularly in the lowland sections, the worsening of the chemical status due also to the introduction of new substances, eutrophication phenomena in marine-coastal waters, and increasingly frequent and long-lasting droughts. The phenomena of water stress, salt intrusion, coastal erosion, morphological modification of watercourses and reservoirs are linked to climate change that generates a different distribution of rainfall and an increase in temperatures that affect the water deficit. Over the five-year period, action will therefore be structured around a number of specific objectives ranging from the full implementation of existing plans to the drafting of the new plan. In particular, the following actions contribute to the achievement of the strategic objective.

- **Contributing to the elaboration of the River Basin Management Plans:** The River Basin Management Plan (PdG) is updated every 6 years by the District Basin Authorities. The current Management Plans were updated in 2015 and cover the 2016-2021 timeframe. The Po River and Central Apennines Basin Authorities' Permanent Institutional Conferences on 20/12/2021 adopted the PdG 2021-2027 as part of the third and final cycle. The regional contribution aimed at reporting on the implementation of the 2016-2021 River Basin Management Plans and support for the drafting of the update of the Management Plan for 2021-2027 was made official by DGR 2293 dated 27/12/2021.
- **Approving the new Water Protection Plan (PTA 2022- 2027)** as the main instrument for governing and managing water resources on a regional scale, under the dual profile of qualitative and quantitative protection, in order to achieve the objectives set by the Management Plans (PdG).
- **Reducing polluting loads**, aiming at improving the efficiency of sewerage networks and reducing the contribution of nitrogen to the field coming from livestock farms through the improvement of storage systems and distribution methods of livestock effluents as well as through the creation of centralised treatment systems where farms are sufficiently concentrated in order to make the activity cost-effective against the obtainable environmental improvements.
- **Reducing water leaks** from the water supply system. The current leakage rate is calculated at 23.7%, while leaks per unit of length from the distribution system average 2.6 m³/m/year with peaks of around 4.0 m³/m/year, mainly in rural areas. The regional figure is much lower than the national average, which is 38.2% (difference between water supplied to system - water metered and billed). The aim for the next 5 years is to further reduce the level of leaks, through works above all on water supply systems in rural zones, with a mixture of actions ranging from pipe replacement to increasing the efficiency of the remote leak monitoring system.
- **Improving the efficiency of the irrigation system:** irrigation uses (about 907 million m³/year) compared to civil (345 million m³/year) and industrial ones (about 226 million m³/year) constitute the main part of the resource demand. There is a need to improve the ratio of volumes withdrawn/delivered to the irrigation user by improving field distribution systems and increasing the efficiency of conveyance systems;

- **Reusing wastewater.** The current Water Protection Plan (PTA2015) identifies 24 wastewater treatment plants whose wastewater could be sent for recovery in agriculture, which would provide about 100 million m³/year of additional resource useful to irrigate about 90,000 ha. The national regulation of the sector has so far hindered the development of this practice, but with the approval of the new European Regulation on the subject, the process of implementation of this measure should be accelerated. The objective for the next 5 years is to recover a large part of the urban wastewater.
- **Increasing the storage capacity** of rainwater through solutions to be assessed on a case-by-case basis through specific studies, prioritising environmentally sustainable solutions such as restoring the capacity of existing reservoirs, increasing storage in company and company consortium reservoirs, the artificial replenishment of the construction of medium-large reservoirs.
- **Improving the river Po.** To improve the quality of its water, cleaning it of waste, helping to reduce the amount of microplastics in the Adriatic and enhancing river ecosystems; special attention will be paid to increasing the green areas along the river, creating a real “River Forest” as part of the “4 and a half million trees in the next 5 years” project.
- **Improving the quality of coastal waters and transitional water bodies.** Coastal tourism represents one of the main regional economic activities also thanks to the presence of valuable environmental systems such as coastal lagoons. The objective for the next 5 years is to protect and, where necessary, to improve the quality of coastal wetlands and ensure bathing waters throughout the bathing season by reducing short-term pollution linked to the activation of sewer overflows during heavy rainfall events

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Budget, human resources, heritage and institutional reorganisation ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Economic development and green economy, employment and training
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Implementation tools	<ul style="list-style-type: none"> ▪ Implementing Rules for the 2022-2027 Water Protection Plan ▪ New Water Management System and Land Registry ▪ Monitoring networks (extension of monitoring to priority substances) ▪ River contracts ▪ Rules on the simplification of procedures related to water concessions ▪ Law on sewage ▪ Law on the modes and procedures for the allocation of concessions of large water derivations for hydroelectric purposes ▪ Regional regulations implementing the Ministerial Decree on reservoir management projects ▪ Reorganisation of sewage sludge legislation
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Other bodies contributing to the action	ARPAE, District Authorities of the Po River Basin (ADBPo) and of the Central Apennines, Local Authorities (Municipalities and Metropolitan City), Authorities in Area Vasta, Reclamation Consortia of first and second degree, ATERSIR, Interregional Agency for the Po River (AIPO), competent Ministries, Civil Protection Department, Universities and research bodies, National Environmental Protection System (SNPA), (ISPRA)
Recipients	Citizens, Farmers, (with regard to drinking water and irrigation/livestock use), Industries, Tour operators, managers of reservoirs for drinking water, hydropower, irrigation, aqueduct service operators

Expected results	2023	Throughout the term of office
1. New Water Protection Plan (PTA 2022-2027)	PTA adoption	approval of the PTA
2. Water quality		
2.1 Maintenance of good chemical status of river water bodies (2020: 93%)		93%
2.2 Improving good ecological status of river water bodies (2020: 26%)		50%
2.3 Maintaining good ecological status of lake water bodies (2020: 60%)		60%
2.4 Improvement of the ecological status of transitional and coastal marine water bodies		at the end of the legislative term
3. Definition of more detailed Ecological Flow (EF) and/or Minimum Vital Flow (MVW) values for regional water bodies of a torrential nature	■	
4. Improvement of the network system (containment of the loads discharged from the networks by means of flood drains, in order to reduce the nitrogen input to the field from livestock activity, improvement of storage and treatment systems)		■
5. Reduction in the level of network leaks (work on water supply systems in rural zones, pipe replacement, increasing the efficiency of the remote leak monitoring system)		■
6. Reuse of urban wastewater: it is estimated that potentially about 100 million m ³ /year of additional water could be made available, sufficient to irrigate about 90,000 ha		■
7. Increase in storage capacity through restoration of the capacity of existing reservoirs, increase in storage in corporate and intercompany consortium reservoirs, and evaluation of proposals for feasibility		■

plans for medium-large reservoirs (about 20 million m3)		
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Impacts on Local Authorities

Coordination and participation to ensure the sharing of priorities, the correct allocation of resources, the simplification of authorisation procedures, the enhancement of skills, and the updating of spatial and urban planning

Pertaining databases and/or links

- <https://ambiente.regione.emilia-romagna.it/it/acque>
- <https://datacatalog.regione.emilia-romagna.it/catalogCTA/>
- <https://www.arpae.it/index.asp?idlivello=112>
- https://www.arpae.it/dettaglio_generale.asp?id=3679

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment
 Protection and enhancement of water resources

6. IMPROVING AIR QUALITY

At the end of the period of reference of the current Integrated Regional Air Plan (PAIR2020), air quality has improved, but the objectives set by the framework directive have not yet been completely achieved. It is therefore necessary to start the new planning phase to tackle the critical issues which remain within the region in the Po basin and to pursue further environmental quality objectives set by the Pact for Work and Climate. The action will thus focus on specific objectives, ranging from the complete implementation of existing plans to the drafting of the new plan:

- **Implementing the [Integrated Regional Air Plan PAIR 2020](#), basin agreements, PREPAIR project**

By 2020, a reduction in emissions of various pollutants (PM10 50%, SO₂ 80%, NO_x 44%, NH₃ 10%, VOC 70%) with respect to the target between 80% and 10% has been achieved. It is therefore necessary, first of all, to fully implement the measures provided for in the plan and in the Basin Agreements, particularly as regards the introduction of structural measures to limit the circulation of the most polluting vehicles in urban areas. In order to implement the sentence on PM10 of the European Court of Justice, extraordinary measures have been identified, in coordination with the other Regions of the Po Valley basin, which extend some plan provisions to all the municipalities of the Po Valley, introduce new measures, extend the period of application and implement a new mechanism of activation of emergency measures on a preventive basis

- **Approving the new [Integrated Regional Air Plan \(PAIR-2030\)](#)**

The new Air Plan will cover the period until 2030, by identifying further measures needed to bring the values of pollutants below the limits throughout the region. The new package of measures will be strongly integrated with the actions to combat climate change envisaged by the Pact for Work and Climate, in a changed socio-economic context after COVID being also linked to the ongoing Russian-Ukrainian conflict, in which it will be increasingly necessary to create a more resilient and sustainable economic and social system, based also on the evidence that emerged during the lockdown period.

The pursuit of an "ambitious plan" requires the involvement of all levels of government and a broad integration of policies through a greater involvement of the transport, energy, productive activities and agriculture sectors in line with the guidelines of the Pact for Work and Climate. There will also be a strong integration of health and environment policies to prevent the negative effects of pollution on health.

The areas of focus, and related specific objectives, defined based on the results of the PAIR2020 monitoring conducted in 2021, along with the outcomes of COVID-Lockdown on air quality effects assessment are:

Cities. Rethinking cities for zero-emission mobility. Reducing traffic flows in urban areas through the extension of low-emission zones (pedestrian and restricted traffic zones), promoting bicycle and pedestrian mobility, and green areas. Taking extraordinary measures during high pollution episodes. Improving integration with the General Urban Plans and Urban Traffic Plans (PUMS, PUT) to implement policies to compact the urban fabric, by avoiding the dispersion of settlements and commercial activities in order to promote bicycle and pedestrian mobility. Strengthening green policies (making urban green spaces, particularly in the lowlands, a green lung to reduce climate-changing emissions).

Transport. Promotion of intermodality in mobility; fully embracing the environmental opportunities offered by [smart working](#); encouraging a modal shift in urban areas towards Local Public Transport/foot/bicycle through mobility management, the provision

of modal interchanges, integrated ticketing and mobility information, and the introduction of low emission vehicles.

Energy. Regenerating residential and industrial buildings to increase energy efficiency.

Productive activities. Promoting high technology in production systems.

Agriculture. Making agricultural techniques more sustainable to reduce ammonia emissions. Measures in this area need to be strengthened by promoting more sustainable livestock, effluent and manure management practices, for which the integration of the plan with the Rural Development Programme will be further improved.

Interregional and supra-regional governance. To be a protagonist of the choices in the Po Valley Basin, also through the Prepair EU project and the agreement signed in June 2017 between the Ministry of the Environment and the Regions Emilia-Romagna, Lombardy, Piedmont and Veneto, which identifies measures to be implemented through regulatory changes, incentive systems or projects in the sectors of sustainable mobility (e.g. MOVE-IN), biomass combustion for domestic use and agriculture, i.e. the sectors with the greatest impact on air quality in the Po Valley Basin.

- **Implementing a new system for the forecast, assessment and management of air quality at Bologna technopole.** As part of the project for the realisation in Emilia-Romagna of the [Data Valley](#) which sees the concentration of initiatives such as the transfer of the Data Centre of the European Centre for Medium-Range Weather Forecasts (ECMWF), the activities of the "[Big Data and Artificial Intelligence for Human Development Foundation](#)" and Centro Italia Meteo, a project to implement a new system for forecasting, evaluating and managing air quality at the Bologna technopole will be included. The project starts from the prototype of a national system for air quality assessment and management developed by Arpa as a downstream service of the *Copernicus Atmospheric Monitoring System* (CAMS) and aims at consolidating the operational services through the resources made available by the national Space Economy programme, co-financed by the Emilia-Romagna Region.

For the Climate part, the objective contributes to the [Pact for Work and Climate](#)

<p>Other Councillorships involved</p>	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Economic development and green economy, employment and training
<p>Implementation tools</p>	<ul style="list-style-type: none"> ▪ New Integrated Regional Plan 2021-2030 (PAIR 2030) ▪ Life-IP Prepair project ▪ Sector Plans (PER, PRIT, PUG, PUMS, PUT, Green Plans) ▪ Programme for Rural Development (RDP) and Regional Operational Programme - European Regional Development Fund (POR-ERDF), ministerial funds (MEF/MATTM) ▪ Po Valley Basin Agreements ▪ National Air Pollution Control Programme (PNCIA) ▪ Extraordinary provisions on air quality protection (DGR 33 of 13/01/2021)

	<ul style="list-style-type: none"> ▪ Further extraordinary provisions on air quality protection (DGR 189 of 15/02/2021) ▪ Further extraordinary measures for air quality protection and extension of the Pair2020 Regional Integrated Air Plan. Formalisation of the involvement of the national level for the adoption of measures relating to emission sources over which the Region does not have administrative and legislative competence (DGR 2130 of 13/12/2021) ▪ Copernicus National Mirror Programme ▪ National Recovery and Resilience Plan(PNRR)
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Other bodies contributing to the action	Arpae, Local Authorities (Municipalities and metropolitan area), relevant Ministries (MiTE, Ministry of economic development, MEF, MIPAAF, Ministry of Infrastructures and Sustainable Mobility, Ministry of Health), Presidency of the Council of Ministers, other Regions and ARPAs of the Po basin, ART-ER , ANCI, Big Data and Artificial Intelligence for Human Development Foundation, Universities and research bodies (ISPRA, ENEA, etc.)
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Recipients	Municipalities, Companies, Citizens, Economic and Social Associations
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Expected results	2023	Throughout the term of office
1. Integrated Regional Air Plan PAIR 2020, basin agreements, PREPAIR project	PREPAIR implementation Extraordinary QA measures	PREPAIR project end
2. New Integrated Regional Air Plan PAIR 2030	plan approval	plan implementation
3. % of reduction in emissions as at 2025 compared to 2013 emission values:		
a) PM10		38%
b) NOx		39%
c) NH3		22%
4. Identification of actions for zero GHG emissions for carbon neutrality by 2050 and transition to 100% renewable energy by 2035		at the end of the legislative term

Pertaining databases and/or links

<https://ambiente.regione.emilia-romagna.it/it/aria>

<https://ambiente.regione.emilia-romagna.it/it/aria/temi/pair2020>

<https://datacatalog.regione.emilia-romagna.it/catalogCTA/>,

<https://www.arpae.it/aria>

<https://www.arpae.it/it/temi-ambientali/aria/liberiamo-laria>

https://www.arpae.it/dettaglio_generale.asp?id=3889&idlivello=2054

<https://www.lifeprepare.eu>

<http://www.regione.emilia-romagna.it/notizie/attualita/space-economy-emilia-romagna-in-prima-linea-al-via-due-programmi-cofinanziati-con-1-5-milioni-a-breve-i-bandi>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- The above-mentioned objectives can find an adequate response within the Framework Agreement for Air Quality in the Po Valley Basin, which can activate extraordinary investments to improve air quality, drastically reducing emissions of particulate matter, nitrogen oxides and ammonia and, consequently, helping to improve ground and surface water conditions, with an all-round integrated action, based on reliable and comparable data, on all sources of pollution, through projects financed with national and European Union resources and shared with the other three regions. Given the national relevance and the EU infringement procedures, the air quality of the Po Valley Basin should be taken as an objective with specific planning by the government within the PNRR

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment

Air quality and pollution reduction

7. FACILITATING THE REMEDIATION AND REUSE OF CONTAMINATED SITES AND BUILDINGS

The Region adopts the objective of favouring the environmental remediation and reuse of contaminated sites and buildings considering that the re-purpose of the environment intended as a complex apparatus made up of heterogeneous elements (water, soil, air, habitat, community, economic activities) must be pursued with a multidimensional approach in order to be as effective, sustainable and inclusive as possible.

With reference to the environmental remediation and reuse of contaminated sites, through the governance of the actions of the responsible entities the Region intends to facilitate sustainable clean-up operations and urban regeneration strategies directed at ensuring the protection of the environment and human health, also considering the economic, environmental and social aspects of the surrounding contexts.

With regard to buildings, there will be a special focus on the removal of asbestos from school buildings later extended to hospital buildings, thereby pursuing an environmental goal and at the same time protecting the health of young people, education and health workers and the citizenry

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Schools, universities, research, digital agenda 	
Implementation tools	<ul style="list-style-type: none"> ▪ Regional plan for waste management and the remediation of polluted areas for 2022-2027 ▪ Funding deriving from Ministerial Decree 269/2020 and Measure M2C4, Investment 3.4, Remediation of the soil of orphan sites of the PNRR ▪ Financial investments with contributions to cover 100% of the costs incurred for the removal and disposal of asbestos on school buildings of all levels and on hospital buildings 	
Other bodies contributing to the action	Local Authorities (Municipalities and their Unions, Provinces, Metropolitan City of Bologna, Park and Biodiversity Management Bodies); Regional Agency for Prevention, Environment and Energy (ARPAE) and other Agencies and instrumental bodies of the Region, Local Health Authorities, University Hospitals, Universities and Research Bodies, Third Sector Associations and Bodies, relevant Ministries, Presidency of the Council of Ministers - Civil Protection Department	
Recipients	Citizens, regional administrations and relations, economic categories and civil society	
Expected results	2023	Throughout the term of office
1. Implementation of a call for proposals for the removal of asbestos from school and hospital buildings	■	■
2. Reducing the number of older remediation proceedings in progress	10%	30%

3. Implementation of the funding lines provided by Ministerial Decree 269/2020 and Measure M2C4, Investment 3.4 of the PNRR	■	■
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Impacts on Local Authorities

Local Authorities will have to implement the measures contained in the Regional plan for waste management and the remediation of polluted areas 2022-2027 (PRRB) that refer to them.

Local Authorities interested in asbestos removal in publicly-owned school and hospital buildings will benefit from the grant that will cover the cost of such intervention.

They are also involved in the reporting of possible priorities for the preparation of the ranking lists of interventions on strategic and relevant buildings to be financed, as an update to the reports already submitted. AUSL Health Authorities and University Hospitals interested in asbestos removal in publicly-owned hospital buildings will benefit from the contribution that will cover the cost of such intervention

Pertaining databases and/or links

The main cognitive tool used to collect and process data on polluted sites is the Regional Register of Polluted Sites

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Promoting sustainability, innovation and attractiveness of historic centres through the development of regeneration processes, which hold together building and urban planning interventions, accessibility and mobility choices, the strengthening of services and infrastructures, climate change adaptation actions and measures to revitalise the economic and social fabric

Emilia-Romagna, a region of knowledge and learning

- Ensuring safer, more sustainable and modern school buildings through a 10-year regional plan that also prioritises new European resources, related to the Renovation Wave initiative, towards energy efficiency upgrades for new zero-emission buildings

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment

Environmental protection, enhancement and recovery

8. PROMOTING KNOWLEDGE AND A CULTURE OF SUSTAINABILITY

In an integrated and transversal perspective of environmental, economic and social sustainability, the aim is to promote the sharing of knowledge, values, skills, management systems, scenarios and objectives of sustainability with public and private organisations and individual citizens, responding to the educational needs to support the policies of the Region and contributing to the promotion of the overall Regional Strategy for Sustainable Development and the Pact for Work and Climate.

It is also intended to improve the quality and effectiveness of regional laws in order to ensure adequate regulatory impact analysis (AIR) tools on environmental regulations and their effect on the Ecological Transition process, by carrying out ex-ante regulatory impact analysis as a rule and except for justified reasons of urgency. For this operation, in line with the aims and principles set out in LR 18/2011 (Measures for the implementation of the simplification objectives of the regional administrative system), the Region identifies the priority areas to which to apply the ex-ante environmental regulatory impact analysis

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Budget, human resources, heritage and institutional reorganisation
Implementation tools	<ul style="list-style-type: none"> ▪ Regional Programme of information and education for sustainability for 2020-2022 ▪ Regional programming and industry standards ▪ Inclusion in legislative planning of the areas in which the environmental regulatory impact analysis (AIR) is to be carried out
Other bodies contributing to the action	ARPAE, the 38 Sustainability Education Centres, Local Authorities, Voluntary Associations, Schools, Universities
Recipients	Citizens, Students, Training providers, Public and private organisations

Expected results	2023	Throughout the term of office
1. Implementation of measures of the Regional Programme of Information and Education for Sustainability for 2020-2022 (with extension of measures to 2023)	■	■
2. Approval of the new Programme of Sustainability Information and Education for 2024-2026		■
3. Dissemination of knowledge of sustainability scenarios and objectives from an integrated perspective	■	■
4. Analysis of the impact of ex-ante environmental regulation on regional laws with significant relevance to the topic: adoption of procedural instruments	■	■

Impacts on Local Authorities

Local Authorities contribute to the sustainability education network

Pertaining databases and/or links

[https://www.arpae.it/it/temi-ambientali/educazione alla sostenibilita/chi-siamo](https://www.arpae.it/it/temi-ambientali/educazione%20alla%20sostenibilita/chi-siamo)

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate**Participation**

- Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens
 - Identification of more effective forms of information, involvement and reporting addressed to citizens, to strengthen transparency, accountability and shared responsibility for the change we want to pursue together
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The 2030 Agenda Regional Strategy for Sustainable Development**Sustainable development and protection of land and the environment****Regional budget**

Single regional policy for sustainable development and environmental protection

9. PROMOTING INFORMATION TO CITIZENS ON TERRITORIAL RISK PREVENTION AND RESILIENCE

In view of the increasingly obvious consequences of climate change, the aim of raising awareness of the structural actions taken by the Region for territorial risk prevention becomes even more strategic, with a view to increasing territories' resilience through awareness and knowledge.

This objective includes the activation of an open data portal to allow the public and Local Authorities easy access to all the latest information on the realisation of the works financed during the legislative term and their progress, municipality by municipality and province by province, and the addition of new information tools and databases with a view to simplification and the development of new risk forecasting, monitoring and communication models. Such a portal, "Care is Prevention. All the construction sites in Emilia-Romagna", (<https://www.regione.emilia-romagna.it/territoriosicuro>) was activated in April 2021 and data on the progress of interventions will be updated and made available every six months so that citizens can be constantly updated on the progress of worksites and resources.

Finally, it is intended to map the region's ecological footprint that can track its dynamics over the years of the mandate.

The actions will be oriented so as not to generate overlap or duplication with the system of transparency and dissemination of environmental information implemented by the Region in accordance with legal obligations, but rather generate integration and synergies with respect to it to make the data more accessible to users.

This objective is integrated with the one related to "Promoting the culture and knowledge of sustainability" as it refers to sustainability in all its dimensions, therefore also with regard to territorial risk management and resilience.

This objective is related to the new Pact for Work and Climate

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<ul style="list-style-type: none"> ▪ Thematic software development ▪ Integration of knowledge tools and databases 	
Other bodies contributing to the action	Regional Agency for territorial risk management and Civil Protection, Interregional Agency for the Po River, Land Reclamation Consortia, Regional Agency for Environmental Protection (ARPAE), Local Authorities, Authorities in Area Vasta	
Recipients	Citizens, Local Authorities and other Administrations, Stakeholders	
Expected results	2023	Throughout the term of office
1. Semi-annual update of the Open data portal on construction sites in Emilia-Romagna		throughout the term of office
2. Development of risk prediction models		within the legislative term

3. Extension of cognitive tools on safety and resilience of territories		within the legislative term
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Impacts on Local Authorities

Contribution and collaboration in data management and dissemination

Pertaining databases and/or links

<https://www.regione.emilia-romagna.it/territoriosicuro>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Participation

- Promoting information and communication actions that can facilitate the responsibility of the whole regional society with respect to the sustainability objectives of regional planning, consistently orienting individual and collective behaviours, raising awareness and co-responsibility of citizens
- Identification of more effective forms of information, involvement and reporting addressed to citizens, to strengthen transparency, accountability and shared responsibility for the change we want to pursue together

The 2030 Agenda Regional Strategy for Sustainable Development



Sustainable development and protection of land and the environment

Regional budget

Single regional policy for sustainable development and environmental protection

10. STRATEGIC PROJECT FOR THE PO RIVER

The Po River represents a common asset of extraordinary landscape, environmental and social importance, to be preserved and enhanced in its uniqueness also for future generations.

Beginning with the PNRR, there are several opportunities for revitalising the river from an integrated perspective that brings together the environmental context understood in functional terms from an ecological, geomorphological and landscape point of view, taking into account flood defence requirements and water resource use.

It is therefore necessary to set up a Strategic Project for the Po river (PSPo) as a cognitive, management and integration tool of the intervention policies started within the Po river shaft affecting the regional territory, which allows to bring together the set of ongoing or forthcoming projects, with the aim of creating a strong synergy among the different sector objectives and the consequent actions, with a view to a sustainable growth of the territory, based on the enhancement of the natural and cultural heritage of the river landscape, the conservation of biodiversity, the improvement of hydraulic safety conditions and the development of a more modern form of slow tourism.

The PSPo will make it possible to create a place of integration and reconnection between the territory and the projects involving the Po river, with reference to the investments allocated under the PNRR, to the state resources programmed by the relevant Ministries, and to local initiatives closely related to the development of the river territory. This will make it possible to enhance the value of the actions undertaken with reference to all the external effects that the set of these actions produces in terms of socio-economic and environmental benefits for the territories and the activities that are developed in them, also considering the synergies with similar actions carried out by the neighbouring regions (Lombardy and Veneto) as well as to increase the level of knowledge, awareness and participation of the communities and stakeholders that live there

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Agriculture and food, hunting and fisheries ▪ Culture and Landscape ▪ Mobility and transport, infrastructures, tourism and trade ▪ Mountain and remote areas, territorial planning and equal opportunities 	
Implementation tools	<ul style="list-style-type: none"> ▪ Drafting of the Po River Strategic Project ▪ Development of databases specifications 	
Other bodies contributing to the action	Local Authorities, Authorities in Area Vasta, Interregional Agency for the Po River, Po River District Basin Authority, Regional Agency for territorial risk management and civil protection, Land Reclamation Consortia, Regional Agency for Environmental Protection and Energy	
Recipients	Entire regional society	
Expected results	2023	Throughout the term of office
1. Drafting of the Po River Strategic Project	100%	throughout the legislative term

	Local Authorities will be key players in the construction of the Po River Strategic Project, through active involvement in the planned participatory process.
Impacts on Local Authorities	They will be the main beneficiaries of the PSPo as they will have at their disposal a tool that allows them to enhance the actions undertaken and the set of external effects that all these actions produce for the benefit of the territories

Pertaining databases and/or links

As part of the elaboration of the Po River Strategic Project, the development of a specific database is planned

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of ecological transition

- Investing, also thanks to the Next Generation EU resources, in a strategic plan for the maintenance, defence and adaptation of existing settlements and infrastructures, and for the prevention of hydrogeological instability and coastal defence through a multiannual programming shared with Local Authorities and all the players involved; a strategy based on strengthening knowledge on risks and vulnerability, identifying priorities, planning prevention measures to be implemented in the short and medium to long term, ensuring certainty and continuity of funding, simplifying procedures, opening widespread work sites, which can be quickly activated, and able to involve a multiplicity of enterprises, of various sizes, to create good jobs in land care
- Increasing the protection and enhancement of water resources, improving the state of ecosystems, encouraging their sustainable use also by reducing consumption and waste in both the residential, industrial and agricultural sectors (Water Footprint), improving their quality and availability, with a view to halving network losses, increasing, innovating and improving storage capacity, reusing wastewater and rainwater, taking the opportunity to apply for projects within the PNRR
- Planting 4.5 million trees in 5 years, enhancing and protecting the forest heritage, upgrading the existing heritage and increasing green areas in the cities; helping clean the air and protect biodiversity with the creation of forests, including riverine forests, and forest plantations, identifying the most suitable areas with the involvement of Local Authorities, citizens and agricultural operators; protecting existing ecological corridors as strategically essential, improving their connectivity
- Protecting, enhancing and promoting mountain and inland areas, starting from the excellences constituted by natural resources and parks, protected areas and UNESCO Mabs, as irreplaceable reservoirs of biodiversity and basins of opportunity for sustainable development of territories and local populations
- Investing for a new sustainable, inclusive and slow tourism, starting with cycle and walking routes, building intermodal and integrated routes that connect the cultural, archaeological and landscape excellences of our territory, promoting investments on renewable energy and electric mobility, and favouring environmentally sustainable tourism facilities with zero impact

Emilia-Romagna, a region of work, businesses and opportunities

- Relaunching, with the aim of creating good business and good employment, our tourism districts, stimulating, also in collaboration with other neighbouring regions, the recovery of important tourist flows from abroad, strengthening relations with international markets, by investing in strategic assets and transversal thematic products - the Riviera and the Apennines, Cities of Art and the network of castles, the Po River and its Delta, nature parks and theme parks, spas and wellness, hiking and biking trails, Food Valley, Motor Valley, Wellness Valley - and in the sector of congresses, conventions and events

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Sustainable development and protection of land and the environment

Territorial risk management

Tourism

Development and enhancement of tourism

PAOLA SALOMONI

Councillor for schools, universities, research, digital agenda

“Emilia-Romagna has one of the most advanced university and research systems at national and European level, which over time has developed fruitful forms of integration between the institutions and the productive fabric of the territory. The path to integration, just like the one to specialisation, must also be accompanied to further strengthen this synergy, using the funding that the National Recovery and Resilience Plan makes available, from post-graduate education to PhDs, to steer research, develop new knowledge, and bring further innovation capacity also to companies and supply chains.”

Schools, University, Research and Digital Agenda are fundamental elements of the strategy that the Emilia-Romagna Region intends to implement in the coming years. Regional policies always focus on the clear objective of allowing everyone the same starting conditions to continue towards the highest levels of education and post-graduate education.

Education is the strongest lever to ensure mobility and social cohesion, not to undergo change, but to bring about it. We have invested, and will continue to invest, in an integrated regional school and system capable of inclusion, rewarding merit, responding to differences and leading all students to educational success.

We want our Region to play an increasingly leading role in integrating the activities of its university and research system in terms of international attractiveness, of resources, by supporting integrated participation in tenders and calls, of talent, by directing its funding for post-graduate education towards world-class research. In full respect of university autonomy, through these actions, the Region intends to contribute to the growth and enhancement of teaching and research, directing them towards strategic areas for the territory, also by using the funding sources that the National Recovery and Resilience Plan makes available.

In Emilia-Romagna, the Data Valley region, skills and computing capacity must go hand in hand with the ability to consciously use these resources to bring significant and concrete benefits to citizens and the economic ecosystem. With this in mind, we want to continue the dissemination of digital identity through our in-house Lepida S.c.p.A., expand EmiliaRomagnaWiFi through new hotspots and aim to complete the fibre-optic connection of schools. On the other hand, we invest in new projects, also through the Digital Innovation Hub, and support the public bodies of the Community Network with regard to the actions in the PNRR. Finally, it will be crucial to foster the dissemination of technological, digital and technical skills among secondary school girls through Challenge 8 of the Digital Agenda of Emilia-Romagna “Data Valley Bene Comune” 2020-2025 through projects such as Women in Tech and Ragazze Digitali ER.

*Councillor for schools, universities,
research, digital agenda*

Paola Salomoni



1. EDUCATION, RIGHT TO STUDY AND SCHOOL BUILDINGS

The Emilia-Romagna Region has always believed that education and training are the strongest levers for ensuring mobility and social cohesion recognising the right to study first of all as a tool of equity for people but also as a factor of growth and development of a community and a territory as a whole. Every action is focused on the goal of giving equal opportunities in education because the right to study must be guaranteed for all. Investing in education means investing in the future of the new generations and therefore no one should be excluded. We commit to confirm each year the provision of benefits and services to all those entitled to them so as to combat early school leaving and to promote integration and collaboration between educational institutions and the regional IefP (vocational education and training) system. The policies promoted by the Region are aimed at encouraging a school that dialogues with the territory, institutions, associations and the many cultural, sports and third sector realities, becoming the first point of reference for a community. It is an open school, capable of attracting the national and European resources needed to make buildings safer, more modern and efficient, with adequate space. In this sense, the will is to continue the work of making buildings safe and efficient in order to improve the quality of educational spaces, aiming at enhancing educational institutions in peripheral and mountain areas also thanks to funds that the National Recovery and Resilience Plan makes available

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Combating inequalities and ecological transition: Pact for the climate, welfare, housing policies, youth policies, international development cooperation, international relations, relations with the EU ▪ Culture and landscape ▪ Mountain and remote areas, territorial planning and equal opportunities ▪ Health policies ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Regional intervention plans ▪ ER.GO for the management of services under the regional law ▪ Public notice procedures for the financing of public service concessions
Other bodies contributing to the action	Implementation requires a strong involvement of Local Authorities and training providers, Universities, in particular school autonomies, and the Regional School Office for Emilia-Romagna
Recipients	Schools, Students and their Families

Expected results	2023	Throughout the term of office
1. Enhancement of school autonomy to promote new synergies with the territory: support territorial networks capable of exploiting the best opportunities offered by the territory and national and European funding, enhancing school autonomy by activating new projects to enrich the educational offer and make schools a reference point for the community, a driver	implementation interventions ended by 31/12	

for equality and equal opportunities		
2. Work of the "Groups in support of the qualification of school policies", to support the identification of actions and decision-making processes within the competence of each institution/autonomy with cognitive and evaluative elements, to harmonise actions at the regional level and give support to the entities in the development activities both in construction and in the planning of school supply (DGR 1783/2020)	full continuity of the tables set up at regional level	
3. Promotion and qualification of technical and professional training chains that are increasingly consistent and responsive to the vocations and production specialisations of the territory; functional to innovation, digitalisation and sustainability to allow young people to create linear paths for the acquisition of increasingly specialised skills also in relation to the regional ecosystem of innovation	promotion of system actions by 31/12	
4. Safer, more modern and efficient buildings: safety and efficiency measures in buildings to improve the quality of educational spaces	interventions by 31/12	
5. Guaranteeing each year the provision of benefits and services to all those entitled to them in order to combat early school leaving, thus making the right to study effective (percentage eligible)	Implementation of interventions by 31/12	100%
6. Consolidating the network of guidance services to help young people and families learn about the characteristics of the regional economic-productive system and the education and training opportunities in the area in order to consciously choose educational and professional paths		■
7. Implementing at territorial level the new national criteria on the sizing of educational institutions, enhancing the value of mountain schools and small towns		■
8. School and leFP together to combat early school leaving. Promoting integration and collaboration between educational institutions and the regional leFP (vocational education and training) system in order to combat and reduce early school leaving		■

Impact on Local Authorities

The impact of this action by the Region is significant to help Local Authorities to provide school grants and contributions for the purchase of textbooks, simplifying access to benefits and reducing the time and burden on families

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality technical and scientific education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and work: <https://formazionelavoro.regione.emilia-romagna.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Consolidating the network of guidance services and counteracting gender stereotypes in educational and vocational choices, promoting and enhancing all vocational and technical education paths, including through the dissemination in schools of structural and permanent actions to bring girls and boys closer to technical and scientific subjects
 - Promoting new synergies between the territory and a school that we want to be increasingly open, inclusive and innovative
 - Tackling educational poverty and school drop-out, promoting educational success
 - Financially supporting families to guarantee the right to schooling for all and enhancing services, with specific attention to students with disabilities
 - Safeguarding education institutions in peripheral and mountain areas
 - Ensuring safer, more sustainable and modern school buildings through a 10-year regional plan that also prioritises new European resources, related to the Renovation Wave initiative, towards energy efficiency upgrades for new zero-emission buildings
 - Initiatives to attract students and encourage them to stay on after completing their education and to increase the attractiveness and return of talent, including by bringing prestigious international research and university institutions to the region and designing a new network of services, including international schools
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The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Education and right to study

Right to study

School buildings

Employment and vocational training policies

Vocational training

Employment support

2. RIGHT TO UNIVERSITY STUDY AND UNIVERSITY BUILDINGS

Guaranteeing everyone the right to reach the highest levels of education remains one of the priorities of Emilia-Romagna Region, and this choice is all the more necessary on the basis of the latest data showing that more and more families and students are finding it difficult to get the resources to continue their studies. In order to provide a concrete response to this situation, the Region will continue to guarantee university scholarships and adequate services to 100% of those who, due to merit and social status, are entitled to them, in close cooperation with the universities. Another central issue is that of accommodation for off-site students. The university system boasts a high percentage of enrolled students coming from other regions or abroad, and it is therefore essential to strengthen this sector in order to consolidate the attractiveness of the university model in Emilia-Romagna at international level

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Health policies ▪ Economic development and green economy, employment and training
Implementation tools	<ul style="list-style-type: none"> ▪ Regional plan of interventions and transfer of resources to the regional company ER.GO for the management of services under the regional law
Other bodies contributing to the action	Regional Agency for the right to higher education, ER.GO, Universities, Local Authorities and Students (through the Regional Council)
Recipients	Universities and Students enrolled in the Universities of Emilia-Romagna

Expected results	2023	Throughout the term of office
1. Promoting greater inter-institutional collaboration to initiate new housing policies, such as renegotiating student leases and identifying public-private partnerships for the construction of housing	adjustment of the disbursement of student services	
2. Aiming at an even more attractive region for students through new services such as health coverage in terms of primary health care for off-site students	adjustment of the disbursement of student services	
3. Continuing to guarantee university scholarships and adequate services to 100% of those who are eligible, in close collaboration with the universities and through the strengthening of the integrated system of benefits and residential policies (percentage of eligible students)	disbursing scholarships to eligible applicants by 31/12	ensuring the provision of scholarships and qualified services
4. Enhancing student services to enhance multiculturalism and the international dimension and foster positive integration between student population		enhancing interculturality and the international dimension of the services offered

and local communities		
5. Creating new multi-purpose spaces for the student community, in collaboration with ER.GO and Universities, which can facilitate relationships and individual and social growth, and encourage the training and projects of young people		increasing the availability of multi-purpose spaces for students

Impact on Local Authorities Helping the university system to guarantee scholarships and more generally the right to study also through the identification of public-private partnerships for the construction of housing that guarantees quality spaces and services and fair economic conditions

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality university education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and employment: <https://formazioneilavoro.regione.emilia-romagna.it/>

ER.GO: <http://www.er-go.it/>

Emilia-Romagna INNODATA: <https://emiliaromagnainnodata.Art-Er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Fostering the processes of internationalisation of the educational paths of students who, despite having merits do not have the necessary economic resources
- Guaranteeing university scholarships and adequate services to 100% of those who, due to merit and social status, are entitled to them in close cooperation between institutions, universities and institutes of Post-graduate Education in Art, Music and Dance

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Education and right to study
University education

3. RESEARCH AND POST-GRADUATE EDUCATION

The Emilia-Romagna Region will aim to support even more the integration between post-graduate education and professional degrees, with the aim of guaranteeing the continuity of the courses, training technical professionals at the various levels required by the production system for recovery and innovation and contributing to increasing the number of graduates at a regional level. On the one hand, it will be necessary to encourage high-level competences in the region through a programme that favours the international attractiveness of PhDs and, on the other hand, collaboration between universities and the integration of teaching and research in order to create new attractive projects of post-graduate education and research of excellence. Finally, forms of synergy between authorities and the territory's productive fabric must be increasingly supported, also through the funds that the National Recovery and Resilience Plan makes available

Other Councillorships involved	<ul style="list-style-type: none"> ▪ Culture and landscape ▪ Economic development and green economy, employment and training ▪ Mountain and remote areas, territorial planning and equal opportunities
Implementation tools	<ul style="list-style-type: none"> ▪ Intervention plans and public notice procedures for funding access to opportunities
Other bodies contributing to the action	Art-Er, Institutional, economic and social partnership (Tripartite Regional Conference, Institutional Coordination Committee, Regional Training System Conference, Region and University Conference), Local Authorities and Training providers (schools, accredited training organisations, research centres, universities)
Recipients	Universities, Research Centres, Companies, Graduates, PhD Students and Researchers

Expected results	2023	Throughout the term of office
1. Elaborating and implementing a new strategy of integrated participation in national and international funding opportunities to attract new projects, infrastructures, resources and talents (KIC, Horizon Europe, Digital Innovation Hub, Marie Curie, etc.)		ensuring the implementation of measures to attract projects, infrastructure, resources and talent
2. Post-graduate education and research projects of excellence: encouraging collaboration between universities and the integration of teaching and research in order to create new post-graduate education and research projects of excellence and attractiveness even through direct agreements with universities in other countries	promoting post-graduate education and research projects	ensuring and strengthening integration between universities to promote research and post-graduate education
3. Attracting projects and human capital from all over the world to Emilia-Romagna, also thanks to the presence of	activating international schools	

services that are up to the challenges of global competition, promoting in particular the activation of international schools		
4. Supporting the dialogue between universities and ITS Foundations and training bodies for a synergy between vocational degrees and non-university tertiary training, with the aim of guaranteeing the continuity of the courses, training technical professionals at the various levels required by the production system for recovery and innovation and contributing to increasing the number of graduates at regional level	promoting and ensuring interventions to encourage an increase in the number of graduates	increasing the percentage of graduates

Impact on Local Authorities

Helping the research, higher education and university system to make our territory attractive and competitive nationally and internationally

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct towards quality university education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes. As a general rule, the rich training system, in terms of services and actions, includes widespread awareness of gender identity issues and combating stereotyping

Pertaining databases and/or links

School: <https://scuola.regione.emilia-romagna.it/>

Training and employment: <https://formazionelavoro.regione.emilia-romagna.it/>

ART-ER: <https://www.Art-Er.it/chi-siamo/>

Emilia-Romagna INNODATA: <https://emiliaromagnainnodata.Art-Er.it/>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Emilia-Romagna, a region of knowledge and learning

- Building an integrated vocational and technical training chain - fostering transitions from IeFP to IFTS and ITS and from these to the university pathway - that allows young people continuity of pathways and ensures the territory the technical, scientific and humanistic skills that are indispensable for recovery and innovation, contributing to increasing the number of young people with a vocational qualification or diploma, a tertiary education qualification and graduates
- Initiatives to attract students and encourage them to stay on after completing their education and to increase the attractiveness and return of talent, including by bringing prestigious international research and university institutions to the region and designing a new network of services, including international schools
- Further enhancing integrated and synergistic participation in national and international research funding opportunities to attract new projects, infrastructure, resources and talent
- Enhancing the investments made for the Data Valley so that businesses and, more broadly, all of the regional society can benefit from them
- Investing in research and innovation by directing it toward fields with high strategic potential such as hydrogen, electric power, and green chemistry
- Redesigning, strengthening and internationalising the regional ecosystem of research and innovation and the High Technology Network, promoting Technopoles, the development of private and public laboratories, collaborative research, continuing the action initiated to attract national and European-level research infrastructures to the regional territory and enhancing supercomputing infrastructures to develop new advanced areas of research and specialisation

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Employment and vocational training policies

Vocational training
Employment support

4. DIGITAL AGENDA

The Digital Agenda of Emilia-Romagna (ADER) is the main planning element of the Emilia-Romagna Region and of the Local Authorities of the regional territory to favour and guide digital and technological innovation and the territorial development of the information society.

The programme is drawn up and implemented every five years, along several lines of action, with the definition of concrete objectives to be achieved through the development of initiatives and operational projects.

The latest planning, referring to the 2020-2025 legislative term, has the ambitious objective to make Emilia-Romagna a Data Valley Bene Comune (Common Asset), a place for the elaboration and development of the most advanced technological solutions and innovation, but at the same time being able to ensure the diffusion of inclusive digital skills, resources and competences, to guarantee equal opportunities to all citizens and territories.

The Digital Agenda of Emilia-Romagna - Data Valley Bene Comune is structured in 8 challenges:

1. Data for widespread intelligence available to the territory. Definition of a framework of rules and procedures that allow everyone to access and give maximum value to data, in order to use them, in full compliance with privacy and security regulations, to create advanced applications and services centred on the needs of the recipients, to support public decisions and make the territories more connected and intelligent
2. Digital skills, the new infrastructure for socio-economic development. Dissemination of advanced digital skills and awareness among all age groups and in a variety of sectors, involving schools, training institutions, business and trade associations and others; with particular attention to combating gender gaps
3. Digital transformation of Public Administration. Further stimulus to the paths of integration and sharing of public databases to innovate organisational and back office processes and simplify services to citizens and businesses. Further encouragement of the use of digital technology to foster greater participation of citizens and stakeholders in decision-making processes
4. Digital transformation of production and service sectors. Creation of conditions to increase the competitiveness of the regional productive and services system by focusing on the adoption of innovative technological solutions; among others, big data processing systems, high performance computing and artificial intelligence and 4.0 infrastructures. In order to encourage these developments, the focus will also be on increasing the dissemination of specialist skills in the manufacturing sector
5. User-centred public services: integrated, augmented, simple, secure. Raising the quality and usability of online public services, focusing on three principles: digital & mobile first, development of flexible and adaptive solutions and adoption of a collaborative culture for their design, entrusting a regional design-community with the task of raising the relevant skills; this as a priority in strategic sectors such as health, mobility and culture
6. More Networks and band for a hyper-connected Emilia. Ultra-broad band connection of mountain, rural and peri-urban areas, town halls, productive areas, youth spaces and all schools. The EmiliaRomagnaWiFi network will also be extended and strengthened, with particular attention to beaches and sports facilities, and innovative uses of 5G and the Internet of Things will be tested. Solutions will be sought for the resolution of mobile phone problems that persist in some areas
7. From marginal contexts to digital communities. In the areas most at risk of marginalisation, the creation of communities with the participation of citizens, businesses and administrations, in order to experiment with uses of technology that improve the quality of life, also with a view to combating depopulation; incentives for the adoption of sustainable development models and slow tourism, the creation of spaces for smart working and

distance learning, and the launch of innovative start-ups and youth entrepreneurship projects

8. Women and digital, an indispensable resource. In line with the regional laws and actions for gender equality, implementation of projects and initiatives to counteract the stereotypes that still today strongly limit women's access to technical and scientific education and training, and consequently to the most innovative and technological working sectors.

With DGR 228/2022, the "Digital Innovation Hub Emilia-Romagna - DIHER" was established, a public digital innovation hub for the region's bodies, a coordination network for the governance of digital innovation, as a "shared space" and "joint laboratory" supporting the development of digital innovation in Emilia-Romagna through a systemic approach, in which the coordination of initiatives, also those already in place, can be brought together to enhance their value.

Following the various requests received from the region's bodies concerning the need for assistance in participating in the PNRR calls, in the context of the Community Network of Emilia-Romagna (CN-ER), the Region, with the operational support of Lepida S.c.p.A., has set up a "digital" support service for public bodies within the CN-ER in relation to the actions provided for by the PNRR

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Inter-departmental Coordination for Digital Innovation Emilia-Romagna Region "Digital" Steering Committee Emilia-Romagna Digital Agenda Coordination Emilia-Romagna Digital Agenda Scientific Committee Centre of Competence for Digital Transformation (CCTD) Community Network of Emilia-Romagna (CNER) and Thematic Communities of the Digital Agenda of Emilia-Romagna Emilia-Romagna Digital Agenda and Annual Operational Programmes Digital Transformation Plan of the Emilia-Romagna Region Monitoring Committee for Emilia-Romagna Ultra Broadband Plan Technical Committee of the "Project to counter the digital divide in access to educational and training opportunities" Digital Agenda Commission, Conference of Regions and PPAA
Other bodies contributing to the action	Lepida S.c.p.A., ART-ER S.c.p.A., Local Authorities (EELL), Universities and Research Centres
Recipients	Citizens, businesses, Public Administration

Expected results	2023	Throughout the term of office
1. Digital identity diffusion in Emilia-Romagna (Lepida ID SPID identities issued in the region)	1,400,000	1,600,000
2. Connectivity Observatory (number of TLC operators providing data)	2	4
3. EmiliaRomagnaWiFi (total number of hotspots active on the network at regional level)	10,500	11,500

4. Fibre optic connection of state schools (percentage connected)	100%	
5. Increasing BUL coverage > 100 Mbps of the population (AGCOM 2020- 40% households)		50%
6. Digital Innovation Hub (number of projects supported)	2	4
7. Support activities in the “digital” field to the public bodies of the Community Network in relation to the actions envisaged by the PNRR (number of bodies requesting support from the single Region/Lepida S.c.p.A. contact point)	80	200
8. Local Digital Agendas (number of public bodies accompanied to the definition and approval of an LDA)	4	20
9. Definition of a regional Citizen Science model (number of applications in real contexts)	2	4
10. Implementation of an Emilia-Romagna Air Quality Digital Twin	identification data sources	report on the comparison with the existing statistical model
11. Actions for the dissemination of technological, digital, technical skills among girls in secondary schools (number of girls involved in the “Digital Girls” project)	800	1,200

Impact on Local Authorities

Active support for the planning and implementation of Local Digital Agenda policies with the consequent removal of barriers to the entry of innovation and digitisation within a Community Network of public bodies in the area, also through thematic communities of activation and sharing

Impacts in terms of equal opportunities and non-discrimination

Supporting training, information and guidance to direct more young people, and in particular girls, towards quality technical and scientific education and to overcome cultural barriers that prevent girls from choosing their education or career path free of stereotypes

Pertaining databases and/or links

<https://digitale.regione.emilia-romagna.it/>

<https://www.emiliaromagnaWiFi.it>

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Connectivity: making Emilia-Romagna a hyper-connected region that guarantees everyone, individuals, organisations and businesses - including those living or working in rural and “market failure” areas or in economically fragile conditions - the right to broadband network access (Challenge 6 Data Valley Bene Comune (Common Asset) - More networks and more network for a hyper-connected Emilia-Romagna)
- Culture, awareness and digital skills: implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship," with specific actions to direct the youngest, and especially girls, toward quality technical

and scientific education to facilitate entry into the working world, improve the skills of those already working and facilitate labour reintegration (Challenge 2 Data Valley Bene Comune (Common Asset) Digital skills: the new infrastructure for socio-economic development)

- Digital government: to help achieve the goals of simplification and quality of public administration, becoming a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services (Challenge 3 Data Valley Bene Comune (Common Asset) - Digital Transformation of Public Administration)
- Data economy: promoting a new use of data as an information asset for bodies, citizens, and businesses by defining common interoperability, data protection, and security protocols that together constitute a true regional "data strategy" (Challenge 1 Data Valley Bene Comune (Common Asset) - Data for widespread intelligence available to the territory)

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

Economic development and competitiveness
Networks and other public utilities

5. DATA AND CYBERSECURITY MEASURES

Implementing the broader strategy defined by the Digital Agenda of Emilia-Romagna | Data Valley Common Good we intend to consolidate the Data Governance programme through the development of the dataset catalogue, in line with the reference regulatory framework and in integration with the proposals contained in the guidelines issued by AGID (<https://www.agid.gov.it/it/linee-guida>) and with those of the European Commission (<https://data.europa.eu/en/datastories/data-governance-act-open-data-directive>), which give the concept of Data Governance a connotation oriented towards the interaction between the various levels of government.

As far as IT security is concerned, with resolution 663/2022, the Region set up a dedicated structure - **the regional CSIRT** - which will operate according to the organisational model of the CNER implementation agreements based on a logic of security chain at territorial level, with methods shared between the bodies. After the first year, dedicated to the definition of common policies and strategies, the objective is to make available, through Lepida S.c.p.A., specialised services using existing solutions and new solutions selected on the basis of market availability with continuous scouting activities and to promote medium/long-term actions aimed at enhancing the bodies' internal skills and creating specialised skills in the area

Other Councillorships involved	<ul style="list-style-type: none"> Regional Council in relation to specific competences
Implementation tools	<ul style="list-style-type: none"> Regional Law 11/2004 Emilia-Romagna Digital Agenda for 2020-2025 Community network of Emilia-Romagna (DGR 13/2019) Guidelines for Digital Transformation (DGR 1965/2020)
Other bodies contributing to the action	Regional Agencies, Provinces, Unions and Municipalities, Universities, Health Authorities, Training and IT Service Providers, Investee companies and Territorial Networks

Recipients Civil servants, public bodies

Expected results	2023	Throughout the term of office
1. Opening of data sharing to national and European portals	■	■
2. Delivery of Cybersecurity Services to regional bodies	■	■
3. Regional CSIRT	■	■

Impact on Local Authorities Support to Local Authorities in the integration of databases and management of cybersecurity services

Impacts in terms of equal opportunities and non-discrimination

Supporting, through affirmative action the development of projects and skills, a harmonious development at the territorial level that does not create further gaps

INTEGRATION WITH OTHER STRATEGIC PLANNING TOOLS

Pact for Work and Climate

Digital transformation

- Digital government and data economy: to contribute to the achievement of the goals of simplification and quality in public administration, to become a leader in online services to its citizens and businesses through the implementation and promotion of digital first public services, to promote a new use of data as an information asset for bodies, citizens and businesses, defining common interoperability, data protection and security protocols that together constitute a true regional "data strategy"

Culture, awareness and digital skills

- Implementing an extraordinary plan aimed at people of all ages to support full "digital citizenship", with specific actions to direct the youngest, and especially girls, toward quality technical and scientific education, to facilitate entry into the working world, improve the skills of those already working, and encourage labour reintegration

The 2030 Agenda Regional Strategy for Sustainable Development



Regional budget

General, institutional and management services
Information services, statistics, assets, human resources

PART III

Directions to the bodies

Directions to in-house companies

Framework

REFERENCE REGULATORY FRAMEWORK

[Regional Law 1 of 16 March 2018](#) on the “Rationalisation of in-house companies of the Emilia-Romagna Region”, and in particular Article 2, established that:

- Within the framework of the strategic economic and financial planning instruments (DEFR), the Legislative Assembly approves, upon proposal of the Council, guidelines on the areas of activity of in-house companies, with which it defines the strategic directions to be given to the same companies, also for the purpose of their positioning in the reference sector, to be proposed for sharing with any other shareholders, in the exercise of similar control;
- Through the definition of the above-mentioned guidelines, the Legislative Assembly may establish, in particular, the objectives on which it considers the commitment of the in-house companies to be a priority, may indicate the strategic guidelines, also in relation to the positioning in the reference sector, and management guidelines consistent with the Region's objectives aimed at guaranteeing compliance with reference standards and principles of public action set at the regional level, as well as ensuring synergies at all levels between the administrations of the regional territory and the in-house companies themselves, with the utmost respect for the specific mission of the companies and the principles of efficiency, cost-effectiveness, good administration and transparency;

[Article 19, paragraph 5, of Legislative Decree 175/2016](#) “Consolidated law on public investee companies” provides that each public administration must set “*by means of its own measures, specific, annual and multiannual objectives on the overall operating expenses, including those for personnel, of the owned companies, also through the containment of contractual charges and personnel hiring and taking into account the provisions of Article 25, or any provisions that establish, against them, prohibitions or limitations on personnel hiring, taking into account the sector in which each body operates*”.

STRATEGIC AND DIRECTION LINES

In this section, exclusively dedicated to in-house companies, in line with the provisions of [LR 1/2018](#), mentioned above, are defined the guidelines as well as the strategic directions functional to the application of [art. 19 of Legislative Decree 175/2016](#).

For each in-house company, after a brief presentation, the strategic directions, the expected results, the positioning with respect to the sector of reference, as well as the connection with the strategic objectives that the Council assumes as its own and which are described in Part II, are illustrated.

More generally, it is confirmed that in-house companies may be involved in the implementation of the post-Covid-19 development and recovery policies drawn up by the Council, for the production of services falling within the companies' spheres of operation.

Concerning the application of [art. 19 of Legislative Decree 175/2016](#), by means of a subsequent act, the Council will assign “*specific, annual and multiannual objectives, on the overall operating expenses*” to each in-house company, in line with the strategic directions defined below. These objectives may also be differentiated, taking into account the specificities and scope of activity of each company.

In particular, it is submitted to the attention of the Legislative Assembly the definition of general and differentiated objectives for each company.

GENERAL DIRECTIONS AND OBJECTIVES FOR THE YEARS 2023 AND 2024

Two general **objectives** are identified for the years 2023 and 2024, aimed at all in-house companies:

- Further strengthening the progressive approximation of company regulations on missions and travel, in Italy and abroad, to regional regulations, in compliance with the specific existing contractual situations, for the purpose of careful management of economic resources
- Adopting regulations that allow for a careful and rational use of office space, including through the introduction and strengthening of smart working, with a tendency to reduce related costs
- Transmitting to the Region's Structure for the Supervision of Investee Companies and to the relevant Directorate General, by the 15 April of each year, the financial statements as approved by the administrative bodies of the companies and the relevant shareholders' meetings for the approval of the same financial statements.

In particular, this last objective responds to the purpose of enabling the regional administration to get an information framework in a timely manner for the correct development, within the terms set forth by the current legislation, of the procedures for the settlement of debts and credits with the system of in-house companies, for the preparation of the Consolidated Financial Statements and, more generally, for a more effective governance.

GENERAL DIRECTIONS AND OBJECTIVES FOR THE YEARS 2023 AND 2024

With regard to the **specific objectives for the years 2023 - 2024**, each company, in relation to its structural and organisational characteristics, is required to comply with specific objectives aimed at reducing or maintaining the ratio of operating costs to the volume of production, compared to the same ratio determined in previous years.

In declining and assigning these objectives, **taking into account the particular socio-economic situation**, the Council will work in line with the strategic directions described below, considering

- the specific field of operation;
- the set of activities and services expected from companies;
- the company's positioning in the relevant sector.

A.P.T Servizi Srl

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

APT Servizi s.r.l. is an in-house investee company of the Emilia-Romagna Region and the body in charge of coordinating and providing services to support the promotion and internationalisation of the regional tourism offer on the basis of [LR 4/2016](#) - "Regional tourism regulations - Organisational system and support policies for the development and promotion of tourism" which identifies it as the implementing body of the regional tourism marketing and promotion projects, in particular for the international markets and of the projects on cross-cutting thematic products involving several Tourist Destinations and regulates, in articles 5, 10 and 11, its composition, fields of competence, functions and relations with the Region and with the other bodies of the regional tourism system.

It performs the functions of planning and managing programmes and initiatives in the fields of tourism, environment, culture, local crafts and typical agricultural products and sport, managing concerted marketing actions between different sectors, coordinating and providing support services for the internationalisation of enterprises.

APT Servizi s.r.l. is also involved in actions aimed at promoting quality products on the main international markets, on the basis of a system of structured relations between various bodies operating in the sector, such as ICE, Chambers of Commerce, export consortia and protection consortia.

In implementation of [LR 8/2017](#) "Regulations for the promotion and development of motor and sport activities", APT Servizi s.r.l. identifies and promotes the organisation of major sporting events that, due to their characteristics of uniqueness, attractiveness, and interest in athletes from other regions and other nations, can represent a development opportunity for the Emilia-Romagna territory with significant effects on the tourism economy.

The relations between the Region and APT Servizi s.r.l. are governed by a specific Framework Agreement lasting several years, as updated in implementation of [LR 4/2016](#).

In its capacity as in-house company of the Region, it is subject to analogous control.

Strategic directions

APT Servizi Srl carries out its activities consistently with and in pursuit of the objectives identified in the regional strategies for the promotion and marketing of tourism defined in the three-year Guidelines pursuant to art. 5 of [LR 4/2016](#) approved by the Regional Council, after hearing the opinion of the relevant Commission Assembly, which indicate, in particular, the reference framework of tourism promotion and marketing in Italy and abroad, in which the objectives of the regional interventions are set.

APT Servizi Srl draws up and submits its tourism marketing and promotion projects to the Region on an annual basis, implementing the above-mentioned Guidelines. These projects are approved by the Regional Council and implemented by the company on the basis of special contracts drawn up in accordance with the provisions of the multiannual Framework Agreement.

Thus, taking the three-year Guidelines for regional tourism promotion and marketing currently in force, those for 2022/2024, the strategic directions to which the objectives of the Annual Plan and the actions of APT Servizi Srl refer are:

- Giving stability to the regional tourism economy, as it is crucial to maintain the share of GDP generated by the regional tourism industry in 2022, aiming for a further increase of at least two percentage points in the following two years.

- Carefully managing the transition between pre-during-post Covid-19, as this is a delicate and highly complex, unstable phase in which it is essential to maintain a very flexible yet high-performance management.
- Giving progress continuity to the previous Three-Year Guidelines, because much of what was indicated in the previous three-year strategic planning can still be considered extremely valid today.
- Consolidating the Italian market, which consists of the retention of new traveller profiles that have approached and reconnected with the regional territory over the long pandemic period.
- Reactivating international markets. Such an objective can be achieved through systemic promotion and marketing actions, both by proposing traditional products and by increasing actions to support branded products linked to production chains and networks.
- Consolidating relations with TOs and air carriers, as they ensure the connection with foreign markets, as well as being the parties responsible for the aggregate transaction of tourist flows.
- Over the three-year period, surpassing the previous pre-pandemic internationalisation indicators, increasing not only market presence but also the inclusion of new products with a high index of international appeal.
- Controlling the quality of offer and services, as the quality variable increasingly represents a primary element in the evaluation of a holiday experience, and therefore its relation with the economic value of market introduction must remain correct.
- Increasing the coordinating role of Apt Servizi, both with regard to general operational planning (therefore within its own competence) and specific planning (of Tourist Destinations/Territories), as well as cross-cutting thematic products.
- Maximising the activities of Tourist Destinations/Territories, which must also perfect their strategic/organisational/executive system, especially considering the organisational strengthening of the Bologna-Modena area.
- Encouraging a closer relationship/collaboration between public bodies and private aggregations, because the relationship between these two entities must be closer in order to act in the markets by limiting risks through the strength of the knowledge/competence of companies.
- Supporting sectoral integrations, such as that between tourism and the transport/mobility system, infrastructure, but also sport, culture, agriculture, production activities, etc., in order to increase the potential positive effects on the tourism economy.
- Capitalising on tourism-identity values, meaning the need to use to the fullest extent of their communicative essence all those products, territories and uniqueness that allow our territory to be one of a kind and therefore identifiable on the tourism map.
- Communicating by prioritising positioning, as it is essential to use tools and languages that enable high positioning (long to dissolve) as opposed to just acquiring presences (which end with the stay).
- Carefully selecting instruments and markets, because in general interventions/ investments one risks acting only on the surface, whereas it is instead essential to proceed by dosing resources in the best possible way.
- Evaluating the validity effectiveness and results of the actions.

Positioning with respect to the reference sector

APT Servizi s.r.l. performs both the production of services instrumental to the Region's activities and the role of service agency to implement regional intervention in the relevant sector.

It is the regional macro-territorial marketing company, with a strong vocation for internationalisation and a strong capacity to integrate different sectors (tourism, transport, agri-food, sport, culture). It is in charge of the technical coordination of cross-thematic products in the territory, in order to avoid any non-productive duplication and overlapping of activities and investments by the various entities and bodies involved in the entire promotion and enhancement of the regional tourism offer.

The company has developed such skills and knowledge that it can continuously experiment with new markets, new promotional models, innovative marketing strategies, all thanks to a network of national and international relationships that allow it to be highly efficient.

No economic operators capable of developing the level of skills, knowledge and relations acquired by APT Servizi Srl, as well as of planning and managing entire programmes and initiatives on tourism, the environment, culture, local crafts and typical agricultural products and sport, can be found on the market.

Service recipients

APT Servizi Srl's target recipients are essentially two.

The internal recipient is the entire regional tourism system: The Region, Unioncamere Emilia-Romagna, territorial bodies and organisations such as Tourist Destinations, Tourist Territory, Municipal Administrations, trade associations, enterprises, incoming tour operators. APT Servizi s.r.l. provides this target with services related to its role as an executive connector between the regional administrative body's own political choices and the company's operational ones.

The external recipient consists of the target groups of APT Servizi s.r.l. plan:

- Target b2b - Tour operators and travel agencies that are already planning trips to Italy and to Emilia-Romagna and that are looking for new destinations/products to launch on their market; National and international coach operators planning Italy and/or Emilia-Romagna; Managers of collective mobility systems (air, rail, road); Associations and organisations that deal with unconventional tourism, free time, sport, etc. (non-profit associations of various kinds/interests, corporate and/or trade union CRALs (recreational club for employees), schools/universities, etc.); event organisers, sports federations and associations, Convention Bureau; etc.
- Target b2c - the entire universe of tourists and travellers in all its infinite segmentations.
- Target media - traditional and new, editors, reporters, columnists, professional journalists, press offices, media agencies, publicists influencers, social media community, etc.
- Target opinion leaders, stakeholders, national and international bodies, etc. of the sectors in which APT Servizi Srl operates.

Expected results

2022/2024

The last two years have marked an unprecedented disruption that cannot be compared to any other crisis experienced by the travel industry. The pandemic forced all components of the tourism supply chain to quickly reconsider their entire business. Many of the certainties that the tourism sector had acquired over the years have been subverted: from the definition of the traditionally understood targets to the value of the commercial matching models used until now to the identification of the target markets to aim at; from the primacy of the large international cities to the centrality of collective mobility; from the contribution of the business segment to the relevance of the tour operating system; from a world without borders where everything was attainable to virtual travel, etc. The trends point to a dualism that contrasts a greater attention to everything that falls within the world of the outdoors, of discovery, of the search for small places and greater intimacy with the increase in the desire - clearly expressed when referring to all that is leisure - for a more driven socialisation, a return to community life, the adherence to

aggregative moments, etc. And this is regardless of the place ranking. The very architecture underlying this important industry has changed.

The clear break that occurred in the period between before and during Covid-19 made people realise the importance of planning and structuring the tourism system of an area. Without the skills acquired over the years, without a solid structure, it would have been difficult to cope. In our Region, on the other hand, despite the undeniable negative repercussions from a socio-economic point of view, the tourism production chain has developed new thinking, applying immediate corrective measures to current actions, reducing investments in areas in clear crisis, replacing historicised promotional actions with new ways of approaching markets, maintaining support for core products and strengthening those, even highly niche products, capable of responding to the needs of the new profiles of “during COVID” travellers. Without ever giving up anything in terms of positioning, image, quality, research and innovation - even achieving undeniable successes, as the 2020 and 2021 final figures show, with decreases - compared to 2019 - below the European average.

The year 2022 started with a positive momentum and with forecasts that see, for some products/destinations, tourist flows being very close to those of the pre-pandemic period, if not being equal. However, there are still uncertainties and challenges. In fact, there are still many aggravating factors that will affect the year-end budget: the Covid aftermath, the effects of the Russian-Ukrainian conflict, the spectre of price increases (inflation, fuel costs, cost of living, etc.) and, last but not least, the absence of important basins generating tourist flows (such as Russia and China).

In such a complex macro-context, APT Servizi reconfirms in the medium term a step-by-step, flexible, dynamic and operational strategic planning, essential conditions to face executive choices and investments in a manner consistent with the market and its evolution. It will work during the reference period in a synergistic and cross-sectoral manner in coordination with the entire regional tourism system to ensure the achievement of the strategic objectives of the 2022/2024 three-year Tourism Promotion and Marketing Guidelines, such as:

- Giving stability to the regional tourism economy, maintaining the share of GDP generated by the regional tourism industry in 2022, aiming for a further increase of at least two percentage points in 2023/2024.
- Consolidating the Italian market, building loyalty with new traveller profiles that have approached and reconnected with the regional territory over the long pandemic period.
- Reactivating international markets through systemic promotion and marketing actions, both by proposing traditional products and by increasing actions to support branded products linked to production chains and networks.
- Selecting instruments and markets carefully, because in general interventions/ investments one risks acting only on the surface, whereas it is instead essential to proceed by dosing resources in the best possible way.
- Consolidating relations with TOs, air and rail carriers as they ensure the connection with foreign markets, as well as being the parties in charge of the aggregate transaction of tourist flows.
- Over the three-year period, exceeding the previous pre-pandemic internationalisation indicators, increasing not only market presence but also the inclusion of new products with a high index of international appeal, seeking out and intercepting new potential markets to compensate for the absence of others that for various reasons are currently unreachable.
- Fostering a closer relationship/collaboration between public bodies and private aggregations in order to act in the markets by limiting risks through the strength of the knowledge/competence of companies.
- Supporting sector integrations, such as that between tourism and the transport/mobility system, infrastructure, but also sport, culture, agriculture, production activities,

etc., in order to increase the potential positive spill-over effects on the tourism economy.

- Capitalising on tourism-identity values, meaning the need to make the most of the communicative essence of all those products, territories and uniqueness that allow our territory to be one of a kind, hence identifiable on the tourism map.
- Strengthening and relaunching the brand awareness and identity of Emilia-Romagna, favouring an association of the regional tourism brand with positive values such as safety, reliability, reception, sustainability, respect for the environment, inclusion, innovation, favouring virtuous synergies with the great “Made in Emilia-Romagna” and “Made in Italy” brands, such as those of Motor Valley and Food Valley, for example, an activity that also involves the organisation of product-tourism and brand awareness events aimed at “creating and making the dream come alive”, the implementation of brand awareness & positioning campaigns linked to major international sporting events, etc.
- Communicating by prioritising positioning, as it is essential to use tools and languages that enable high positioning (long to dissolve) as opposed to just acquiring presences (which end with the stay).
- Continuously stimulating tourism demand with interactive languages and narratives, new products and customised tourism experiences, using all available communication tools and media.
- Enhancing the value of the resources and attractiveness of Emilia-Romagna's enlarged tourism heritage, to make the management of core and support resources more efficient in order to foster the competitive re-positioning of the Emilia-Romagna global destination.
- Encouraging and accelerating the digital transformation of the regional tourism sector (information, promotion, booking, marketing).
- Supporting the regional tourism business system in the creation of new product themes in the region for open-air holidays, with the emphasis on movement (active holidays), slow mobility, in villages, along paths, linked to sporting events, high-end offers for the luxury and affordable luxury demand, with the aim of diversifying and broadening the range of “attractions”, raising the standing of the regional tourism offer, intercepting new market segments, etc.
- Supporting the promotion and marketing of the regional tourism offer by encouraging the participation of regional tourism enterprises in the major and most relevant national and international market places - such as trade fairs and workshops -, including the development of an experimental programme of thematic tourism stock exchanges in Emilia-Romagna (sport and active holiday, cultural tourism, wine&food travel experience, tourism for families and children, etc.).

Institutional website link

<http://www.aptservizi.com/>

Links with strategic objectives

- ❖ **Strategies and measures for the recovery of qualified and sustainable post-Covid tourism**

Art-ER S.cons.p.a.

Reference Councillorship

Economic development and green economy, employment and training

Presentation

ART-ER is the consortium company founded by the Emilia-Romagna Region and involving universities, the national research organisations CNR, ENEA and INFN, Unioncamere and Local Authorities in the region.

Its main function is to work for territorial attractiveness, research and innovation, territorial development and internationalisation. Its mission and corporate form clearly identify the corporate intervention model, which envisages, on the one hand, specialisation in areas of intervention linked to that of the members and, on the other hand, a general focus on models of integration of the policies and interventions of the various players. This is the company that the Emilia-Romagna Region uses both to enhance the direct regional activity in support of Research and Innovation, territorial development, attractiveness and internationalisation, and through the allocation of specific funding to the consortium fund, to build projects of strategic regional interest with universities and national research organisations, in partnership with enterprises and business associations.

Strategic directions

The company is entrusted with:

- ✓ The coordination and development of the regional innovation and knowledge ecosystem, the support to start-up and business creation, by linking the initiatives of the regional research and innovation system in the path that has led Emilia-Romagna to be a relevant innovation hub at a national level, as well as to allow the Region to gain credit at a European level, i.e. being able to carve out an important role for itself among the leading Regions at a European level, by working in synergy with the other regional sectors and bodies active in the relations with the European Union;
- ✓ The promotion and sustainable territorial development, internationalisation, attractiveness and promotion of investments in Emilia-Romagna: in particular, internationalisation and attractiveness of the territory, by means of actions for the promotion of regional supply chains, the research system, innovation, training; development of actions addressed to regional, national and international investors aimed at strengthening the production system, the knowledge system and employment, in line with the legislation for the promotion of investments in Emilia-Romagna;
- ✓ The enhancement of the territory and the qualification of production systems and cities, through the promotion of infrastructural actions, social innovation, knowledge development and environmental sustainability;
- ✓ The support to the planning of member interventions in the following areas:
 - The development, management, monitoring, evaluation of regional, national and EU strategic projects and programmes aimed at increasing competitiveness, sustainability, employment, research, innovation, training, knowledge, European and international cooperation;
 - The participation in and development of member-promoted networks at European and international level;
 - The execution of studies and research on territorial, economic and social structures in order to improve strategic and operational planning;
 - The design, implementation and management of infrastructures for regional innovation and knowledge development, including the related commissioning and contracting functions.

The company may also:

- ✓ Organise joint activities and actions between the members and structures participating in the regional research, innovation and knowledge ecosystem;
- ✓ Promote initiatives with universities and research centres operating in the region, also in cooperation with enterprises, for access to and participation in research and/or innovation and/or skills and knowledge development programmes of national, European and international interest;
- ✓ Promote and support the internationalisation and attractiveness of the region with particular reference to regional clusters and supply chains;
- ✓ Promote and develop actions for enhancing the territory and qualifying production systems and cities;
- ✓ Promote skills development and talent attractiveness.

The company operates through 6 areas that work on the major macro-themes related to the society:

1. RESEARCH AND INNOVATION (Innovation for enterprises; Start-up; High Technology Network and Thematic facilities);
 2. TERRITORIES, PARTICIPATION AND ATTRACTIVNESS (Competences and Territories for innovation; Territorial development and attractiveness; International and Territorial Cooperation; Social innovation; Cultural and creative industries service)
 3. STRUCTURAL FUNDS (Employment and Training policies; Enterprise and Infrastructure policies; Centre of Competence on Financial Instruments)
 4. EUROPE AND INTERNATIONALISATION (Europe; Internationalisation; Design Task Force; Brussels control);
 5. INVESTMENT AND CONSTRUCTION (Public Works Engineering; Quality of Investment and Public Expenditure; Urban Ecosystems and Innovation);
 6. SUSTAINABLE DEVELOPMENT (Environment; Climate and Energy; Sustainable Innovation; Regional Accreditation Body);
- plus: Strategic Planning and Studies on the staff of the Directorate General; Digital Transition and Scale-up and Research infrastructures on the staff of the Operations Directorate.

Service recipients

The direct recipients of the interventions are all members belonging to the consortium. More specifically, the company's corporate structure is composed as follows: Emilia-Romagna Region (65.1%), CNR Bologna Research Area (9.3%); ENEA National Agency for New Technologies, Energy and Sustainable Economic Development (4.6%), INFN National Institute of Nuclear Physics (0.5%), Alma Mater Studiorum University of Bologna (5.3%) University of Modena and Reggio Emilia (2.6%), University of Ferrara (2.6%); University of Parma (2.6%); Polytechnic University of Milan (1.3%); Unioncamere Emilia Romagna (4.2%); Others (Local Authorities, ASL, Acer, Aess) (0.8%).

The company operates on a non-profit basis in the interest and on behalf of its members, all of whom have similar interests, for the achievement of the aforementioned corporate purpose. For the fulfilment of consortium purposes, the consortium fund is established. The fund is made up of contributions in cash, services and works by members directly to the company or also through the structures set up in the technopoles. With the exception of participation in the consortium bodies, any form of participation of members' personnel in the activities of the Company is in the form of a participation in the consortium fund and as such quantified. Ultimately, ART-ER represents the common organisational tool of the Emilia-Romagna Region and of all its Members (Universities, Research Institutions, Chamber System, Local Authorities).

Expected results

Throughout the term of office

- Enhancement of the regional ecosystem, in accordance with the S3 themes, through a more effective articulation of the ecosystem, greater synergy between the networks and players in the ecosystem, in particular the regional universities, and the adoption of shared working models, with the aim of making it more cohesive, attractive and inclusive in facing the new challenges of digitalisation and sustainable and equitable transition;
- Information, animation and support activities for the implementation of the PNRR. Support to the implementation of the Project "Ecosystem for Sustainable Transition of Emilia-Romagna" Mission 4, Component 2, Measure 1.5 "Territorial Ecosystems of Innovation" of the PNRR;
- Support for the innovation and competitiveness of the regional production system by backing new and effective digitisation processes and industry-science collaboration and technology transfer with a view to open innovation and by encouraging and promoting the emergence of start-ups and the scale-up of the most promising ones;
- Improvement of the visibility of the regional system through the enhancement and accreditation of regional players internationally, while increasing the system's ability to attract talent and expertise from outside the regional context;
- Generation of a regional system for the enhancement of Big Data and Data Science that can act as a model for intervention and experimentation of innovative policy modalities both nationally and internationally;
- Full implementation of the main national and international programmes and initiatives, launched in the European context, through collaboration with members and local stakeholders and active participation in networks and platforms for research, territorial and development cooperation;
- Implementation of actions and projects to support enterprises in digital transformation and connecting cross-cutting enabling technologies (Big Data, Artificial Intelligence and Industry 4.0) with the major global challenges defined within the regional S3. Support for Digital Agenda actions in the area of territorial development and skills;
- Strengthening of the community and support for Open Innovation actions, through tools and initiatives aimed at detecting innovation needs and fostering the exchange of know-how and the creation of networking and business opportunities between established companies, start-ups, research and institutions, both regionally and internationally;
- Technical support to regional spatial planning and the implementation of the regional law on the protection and use of land; technical assistance to activities for the development of the regional Apennines and the National Strategy for Inland Areas; support to regional observatories on municipal mergers, Unions of Municipalities, participatory processes, contracts and public investments of the Region, the housing system and ERP activities, etc.; development of information activities on health, prevention and safety at work at the regional level; technical assistance to ensure the operation and maintenance of the SITAR (Contracts), SICO (construction sites) and SIRSA (asbestos removal and disposal) information systems;
- Technical support to the Pathway to Carbon Neutrality before 2050 of the Emilia-Romagna Region, to the Single Strategy for Climate Change Mitigation and Adaptation and to the related initiatives; support in the drafting, implementation and monitoring phases of energy policies and strategies and for the energy transition, for the enhancement of the Green Economy in Emilia-Romagna and for the implementation of the "Three-year Action Plan for the Environmental Sustainability of Public Consumption in Emilia-Romagna"; support in the dissemination of process and product environmental certifications throughout the territory, in the definition, planning and implementation of climate change adaptation and mitigation policies and in research activities on

ecosystem services and the promotion of methods for the enhancement of natural capital;

- Activities to strengthen business support services (through the management of the Contact Point and business services) and information and investment attraction and promotion tools (through the Invest in Emilia-Romagna website and the management of LR 14/2014 calls); support for the design and implementation of programmes and initiatives for the internationalisation of the regional production system;
- Support and technical assistance to the Emilia-Romagna Region in the implementation of the European Structural and Investment Funds - and in particular in the implementation of the European Social Fund, the European Regional Development Fund, the Rural Development Fund, the European Maritime and Fisheries Fund - in the field of State Aid and in the activities of analysis and design of financial measures for development;
- Analysis and research activities on regional economic trends, the evolution of the production system and supply chains, and the dynamics of the labour market, including in the wake of the pandemic emergency, in respect of which it draws up context and scenario analyses. The company also provides support to a number of regional observatories (labour, culture and creativity, tourism systems, trade and sport), the Pact for Work and Climate and the single regional planning.

Institutional website link

<https://www.art-er.it/>

Links with strategic objectives

The mission of Art-Er is such that it can be linked with most of the strategic objectives of the Region, in particular

- ❖ [International Development Cooperation Policies for the 2030 Agenda](#)
- ❖ [Enhancement of the Third Sector](#)
- ❖ [European and International Relations](#)
- ❖ [Coordination of European Union funds and promotion of European territorial cooperation activities](#)
- ❖ [Programming and system actions to boost the economy](#)
- ❖ [Work skills and training](#)
- ❖ [Attractiveness, competitiveness, internationalisation and growth of businesses and supply chains](#)
- ❖ [Renewable energies, plastic-free and circular economy](#)
- ❖ [Boosting the construction sector](#)
- ❖ [Health research](#)
- ❖ [Reducing regional imbalances between mountain/remote areas and urban areas](#)
- ❖ [Research and post-graduate education](#)
- ❖ [Digital Agenda](#)

Ferrovie Emilia-Romagna Srl

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

FER s.r.l. is an in-house company providing with public participation wholly owned by the Emilia-Romagna Region. The current corporate structure is the result of a corporate demerger with the railway transport branch, which was carried out in 2012 in order to fully implement European

regulations on the separation of the network manager and the company providing the rail transport service. FER is the Infrastructure manager of the regional railway network.

The relationship between the Region and FER is regulated by a Framework Agreement signed on 12 February 2013, valid until 31 December 2022.

As manager of the railway infrastructure, it is responsible for maintaining and renewing the railway network and managing the control and safety systems, ensuring their accessibility, functionality and information. It is entrusted with the collection of fees and the allocation of infrastructure capacity, including both the definition and evaluation as well as the availability and allocation of individual train paths. In this respect, FER Srl annually updates the so-called Network Information Prospectus (P.I.R.) in which all information necessary for transport companies to access the infrastructure is published.

In 2018, FER obtained the safety authorisation attesting to the existence of a railway safety management system that meets the requirements necessary for the safe maintenance and operation of the railway infrastructure granted to it.

Strategic directions

- ✓ Ensuring full usability and constant maintenance of the lines and infrastructures for which it is responsible
- ✓ Making investments in upgrading and modernising the technological level of railway lines and facilities
- ✓ Managing and monitoring the proper execution of the Public Transport and Railway Service Contract with the economic operator to whom the contract is awarded
- ✓ Guaranteeing the accessibility of stations and the services offered therein to railway undertakings, travellers and rail users in general

Positioning with respect to the reference sector

The railway network extends over the territory of the Emilia-Romagna Region for a total of 1,400 km (about 1,050 under state jurisdiction and more than 350 under regional jurisdiction).

The state network management is entrusted to RFI (Rete Ferroviaria Italiana), the FS Group infrastructure company also responsible for ensuring the safety of railway traffic on the entire national network.

The regional network management is entrusted by concession to FER, an in-house company of the Emilia-Romagna Region, and is regulated by a specific "Framework Contract". The management of services is entrusted by tender with "Service Contracts".

In 2008, the railway sector underwent important changes and was characterised by elements of strong innovation: the tender for the awarding of all the services of the Emilia-Romagna Region was completed, and on 31 March 2008 the new Service Contract was signed with the Integrated Transport Consortium, formed by Trenitalia and FER, which won a European tender.

Action has been taken to establish a single management company for the regional railway network. With this in mind, FER, a company with whole regional capital, acquired the railway activities managed previously managed by other regional concessionary companies, replacing ACT of Reggio Emilia (in 2009), ATC of Bologna in the management of the Casalecchio-Vignola line (in 2009) and ATCM of Modena in the management of the Modena-Sassuolo railway (in 2007).

FER therefore manages the Bologna-Portomaggiore; Ferrara-Codigoro; Ferrara-Suzzara; Parma-Suzzara; Reggio Emilia-Ciano d'Enza; Reggio Emilia-Guastalla; Reggio Emilia-Sassuolo; Casalecchio-Vignola; Modena-Sassuolo railway lines and has become the sole management company of the regional railway network.

In 2011, the conditions were defined for the corporate separation of FER, which was finalised on 1 February 2012, in order to entrust network management and rail transport activities, respectively, to two separate entities. At the same time as the demerger, the part of FER responsible for transport was merged with ATC Bologna to form the new company TPER.

The framework of the regional railway sector has thus been considerably simplified and rationalised: from seven entities operating in 1999 on 350 km of network, there has been a move to a single entity, in which the Region holds a 100% share.

Service recipients

- railway passenger and freight transport companies
- rail users
- the Region

Expected results

2023

- Reduction in the incidence of delays due to the railway network compared to the previous year;
- Reduction in the number of faults, net of exceptional events, unforeseeable circumstances and Acts of God, with an average number of fault reports not exceeding the previous year per installation (PL, switchboard, ACEI);
- Reduction of interference between the railway and the roadway by removing at least 2 high-risk level crossings (high number of barrier bursting), as per ANSFISA guidelines;
- Activation of SCMT system on at least a further 40 km of the RES network (Reggio Emilia-Sassuolo, completion of Reggio Emilia-Guastalla);
- Increase of at least a further 25 km of electrified railway network under FER jurisdiction, Guastalla-Suzzara and Suzzara-San Benedetto, as part of the interventions, already underway, financed by the PNRR complementary fund;
- Commissioning of the control room, for the protection of private level crossings and for the enhancement of Safety & Security in stations and stops;
- ACC activation in Reggio Emilia lines, at least 2 devices;
- Level crossing makeover to V300 scheme;
- Upgrading of Suzzara and San Giacomo railway connections.

Throughout the term of office

- Reduction of delays due to problems in the railway network
- Reduction of network failures
- Implementation of maintenance plans related to preventive and cyclical maintenance as defined by the reference standards
- Reduction of rail-road interference (public level crossings)
- Completion of Train Control Systems (SCMT) installations on the regional railway network
- Signalling technology upgrade with installation of ACC and GSMR systems
- Completion of the electrification of the regional railway network
- Ensuring safety in the stations under their jurisdiction and the services offered to travellers and railway undertakings
- Removal of level crossings in private use with compensatory or replacement works
- Securing the main regional railway bridges

Institutional website link

<http://www.fer.it/>

Links with strategic objectives

- ❖ **Supporting and promoting rail transport**

Finanziaria Bologna Metropolitana Spa (in Liquidation)

Reference Councillorship

Economic development and green economy, employment and training

Presentation

The company represented an example of synergies and operational coordination between public bodies, and the Region's participation is linked to the organisational choice of the shareholders to identify FBM S.p.A. as their common, organic and instrumental emanation. The company is currently in liquidation.

Strategic directions

Continuing with the liquidation of assets in accordance with the plan that envisages the conclusion of the liquidation procedure by 31/12/2023. The closure of the procedure initially scheduled for 2021 was postponed due to the delay in the procedures for the disposal of assets because of a lack of buyers and the negative effect on the procedures of the pandemic.

Positioning with respect to the reference sector

It no longer carries out any activity

Service recipients

It no longer carries out any activity

Expected results

Liquidation of assets by 31/12/2023

Institutional website link

<http://www.fbmspa.eu/it/index.php>

Lepida S.c.p.A.

Reference Councillorship

Schools, universities, research, digital agenda

Presentation

As provided for by [LR 11 of 2004](#) and subsequent amendments, Lepida Scpa is the operational tool promoted by the Emilia-Romagna Region for the planning, conception, design, development, integration, use, configuration, operation and implementation of telecommunication infrastructures, access services, telematic services exploiting the network infrastructures, for members and bodies connected to Lepida network.

Lepida is instrumental to its members by carrying out services of general interest, implementing technological platforms on the basis of what has been defined by the programming and planning activities, in compliance with what is set forth in the European, National, Regional and Local Digital Agendas, in the Guidelines for the Digital Transformation of the Region, in the ICT Multiannual Plan of the Regional Health System, in the Social and Health Plan and in compliance with what is set forth in the governance plans of the members, if any.

The corporate structure of Lepida S.c.p.A. is made up (at the end of 2021) of 447 entities including: the Emilia-Romagna Region, all the 328 Municipalities of the Region, all the 8 Provinces of Emilia-Romagna and the Metropolitan City of Bologna, all the 4 Universities of Emilia-Romagna, all the 12 Local Health Authorities and Hospitals of the Region, the Rizzoli Orthopaedic Institute, 40 Unions of Municipalities, 9 Land Reclamation Consortia, 20 ASPs (Personal Services Companies), 5 ACERs (Emilia-Romagna Housing Authorities), 2 Plant

Protection Consortia, 4 Park and Biodiversity Management Authorities, ATERSIR (Emilia-Romagna Territorial Agency for Water and Waste Services) 3 Special Agencies, ARPAAE (Regional Agency for Prevention, Environment and Energy of Emilia-Romagna), AIPo (Interregional Agency for the Po River), the Authority of the harbour system for Northern Central Adriatic Sea, the Regional Agency for territorial risk management and civil protection, Po River District Basin Authority, Er-go Regional Agency for the Right to University Studies, Higher Institute of Musical Studies of Reggio Emilia and Castelnovo ne Monti, Order of Engineers of the Province of Parma. The majority shareholder is the Emilia-Romagna Region with a share of 95.6412% of the share capital.

With effect from 01/01/2019, the merger by incorporation of Cup2000 Scpa into Lepida S.p.A. was finalised, with the simultaneous heterogeneous transformation of Lepida S.p.A. into Lepida S.c.p.A., in accordance with [LR 1/2018](#) "Rationalisation of in-house companies of the Emilia-Romagna Region".

The **corporate purpose** of the new company includes:

- The establishment of a common centre to support the plans in the development of regional ICT (Information Communication Technology) in terms of design, research, development, experimentation and management of ICT services and products, as well as activities for the implementation, maintenance, activation and operation of infrastructures and the management and development of access and services for citizens, enterprises and public administration, with a highly specialised line in the health, social assistance, personal services of local authorities and social and health services sectors
- The provision of services deriving from the guidelines of the regional plan for the development of telematics, ICT and e-government referred to in Article 6 of Regional Law no. 11/2004 and its implementation referred to in Article 7 of the same law
- The provision of services through: demand management for process analysis; definition of information exchange standards; drafting of technical specifications and tender procedures for the development/purchase of services; programme and project management; practicability verification; use support; service delivery through identified suppliers; monitoring of service levels
- Training and technical support activities in the field of ICT
- Support activities for management functions in the organisational and administrative area in favour of the members and their companies
- Activities relating to the adoption of new technologies applied to the government of the territory of the Emilia-Romagna Region and reference of the members, such as those related to the so-called smart city and smart working
- Central technical-information hub activities under Article 14 of LR 11/2004
- Activities to support the implementation of the regional distributed computing system (Data centre and Cloud computing) referred to in LR 14/2014
- The purchase, development, provision and offer, in compliance with and within the limits of Community and national regulations on work contracts, services and supplies, of telecommunication and IT and/or related services, i.e. by way of example but not limited to: data, Internet and telephony services, via traditional mode and IP networks; services for fixed/mobile convergence; data centre services with data storage, server farming, server consolidation, facility management, backup, disaster recovery; technological Help Desk services (incident and problem management); provision of management application software services in ASP mode
- The implementation, maintenance, management and operation of the regional networks referred to in Article 9 of Regional Law no. 11/2004 as well as of local networks in urban areas (hereinafter MANs), of the sub-networks making up MANs and of the networks being functional to reduce situations of digital divide (also in implementation of the

provisions of LR 14/2014) or of market failure, meaning by implementation, maintenance, management and operation, by way of example but not limited to the activities of: planning of the physical network infrastructures; design; tendering of works; construction; testing of the sections of the fibre optic network; leasing of the traditional circuits, fibre or radio infrastructures for the sections that are not owned; commissioning; ordinary and extraordinary maintenance; preparation of the technological infrastructures capable of ensuring connection to the bands necessary to provide connectivity services; monitoring of network performance

- The provision of connectivity services on the regional networks referred to in Art. 9 of Regional Law No. 11/2004, the supply of connectivity services being understood as, by way of example but not limited to data transmission on IP protocol at guaranteed speed and bandwidth; all the services strictly related to data transmission such as, by way of example but not limited to, the supply and configuration of the network terminal equipment located in the local access points (PALs), the configuration of virtual private networks (VPNs); performance of the necessary interfacing functions with the SPC (public connectivity system), guaranteeing the service and security levels envisaged by the SPC technical rules possible interconnection with the GARR research network; interconnection with the networks of public telecommunications operators; offering the public the free service of connecting to the Internet via WiFi technology on behalf of the member bodies, at their request and in their interest, acting as their technical service; providing the services referred to in art. 15 of LR 14/2014 on a subsidiary and temporary basis, in the event that no other solutions emerge from the market that would enable their provision
- The supply of network sections and services at fair and non-discriminatory conditions to local and state public bodies, public companies, and law enforcement agencies for the implementation of broadband infrastructures to connect their premises in the Emilia-Romagna Region and the members' reference territory
- The management of the “Single European Emergency Number - NUE 112” service and its technical components.

Strategic directions

The three-year business plan outlines the directions, objectives, and services and activities assigned by the member organisations to the company. These include, in particular:

- ✓ The support in the definition, preparation, development of **Local Digital Agendas**, in synergy with actions towards **Local Social Agendas**, in technological innovation and digitalisation activities as well as in digital innovation processes;
- ✓ The supervision in the analysis, design, development, evolution and maintenance of software solutions and platforms for the delivery of services of member bodies and all its services;
- ✓ The management, maintenance and evolution of **Lepida geographic network**, which is public, homogeneous and unified, with high reliability, and of Lepida2 network, which is partly geographic and partly metropolitan, and which is completely separate in its connection infrastructures and equipment from Lepida network;
- ✓ The management, maintenance and evolution of **ERrete regional mobile radio network**, set up to provide radio connectivity to meet the needs of Provincial and Municipal Police, Civil Protection and Health Emergencies;
- ✓ The **contrast to digital divide** on Broadband and BUL with the aim of fostering the infrastructure and dissemination of telecommunications operators with a propensity to act in areas of market failure;
- ✓ The dissemination of **connectivity** at schools, municipal sports centres, municipal stadiums and tourist sites on the coast, and implementation and management of an **IoT**

- network and data collection platform to support the development of a Smart Territory;
- ✓ The implementation of **Big Data** solutions and architectures to enhance the data and computing infrastructure of the region;
- ✓ The **wifi** diffusion with SSID "[EmiliaRomagnaWiFi wifiprivacy.it](https://www.emiliaromagnawifi.wifiprivacy.it)";
- ✓ The management of **regional Data Centres** distributed and federated in 4 PA sites in the Emilia-Romagna Region;
- ✓ The management of the **SPID IDP** platform for issuing and managing SPID digital identities for all eligible citizens, for authentication and access to online services adhering to SPID; provision of the **SPID Signature** service, which aims to simplify the relationship between citizens and the Public Administration in signing applications; provision of the **Digital Identity service for professional use**, which aims to provide a tool enabling Public Administrations and private individuals to verify a natural person's membership of an organisation and/or his or her status as a professional;
- ✓ The management of the **PayER** platform for the electronic payment of services, which allows citizens and businesses to pay their outstanding debts to authorities using different payment instruments through integration with the National Payments Hub (PagoPA);
- ✓ The management of the **Unified Access** Platform for SUAP, building, seismic and environmental services;
- ✓ The support for digitalisation and dematerialisation processes;
- ✓ The design and preparation and support for the implementation of smart work projects;
- ✓ The promotion and dissemination of initiatives for access to **digital welfare** services in the identification of digital technologies to support the redesigning of services to improve social services in terms of access, effectiveness, safety and affordability, citizen participation and patient-centrality;
- ✓ The design, management and evolution of the **FSE into an electronic social-health record** as a unified platform of each citizen's social-health history;
- ✓ The design, management, evolution, operation of **Cartella SOLE**, the main tool for the management of administrative and clinical data of patients by General Practitioners and specialists;
- ✓ The design, implementation, management, commissioning and maintenance of **Cup systems**, providing support services for access to the Regional Health Service in direct or indirect contact with citizens and to Public Administration services in general;
- ✓ The support to the Region in defining the plan to launch the **Single Emergency Number** (NUE) in accordance with European and national legislation, as a simplified access point for citizens to territorial emergency services;
- ✓ The management of tools for monitoring the status and performance of services provided by the company; security operation and management of prevention, detection and response tools on **security** issues

Positioning with respect to the reference sector

Lepida Scpaa, as an in-house company of the Emilia-Romagna Region, operates as a driving force in the implementation of digital policies for the more than 440 members and bodies connected to Lepida network.

The company is the operational tool, for members and bodies connected to Lepida network, for the planning, conception, design, development, integration, use, configuration, operation, implementation of telecommunication infrastructures, access services, telematic services exploiting network infrastructures.

The in-house company is the driving force behind the implementation of digital policies for the growth of cities and the social and health sector, territories and communities, for the implementation of Digital Agendas, Social Agendas and the ICT Plan of the Regional Health

System and the Guidelines for the Digital Transformation of the Region.

Lepida produces ideas, projects and innovation achievements for the public administration and for the telematic development of the regional territory, also creating opportunities for ICT operators in the market.

The company ensures the necessary synergies on tangible and intangible infrastructure in the regional territory in order to optimise its use.

Service recipients

Citizens, businesses and public administrations are the recipients of the services offered by Lepida.

Expected results

The expected results in the 2022-2024 three-year period referred to in the company's Industrial Plan are listed below.

2022/2023/2024

Networks

1. km of geographical fibre optics: 135,000/143,000/150,000
2. km of Digital Divide optical fibre: 80,000/82,500/85,000
3. no. ERretre sites: 105/107/108
4. no. of schools connected: 2,300/2,650/3,000
5. no. WiFi points: 10,500/11,000/11,500

DataCentre & Cloud

6. n. cores on virtual machines: 6,500/6,700/7,000
7. n. blades as a service: 330/345/360
8. TB of storage as a service: 5,500/6,000/6,500

Software & Platforms

9. no. Lepida SPID IDP digital identities: 1,200K/1,400K/1,500K
10. no. annual payments with PayER on PagoPA: 1,500K/1,600K/1,700K
11. no. of annual files with unified access: 150K/180K/200K

Digital Integrations

12. no. of Local Digital Agendas implemented in the year 4/4/4
13. no. of support and simplification actions for members: 80/85/90

Digital welfare

14. no. of proposed Local Social Agendas: 07/09/2012
15. no. of social information systems managed: 17/18/20
16. no. of social services on the FSE: 3/5/7
17. total number of users of the e-Care service: 4,250/4,300/4,350
18. no. of IoT implementation in the Social: 3/5/8

Digital health

19. no. of annual accesses on the FSE: 50M/50M/50M
20. no. of documents/year consulted on the FSE: 60M/60M/60M
21. no. of General Practitioners/PLS activated in Cartella SOLE: 2,650/2,850/2,850
22. no. of prescriptions for pharmaceutical expenditure control: 38M/39M/39.5M
23. no. of digitised medical records: 226K/228K/230K

Access

24. no. of actions carried out on the web by users: 900K/920K/950K
25. no. of actions carried out with direct contact by users: 5.8M/5.7M/5.3M
26. no. of actions carried out with indirect contact by users: 2.3M/2.4M/2.5M

Security

- 27. no. of managed corporate security events: 150/150/150
- 28. no. of reports on availability/performance of services: 264/264/264
- 29. no. of opinions for bodies on GDPR compliance: 500/500/500

Institutional website link

<https://www.lepida.net/>

Links with strategic objectives

- ❖ Coordination of European Union funds and promotion of European territorial cooperation activities
- ❖ Regional Pact for a more efficient, integrated, digital and citizen-friendly justice system
- ❖ Attractiveness, competitiveness, internationalisation and growth of businesses and supply chains
- ❖ Promotion of the identity and potentials of mountain areas
- ❖ Reducing regional imbalances between mountain/remote areas and urban areas
- ❖ New enterprises, development and vitality of the rural areas
- ❖ Digital Agenda

Directions to agencies and companies

With Resolution No. 245 of 30 November 2021, the Court of Auditors - Regional Control Section for Emilia-Romagna, took positive note of the inclusion in the Update Note to the 2022 DEFR of a specific objective, addressed to in-house companies, aimed at the acquisition of company financial statements, approved by the company Boards of Directors, by the 15 April of each year or before the adoption of the draft law for the approval of the Financial Statements of the Regional Council.

As anticipated in the preceding pages, the purpose of the aforementioned objective is to provide the regional administration with data and information on budgetary matters being useful to anticipate the conclusion of the procedures for the settlement of debts and credits with the system of investee companies and to support the preparation of the Consolidated Financial Statements but also, more generally, for a more effective governance.

In the same resolution, the Court of Auditors also expressed the hope that the regional administration would consider extending the same objective to the regional agencies when approving the 2023 DEFR.

The Regional Council takes note of the invitation made and undertakes to verify, on the occasion of the Update Note to the 2023 DEFR, the possibility of extending the aforementioned objective to Agencies and Companies under regional control.

Agenzia Regionale per il Lavoro (Regional Employment Agency)

Reference Councillorship

Economic development and green economy, employment and training

Presentation

The Regional Employment Agency (Agenzia Regionale per il Lavoro ARL), an instrumental body of the Emilia-Romagna Region, was established by [LR no. 13 of 30 July 2015](#) to ensure the achievement of the highest possible degree of efficiency in the management of administrative functions, of high complexity, in the field of employment services. The ARL has the task of implementing the policy directions defined by the Regional Council, in agreement with the other territorial institutions, on the management and qualification of employment services provided to citizens and enterprises. The Agency has legal personality and is endowed with technical-operational, administrative-accounting and financial, patrimonial and organisational autonomy. The registered and administrative office is located in Bologna. The ARL is also present in the territory with operational offices located throughout the region: 38 Job Centres (Centri per l'Impiego CPI)² one for each social-health district and 9 offices for targeted job placement (Collocamento Mirato CM) one for each Province and for the Metropolitan City of Bologna. ARL's main tasks, as defined by the aforementioned regional law, are:

- Ensuring the connection with the National Employment Agency;
- Managing the regional labour information system in connection with the national system;
- Proposing to the Region, implementing and managing regional quality standards;
- Proposing to the Region the optimal territorial areas for the organisation of public employment services;
- Governing and directing public employment services;
- Proposing to the Region the modalities for linking public and private accredited bodies;
- And implementing the network of active labour policies;
- Organising, coordinating and exploiting synergies concerning employment services managed by public and private recognised bodies;
- Supporting regional planning through proposals for the implementation of labour policies;
- Managing company crises and social security authorisation processes;
- Implementing projects awarded by the Region;
- Promoting measures to increase the number of companies willing to host young people employed on apprenticeship contracts;
- Implementing integrated interventions aimed at people with disabilities, fragility and vulnerability in integration with the social services of the municipalities and the mental health departments of the AUSLs;
- Performing labour market observatory functions;
- Monitoring and evaluating the performance of employment services;
- Supporting the planning of training provision with reference to labour market dynamics and the analysis of vocational needs;
- Supporting the drafting of legislation on employment, traineeships and apprenticeships.

Strategic directions

The Regional Employment Agency operates within the framework of the competences defined by Legislative Decree 150/2015 at national level and by the [founding law no. 13/2015](#) at regional level, as well as within the framework of regional programming and planning choices,

² Some Job Centres are in turn divided into decentralised branches in order to ensure better coverage of the territory.

cooperation between the Region and Local Authorities, and the enhancement of consultation with economic and social forces.

Based on the functions defined in Art. 54 of [LR 13/2015](#), ARL Statute and the regional strategy, the Agency's activity and commitment is aimed at ensuring:

- The development of the “Active Employment Network” with the qualification of Job Centres and recognised employment bodies.

The "[Pact for Work and Climate](#)" has in the Agency a tool for improving synergies between both public and private accredited services, enhancing the role of the latter which, being part of the Active Network, act in a complementary way and not as a substitute for public services in order to complete the range, increase the quality and broaden the spread of services throughout the territory. A value shared by all the members of the network must be the quality of intervention for the individual person, with his or her needs and resources, taking as a common operational criterion the customisation of the service process, from taking charge to the definition of the service pact, to the provision of services and measures. The aim is to encourage the creation of quality jobs, accompany the ecological transition, combat inequalities and reduce the distances between people, communities and territorial areas, mending the fractures exacerbated by the current crisis.

- “Community Agency”: The decision to promote the Community Agency remains as valid as ever for 2022, in a scenario characterised by continuing critical situations in the labour market (despite signs of recovery) and, at the same time, by the emergence of new resources and energies. In this framework, the “development and consolidation of the Community Agency” is the Agency's strategic objective for 2022. This objective will be pursued in relation to the areas already identified in 2021 and concerning:
 - Crisis and recovery situations
 - The gender gap and work
 - School-to-work transitions
 - Social and labour inclusion
 - Work regularity.
- The **GOL** (Guaranteed Employability of Workers) **programme** was introduced to boost employment in Italy and combat unemployment. The programme envisages the application of a series of tools and measures for reintegrating unemployed people, Citizenship Income recipients, laid-off workers, the disabled, women, young people, over-50s and other categories. The GOL programme is part of the National Recovery and Resilience Plan with the same time horizon, i.e. the 2021/2025 five-year period. It is part of Mission 5, Component 1 of the PNRR and of the broader project of reforms in the labour sector, which in addition to GOL includes the National Plan for new skills, the strengthening of Job Centres and the strengthening of the dual system. The programme, whose total funding for the first year amounts to 880 million Euro (55.8 million Euro for Emilia-Romagna), envisages the implementation of initiatives aimed at fostering the job placement of persons benefiting from income support measures or whose job placement is particularly difficult. The Agency will implement the Programme as defined by the Region in the Regional implementation plan “Piano Attuativo Regionale-PAR” [by Regional Council Resolution No. 235 of 25/02/2022](#) enhancing the Employment Network, within the framework of the regional strategy expressed in the "Pact for Work and Climate". The implementation of the GOL programme is therefore one of the main tasks of the Agency also in 2023. In Emilia-Romagna, the Programme will concern about 43,000 people among whom will mainly be the beneficiaries of NASPI (New Social Insurance for Employees) and of the Reddito di Cittadinanza (Citizenship Income) together with people with difficulties in finding employment because they have inadequate professional skills or are in a condition of multiple professional and personal problems. The approach to be adopted involves building on what has been achieved so

far at regional level in terms of planning practices, solutions and tools, and the network of implementing parties.

- Improving the effectiveness of active labour policies implemented by the regional network. This strategic objective will be pursued through:
 - The improvement of the effectiveness of actions that constitute the standard component of active policies. As defined in regional acts, these are delivered by Job Centres and accredited bodies, the actions will be aimed at developing their effectiveness and capacity to impact labour market dynamics;
 - The support for regional intervention in the implementation of measures aimed at specific target groups: young people, fragile and vulnerable people, and people with disabilities by implementing relevant regional labour standards and policies such as those relating to traineeships.
- The support for regional planning through proposals for the implementation of labour policies
- The management of company crises and social security authorisation processes
- The connection of regional directions and policies with the national level of the Ministry of Labour and Social Policy and ANPAL.

The Regional Employment Agency is also called upon to implement the activities envisaged in the “Extraordinary Plan for strengthening Job Centres and Active Employment Policies”, approved by [Regional Council Resolution No. 1996 of 11/11/2019](#) and subsequently updated by [resolution no. 818 of 06/07/2020](#), which defines the strengthening activities of the employment centres in the regional territory, in implementation of the "Extraordinary plan for strengthening Job Centres and labour policies", adopted by the Ministry of Labour Decree No. 74 of 28 June 2019, published in the OJ No. 181 of 3 August 2019.

The Strengthening Plan is aimed at consolidating the governance and development of CPI services, to be pursued through investments in infrastructure, human capital and innovation of the working tools available to the CPI, so as to achieve, at the same time, both the improvement of the effectiveness and efficiency of the services and the professional qualification of operators.

Service recipients

ARL's activities are aimed at:

- Strengthening the employability of people without a job who turn to employment centres for job placement/reintegration entry into the labour market,
- Promoting self-employment and business start-ups through the implementation of the Memorandum of Understanding, signed on 18 February 2019 between the Emilia-Romagna Region, the Regional Employment Agency and the United Committee of Professions of Emilia-Romagna, aimed at the experimentation of support services for self-employment. These are services aimed at providing self-employed workers operating in the region with access to information on the labour market as well as guidance, retraining and job placement. The Regional Employment Agency of Emilia-Romagna has launched the opening of “self-employment desks”, on an experimental basis, at the employment centres operating in the provincial capitals and the Metropolitan City of Bologna, at which to offer support services for the creation of self-employment, also through information and guidance on opportunities in the regional territory, for people seeking their first or new employment, with priority given to users who declare having carried out self-employment and freelance activities. The Agency also provides up-to-date quantitative/qualitative information on users registered with the employment centres operating in the region with previous experience in self-employment and freelance activities;

- Young people in transition from education and training systems for whom the institution of extra-curricular traineeships constitutes an on-the-job experience aimed at enhancing skills;
- Foreign citizens resident in non-EU countries who, on the basis of [Legislative Decree 286/99](#) and Presidential Decree 394/99, are authorised to reside in Italy and in the regional territory for temporary periods of vocational training with Italian employers with whom they activate apprenticeship projects;
- People with disabilities who are employed and who apply to the targeted employment services for support in finding work or who are already employed and for whom companies apply for subsidies to adapt their jobs;
- Workers from companies in crisis and/or undergoing restructuring/reconversion that have recourse to social shock absorbers, specifically the extraordinary wages guarantee fund or the derogatory one.

The services provided by the Agency, in several cases, can be delivered both “in-person” and “from remote”. With regard to users, the CPIs are able to ensure different modes of care, depending on people characteristics. The beneficiaries of the GOL programme are a very broad and heterogeneous group of people and share a condition of fragility linked to the labour market: unemployed, fragile and vulnerable workers, NEETs, disadvantaged women, people with disabilities, workers over 55, self-employed workers who cease activity and workers with very low incomes. They will be accompanied also in 2023, with the support of the further consolidated Active Employment Network, in their path to work.

In the area of user services, workshops were conducted to promote and inform about the active job search tools built by the Agency for users with greater digital skills. In particular, with the new way of providing the job offer/demand matching service, CPIs are able to manage selection processes for several tens of thousands of candidates who send their CVs through “Lavoro per te” portal and partly through the Agency's App.

Also in relation to users, it should be noted that the Targeted Placement Services are active and between 6,000 and 9,000 people with disabilities apply to them annually.

The quality of services to users is the fundamental reference for the Agency's management and development actions, with a view to increasing the customisation of services through common and shared regional delivery methodologies.

The Agency also provides services for employers:

- Information provision,
- Advice and support to meet professional needs,
- Job offer/demand matching,
- Advice and support for the management of compulsory communications,
- Advice and support for the management of compulsory recruitment.

Expected results

2023

- The Regional Employment Agency will be committed to ensuring universal access to active employment policies by guaranteeing the profiling, taking-over and subsequent signing of the service pact for 100% of the people who will apply to the ARL employment centres.

Throughout the term of office

- Extraordinary strengthening of Job Centres and Active Employment Policies: consolidation and development of services in terms of innovation and digitisation of active policy benefits and remote access to services for citizens;
- Facilitating the integration of unemployed people into the labour market by developing the agency into a "Community Agency": strengthening the employability of unemployed

people who turn to employment centres for job placement and reintegration into the labour market, including through the establishment of territorial networks to promote employment with a special focus on women;

- Promoting young people's access to employment: implementation of activities aimed at promoting the employment of young people, including through the establishment of territorial employment networks;
- Increasing the ability of people in disadvantaged or disabled situations to enter and remain employed: implementation of interventions aimed at people in disadvantaged or disabled situations in order to develop pathways to support their integration or reintegration into employment;
- Increasing support for companies and workers to facilitate access to social shock absorbers: improving the efficiency of the authorisation process for social shock absorbers on derogation

Institutional website link

<http://www.agenzialavoro.emr.it/>

Regional Agency for territorial risk management and Civil Protection

Reference Councillorship

Environment, territorial risk management and coastal defence, civil protection

Presentation

With the approval of [LR 13/2015](#) "Reform of the regional and local government system and provisions on the Metropolitan City of Bologna, Provinces, Municipalities and their Unions", the Region has reorganised the functions of territorial risk management and civil protection by developing an innovative and unique system in the national scene capable of dealing with the entire pathway of risk management: forecasting, structural and non-structural forecasting, management and overcoming emergencies.

Pursuant to the new regulations, without prejudice to the Region's planning and guidance role, the Agency carries out management activities in the fields of civil protection, soil protection and coastal defence, seismic engineering, water and mining activities, inland navigation and waterway management by developing and exercising technical-administrative skills in the context of authorisation procedures, opinions foreseen by sector regulations territorial planning procedures, direct management of land use authorisations, design, contracting and execution of soil and coast defence works, flood service, hydraulic clearance and surveillance, management of emergency and post-emergency resources.

In order to complete the reorganisation process started with [LR 13/2015](#), it is necessary to adapt the governance of the regional Agency to the changed regulatory and organisational context that has seen the structure originally established by the 2005 legislation change and grow in terms of both regulatory attributions and structural and territorial dimension and articulation. The objective being implemented is to ensure uniformity from Piacenza to Rimini, while respecting territorial specificities, in the exercise of operational and administrative functions to guarantee the homogeneous and well-coordinated implementation of regional policies on territorial risk management by enhancing the 'de facto' structure of the Agency, which, with its territorial articulations, is in a position to be the single representation of the Region for all territorial government policies on provincial areas, the intermediary towards the Municipalities and the Provinces themselves, but also the only structure that today deals with territory and territorial risk management in different, mutually integrated ways.

Strategic directions

The Agency will be geared towards implementing the law on institutional reorganisation ([LR 13/2015](#)) in compliance with the guidelines and provided by the Regional Council for the exercise of the new activities envisaged by this law.

Regarding the mission attributed to it already by [LR 1/2005](#), the Agency will continue to carry out the activities and services related to the exercise of the administrative functions in the field of civil protection falling within the competence of the Region, including those attributed to the Provinces, articulating them by territorial sections. In particular, it will take care of the preparation and planning of the emergency, the education and training of volunteers, the early warning of civil protection bodies and operational structures as well as of the population, the relief of the affected populations and the definition of the intervention plans necessary to cope with the emergency.

Further actions for the implementation of the law on institutional reorganisation [LR 13/2015](#) will serve the following purposes:

- ✓ Homogenisation of the main work processes in the regional territory, pursuing the administrative [simplification](#) and transparency also with adequate information-IT tools, at the service of citizens;
- ✓ Hydraulic and hydrogeological risk management also with the implementation of soil protection measures finalised with state and regional funds also by optimising organisational measures for the unified management of procedures for the awarding of works and services;
- ✓ Financial, technical and administrative support to Local Authorities for emergency interventions, emergency planning and preparedness, and crisis management;
- ✓ Implementation of the new regional early warning system, to adopt national directives, in cooperation with [ARPAE](#) and other regional technical services, in connection with Local Authorities, prefectures and territorial operational structures;
- ✓ Continuation of activities to encourage and support civil protection voluntary work, including through shared programmes to strengthen the regional mobile unit and the full enhancement of organised voluntary work;

The Agency will support the Region in the revision of [LR 1/2005](#) on civil protection, in the light of the necessary updates following the entry into force of [LR 13/2015](#) and the entry into force of [Legislative Decree No. 1 of 2 January 2018 "Civil Protection Code"](#).

Service recipients

Bodies and citizens in the Emilia-Romagna Region

Expected results

2023

- Implementation of strategic regional and civil protection interventions from an integrated perspective, in terms of governance and resources, and within the planned deadlines
- Implementation of actions financed with PNRR resources (mission 2, component 4, investment 2.1b) aimed at securing disaster-stricken areas for more than 61 million Euro
- Contributing to the implementation of measures provided for in national legislation to accelerate activities to combat hydrogeological instability
- Homogenisation and simplification of operational practices
- Development of tools and ways of liaising with other bodies in the regional system for the efficient management of practices involving several players

Throughout the term of office

- Implementation of the regional law on civil protection and volunteering and on the competences and functioning of the Regional Agency for territorial risk management and Civil Protection, also with reference to the changes resulting from Legislative Decree 1/2018 "Civil Protection Code"
- Approval of the first Regional Civil Protection Plan
- Revision of the early warning system in relation to the change in the national regulatory framework ("De Bernardinis" Directive of 27/02/2004 - Operational guidelines for the organisational and functional management of the national and regional early warning system for hydrogeological and hydraulic risk for civil protection purposes)
- Strengthening of the civil protection system (through the renewal and implementation of the regional mobile unit, the creation and management of centres and facilities spread throughout the territory) and the full enhancement of organised volunteering, being an essential pillar of the new regional system.
- Contribution to the five-year strategic plan for investments in hydrogeological instability prevention through interventions financed following the declaration of a state of emergency with national and/or European resources. With specific intervention plans drawn up in accordance with the civil protection orders, the first urgent emergency interventions, the damage restoration interventions and the works, including structural ones, for the reduction of residual risk in the affected areas are financed, consistently with the existing programming and planning instruments. Implementation of soil protection measures and in particular those aimed at the maintenance of watercourses, slopes and coastlines, also in view of the doubling of the Region's resources from 50 to 100 million Euro in five years;
- Support to Municipalities in the elaboration and constant updating activities of the Municipal Civil Protection Plans, also favouring procedures at the Unions of Municipalities level in order to regulate the support to Mayors and Municipal structures in an emergency in relation to any services provided (e.g. information systems, social services, local police).

Institutional website link

<http://protezionecivile.regione.emilia-romagna.it>

Possible connections with strategic objectives

- ❖ **Promoting knowledge, planning and prevention for the safety and resilience of territories**
- ❖ **Innovating the civil protection system**
- ❖ **Promoting sustainability knowledge and culture**
- ❖ **Promoting information to citizens on territorial risk prevention and resilience**

AIPo - Interregional Agency for the Po River

Reference Councillorship

Environment, territorial risk management and coastal defence, civil protection

Presentation

With [LR 42/2001](#) the Emilia-Romagna Region set up the Interregional Agency of the Po River (AIPo) in order to carry out the exercise of the functions referred to in art. 89 of Legislative Decree no. 112 of 31 March 1998, which require the single and interregional management of the Po basin, specifically with the Lombardy, Piedmont and Veneto Regions.

In particular, in the area of territorial risk management, the Agency, on the basis of the Basin

planning and the programming agreed with the Region, designs and implements interventions, performs the functions relating to the flood service, hydraulic clearance and surveillance, and prepares the paperwork for issuing concession measures for state-owned hydraulic fixtures on the network of regional jurisdiction assigned to the Agency. It also carries out hydrographic monitoring, on the basis of the interregional agreements provided, in implementation of [art. 92 of Legislative Decree 112/98](#) in order to guarantee unity at the hydrographic basin scale.

In the inland navigation sector, the Agency plans and implements interventions on the basis of the planning carried out by the Interregional Understanding for Inland Navigation and the Region. Moreover, following the delegation of functions carried out by the law on institutional reorganisation (LR 13/2015), it has the operational management of inland navigation along the Po River (dredging and signalling service, port inspectorate, management of locks and quays, issuing of concession measures on the state property of inland navigation).

In addition, an amendment to the Agency's Constitutive Agreement was recently approved, according to which the Agency has been assigned a new function in the field of cycling routes for the design, construction and maintenance activities of cycle paths and cycleways mainly affecting the state-owned hydraulic fixtures under AIPO's jurisdiction and relating to the Po river basin.

Strategic directions

The Interregional Agency for the Po River will be oriented to give continuity to the activities already provided for by [LR 42/2001](#) establishing and implementing the inland navigation competences attributed to AIPO by the regional law on institutional reorganisation ([LR 13/2015](#)), as well as the new function in the field of cycling mobility infrastructures envisaged by the interregional agreement ratified by LR 12/2021, through the necessary guidance and support actions, which are carried out through the Steering Committee set up by the regional Councillorships in charge of the matter.

In particular, with reference to the improvement of hydraulic safety conditions in the territorial areas under its jurisdiction, the Agency will continue to implement complex interventions of a strategic nature, such as the works concerning critical hydraulic nodes (such as Baganza stream overflow basin, Secchia river overflow basin, Secchia, Panaro and Enza riverbank systems).

On the other hand, as far as inland navigation is concerned, the Agency will have to carry out the important work of regulating low-water Po riverbed between the mouth of the Mincio and Ferrara, for which the MIMS has also recently allocated substantial additional financial resources. This specific intervention will necessarily have to be coordinated with the one described below in the PNRR.

With the National Recovery and Resilience Plan, a highly strategic chapter has been opened, with AIPO as the implementing party of the "Po River Area Rewilding" project, envisaged by Mission 2, Component 4, Investment 3.3, which represents as for its territorial area (the entire river axis in the territory of the four riparian regions: Piedmont, Lombardy, Emilia Romagna, Veneto) and allocated resources (357 million Euro) a great opportunity to relaunch and implement the planning already available in district and regional planning instruments, in pursuit of the objectives of the European Biodiversity Strategy to 2030.

Service recipients

Emilia-Romagna's civil, social, economic and environmental system

Expected results

2023

- Implementation of regional strategic interventions from an integrated perspective, in terms of governance and resources, and within the planned deadlines
- Contributing to the implementation of measures provided for in national legislation to

- accelerate activities to combat hydrogeological instability
- Start-up of the regional interventions envisaged in the Action Programme of the “Po River Area Rewilding” Project, financed with PNRR resources
- Free-flow regulation of Po river’s low-water riverbed, the mouth of Mincio Ferrara section (funding of 15 million Euro)

Throughout the term of office

- Measures to reduce hydraulic risk and increase hydraulic safety in the Emilia-Romagna territories included in the network under AIPo's jurisdiction
- Construction of 100% of the cycle paths in VENTO project
- Free-flow regulation of Po river’s low-water riverbed, the mouth of Mincio Ferrara section (additional funding of 25 million Euro)

Institutional website link

<http://www.agenziapo.it>

Possible connections with strategic objectives

- ❖ Promoting knowledge, planning and prevention for the safety and resilience of territories
- ❖ Promoting the development of inland waterways
- ❖ Supporting and promoting cycling and electric mobility

AGREA - Regional Agency for Agricultural Grants

Reference Councillorship

Agriculture and food, hunting and fisheries

Presentation

The Agency is an instrumental body of the Emilia-Romagna Region under non-economic public law, with organisational, administrative and accounting autonomy, established in 2001 ([LR 21](#)), which performs the functions of Paying Agency for Community aids, contributions and premiums provided for by the European Union regulations and financed by the European Agricultural Guarantee Fund - EAGF and by the European Agricultural Fund for Rural Development - EAFRD.

The main objective pursued with its establishment was to allow a [simplification](#) of procedures and thus ensure greater timeliness of payments, also due to territorial contiguity.

The Agency is the guarantor, vis-à-vis the European Union, of the fulfilment of all the procedures related to the implementation of the grants.

In exercising its functions as paying agency, in accordance with the European Union legislation laying down provisions for the accreditation of paying agencies and the clearance of accounts of the EAGF and EAFRD, the Agency shall:

- a) Issue the authorisation for the disbursement of the authorised amounts
- b) Make payments
- c) Account for payments.

In carrying out these functions, the Agency can count on the experience gained in the field of controls on funds destined for agriculture and on a now consolidated relationship with delegated bodies, and in particular with the Agricultural Assistance Centres (CAA), which have now become fundamental partners, representing the Agency's immediate interface in the territory and concretely the first contact with regional agricultural enterprises.

The Agency is also appointed by the Region, being the certification authority for ERDF and ESF regional operational programmes, certification authority for the FSC and acts as intermediate body for the National Certifying Authority (Agea) for the EMFF of the fishing sector.

The Region makes use of the Agency in these fields in order to comply with the requirements of separation of management, certification and audit functions laid down by European legislation, on the basis of the competences expressed in the field of agricultural Community Funds (EAGF and EAFRD) and also taking the opportunity of the Agency's independence conditions.

Strategic directions

Over the years, the Common Agricultural Policy (CAP) has undergone a significant process of change, which has introduced a new and more complex organisation of the system for granting subsidies, implementing controls and reporting to the European Commission.

In terms of implementation, the new regulations have introduced new management tools for both payment and control procedures, which aim to increase management efficiency and reduce the bureaucratic burden on businesses.

The main pivots of these actions are the transition to the graphical system for the submission of area aid applications and the continuation of the process of dematerialisation and [simplification](#) of administrative and control procedures. For their implementation, these innovations require specific expertise, appropriate investment in information systems and staff training, as well as implementation times spread over a multi-year period.

The graphical system was introduced in 2017 and has undergone a major change in recent years, in particular due to the transition from the land parcel to a new reference parcel, which is more appropriate for the measurement of areas, based on the geographic information systems (GIS), than the parcel derived from the land register and recorded on alphanumeric tables. The reference rules are defined in a binding way for the Paying Agencies on the basis of an agreement between the National Institutions (first and foremost Agea in its role as national coordinating body for Paying Agencies) and the European Commission Services. These rules were further codified by the European regulations for the CAP 2023-2027, approved in December 2021. The use of the graphical application, i.e. an application for contributions not based on data entered in tables, but rather on GIS support, must be subject to great attention as it can lead to variations, both upwards and downwards, in the area eligible for contributions, against which the Community Regulations in force provide for reductions, recoveries and penalties to be applied backwards on the payments received since the beginning of the commitment, with consequent economic repercussions for the entrepreneurs.

Another basic element in the construction of the graphic system, supported by the Agency's information systems, is the graphic crop plan, developed by Agea over 2020 and used during the 2021 and 2022 campaigns.

The continuous evolution of the rules and the expectation of important changes in view of the 2023-2027 programming period lead the Agency to measure itself in the coming years with further changes, in particular related to graphic demand, and to plan further developments in order to maintain the high payment capacities to Emilia-Romagna companies of the agricultural and agri-food sector also in the transition to a new programming period.

A further element of change will be the adoption by the paying agency of a performance monitoring system (known as "delivery model"), which will become the qualifying element of the new strategic plans under the CAP reform to be adopted from 2023.

Another important pillar of the activity is the checks performed in different ways in the various sectors and related to the payment of applications. The checks involve a combination of various procedures - documentary checks, on-the-spot checks, analyses - and must be characterised by a high level of professionalism on the part of the personnel in charge, the relevance of the information already acquired and/or to be acquired in cooperation with databases, the availability of particularly reliable technical equipment and/or surveillance systems, and the accurate identification of the timetable for carrying out certain on-the-spot checks.

The dematerialisation path concerns both administrative and control processes and has received a strong impetus from the needs imposed by the [Covid-19](#) pandemic, in the course of which

investments were made in the adoption of remote practices capable of substituting and in some cases replacing face-to-face activities. Here too, the adoption of the graphical system and the recording on GIS of satellite or aerial photos has made it possible to transfer online what was traditionally carried out by on-site inspections. The activity does not fully replace the necessary control of the territory, but it can allow for certain rationalisations. Various measures have been issued by the European Union, resulting in necessary actions by the paying agency, some also in conjunction with the Councillorship of Agriculture, Food, Hunting and Fisheries.

Within this framework of strategic directions assigned by the Region to the Agency, the development and implementation of ICT solutions will continue in 2023 to enable the regional agricultural system to maintain payment performance even in the presence of important changes in governance, for which the ministerial actor is expected to have a greater weight, within which the national managing authority will be placed.

Here are the main issues that are expected to be addressed in 2023, subject to current conditions:

- Submission on the SIAG system of the 2023 single application
- Preparation of systems to interact with the graphic farm registry, which is the responsibility of the regional agriculture, hunting and fishing directorate
- Adaptation of control activities to the rules to be established for 2023-2027 EAGF and EAFRD programming
- Dematerialisation of credit files

Service recipients

Farms in Emilia-Romagna, Local Authorities receiving aid to create development conditions for the improvement of the sector

Expected results

2023

- indicator: payment of aid
- expected results: 40 - 42,000 beneficiaries, 600 million Euro

Institutional website link

<http://agrea.regione.emilia-romagna.it>

Connection with the strategic objective

- ❖ **Farm competitiveness, promotion and protection of products with designation of origin, multifunctionality and bio-economy**
- ❖ **New enterprises, development and vitality of the rural areas**
- ❖ **Environmental sustainability of production systems, food education and combating waste**
- ❖ **Resilience to climate change and water resource management for irrigation**
- ❖ **Knowledge, innovation and simplification**

ARPAE - Regional Agency for Prevention, Environment and Energy of Emilia-Romagna

Reference Councillorship

Environment, territorial risk management and coastal defence, civil protection

Presentation

In recent years, the Emilia-Romagna Regional Agency for Prevention, Environment and Energy (hereinafter ARPAE) has been affected, on the one hand, by the attribution of additional technical and administrative functions (issuance of authorisations and state concessions,

sustainability education activities) and, on the other hand, by a new national reference framework represented by the establishment of the National System for Environmental Protection - SNPA referred to in [Law 132/2016](#).

The set-up envisaged by [LR 13/2015](#) in a perspective of innovation has provided for the adoption of an organisational model whereby ARPAE, as an instrumental agency of the Region, is responsible for carrying out the activities, with specific acts of direction aimed at recovering homogeneity in the exercise of the action while maintaining its effectiveness. To this end, the regional directions will continue to be formulated in such a way as to achieve equal standards throughout the Region.

Overall, ARPAE's main fields of action cover the following areas:

- Management of monitoring systems, with evaluation and predictive analysis of the state of environmental components;
- Environmental surveillance and control of the territory and human activities affecting it;
- Management of environmental emergencies;
- Issuance of technical opinions and preliminary environmental impact assessments;
- Issuance of environmental permits, transport infrastructure and energy production facilities, as well as water concessions, with supervisory and control activities;
- Sustainability education, risk communication;
- Management of the Energy Observatory;
- Sampling and laboratory analytical activity;
- Dissemination of environmental information;
- Management of the Regional Environmental Information System;
- Dissemination and promotion of environmental management systems;
- Study, research and technical-planning support in the environmental field for the implementation of plans (integrated or sectoral) and the setting up and management of targeted actions for their monitoring;
- Management of the Observatory on Climate Change and its Impacts;
- Functional centre and civil protection competence.

Strategic directions

ARPAE's activity will be aimed at ensuring the management of the activities listed above, with a view to fostering sustainability, health protection, territorial risk management and the enhancement of resources and environmental knowledge.

In line with the commitments set out in the "Pact for Simplification", an important action will continue, aimed at the standardisation of the operational practices adopted by ARPAE to increase the certainty of compliance with procedural deadlines for the greater protection of the legitimate expectations of applicants, within the framework of guidelines and technical directions that guarantee ever greater clarity and certainty of procedures.

The Agency will continue its work to support:

- The development of authorisation, prevention, monitoring and environmental control processes aimed at improving the sustainability and competitiveness of the territory and health protection, ensuring operational effectiveness, innovation and knowledge exchange with society and institutions;
- The development of forecasting systems and models to improve knowledge of the dynamics of environmental systems and the impact of both man-made and natural factors on them, monitoring new forms of pollution and degradation of ecosystems;
- Research and development in the field of meteorology and climatology, addressing the knowledge issues underlying climate change adaptation and mitigation policies;
- The implementation of Energy Plans and for the establishment and management of the Regional Energy Observatory;
- The implementation of the Regional Sustainability Education and Information Programme,

through the coordination of the Regional Sustainability Education Network and the implementation of education, information and awareness-raising campaigns on all dimensions of sustainability.

The Agency will also support the Region in the implementation of the [Regional Sustainable Development Strategy](#) referred to in [art. 34 of Legislative Decree no. 152/2006](#), in the general framework of the National Sustainable Development Strategy adopted on 22/12/2017, based on the declination of the Sustainable Development Goals (SDGs) indicated in the UN [2030 Agenda](#).

At the organisational level, the Agency will pursue the strengthening of inter-functional cooperation and integration between its various components, also with a view to an overall improvement in its performance, and will also continue the path undertaken aimed at the homogenisation of its activities in line with the new organisational set-up.

With regard to specific technical skills, the following will be guaranteed:

- The updating of the analytical-instrumental and technological level with the most advanced requirements for integrated interpretation of the state of ecosystems;
- The management of efficient specialist laboratories for the analysis of different environmental matrices and new emerging pollutants;
- Soil utilisation characterisation and, in particular, sampling and analysis for the determination of the bio-available content of heavy metals, organic pollutants and agronomic parameters, physical-chemical characters, nutrient concentrations, heavy metals and soluble salts;
- The evolution of the regional environmental information system under [Legislative Decree 195/2005](#) to optimise the usability of data on ARPAE open data portal: in particular, for cartographic data, metadata will be reviewed and fine-tuned, and display services for visualisation and downloading will be implemented. In line with the architecture shared with the Region, functional interventions will be analysed for a synergistic and coordinated representation of environmental information, to which the ARPAE open data portal and Webook contribute

Service recipients

Citizens, Local Authorities and other administrations, businesses, economic categories and civil society

Expected results

2023

- Standardisation and simplification of operational practices
- Systematisation of application programmes and information systems related to the management of activities under [LR 13/2015](#).
- Development of tools and ways of liaising with other administrations in the regional system for the efficient management of practices involving several players.

Throughout the term of office

- Evolution of the Environmental Information System
- Standardisation of the authorisation system and increase in its efficiency with a view to simplification
- Improvement of the quality standards of the Agency's activities as perceived by the citizens of Emilia-Romagna

Institutional website link

<http://www.arpae.it>

Possible connections with strategic objectives

- ❖ [Promoting the circular economy and defining strategies for waste reduction](#)
- ❖ [Improving water quality and availability](#)
- ❖ [Improving air quality](#)
- ❖ [Facilitating the remediation and reuse of contaminated sites and buildings](#)
- ❖ [Promoting sustainability knowledge and culture](#)

Provincial phytosanitary consortia of Modena, Parma, Piacenza and Reggio Emilia

Reference Councillorship

Agriculture, hunting and fisheries

Presentation

With [LR 16/1996](#) later amended and supplemented by [LR 9/2011](#), the Region reorganised the four provincial phytosanitary consortia active in the regional territory in order to strengthen sustainable crop protection and phytosanitary surveillance in the western part of the Emilia-Romagna Region.

The Provincial Phytosanitary Consortia are non-economic public bodies dependent on the Region and administered by a Commission chaired by a representative of the consortium members appointed by the Region.

They perform the following activities:

- a) Dissemination of technical standards for defence against plant diseases, organisation and supervision of defence operations adopted by consortium members, including initiatives aimed at reducing the related environmental impact, in accordance with the directives of the Head of the Regional Phytosanitary Service
- b) Direct execution of compulsory control operations in place of any defaulting and lagging parties and at their own expense
- c) Field experiments and demonstration activities aimed at the dissemination of plant protection, as well as dissemination of defence means and methods in accordance with regional programmes.

To carry out these activities, the Consortia impose a compulsory annual contribution based on the land yield of consortia members.

Strategic directions

The Consortia collaborate with the Emilia-Romagna Region, contributing to the correct implementation of Community and national phytosanitary regulations and to the development of environmentally sustainable crop protection management methods. In this context, they are called upon to perform both actions falling within their institutional tasks - dissemination of regulations for the defence against plant diseases, assistance to farms, organisation and supervision of phytoiatric interventions - as well as activities carried out, under the coordination of the Phytosanitary Service, in agreement with the Region, aimed at the constant updating of integrated production specifications and the preparation of integrated and organic production bulletins for the area of competence, phytosanitary certification activities of products intended for export and surveillance aimed at preventing and combating the spread of new biotic adversities in the regional territory.

Service recipients

With reference to plant protection, all the Consortia members are direct and indirect recipients of the services provided by the provincial phytosanitary consortia, to which are added, in many cases, support services for Local Authorities aimed at the proper management of public green areas, i.e. a particularly complex field of action insofar as it is characterised by the need to

guarantee maximum safety for the users of green areas with the necessary protection of the plant heritage.

Expected results

They are generally represented by improving the environmental and health sustainability of plant protection operations especially linked to reducing the use of synthetic chemicals.

For this reason, the activities undertaken at a territorial level are aimed, among other things, at developing forecasting and warning systems on the presence of harmful organisms with the aim of maximising the effectiveness of any countermeasures, at preparing Integrated and Organic Production Bulletins and the relative modifications made necessary by the constant evolution of Community regulations on active ingredients that can be used for phytoiatric interventions, at improving technical assistance interventions in favour of consortia members and support for the correct application of the provisions envisaged by the revised [National Action Plan \(PAN\)](#) for the sustainable use of plant protection products.

Another important activity carried out by the provincial phytosanitary consortia is support for the “phytosanitary surveillance” of the territory of competence, aimed, on the one hand, at monitoring the evolution of numerous alien species accidentally introduced into our environments and capable of causing very serious damage to crops and, on the other, at the prevention and rapid identification of further adversities that, following climate change and the significant acceleration of trade, represent a constant threat, in the process of further development, to the balance of our agri-ecosystems and the quality of production.

The phytosanitary consortia carry out these activities of great importance for the development of the regional agri-food sector under a specific agreement with the Emilia-Romagna Region and in constant connection with the Phytosanitary Service.

Institutional website link

<http://www.fitosanitario.mo.it>

<http://www.fitosanitario.pr.it>

<https://www.fitosanitario.pc.it>

<http://www.fitosanitario.re.it>

Possible connections with strategic objectives

- ❖ [Environmental sustainability of production systems, food education and combating waste](#)
- ❖ [Resilience to climate change and water resource management for irrigation](#)

ER.GO - Regional Agency for the right to higher education in Emilia-Romagna

Reference Councillorship

Schools, universities, research and digital agenda

Presentation

ER.GO is the regional agency for the right to higher education, established by LR 15 of 27 July 2007, through which the Region achieves the objective of turning the right to reach the highest levels of education, knowledge and skills into reality, with particular attention to capable, deserving students and those in difficult economic situations, guaranteeing uniform treatment throughout the Region.

The Region's decision to focus on a single Agency, taking over from the four previous companies for the DSU, for the implementation of interventions and services in the right to university study has found positive confirmation in the extraordinary results achieved in recent years, thanks to the rationalisation policies undertaken, including, most recently, the abolition of the figure of

the President and the Board of Directors of the Company (LR No. 6 of 18 June 2015), which have in fact made it possible to increase the available resources to be allocated as a priority to the disbursement of scholarships, thus guaranteeing the granting of the benefit to all students eligible for the right to university study benefits.

Strategic directions

- Continuing the promotion and management of an integrated system of services and interventions to turn the right to attain the highest levels of education, knowledge and skills into reality, combining the principles of broad inclusion and appreciation of merit;
- Pursuing the widest possible coverage of scholarships for capable, deserving students in difficult economic situations;
- Ensuring the same treatment throughout the regional territory and carrying out simplification actions to promote transparency in access and student participation;
- Streamlining the system of student services, with a focus on reception services;
- Enhancing multiculturalism and the international dimension as well as fostering positive integration between the student population and local communities by promoting a broad-based reception system;
- Supporting the international dimension of university education as a factor for attracting young talent to the regional territory and as an essential component in preparing young people to meet the challenges of global labour market competitiveness;
- In cooperation with university placement services and those of the Regional Employment Agency, strengthening work orientation actions aimed at scholarship students in their final years and recent graduates;
- Carrying out investigative support activities for the Region with regard to school building and the right to school education.

Service recipients

Schools, students, their families, Universities and students enrolled in the Universities of Emilia-Romagna

Expected results

2023

- Planning and implementation of measures for the right to study, also for the adoption of the measures and funds envisaged in the National Recovery and Resilience Plan (PNRR) and to address emergency situations and continue to promote territorial attractiveness in an integrated regional system with universities and university institutions.

Three-year budget reference period

- Promoting greater inter-institutional collaboration to initiate new housing policies, such as renegotiating student leases and identifying public-private partnerships for the construction of housing.
- Aiming for an even more attractive region for students through student services.

Throughout the term of office

- Continuing to guarantee university scholarships and adequate services to 100% of those who are eligible, in close collaboration with the universities and through the strengthening of the integrated system of benefits and residential policies;
- Enhancing student services to enhance multiculturalism and the international dimension and foster positive integration between student population and local communities;
- Creating new multi-purpose spaces for the student community, in collaboration with ER.GO and Universities, which can facilitate relationships and individual and social

growth, and encourage the training and projects of young people.

Institutional website link

www.er-go.it

Possible connections with strategic objectives

- ❖ **Education, right to study and school buildings**
- ❖ **Right to university study and university buildings**

Intercent-ER - Regional Agency for the Development of Telematic Markets

Reference Councillorship

Health policies

Presentation

Intercent-ER is a regional agency with legal autonomy which operates as a central purchasing body for regional authorities and administrations under LR 11/2014.

As of 2016, the Agency was identified as the Aggregating Body for the Emilia-Romagna Region, pursuant to Art. 9 of Law Decree [DL 66/2014](#). In addition, Intercent-ER has the mission to disseminate the use of e-procurement tools and to manage the programmes defined by LR 17/2013 on the dematerialisation of the debit cycle.

Strategic directions

The next three years will be characterised, like the last two years, by great uncertainty related to the evolution of the Covid-19 pandemic. On the one hand, it will be necessary to support the health facilities by ensuring the supply of goods and services necessary to cope with a possible resurgence of the emergency and, on the other hand, the projects envisaged in the National Recovery and Resilience Plan (PNRR) will have to be implemented in a very short time. In this context, the Agency's activities should focus on the following lines of development:

Acquisitions for the implementation of projects funded by the National Recovery and Resilience Plan: With Council Resolution no. 2013 of 29/11/2021, Intercent-ER was identified as the reference office for public procurement for the activities related to the PNRR for the Emilia-Romagna Region. This is a particularly important role as procurement is a critical and determining factor for the concrete implementation of the Plan's interventions. Therefore, over the next three years the Agency will not only be called upon to manage important procurement procedures for goods and services (e.g. health equipment, engineering and architecture services, etc.), but it will also have to coordinate and monitor the entire PNRR procurement complex, so that the governance structures identified for the management of the Plan can intervene promptly in the event of critical issues or delays.

Procurement in the works sector: as it is well known, the current perimeter of Intercent-ER Agency is limited to the purchase of goods and services where, in addition to achieving process efficiencies, an aggregation and standardisation of demand can be achieved which is able to generate benefits in terms of purchasing conditions. In recent months, the need dictated by the PNRR to realise a large number of interventions in a very short time, has increased the need for public administrations to turn to central purchasing bodies also for the management of work contracts. In the course of 2022, the Region will therefore consider extending the scope of the Agency's activities to include the works contract sector.

Support for Regional Authorities: Regional Authorities have expressed, through ANCI, the need for support on the issue of procurement. The objective is therefore to organise a regional Competence Centre to provide strategic and operational support to Local Authorities, also in the context of the implementation of the PNRR as well as the dissemination of good practices

Consolidation of the role of Aggregating Body: Alongside the “extraordinary” initiatives linked to the PNRR and the management of health emergencies, in the coming years, coverage will continue to be given to the product categories set out in the Prime Minister's Decree of 11 July 2018. In addition, in continuation of what has been done in previous years, the focus should be on strengthening collaboration activities with the other Aggregating Bodies, through the implementation of joint tenders

Strengthening the Agency's competences and processes: The Agency has embarked on a path to strengthen its capacities and competences, in terms of quality and effectiveness of the services provided, leading in 2019 to the certification of the ISO 9001 Quality Management System and in 2021 to the ISO 27001 certification of the information security management system managed by the platforms operated by the Agency and ISO 37001 certification of the management systems for the prevention of corruption. In addition, a project management training programme was implemented in 2019 with the aim of providing the Agency's officials and managers with methodologies and tools for managing complex projects. In the coming years, the aim will be to further implement the Agency's organisational and skills “infrastructure”, unifying and bringing into system all the methodologies implemented

E-procurement development: The last few years have been characterised by a strong increase in the use of SATER platform thanks to a continuous evolution of the user support tools as well as an intensive platform evolution activity aimed at both improving existing functionalities and developing new ones. The objective for the coming period is therefore to strengthen the support capacities of the administrations and to adapt the system to these increased volumes

Promotion of sustainable public procurement: In recent years, the attention and commitment shown by the Agency in the use of environmental and social sustainability clauses for contracts have been recognised nationally as best practice, resulting in numerous awards and recognitions. In the coming years, the Agency's objective is to continue to be a point of reference on Sustainable Procurement issues at both regional and national level, seeking to better incorporate the priorities defined by the PNRR and related to enhancing the role of the new generations and achieving more real gender equality and reducing gaps

Service recipients

Regional bodies, Health Authorities, Regional territory authorities

Expected results

2023

- Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro) 1.60
- Expenditure for goods and services in healthcare managed at regional level 56%
- Full operation of the system for the governance and monitoring of expenditure on goods and services with the development of a reporting system
- Reinforcement of the use of environmental and social sustainability clauses (including gender responsible public procurement) in the purchasing procedures for goods and services and systematic monitoring and reporting

Throughout the term of office

- Annual expenditure managed through the purchasing initiatives of the Regional Purchasing Centre (in billion Euro) 1.65
- Expenditure for goods and services in healthcare managed at regional level 57%
- Design and implementation of an Open data system on the purchase of goods and services by the regional administrations
- Definition and implementation of support services to Territorial bodies for the acquisition of goods and services and, in case of approval of the draft law No. 5150/2022 amending LR

11/2004, also in the field of works

Institutional website link

<https://intercenter.regione.emilia-romagna.it/>

Links with strategic objectives

- ❖ **Rationalisation of expenditure and processes for the procurement of goods and services for Regional bodies and the Regional Health Service**

**Directions to owned
and investee companies**

Aeroporto Guglielmo Marconi di Bologna S.p.A.

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

The company manages Bologna's "Guglielmo Marconi" airport, understood as a set of goods, activities and services organised for the purpose of making the airport infrastructure available to users, passengers and cargo in order to ensure the intermodality of transport. It is the company's purpose to take all appropriate initiatives to develop air traffic at Bologna airport, while at the same time ensuring the continuous upgrading of airport structures and facilities.

Strategic directions

The company has been listed on the Italian Stock Exchange since 2015. Following the listing, the Region, together with public Local Authorities, sold a significant part of its shareholding on the market. It now holds 2.04% of the company. The strategic directions are aimed at developing the airport's catchment area connections with major national and international destinations to best support the needs of travellers and the regional economic fabric. The company also operates through an efficient utilisation of the capacity of existing infrastructure and a modular implementation of new investments in order to match the capacity of the infrastructure with the expected traffic development. The company pays particular attention to ensuring continuous improvement of the services offered to airport users, while guaranteeing ever higher standards of safety, quality and respect for the environment. As a driver of support and improvement of all aspects of management and customer loyalty, the company considers it important to develop a culture of innovation that revolves around the implementation of technological systems to increase interaction with passengers and optimise their travel experience at the airport. Finally, the company undertakes to pay attention to all sustainability aspects, from environmental ones to respect for ethical and social principles, considering the important role Bologna Airport plays as a functional hub in the territory.

Service recipients

Passengers, carriers and sub-carriers, the entire regional society

Expected results

The context of significant international uncertainty, also with a pandemic crisis that has undoubtedly improved, but still uncertain evolution developments, given the continuous variability of the virus with waves in different areas of the world, make ADB's and the Group's outlook beyond 2022 still uncertain. The outlook on traffic development - already for 2022, in fact, and also for 2023 - is confirmed to be uncertain, with the recovery for the sector being conditioned by possible further waves of contagion, the effectiveness and distribution of vaccines, and changing passenger habits (e.g. propensity to travel, spending power, business/leisure motivation, etc.).

At present, it is complex to estimate the impact of the Russia-Ukraine conflict on the recovery trend of air traffic. According to IATA, this conflict is unlikely to have an impact on the long-term growth of air transport, which has always proved resilient to shocks. On the other hand, negative consequences are possible in the short term, particularly for markets directly exposed to the conflict, but these are difficult to assess at present. The impacts will depend on the geographical extent and severity of the conflict, the duration and magnitude of the sanctions and airspace closure. These impacts will be felt most severely in Russia, in Ukraine and in the neighbouring areas. Before the Covid-19 pandemic, Russia was the 11th largest market for air transport services in terms of number of passengers, including its large domestic market, while Ukraine

ranked 48th. Again according to IATA, consumer confidence and economic activity are also likely to be impacted outside Eastern Europe (Source: IATA, *Air Passenger Numbers to Recover in 2024*, 1 March 2022).

For 2022, ACI Europe estimates a possible recovery ranging from 61% to 80% of annual pre-Covid-19 traffic volumes, with a stronger recovery estimated for the second half of the year. For 2023, ACI Europe estimates traffic volumes even lower than in 2019, ranging from -5% to -24% under different scenarios. The Parent Company estimates that the recovery of volumes at Bologna airport will be substantially in line with these forecasts, although traffic trends will continue to be influenced by the resilience and recovery of the various stakeholders (carriers, sub-concessionaires, handlers, etc.).

Specific results expected for 2023

- Significant recovery of pre-Covid 19 traffic and efforts to manage summer traffic peaks, which are particularly critical for works started at the beginning of 2023
- Implementation of the infrastructural enhancement foreseen in the Airport Masterplan:
 1. Completion of the enlargement of the airport apron, Lot III;
 2. Completion of work within the terminal to improve security processes;
 3. Completion of cargo infrastructure upgrades
- Implementation of sustainability and innovation objectives:
 1. Start of work on the construction of a wooded strip in the northern area;
 2. Joint assessments with ENAV and stakeholders following ENAV's route optimisation study to verify the existence of possible noise mitigation strategies around the airport (study being commissioned to ENAV);
 3. Implementation initiatives innovation plan (testing of new entry-exit systems for airport flow control) and sustainability plan (projects for lower consumption and energy efficiency);
 4. Implementation of the cybersecurity risk management model

Throughout the term of office

- Full recovery of pre-Covid-19 traffic no earlier than 2024-25.
- Maintaining cost containment measures as far as possible, ensuring the airport full operation despite lower traffic volumes by evaluating measures for overall post-pandemic sustainability.
- Implementation of the infrastructural enhancement foreseen in the Airport Masterplan:
 1. Bridging work to the subsequent expansion of the passenger terminal;
 2. Expansion of airport aprons;
 3. Upgrading of cargo infrastructure.
- Implementation of sustainability and innovation objectives:
 1. Wooded strip in the northern area;
 2. Drafting of the route optimisation study to verify the existence of possible noise abatement strategies around the airport (study being commissioned to ENAV);
 3. Implementation of new digitalisation projects;
 4. Water storm drain basin;
 5. Cycle routes around the airport.

From analyses on the evolution of the pandemic and its impact on air transport, in the coming years, industry studies assume not a gradual and linear recovery of traffic, but rather a more fluctuating trend in volumes, which could be affected by an uneven situation in the spread of contagions in individual countries and an equally uneven positive impact of vaccination campaigns. At present, there is general agreement that pre-Covid-19 traffic will be fully recovered no earlier than 2024-2025.

The non-aviation segment could continue to be adversely affected by the crisis due to the still incomplete recovery of traffic volumes, on which the variable component of contracts is based,

in the meantime redefined with the guaranteed minimum component substantially reduced to zero.

The Group will maintain cost containment measures as far as possible, taking into account the need to keep the airport fully operational despite lower traffic volumes.

From the point of view of social sustainability, and the related impact on personnel costs, the Parent Company will be able to count on Cassa Integrazione Guadagni Straordinaria activated as of 1 February 2022 and with a maximum duration of 12 months.

From a financial point of view, the Company entered this critical phase with a solid and balanced equity and financial structure that enabled it to meet its commitments even in the months of greatest liquidity pressure. Among the main measures put in place to cope with the crisis, in addition to cost containment measures, AdB focused on revising the timing of investments and non-urgent replacement/renewal work, as well as the signing in mid-2020 of two financing operations for a total of 58.9 million Euro, with the aim of providing the Group with adequate resources for its financial needs, related to increasing working capital and supporting the industrial plan. In addition, last December, AdB signed a long-term loan agreement with the European Investment Bank (EIB) for up to 90 million Euro to support the infrastructure development plan. This funding puts the company in a position to continue developing its infrastructure and services without delay, to the benefit of customers and the region.

In the coming years, the Company will therefore be committed to overcoming the limits of the infrastructural capacity of certain subsystems, with a proactive focus on improving service quality. This is in a context of fully functioning infrastructure and operational processes, albeit with lower traffic volumes in 2019. It will also work on the implementation of planned initiatives in terms of sustainability and digital transformation.

Institutional website link

<https://www.bologna-airport.it>

Possible connections with strategic objectives

- ❖ **Promoting the development of the regional airport system**

BolognaFiere Spa, Italian Exhibition Group Spa, Fiere di Parma Spa, Piacenza Expo Spa

Reference Councilorship

Economic development and green economy, employment and training

Presentation

These companies promote the development of trade fairs and conference events that bring together producers and users of products and/or services, including through the use and management of the exhibition centre. More specifically, the management of exhibition centres and specifically of immovable and movable property used for exhibition and conference purposes and uses; the design, implementation, promotion and management of local, regional, national and international exhibitions; the promotion, organisation and management, both on its own and on behalf of third parties, of conference, congress, exhibition, cultural, entertainment and leisure activities.

Strategic directions

The exhibition sector has been deeply affected by the restrictions imposed to contain the Covid-19 pandemic. In particular, the closure of fairgrounds at the peak of the pandemic significantly depressed the budgets of exhibition companies. On the other hand, the resilience of the companies, their pre-pandemic competitive position, and the relief grants provided by the

national government allowed the sector to restart and the new development and settlement plans to be activated.

The current need - shared by the Region - is for a capital strengthening of the companies in order to defend the assets in their portfolios and for the complete relaunch of the sector. Following the strengthening of Piacenza Expo company over the past few years, the Region will evaluate the participation in the actions and development proposals that the companies' management will put forward to the shareholders, also in order to seize any business opportunities that may arise at the service of the regional economy.

Trade fairs are a key axis for the internationalisation and development of regional production chains. The Emilia-Romagna Region, with its presence, reinforces this direction and, together with Local Authorities, encourages the establishment and growth of the trade fair system by advocating policies of cooperation and integration between the various companies.

The Region will also work to strengthen at local level and enhance the regional trade fair system at international level through strong support for qualified incoming actions and support for events held abroad. Internationalisation aims to realise regional trade fair events abroad and to qualify regional trade fair venues to attract foreign exhibitors and visitors.

Service recipients

They do not provide public services

Expected results

No precise and measurable expected results can be defined as non-controlling shareholdings, however, the Region oversees the sector by monitoring the economic performance and industrial development of the companies. A return to pre-pandemic viability is expected - within the term - subject to the unpredictability of the impact of the ongoing pandemic and the conflict between Russia and Ukraine

Institutional website link

<http://www.bolognafiere.it/>

<http://www.fiereparma.it/>

<https://www.iegexpo.it/it/>

<http://www.piacenzaexpo.it/>

Cal - Centro Agro-Alimentare e Logistica Srl consortile

Centro Agro-Alimentare Bologna Spa

Centro Agro-Alimentare Riminese Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

They are the consortia companies established for the purpose of building and managing wholesale agri-food markets.

These companies were created with the aim of carrying out a general interest activity, highlighted by the initial state public financing and the obligation of equal treatment of operators in the agri-food sector and related activities.

Strategic directions

The path of aggregation of the Agri-Food Centres of Bologna, Rimini and Parma and the Cesena wholesale market, which had been discussed at length in previous years, has not yet found agreement among the main shareholders of the companies. The Region intends to promote the

implementation of the merger project, also by evolutionary steps, but also to evaluate within the period - in case the merger is not possible - other paths of exit from the companies.

The advantages sought with aggregation are in brief:

- 1) Value creation from achievable synergies, quantitatively and qualitatively greater than the sum of the individual values of the companies;
- 2) Sharing and transferring knowledge and experience as well as best practices adopted by the various managing bodies;
- 3) Increase in overall process efficiency;
- 4) Improving the quality of services offered to operators.
- 5) Consolidation of medium-term economic balance, today a precondition for holding a shareholding in a company that performs public interest tasks;
- 6) Enhancement of skills acquired in the area of infrastructure management and logistics related to agri-food products. In particular, through the development of promotion and marketing projects abroad;
- 7) Development of policies for the promotion of food and wine excellence (PDO) in Emilia-Romagna. Existing companies cannot carry out activities that are not provided for in their articles of association, so this new activity would become part of the new goals to be pursued

Service recipients

They do not provide public services

Expected results

No precise and measurable expected results can be defined as these are non-controlling shareholdings, however, the Region oversees the outcomes of the aggregation project. In the event of failure to reach an agreement, there are plans within the legislative period to set in motion paths for the divestiture of shareholdings.

Institutional website link

<http://www.caab.it/it/>

<http://www.caar.it/>

<http://www.calparma.it>

Istituto Romagnolo per lo Studio dei Tumori “Dino Amadori” – IRST Srl

Reference Councillorship

Health policies

Presentation

With reference to the strategic directions of regional planning, the IRCCS/IRST and AUSL della Romagna have shared the unitary project of the Romagna Cancer Network through the development of the inter-company Comprehensive Cancer Care Network IRCCS/IRST - AUSL della Romagna, which is being progressively consolidated and extended. The project consists of the following actions:

- Operational activation of Pathology Groups in oncology and haematology (breast, lung, gastro-enteric, hepato-bilio-pancreatic, genito-urinary, head-neck and rare tumours, haematology including autologous transplantation)
- Preparation of clinical and care pathways and initiation of multidisciplinary meetings to take charge of the cancer patient
- Enhancement of training offered in the onco-haematology field to the entire Romagna network

In general, the objective to be pursued concerns the implementation and monitoring of the project activities, together with the shared use of the IRCCS/IRST - AUSL della Romagna service and research platforms by means of operational agreements between the two bodies in the fields of nuclear medicine, radiotherapy, bioscience laboratory and cancer pharmacy.

Research activities will also have to be developed and consolidated, also through the development of memoranda of understanding and agreements with regional university structures, the implementation of shared IRCCS/IRST - AUSL Romagna research projects within the Network, the expansion of national and international collaborations and the development of pre-clinical research activities.

Strategic directions

The orientation towards a strong integration of the IRST in the regional hospital and territorial planning must be strengthened, through active collaboration with Azienda USL Romagna in defining and maintaining possible concentrations of complex procedures concerning cancer and tumours.

This is within the framework of the implementation of DGR 2040/2015, which defines guidelines for the reorganisation of the regional hospital network, which requires the redefinition of the disciplines included in the Hub&Spoke networks, including oncology, as an evolution of those already identified by regional planning, with respect to catchment areas, operating units and network structure.

Service recipients

Companies and bodies of the Regional Health Service, Universities, CTSS, Trade Unions, Representatives for private health care, Representatives/associations of users/patients, Commissions and Professional Associations

Expected results

Throughout the term of office

- The integration of the IRCCS-IRST of Meldola with AUSL of Romagna continues within the framework of the Comprehensive Cancer Care Network inter-company programme launched by the two companies with the preparation of a shared document, which has already been formalised between the Directorates General. Path to be completed in the CSST

Institutional website link

<http://www.irst.emr.it/>

Porto Intermodale Ravenna Spa S.A.P.I.R.

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

Sapir S.p.A. is one of the most important port companies in the Port of Ravenna and its activity of loading, unloading, warehousing and handling goods in general, as well as the provision of all ancillary, complementary and logistical services at competitive conditions, is relevant to the commercial attractiveness of the Port of Ravenna.

Strategic directions

- Continuation along the lines of the 2021-2025 industrial plan
- Development of new areas, commercial push, pursuit of operational excellence and safety at work

Service recipients

Operators of the Port of Ravenna

Expected results

The expected results below refer to the guidelines of S.A.P.I.R. Business Plan 2021-2025.

2023

- Maintenance of the customer portfolio
- Detecting new traffic
- Continuation of the action of enhancing promotional-commercial activities
- Realisation of urbanisation works and PUA Trattaroli DX and construction in the Trattaroli area on the Piomboni side of the yard for the construction of Polo Nautico Di Ravenna
- Continuation of San Vitale PUA construction permit and public urbanisation works
- Continuation of maintenance and safety work on existing assets
- Constant maintenance of the operating fleet
- Implementation of management capacity and investment in professional training
- Implementation of rail traffic

Throughout the term of office

- Growing customer portfolio
- Detection of new types of goods
- Implementation of the sustainable economic growth plan envisaged in the 2021-2025 Business Plan with the adoption of measures aimed at containing and reducing the environmental impact of the company's activities on the territory, paying attention to their social impact on the community
- Implementation of the plan to enhance and improve the efficiency of existing assets with investments in maintenance and renewal of ageing vehicles and equipment
- End of investments in San Vitale PUA expansion areas in the plan's time frame
- End of the investment in PUA Trattaroli expansion areas in the plan's time frame
- Rationalisation and enhancement of all areas within Terminal San Vitale currently not used for the core business
- Completion of the rationalisation of Terminal spaces by product division
- Efficiency and innovation in organisational and operational processes through digitised management
- Strengthening of logistical-commercial activities
- Enhancement of promotional-commercial activities also through the consolidation of strategic commercial partnerships
- Strengthening of the management model and consolidation of continuing professional and managerial training activities
- Implementation of integrated logistics with enhancement of rail transfers

Institutional website link

<http://www.grupposapir.it/>

Possible connections with strategic objectives

- ❖ **Promoting the development of the port of Ravenna**

Società di Salsomaggiore Srl in liquidation

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

The company's purpose is the enhancement and exploitation of all the thermal and mineral waters existing or discovered within the spa complex, as well as ancillary and complementary activities such as the production and retail sale of the same and of all products deriving from them, including chemical, pharmacological and cosmetic preparations; the management of public health care, recreational tourism, hotels, beauty centres and facilities aimed at thermal wellness; the production and distribution of drinking water and combustible gas; the activity of renting, washing and transporting flat linen and clothing; the activity of serving food and beverages and catering, the production and marketing of spa appliances and equipment in general; the installation, transformation, expansion and maintenance of electrical systems, heating and air-conditioning systems, plumbing systems and fire protection systems for the company's internal use.

Strategic directions

The company is in judicial and voluntary liquidation. Once these procedures are completed, the Region plans to take the necessary steps to demerge the Mine Branch, which will remain the property of the local public shareholders to guarantee the supply of thermal water to local spa companies.

Service recipients

It does not provide public services

Expected results

No precise and measurable expected results can be defined as these are non-controlling shareholdings, however, the Region oversees developments in the liquidation procedure and the demerger of the Mining Branch. The conclusion of the judicial liquidation and demerger procedure is expected within the legislative term.

Institutional website link

<https://www.termedisalsomaggiore.it/it-IT/azienda.aspx>

Terme di Castrocaro Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

The company's purpose is the enhancement and exploitation of all thermal and mineral waters that exist or are discovered within the spa complex, as well as ancillary and complementary activities such as the production and retail sale of these waters and all products derived from them, including chemical, pharmacological and cosmetic preparations, the management of public health, tourist, recreational and hotel establishments, and the organisation and promotion of tourist events.

Strategic directions

The company is controlled by a private partner. The minority shareholding held is being divested. The handover procedure is ongoing, but slowed down by Coronavirus epidemic. In the wake of

the divestment procedure of [LEGISLATIVE DECREE 175/2016](#), the Region will assess the most suitable path, safeguarding public interests and trying to minimise the impact on the local economy.

Service recipients

It does not provide public services

Expected results

As these are non-controlling shareholdings, no precise and measurable expected results can be defined, however, the Region monitors market trends in order to proceed with the complete divestment of its shareholding at the most appropriate time and manner.

Institutional website link

<http://www.termedicastrocaro.it/>

TPER Spa

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

TPER - Trasporto Passeggeri Emilia-Romagna Spa is a public capital company, based in Bologna, that provides local car and rail transport services and other related activities, both directly and through owned and investee companies, configuring itself as a mobility industrial group in the broadest sense, with the aim of developing public transport and promoting effective mobility in the territories in which it operates.

TPER ranks among the leading operators in terms of numbers and volumes of public passenger transport services and, in terms of mobility activities, also in the freight sector.

TPER covers, directly and indirectly through the companies of the Group, various segments of the car, trolleybus and rail transport sector, characterising itself as one of the few Italian groups of significant size to deal with collective transport by road and rail. Such a service is also carried out in partnership with other bodies through public-private and public-public consortia.

TPER manages local public transport by road in the provincial basins of Bologna and Ferrara with other private companies and passenger transport in the regional railways, in partnership with Trenitalia, through the company TrenitaliaTper.

With reference to the developments in the various business areas of the TPER Group, we would like to point out the full operation of the new railway company TrenitaliaTper Scarl (as of 01/01/2020), which manages the service contract operating with direct personnel and through the services that TPER and Trenitalia provide as Shareholders, directly or through their own subsidiaries.

From October 2018 and with subsequent implementations, it launched CORRENTE service, i.e. a free-flowing car sharing service with electric cars.

TPER also plays the role of managing and implementing body of important mobility development projects in the metropolitan area of Bologna, such as the road guided vehicles public transport system and the completion of the Intermodal Trolleybus and Railway Service. For this purpose, it also carries out design and contracting activities, developing specific skills also in the field of new technologies in transport systems and digitalisation.

Strategic directions

- ✓ Managing the post-pandemic phase by maintaining investment commitments to achieve sustainability, innovation and reduced environmental impact;

- ✓ Continuing to develop the articulation of the Group, with a strong focus on the various operating companies and the maintenance and development of public-private partnerships;
- ✓ Continuing the integration process of the Emilia-Romagna TPL local public transport companies, in strict accordance with the guidelines indicated by the shareholders;
- ✓ Ensuring efficiency and quality of services, with a focus on the evolution of the value chain in the sector;
- ✓ Maintaining a commitment to human resources, through proper industrial relations and personnel policies attentive to quality of work, gender equality, value promotion, etc.
- ✓ Continuing the commitment to innovation and digitalisation, through the development of digital channels to ensure the improvement of information and the purchase of tickets remotely and dematerialised;
- ✓ Attention to the evolution of the mobility chain with a view to the development of the group business.

Service recipients

Entire regional society

Expected results

2023

- Management of the post-emergency phase, with the aim of relaunching TPL also through checks on transport demand and the evolution that the sector has had and is having; guaranteeing collaboration in projects for integrating transport systems and promoting intermodality;
- Continuing initiatives to promote and increase accessibility to the service
- Continuation of the fleet renewal strategy in implementation of the Investment Plan, in compliance with national and local planning and environmental sustainability objectives, linked to 2030 Agenda.
- Further promotion of the areas covered by CORRENTE electric car-sharing service, along the lines of what has already taken place in 2021 and 2022 through the possible extension of the service to the capital municipalities bordering the territory currently covered
- Commitment to the further development of infomobility tools and innovative sales channels, in particular to ensure electronic ticketing and the use of flexible forms of payment through digital technologies;
- Continued cooperation in the implementation of tariff integration policies and regional policies concerning free-of-charge transport for high school children;
- Continuation of actions, within the scope of competence, for the operational start-up and implementation of PIMBO project;
- Continuation, as far as it is concerned, of the project to aggregate the Region's local public transport companies
- Further development of the user needs analysis to improve the implementation and qualification of services in line with regional policies.

Throughout the term of office

- Participation, to the extent of its competence, in the implementation of mobility development policies laid down in the Regional Public Transport Pact such as:
 - Strengthening of transport demand also by fostering further mixed public-private management synergies and intermodality;
 - Fleet renewal with investments in zero-emission vehicles, as defined below;
 - Collaborating to achieving the objectives of promoting multimodal and sustainable

urban mobility;

- Promoting further Mobility Management projects and agreements to ensure connections to production/industrial areas and make it easier for employees of companies and institutions to reach their workplaces;
- Continuation of the fleet renewal action (Bus), with quality improvement objectives
- Collaboration in the implementation of regional planning for the promotion and development of digital and innovative TPL services, as well as digitalisation and accessibility of services from a MaaS perspective
- Continuation of the initiatives on tariff integration and free tickets for students in Emilia-Romagna;
- Continuation of work on the final design of PIMBO and implementation as far as it is concerned.

Institutional website link

<https://www.tper.it/>

Possible connections with strategic objectives

- ❖ Supporting and promoting local public transport, its integration and free access for young people
- ❖ Supporting and promoting rail transport
- ❖ Supporting and promoting cycling and electric mobility

Directions to Regional Foundations

ATER Foundation

Reference Councillorship

Culture and landscape

Presentation

ATER Fondazione acts as a regional multidisciplinary circuit recognised by the MiC. It carries out theatre management, programming and distribution of live performances in the region, promotion and communication of the performing arts, activities as an observatory of the performing arts (collection, processing of data and research on the performing arts system in Emilia-Romagna), promotion of the Emilia-Romagna performing arts abroad. It designs and implements initiatives to provide access to cultural content for spectators with disabilities and to support the dissemination of auteur dance.

Strategic directions

- ✓ Strengthening the "circuit" sector to further enhance its role in coordinating and supporting municipal theatres
- ✓ Transformation of the "exchange" sector into an "agency" for the international promotion of Emilia-Romagna's artistic productions, starting with those of ERT, Aterballetto, Toscanini, the Municipal Theatre of Bologna, traditional theatres and the performing arts productions of the most qualified organisations
- ✓ Innovation in programming, with a specific focus on contemporary forms of performance in the various disciplines
- ✓ Audience expansion, training and diversification
- ✓ Promotion of new authors, young artists and the enjoyment of the performing arts by new generations
- ✓ Inclusion of people with disabilities or individual or social disadvantages
- ✓ Collaboration between actors and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Service recipients

Regional communities and audiences, Municipalities, Unions of Municipalities, public and private institutions, performing arts operators

Expected results

Throughout the term of office

- Further development and consolidation of the International Projects Area for the promotion and international touring of regional productions
- Transformation of communication methods and digitalisation for the dissemination of digital content to broaden the audience

Institutional website link

<http://www.ater.emr.it/>

Possible connections with strategic objectives

- ❖ [Reorganisation of regional legislation and agencies](#)

Emilia-Romagna Teatro Foundation (ERT)

Reference Councillorship

Culture and landscape

Presentation

Emilia Romagna Teatro Foundation (ERT) is the permanent public theatre of Emilia-Romagna, active in a network of five cities: Modena (registered office), Bologna, Cesena, Vignola and Castelfranco Emilia. Since 2015, it has been recognised as a National Theatre by the MiC. As such, it pursues the production, co-production and distribution of theatre and performing arts at national and international level and any initiative aimed at the dissemination, development and support of culture in the theatre sector. In addition to the production of performances, it schedules seasons of performances in the theatres it manages, also hosting productions made by other theatres and companies, develops audience training programmes and initiatives, develops artist residencies, works for professional training in the performing arts

Strategic directions

Qualification and diversification of production.

Innovation in programming, with specific focus on the contemporary scene and the most innovative expressions, also at international level, in the various disciplines of live performance. Development of co-productions with qualified performing arts organisations and Italian and foreign festivals. Audience expansion, training and diversification.

Promotion of new authors, young artists and the enjoyment of the performing arts by new generations.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Collaboration between stakeholders in the performing arts sector and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Service recipients

Spectators, citizens, national and international community, users of vocational training in the performing arts and professions, Municipalities, Unions of Municipalities, public and private institutions

Expected results

2023-2024 two-year period

- Expansion of the public

Institutional website link

<http://www.emiliaromagnateatro.com/>

Possible connections with strategic objectives

❖ **Emilia-Romagna, major Italian creativity nub**

Fondazione Arturo Toscanini

Reference Councillorship

Culture and landscape

Presentation

Fondazione Toscanini is active in the field of symphonic and opera production and the professional training of young people in the performing arts and professions. It ensures the

operation and administration of a professional symphonic-orchestral ensemble and the production of concert activities. It promotes and implements cultural initiatives of general interest, aimed at fostering the dissemination of the art of music, entertainment, culture, opera, ballet and concerts.

Strategic directions

Expansion, training and opening to audiences not yet reached by the concert offer.

Further qualification of the orchestral ensemble.

Development of new qualified collaborations with Italian and foreign institutions for production and co-production.

Collaboration between stakeholders in the performing arts sector and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Enlargement of international collaborations.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Service recipients

Spectators, national and international community, users of vocational training in the performing arts and professions, Municipalities, Unions of Municipalities, public and private institutions

Expected results

2023-2024 two-year period

- Expansion of the public
- Increased regional and national circuit
- Increased international collaborations

Institutional website link

<http://www.fondazionetoscanini.it>

Possible connections with strategic objectives

❖ **Emilia-Romagna, major Italian creativity nub**

Centro Ricerche Marine (Marine Research Centre) Foundation

Reference Councillorship

Environment, territorial risk management and coastal defence, civil protection

Presentation

The Marine Research Centre (CRM) was established in 1965 as the University Centre for the Study of Edible Marine Fauna, on the basis of an agreement between the Municipality of Cesenatico and the Faculty of Veterinary Medicine of Bologna University, with the aim of promoting teaching and research activities on fish production.

The history of CRM went through the periods of major algal blooms, bottom water anoxia and the major socio-economic tensions that these events generated in those years. Thanks to the foresight of the administrators and experts of that time, CRM has increasingly established itself in the field of the study of undesirable phenomena and has in parallel acquired extraordinary know-how in the study of algal biotoxins and their impact on consumer health and the production of bivalve molluscs (mussels, clams, oysters).

Since January 2009, the Centre has officially been an investee foundation of the Emilia-Romagna Region, with the participation of various public administrations, public and private bodies that

well represent the territorial, social and productive context of our region and whose main purpose is environmental research.

Strategic directions

CRM's main activity is the protection of environmental resources with special reference to marine and surface waters, with constant research applied to the field of sanitation.

CRM activities are mainly developed in three areas:

a) Institutional activities as National Reference Laboratory (LNR) for Marine Biotoxin Monitoring

The Laboratory performs its institutional tasks by assisting the State Competent Authority (Ministry of Health) and the Local Competent Authorities (Regions, Local Health Authorities) in the organisation of the control system for Marine Biotoxins, coordinating the research and monitoring activities of the Official Laboratories in charge of controlling bivalve mollusc production areas, organising comparative tests, participating in international meetings coordinated by the European Reference Laboratory and collaborating with it in harmonising analysis methods, validating new methods, performing ring tests or proficiency tests, drafting monitoring guidelines.

One of the most important institutional tasks of CRM (as LNR) is training and consultancy activities, mainly aimed at:

- Assisting the health staff of the Official Laboratories in charge of monitoring bivalve mollusc production areas throughout the national territory for the development, validation, accreditation of methods for the determination of marine biotoxins and the analysis of toxin-producing phytoplankton and related health risks;
- Participating, as experts on marine biotoxins, in working groups of the European Reference Laboratory and the European Commission;
- Taking part in meetings and working groups organised by the Ministry of Health, Istituto Superiore di Sanità and the Emilia-Romagna Region;
- Organising training courses, study days, and refresher courses at their laboratories for the technical staff of the laboratories of the Experimental Zooprophyllactic Institutes, the Regional Agencies for Environmental Protection, and the Local Health Authorities.

b) Research activities

The experience and important knowledge gained ~~in these years of studies and research~~ in the Adriatic Sea are a valuable prerequisite for inclusion in targeted research programmes in the environmental (dystrophic phenomena, Harmful Algal Blooms, mucilage) and health and hygiene (food quality and safety, enhancement of fish production) fields.

CRM participates in research programmes with funding from the European Union, the state and the region. It continuously cooperates with public and private research organisations. The CRM's mandate is primarily aimed at innovation in the scientific and technical field in order to address emerging health and environmental problems in an appropriate and timely manner.

c) Activities aimed at food companies

Accreditation is the recognition of the technical competence of a laboratory to conduct specific testing activities for the purpose of issuing credible and internationally valid certificates. ACCREDIA is the body entrusted by the Italian state with the exclusive task of carrying out this recognition.

Thanks to a mutual recognition agreement with the national accreditation bodies of more than 35 countries, this recognition facilitates the international circulation of goods and products by making the Test Reports issued by accredited laboratories valid in all participating countries.

ACCREDIA accreditation provides CRM with an element of quality assurance, as it ensures that testing activities are carried out in accordance with European standards, guarantees the evaluation of the work by independent experts, makes the definition of the methods applied

clearer, and ensures the traceability of the measurements made. Currently, the various activities are organised in two different Sectors: the Chemistry and Biototoxicology Sector (consisting of the following laboratories: LC-Mass, HPLC and Water Chemistry) and the Microbiology and Phytoplankton Sector (organised in the Microscopy Laboratory for the study of plankton and the Microbiology Laboratory).

CRM is also the lead institution of the CEAS (Centre for Education for Sustainability) Polo Adriatico (Adriatic hub) one of the 5 CEAS of excellence in the Emilia-Romagna Region.

Service recipients

The CRM is required to perform certain institutional tasks that derive from its role as the National Reference Laboratory for Marine Biotoxins (NRL-MB). The interlocutors and therefore the recipients of the services are: the State Competent Authority (Ministry of Health); the Official Laboratories (II.ZZ.SS., ARPA,) located throughout the country, in charge of controlling Marine Biotoxins;

The Community Reference Laboratory (CRL-MB) in Vigo (Spain).

With regard to research activities, CRM participates in research programmes financed, as already mentioned, by various institutions and collaborates on an ongoing basis with public and private bodies, such as the Universities of Bologna, Modena and Reggio Emilia, IISZZ, UUSLL, ISPRA, ARPA, Romagna Acque-Società delle Fonti S.p.A.

The business service activity is aimed at private companies operating in the fish, shellfish and food sector and is designed to offer direct consultancy services in addition to analytical services. Agreements are concluded with: Associations, Cooperatives and Consortia of primary producers of shellfish and fishermen, fish production and marketing establishments, fish and food processing companies, restaurants and fishmongers, fish markets, purification plants and Shellfish Dispatch Centres, trade associations, tourist accommodation facilities, spas, water and drinking water plant operators, multinational fish import-export companies, large national and European private analysis laboratories.

Expected results

2023

- Organisation of at least one training and advanced training course on emerging marine biotoxins and recognition of toxic phytoplankton for staff of official LU laboratories as National Marine Biotoxin Reference Laboratory (LNR)
- Coordination and implementation of at least one training/updating course on the activities of official laboratories (EU Reg. 2017/625) as LNR, in order to harmonise and improve laboratory methods of analysis, testing or diagnosis and their use
- Study, research, experimentation in the areas of competence with a focus on emerging marine biotoxins and toxic phytoplankton; implementation of at least one new research programme
- Assistance to technical staff of public surveillance and control centres, development and validation of at least one new method for the determination of emerging marine biotoxins and refinement of at least one analytical method for the determination of phytoplankton populations in marine waters

Throughout the term of office

- Reconfirmation of the objectives highlighted for 2023; special attention will be paid to training and refresher courses for regional, national and Mediterranean institutions
- Constant commitment to analytical support for shellfish and fisheries enterprises
- Study, research and experimentation in areas of expertise with a focus on emerging marine biotoxins and toxic phytoplankton.

- Formalisation of an agreement with the Lombardy and Emilia-Romagna Zooprophyllactic Institute for the acquisition by it of a service functional to 'food safety' currently managed by the Marine Research Foundation.

Institutional website link

<http://www.centroricerchemarine.it>

Possible connections with strategic objectives

- ❖ **Improving water quality and availability**

European College of Parma Foundation

Reference Councillorship

Schools, universities, research, digital agenda

Presentation

The Foundation is a post-graduate institution of higher education that aims to promote the training of experts in subjects related to the various fields of activity of the Union and to carry out training, information, research and scientific and educational dissemination activities on EU issues

Strategic directions

Promoting advanced education to prepare in particular young graduates in the field of law, economics and European Union policies.

Service recipients

Public and private bodies

Expected results

In the year 2023 as well as until the end of the legislative term (2025)

- Organisation and management of the Diploma and Master in Advanced European Studies (DASE)
- Organisation and management of advanced training courses on European issues and on the economic management of public bodies

Institutional website link

<https://www.europeancollege.it/>

Emilia-Romagna Foundation for Victims of Crime

Reference Councillorship

Presidency

Presentation

The Emilia-Romagna Foundation for Victims of Crime was set up on 12 October 2004 - on the initiative of the Emilia-Romagna Region, pursuant to art. 7 of [LR 24/2003](#) - with the aim of offering rapid and concrete support to the victims of "intentional crimes resulting in death or very serious personal injury" committed in Emilia-Romagna, or committed outside the Region if the victims are citizens of Emilia-Romagna. This is the only existing institutional commitment in Italy in the field of direct support to victims of violent crime in line with the [European Directive 2012/29/EU](#).

The Foundation was set up in order to be able to intervene quickly - without having to deal with the bureaucratic constraints typical of public administration - in the face of emergencies, often dramatic ones, of victims and their families while keeping the intervention in the area of public responsibility.

Strategic directions

The Foundation mainly offers economic aid to support the victim in overcoming the “immediate” consequences of the crime suffered, such as: health, psychotherapeutic or care expenses; support for their children's studies; support for a personal autonomy project (e.g. for battered women). Therefore, the action is of a practical nature, but also takes on a broad social significance because the victim and/or his or her family members are not left alone in the dramatic situation in which they find themselves, thanks to the proximity of local institutions and the solidarity of the local and regional community. In the future, it is planned to extend participation in the Foundation to new bodies (including private ones) through awareness-raising and fund-raising activities.

Service recipients

Citizens of Emilia-Romagna who are victims of crime.

If the serious, non-culpable offence took place on the regional territory, other Italian citizens or citizens of other nationalities, including members of the national and local police forces.

Expected results

2023

- Acceptance of at least 95% of the applications for assistance to crime victims where death or very serious personal injury results from non-culpable offences

Throughout the term of office

- Acceptance of at least 95% of the applications for assistance to crime victims where death or very serious personal injury results from non-culpable offences

Institutional website link

<http://www.regione.emilia-romagna.it/fondazione-per-le-vittime-dei-reati/>

Links with strategic objectives

❖ **Urban Security Area (LR 24/2003)**

Italy-China Foundation

Reference Councillorship

Economic development and green economy, employment and training

Presentation

The Foundation, for purposes of general benefit, promotes and fosters economic relations, pursues cultural, educational, health, scientific, artistic purposes, carries out studies and research as well as draws up and implements programmes of particular relevance, organises significant events useful to improve and develop relations between Italy and China within the framework of existing relations also at governmental level.

The Foundation intends to collaborate with other national and international organisations, both governmental and private, to achieve its aims and is open, taking into account their specific experience, to external collaboration with the Italian-Chinese Institute, the Italian-Chinese Chamber of Commerce and other associations interested in the Chinese world.

Strategic directions

In line with the provisions of Regional Law no. 13# of 18 June 2004, the Region participates in the activities of the foundation with the aim of improving relations between Italy and China, respecting the existing international relations, promoting and fostering economic relations, pursuing cultural, educational, health, scientific and artistic purposes and the other interventions established by the statute.

Service recipients

They do not provide public services

Expected results

As these are non-controlling shareholdings and not in-house companies, no precise and measurable expected results are defined. However, a major revision of the FIC Statutes is underway, including a merger with the Italian-Chinese Chamber of Commerce and a change of name. The Region is assessing whether the current transformation is suitable to ensure compatibility with the regional statutory purposes, as well as the maintenance of the requirement of the “strict necessity” of regional participation for the pursuit of its own purposes

Institutional website link

<https://www.fondazioneitaliacina.it>

Istituto sui Trasporti e la Logistica (ITL or Institute of Transport and Logistics) Foundation

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

The Istituto sui Trasporti e la Logistica or Institute for Transport and Logistics (ITL) is a foundation of public partners established on 17 December 2003 with the aim of contributing to the development and promotion of logistics, mobility and transport systems in the Emilia-Romagna region through research, consultancy and training activities.

ITL operates in close relation with the subjects in charge of planning and implementing transport and logistics policies, in particular the Emilia-Romagna Region and Local Authorities, acting as a link between public policy-making and the world of enterprises and logistics operators.

The institute also makes a professional contribution to the relevant actors thanks to a membership that includes not only seven public bodies but also five universities.

- Emilia-Romagna Region
- Metropolitan City of Bologna
- Province of Piacenza
- Province of Ravenna
- Municipality of Ravenna
- Municipality of Piacenza
- The Authority of the harbour system for Northern Central Adriatic Sea
- University of Bologna
- University of Modena Reggio Emilia
- University of Parma
- Sacro Cuore Catholic University
- Politecnico di Milano Piacenza University

ITL provides local public authorities with more than 15 years of experience, gained in the field of European planning, in the analysis and development of studies on the mobility of goods and persons with the application of ad hoc qualitative and quantitative models and surveys, as well

as support in the definition of sector policies and for the drafting of the main planning documents.

Public authorities, with citizens' increasing focus on efficient and environmentally friendly mobility services, are called upon to respond to complex mobility needs made usable by integrated transport systems, an area in which ITL is able to offer innovative solutions in line with the most advanced European experiences.

ITL offers a range of services aimed at companies wishing to start a path for strategic and operational repositioning, for the improvement of their transport and logistics model, individually or at the level of supply chains or inter-company networks.

It contributes to increasing the quality of life in the cities of the Emilia-Romagna Region by supporting public administrations in the definition of sector policies, developing plans for the sustainable mobility of goods and people that aim to increase the accessibility of urban centres, connections between different modes of transport, as well as environmentally friendly mobility for goods and people.

It supports the growth of the transport and logistics industry to provide reliable, efficient and sustainable services to the regional economy. In particular, promoting integrated logistics initiatives aimed at enhancing the modal shift from road to rail transport.

Through participation in mainly European tenders, it activates experiments and pilot projects with the aim of developing innovative solutions for freight logistics and passenger mobility and making them sustainable over time.

It activates projects of a collaborative nature between companies and logistics operators with the aim of increasing the competitiveness of the Region's logistics chains in the international context.

Through its research and analysis activities, it supports the dissemination of a culture of efficient and sustainable mobility, for the improvement of the safety of people, the security and protection of vehicles and goods, and the efficiency of transport systems for passengers and goods.

Consisting of three operational offices located in Bologna, Piacenza and Ravenna, ITL is the Logistics Competence Centre of Emilia-Romagna (LoCC); it is also part of several strategic networks: COE-SUFS (Centre of Excellence for Sustainable Urban Freight Systems), CLUST-ER Innovate (The Cluster Innovation in Services of the Emilia-Romagna Region), ETP - ALICE (European Technology Platform) and Open ENLoCC (European Network of Logistics Competence Centres), of which it is chairman.

It is on the board of Clust-ER Innovate and a member of Clust-ER GreenTech.

Strategic directions

ITL has given itself a three-year plan as a strategic guiding instrument. The 2022-2024 three-year plan is currently being implemented, the main thrust of which is to pursue the statutory objectives while maintaining a balanced budget. Whereas in 2007 and 2008 the bulk of ITL's revenue came from contributions for its operation and for carrying out specific activities, as of 2009 this component became a minority, gradually diluting to zero by 2013. As of that year, the revenue components for ITL are derived exclusively from 2 areas of activity. The majority of these come from EU projects and a minority from implementation agreements or other projects of a commercial nature, commissioned by partners, other public bodies as well as private individuals.

Expected results

2023

- Launch of the European projects that received funding from the Horizon Europe programme, namely TRANSFORMER and FREE4LIB

- Participation in the outgoing calls to 2023 on European Territorial Cooperation (ETC) programmes (such as Interreg) and Horizon on different topics such as the development of innovative measures for urban freight distribution, the enhancement of rail freight transport, the design and implementation of solutions and pilot projects for a new mobility of workers, residents and tourists.
- Support for regional intermodal hubs in the identification of projects to be submitted under the next CEF (Connecting Europe Facility) call due out in autumn 2023
- Carrying out of a survey on the impacts of logistic settlements; organisation of an ERIC mission at the port of Rotterdam; development of a tool aimed at processing, systematising and returning in real time big data on freight transport (from the Collaboration Framework Agreement - second implementation agreement between ITL and the Emilia-Romagna Region)
- Launch of activities related to the “Regional Alliance for the Development of Rail Freight Transport”; support for activities to promote the Strategic Development Plan (PSS) of the newly established Logistics Simplified Zone (ZLS)
- Participation in the 2023 edition of the international Munich Transport Logistics trade fair.
- Design of a new ITS course in cooperation with the ERIC - Emilia-Romagna Intermodal Cluster with special reference to the training of terminal and line train shunters.
- Completion on behalf of the Municipality of Ravenna of the update of the Urban Plan for Sustainable Mobility.
- Carrying out, within the framework of the implementation agreement between ITL and the Authority of the harbour system for Northern Central Adriatic Sea, an analysis on the development of a perishable products platform at the Port of Ravenna
- Exploiting further opportunities that can be activated by virtue of the signing (July 2020) of the Framework Collaboration Agreement between ITL and all its members
- Organisation of event for ITL's 20th **anniversary** (2023) c/o Opificio Golinelli and with the occasion establishment of the ITL Advisory Board (past president & board member)

Throughout the term of office

- Development of projects on the ecological transition and digital transition segments (e.g. digital twin of logistics hubs) of transport, logistics and passenger mobility systems
- Continuation of scouting aimed at intercepting European resources within the framework of international projects with regional impact and interest, with the objective of increasing and qualifying relations and the exchange of experience between the various players in the transport and logistics sector
- Supporting the drafting of new infrastructure co-financing proposals on behalf of regional intermodal hubs belonging to ERIC in the framework of future CEF (Connecting Europe Facility) calls
- Creating the conditions for consolidation and sustainability over time of the new ITS course on rail freight transport in Emilia-Romagna
- Experimentation and consolidation of the tool aimed at processing, systematising and returning real-time big data on freight transport within the regional context.
- Design, development and activation of pilot projects and experiments with application effects.

Institutional website link

<http://fondazioneitl.org/>

Possible connections with strategic objectives

- ❖ **Promoting the development of intermodal hubs and the regional logistics platform for**

freight transport

Fondazione Marco Biagi

Reference Councillorship

Mobility and transport, infrastructures, tourism and trade

Presentation

In line with the objectives of university planning, the FONDAZIONE's activity is aimed at assisting the University of Modena and Reggio Emilia in carrying out its mission of developing culture, research and post-graduate education as well as to contribute to the strengthening of relations between the University and the world of work.

In particular, the aim of the FONDAZIONE is to promote, implement and foster:

- a) National and international studies and scientific research in the field of labour law, Italian, EU and comparative industrial relations, work organisation and human resources and labour economics;
- b) Post-graduate education through master's degrees, advanced education courses, training and orientation courses, higher education apprenticeships, doctoral schools;
- c) Job guidance and placement activities for university students pursuant to Article 6 of Legislative Decree No 276 of 10/9/2003;
- d) Certification of employment contracts pursuant to Article 75 et seq. of Legislative Decree No. 276 of 10/9/2003 and Law 183 of 2010.

Strategic directions

Promoting high-level training in order to strengthen the skills needed to enter and remain in the labour market

Service recipients

Public and private bodies

Expected results

In the year 2023 as well as until the end of the legislative term (2025)

- Management and development of the PhD Course in Work, Development and Innovation - Innovative Doctorate
- Design and management of university higher education and lifelong education courses
- Public engagement activities (understood as a set of non-profit activities with educational, cultural and societal development value)

Institutional website link

<https://www.fmb.unimore.it/>

National Museum of Italian Judaism and the Shoah (Museo Nazionale dell'Ebraismo Italiano e della Shoah - MEIS)

Reference Councillorship

Culture and landscape

Presentation

The National Museum of Italian Judaism and the Shoah - MEIS in Ferrara, established by law 91/2003 (amended by law 296/2006) and managed by a Foundation (established in accordance with the regulations of Ministerial Decree 491/2001 of the Ministry of Cultural Heritage and

Activities), aims to raise awareness of the history, thought and culture of Italian Judaism, recognising and enhancing the exceptional continuity of an uninterrupted, albeit little known, path, in which Jews have brought their traditions and a fundamental cultural contribution to the history and fabric of the country, between periods of coexistence and fruitful interactions, and others of persecution, which began with closure in ghettos and culminated in the tragedy of the Shoah.

Strategic directions

The promotion of educational activities, the organisation of events, national and international meetings, conferences, permanent and temporary exhibitions, as well as the screening of films and the staging of shows on the themes of peace and brotherhood between peoples and the confrontation and dialogue between different cultures and religions, with a special focus on the testimonies of racial persecution and the Shoah in Italy.

Service recipients

National community, and public and private institutions.

Expected results

2023-2024 two-year period

- Setting up new temporary exhibitions, continuing the policy of acquisitions and planning new educational workshops for teachers or students

Throughout the term of office

- Setting up new temporary exhibitions, continuing the policy of acquisitions and planning new educational workshops for teachers or students

Possible connections with strategic objectives

❖ **Networking of wartime atrocity locations, peace education**

Fondazione Nazionale della Danza (National Dance Foundation)

Reference Councillorship

Culture and landscape

Presentation

The main objective of the National Dance Foundation is the production and distribution of the performances of its own company Aterballetto. Since 2015, it has been recognised by the MiC as a dance production centre, the only one, among the four recognised ones, with whole public shareholding. In addition to its production and distribution activities, the Foundation combines higher education, audience training and the programming of dance performances at its prestigious venue “La Fonderia”.

Strategic directions

Qualification and diversification of the shows produced with a view to expanding distribution in qualified contexts in Italy and abroad.

Development of co-productions with qualified performing arts organisations and Italian and foreign festivals. Promotion of new choreographers, young artists and the enjoyment of performance by the younger generation. Audience expansion, training and diversification.

A qualified and representative programme of performances of the national dance scene, with attention to the most significant expressions, also at international level.

Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Collaboration between stakeholders in the performing arts sector and integration of activities with a view to qualifying and rationalising supply and making optimal use of available resources.

Service recipients

National and international community and public, public and private institutions

Expected results

2023-2024 two-year period

- Increased national circulation and number of international co-productions and collaborations
- Expansion of the audience

Institutional website link

<http://www.aterballetto.it/>

Possible connections with strategic objectives

❖ **Emilia-Romagna, major Italian creativity hub**

Fondazione Scuola di Pace di Monte Sole (Monte Sole Peace School Foundation)

Reference Councillorship

Culture and landscape

Presentation

Fondazione Scuola di Pace di Monte Sole aims to promote initiatives for training and education in peace, non-violent conflict transformation, respect for human rights and peaceful coexistence between different peoples and cultures.

Starting from the historiographical reflection on Marzabotto massacre and on the knowledge of the mechanisms by which violence is generated, the School of Peace carries out the following activities each year educational workshops for children and young people in Monte Sole and in schools in the regional and national territory; workshops for civil society groups from the local and national territory, and for teachers and trainers; international network activities, also on behalf of the Emilia-Romagna Region, with partner associations and institutions in European and non-European countries; network of associations for the promotion of a culture of peace and atrocity sites; research projects, tutoring and national and international educational and historical training; cultural and event planning in the areas of competence.

Strategic directions

The strategic directions guiding the activities of the Fondazione Scuola di Pace di Monte Sole are aimed at supporting the promotion and collaboration in the implementation of information/training/education initiatives on the value of peace and respect for civil rights aimed at the regional, national and international community. The Emilia Romagna Region is a founding partner of the Foundation ([LR 35 of 13 November 2001](#), "Participation of the Emilia-Romagna Region in the establishment of Fondazione Scuola di Pace di Monte Sole") and has one member of the Board of Directors and two members of the Steering Committee. As a founding partner, the Emilia-Romagna Region grants Fondazione Scuola di Pace di Monte Sole an annual contribution, the amount of which is established within the annual availability authorised by the budget law, in order to contribute to the promotion and implementation of initiatives and projects aimed at fostering respect for human rights and non-violent conflict management in accordance with the purposes set out in Article 3 of the aforementioned regional law.

Positioning with respect to the reference sector

Fondazione Scuola di Pace di Monte Sole is an active part of important networks, such as the international network of 'sites of conscience' (www.sitesofconscience.org), the national network for the promotion of a culture of peace and atrocity sites, or the network "Landscapes of Memory - Coordination of World War II sites in Italy". The expertise and know-how acquired over the years also enable the Foundation to be a promoter and partner in important national and international research, mentoring and educational and historical training projects

Service recipients

Civil Society, Local Authorities, Public and Private Institutions, Third Sector

Expected results

Throughout the term of office

The expected results throughout the legislative term are:

- Consolidating a methodology of intervention on peace education issues aimed at both young people and adults, which emphasises the relationship memory/building a culture of peace;
- Promoting mutual recognition, dialogue, democratic confrontation through reflection and the practice of reconciliation in conflict contexts;
- Countering the spread of xenophobic and racist behaviour;
- Consolidating the network of international relations established in recent years to compare theories and good practices of peace with others who have experienced them;
- Relaunching the role of Fondazione Scuola di Pace di Monte Sole internationally as a meeting and exchange place for young people

Institutional website link

<http://www.montesole.org>

Possible connections with strategic objectives

❖ **Networking wartime atrocity locations, peace education**

Scuola Interregionale di Polizia Locale (Interregional School of Local Police) Foundation of Emilia-Romagna, Tuscany and Liguria

Reference Councillorship

Presidency

Presentation

The Scuola Interregionale di Polizia Locale (SIPL - Interregional School of Local Police) of the Regions of Emilia-Romagna, Tuscany and Liguria, was established in 2008 to respond to the training needs of the local police in the territory of the three regions. The training measures are aimed at developing the skills of local police officers of all levels in the areas of urban safety, road safety, consumer protection and territorial protection, with a focus on both initial training for newly recruited officers and on updating the skills of personnel throughout their professional life. Recently, the Interregional School was a partner of the Region in the preparation and implementation of the first two editions of the single Regional Competition Course for Local Police Officer.

Strategic directions

Training for local police and others involved in urban security policies in adherence to and for the implementation of regional objectives in this area. The School's actions that will take shape in the course of the year are made explicit, year by year, through the Region's sharing of special training plans prepared by the School, which combine the regional objectives with the training

needs of the region. The School also takes care of the collection, cataloguing and processing of teaching material for training, including distance learning, for the above-mentioned subjects. The amendment of [LR 24/2003](#) made by [LR 13/2018](#) provided for the organisation and implementation of the single competition course for aspiring Local Police Officers: during the current term of office, this activity will be systematised in order to make it structural with respect to the regional Local Police system. To date, two editions of this competition mode have been implemented.

Service recipients

Region, Local Authorities, state bodies, other institutions and private entities

Expected results

2023

- Provision of overall first training courses for newly recruited personnel already working in the local police forces of the Emilia-Romagna region to the extent defined by the collection of needs carried out at the Local Authorities
- Organisation of advanced training seminars for Commanders
- Support in the realisation of a possible third edition of the Competition Course for Local Police Officer
- Elaboration of a feasibility hypothesis and related training project for the realisation of a single regional competition course for local police officers

Throughout the term of office

- Systematisation of the single regional Course-Competition for the access to Local Police as the main way to access to the position of Local Police Officer in our Region with the creation
- Elaboration of a feasibility hypothesis and related training project for the realisation of a single regional competition course for local police officers and possible implementation in conjunction with the competent regional offices
- Provision of first training courses for newly recruited personnel already working in the local police forces of Emilia-Romagna who did not attend the single regional competition course
- Organisation of advanced training seminars for Commanders on an annual basis

Institutional website link

<http://www.scuolapoliziale.it>

Possible connections with strategic objectives

- ❖ [Local Police \(LR 24/2003\)](#)

Fondazione Teatro Comunale di Bologna

Reference Councillorship

Culture and landscape

Presentation

Fondazione Teatro Comunale di Bologna, recognised as a lyrical-symphonic foundation by the MiC, pursues the dissemination and development of the art of music and knowledge of music, opera and dance, the professional training of artistic executives and the musical education of the community. It directly manages Municipal Theatre of Bologna, preserving its historical and cultural heritage. It produces opera, ballet and concert performances. It realises and organises artistic productions, both in Italy and abroad.

Strategic directions

Qualification and diversification of production. Innovation in programming. Repetition of the most successful productions, with a large and qualified repertoire.

Development of co-productions with qualified Italian and foreign opera and performing arts organisations. Broadening, training and diversifying the audience, with special attention to the younger generation. Expansion of the membership to private members. Increased income from sponsorships and fundraising actions.

Continuation of the rehabilitation path with progressive reduction of past debt.

Continuation of the cooperation with the Festival Verdi and development of the cooperation with traditional theatres and of the circulation of productions in the region, also with a view to qualifying and rationalising the offer and making the best use of available resources.

Service recipients

National and international audiences and communities, users of vocational training in arts and performing arts professions, public and private institutions.

Expected results

2023-2024 two-year period

- Increasing co-productions and the circulation of productions in the region

Throughout the term of office

- Increasing ticket revenues from 15 to 20% and revenues from private individuals and sponsors from 10 to 15%

Institutional website link

<http://www.tcbo.it/>

Possible connections with strategic objectives

❖ **Emilia-Romagna, major Italian creativity hub**

